

To: Honorable Board of Supervisors
From: Michael P Callagy, County Manager
Robert Manchia, County Chief Financial Officer
Subject: FY 2021-22 County Mid-Year Budget Update

RECOMMENDATION:

Recommendation to:

- A) Accept the FY 2021-22 County Mid-Year Budget Update, including key revenue and expenditure projections and budget assumptions; and
- B) Accept the Proposed Proposition 172 Maintenance of Effort Certification; and
- C) Accept the FY 2021-23 Children, Youth, and Families Budget.

BACKGROUND:

On September 28, 2021, the Board of Supervisors adopted the FY 2021-22 Budget. This Mid-Year Report provides an update on the FY 2021-22 Budget and a look ahead to the FY 2022-23 Budget.

DISCUSSION:

As 2022 begins, we would like to take an opportunity to update the Board of Supervisors on the state of the current budget and the work that we are doing around the priorities that were set when this budget was adopted. It is hard to believe that we are moving into what will be the third year of the COVID-19 pandemic. Over the past two years, we have endured shelter in place orders, mask mandates, business closures, testing and vaccines. Our residents and businesses have faced financial hardships, loss of loved ones and tremendous uncertainty and stress in their lives. While we continue to endure more uncertainty, we must take a moment to acknowledge the way this county, and more importantly, this community has come together not only to respond to the most critical needs of those most impacted but also in the ways we are continuing to build back better. As Desmond Tutu once said, "Hope is being able to see that there is light despite all of the darkness."

Although the pandemic resulted in many hardships, it also provided the opportunity to take decisive action on the priorities set by this Board. Through this Board's leadership as well as sound financial planning, we continue to not only respond to the immediate needs of our community but also to plan and anticipate future needs. The County remains in good financial standing and as you will read throughout this report, the budget adopted by this Board for FY 2021-22 tracks closely with current revenue trends and expenditures.

It is important to note that changes in negotiated labor agreements are not included in this Mid-Year Report though such changes will impact the fiscal year-end budget.

To date, both county sales tax and property tax revenue are tracking slightly higher than originally projected. Although much of the sales tax increase is due to increased traffic at the airport, the levels of travel have still not returned to pre-pandemic levels. Property tax continues to see growth, but at a much lower rate than in previous years due to low inventory of available properties for sale.

In addition to the slight increase in revenue projections, the County is anticipating a year-end fund balance of \$153 million due to delayed capital projects, ERAF and staffing vacancies. More details regarding these funds are included in this report.

The County's financial standing has allowed for a continued focus on helping our community recover from the pandemic. Recovery efforts, which have been front and center since the beginning of the pandemic, continue to be a lifeline to both individual residents as well as the businesses that operate in our community. Since the fall of 2020, over \$218 million of funding has been distributed to support these efforts, including initiatives for rental assistance, meals for seniors, expanded public WiFi and small business support. You'll have the opportunity to read more about these initiatives throughout this report but enough cannot be said about the individuals who continue to bring new and innovative ideas to the table and have then executed these ideas into reality. This work has been a true collaboration and shows what can be accomplished when we work together.

While recovery efforts have been a primary focus to ensure our community remains strong, we have not lost sight of one of our highest priorities – achieving functional zero homelessness, where every unsheltered homeless person who chooses assistance can be sheltered in an emergency shelter or in temporary or permanent housing. Just over a year ago, the County made unprecedented strides towards this goal by purchasing three hotels to provide more housing options for those in need. The TownePlace Suites, now Shores Landing, provides 93 units of permanent supportive housing for extremely low-income seniors, while the Pacific Inn and the Coastsides Inn were purchased and have since been transformed into non-congregate shelters for homeless individuals. The Coastsides Inn - now named Coast House - is the first shelter on the coast-side. Together, these properties provide over 200 units of safe living accommodations for those most in need.

Efforts towards ending homelessness did not stop here. Building on the success of last year's hotel acquisitions, and through the intensive work by staff from the Department of Housing, Human Services Agency, the Project Development Unit, County Counsel and other County departments, the County applied for additional Homekey funds to support the Navigation Center. The County was awarded \$55.3 million to support the Navigation Center, resulting in the largest housing grant in the County's history, and was also awarded \$13.5 million for the purchase of the Stone Villa Hotel which will be used as a homeless shelter.

Although great progress has been made, there is still much work to be done and this work cannot be done by the County alone. For this reason, the County's focus in 2022 will be on Working Together to End Homelessness. The year-long project will involve educational offerings, tours of affordable housing and shelter sites as well as opportunities to volunteer with homeless services providers. A website with more information on Working Together to End Homelessness in 2022 will be available soon.

Another focus in 2022 will be to operationalize equity into all county functions. Through the Office of Racial and Social Justice, work continues to refine departmental performance

measures, provide more intense training for staff, and develop a Countywide Racial and Social Equity Action Plan to guide future efforts. You will read more detail on the county's work on equity and performance in the latter parts of this report.

The aforementioned efforts encompass only a fraction of what our staff and community have accomplished in these past two years. While the work completed has been nothing short of extraordinary, we know that the ongoing pandemic and cumulative stress has also taken a toll on staff. We have relied upon our staff, especially our frontline staff, to show up every day while balancing the needs of their family and their own health. In just the past few months with the surge of the Omicron variant, we have had to work through staffing shortages which have only put more pressure on those who remain healthy to carry the load. The science is clear that with increased stressors, we require increased buffers to stay in equilibrium. It is imperative that we continue to support our employees and stay committed to their wellbeing. While we face much uncertainty in the year to come, we continue to be ready to respond to any challenges that arise. We will remain focused on our priorities and continue to strive towards our goals. The last two years have proven our ability to be responsive to the ever-changing environment and through continued collaboration with our community partners, residents, and businesses, we can and will succeed.

The following sections of this report provide the Board with summaries of priority areas of the County's response to the pandemic and our financial status.

A) HOMELESSNESS- WORKING TOWARD FUNCTIONAL ZERO

The Navigation Center planning is now underway, with constructions scheduled to be completed in late 2022 and shelter operations to begin as soon as the Navigation Center can be occupied.

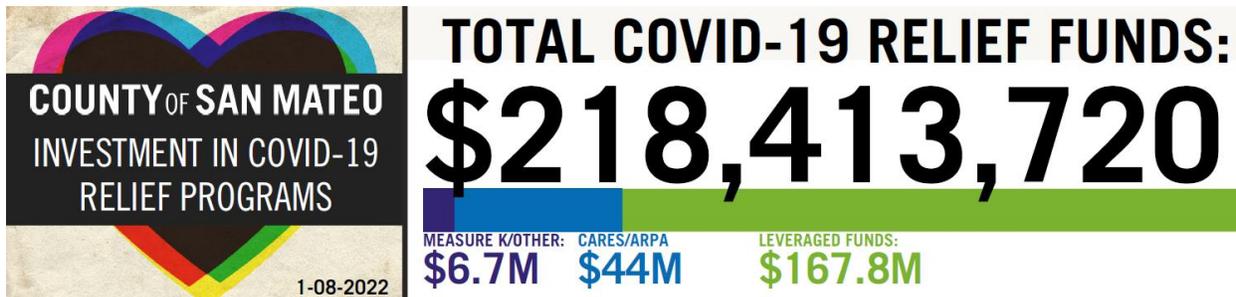
The Navigation Center will have the capacity to provide 240 non-congregate accessible sleeping units, approximately 66 percent of which will contain *en suite* restrooms. The Navigation Center will replace Maple Street Shelter when it opens in late 2022. With the completion of the Navigation Center and the ongoing operations at the previously acquired hotels, the County's non-congregate shelters will be able to serve approximately 400 adults at full capacity, while additional capacity will continue through the congregate shelters at WeHope and Safe Harbor. It is projected that when the Navigation Center becomes operational, the County will have achieved functional zero homelessness in that every unsheltered homeless person who chooses assistance can be sheltered in an emergency shelter or in temporary or permanent housing.

In addition to the \$55.3 million that was awarded for the Navigation Center, an additional \$13.5 million was awarded through the Homekey application and will be used to purchase, rehabilitate, and operate the Stone Villa Inn in San Mateo. Stone Villa Inn, a 44-unit hotel, will provide immediate temporary shelter services and skill-building to help residents exit to permanent housing. The Board of Supervisors also recently declared its intention to purchase the Comfort Inn and Suites Hotel in Redwood City. Once purchased, this 51-unit hotel would be converted into affordable housing for homeless individuals referred by Coordinated Entry Services.

B) COVID-19 RECOVERY UPDATES

Recovery Initiatives/Programs

San Mateo County, in collaboration with over 300 community residents and partner organizations, developed a Pandemic Recovery strategic plan in 2020 and began implementing plan recommendations in the fall of that year. Over \$218 million in County, city, federal, state and private donor funds have been distributed since the fall of 2020 to implement recovery recommendations.



Highlights of current and ongoing Recovery Initiative programs include:

- The County contributed over \$1 million for community based, intensive outreach for the California Emergency Rental Assistance Program (ERAP). Over the past ten months, community partners including the Core Services Agencies have held 47 ERAP webinars, sent almost 4,000 emails to potential applicants, sent out 2,300 letters to property owners, and made over 8,000 connections with residents seeking assistance via social media. About 9,349 households have applied for rental assistance.
- Through an expansion of Meals on Wheels programs throughout the County, almost 1,000 low-income seniors have had five meals a week delivered to their homes since July 2021. These seniors in need first came to the attention of the County through the Great Plates program and through the commitment of the Board, are continuing to receive food assistance since the Great Plates program ended.
- With recovery funds, over 284 additional public WIFI sites were set up to which over 82,000 people have connected, an average of 13,234 a month.
- The Choose Local San Mateo County app launched in November of 2021. The app encourages county residents to patronize locally owned businesses through an incentive point program. Choose Local is being piloted in eight cities/areas in the county, and has already expanded to two additional cities, with plans to expand countywide in the coming months. Since the start of the program, 1,800 users have downloaded Choose Local and the promotion of the app will continue through the new year.
- Multiple small business assistance programs have been conducted over the past year in partnership with the San Mateo Credit Union Community Fund and the San Mateo County Economic Development Agency. These programs have included the restaurant, breweries and wineries grants; the ongoing small business grants targeted to businesses that hadn't received state or federal assistance; and the current micro-food business grant program. In addition, a special grant program for up to 25 newly permitted operators of micro enterprise home kitchens (MEHKOs) will soon open.
- In addition, the County recently applied for and received almost \$1,000,000 in state funding for a micro business grant program that will provide \$2,500 grants to extremely

small businesses in the County. This grant program will be administered in partnership with the Renaissance Entrepreneurship Center.

Planning began last fall for the next phase of the Recovery Initiative. One-time funding for the next phase of the Recovery work includes \$10 million remaining from the first tranche of American Rescue Plan Act (ARPA) funds and an expected additional \$74.5 million in the second tranche. To update community priorities which will guide the ARPA funding allocation plan, the Silicon Valley Community Foundation (SVCF) funded a contract with the John W. Gardner Center for Youth and Their Communities at Stanford to work with the County's Chief Equity Officer. That work included gathering current input from the County's most impacted communities. Through this process, the County received 1,000 survey responses from community members; 200 responses on posters posted at seven locations; and held six focus group meetings with 49 participants. All outreach events were conducted in English, Spanish and Chinese and the surveys were provided in seven languages.

The Gardner Center work reaffirmed the community's top recovery priorities: housing and shelter; food and nutrition; job training and assistance; mental health and wellness and anxiety about housing and food insecurity; and childcare for kids ages 0-5 and out of school care for kids 5+. The SVCF also funded a contract with the Boston Consulting Group (BCG) to use community priorities affirmed by the Gardner Center along with input from housing partners, childcare providers and organizations, after-care providers, and workforce development partners to develop a proposed ARPA allocation plan for the remaining \$10,000,000 from the first tranche as well as a proposed allocation plan for the second tranche of ARPA funds totaling \$74,500,000.

The tranche 1 funding proposal focuses on projects aligned with community priorities that can be implemented quickly including "test and learn" pilot projects to determine which efforts should be expanded with funding from the second tranche. The focus of the proposed plans for both tranches is moving from relief to investments in building a more equitable and better future for the whole community. The ARPA funding proposals continue to be refined, but currently include significant investments in housing, childcare, workforce development, and economic resilience. The proposal for the remaining \$10,000,000 in the first ARPA tranche will be presented to the Board on February 8, 2022. The second tranche plan will be presented to the Board for review in the coming months.

Testing and Vaccinations

As the County continues to endure the COVID-19 omicron variant surge, coronavirus testing has become more imperative than ever. The omicron variant is more contagious than previous variants and breakthrough infections among the fully vaccinated are more common. Safe, easy and no-cost testing is widely available at County-sponsored locations for everyone who works or lives in San Mateo County regardless of symptoms. In the past 30 days, the County has administered 330,058 tests with a positivity rate of 14.8 percent, far outpacing last winter's COVID-19 surge in terms of case numbers.

There are two types of COVID-19 tests: Polymerase chain reaction (PCR) tests, which typically return results within 72 hours, although times vary depending upon demand, and rapid antigen tests, often referred to as at-home test kits, which return results in a few minutes. The County offers PCR testing at 11 sites which it operates through contracted providers Curative and LHI/OptumServe. During the past 30 days, the County's test sites have returned test results

within an average of 1.6 days. Vaccination remains the most effective tool to reduce the impact of COVID-19 on residents. The County, along with its community partners, is dedicated to supporting ongoing vaccination efforts. The County's efforts to vaccinate residents against the COVID-19 virus and its variants, led by this Board in partnership with community partners, continues to provide vaccinations to anyone who is eligible. There are currently 632,241 individuals who have completed the COVID-19 vaccination series. This represents 92.2 percent of eligible county residents. The County and its partners have administered 1,671,783 vaccine doses overall.

The County has taken an equity-based approach in providing vaccinations and boosters to residents, utilizing two main strategies: improve communication building trust, engagement, and participation in vaccine efforts and to enhance targeted vaccination strategies to ensure equitable distribution to at-risk communities. In FY 2021-22, the County utilized the San Mateo County Event Center as a mass vaccination site to provide vaccinations and booster shots to eligible residents, delivering 68,785 vaccines to adults ages 12 and up and 7,585 vaccines to children ages five to eleven between early October and mid-December. The County Health System and its community partners have used community-based strategies to bring vaccination sites to vulnerable neighborhoods, established mobile vaccine clinics, and focused on accessibility to registration and appointment setting to reduce barriers to residents becoming fully vaccinated and boosted.

C) Equity

Equity in Departmental Performance

In continuation of the Board of Supervisor's 2020 prioritization of equity and social justice in the County, the performance program in this budget is focused on developing equity as a critical component of Departments' performance. Each department has evolved many of their performance measures not only to incorporate equity, but also to ensure that the measures are meaningful and informative to their programs and services. Many of those measures were new and others were prior measures whose data was disaggregated by a demographic factor to provide insight into existing discrepancies in our programs and services. At the conclusion of the last fiscal year, departments redesigned their performance pages on the online Socrata platform to shift to a story telling format inclusive of primary data alongside descriptions of data significance. Now at mid-year, departments will be updating their data and stories online in Socrata. More than half of the performance measures countywide are new as of the last Recommended Budget and about 85% of all measures have FY 2021-22 data and stories to be updated on Socrata by the end of January 2022. Department Performance measures are organized by agency and can be found on the [County Performance](#) site.

As a next step to performance and equity, eight departments, including the County Manager's Office will embark on a year-long training where they will spend time examining the root causes of inequity and develop mini actions plans to address how their own department operations, programs and service delivery might be adjusted to ensure more equitable outcomes for all. Throughout this process, performance metrics will be developed and utilized to measure progress over time.

Countywide Equity Efforts

In addition to performance, several other countywide equity efforts are underway in an effort to operationalize equity into all government operations. A few highlights include:

- Inter-departmental Core Equity Team – In September 2021, the inter-departmental core equity team was expanded to include representation from every department. The team's purpose is to advance countywide equity projects, review and provide input on the development and progress of countywide equity efforts, and represent departmental perspective. The team is in the process of drafting a Countywide Racial and Social Equity Action Plan that will serve as a central location for all county equity efforts as well as provide accountability to these efforts. Several committees were developed to address high priority areas which include Staff Training, Staff Well-being, Community Engagement, Policy, Performance, and Equity Tools. This plan will be coming to the Board in early 2022.
- Government Alliance for Race and Equity Staff Survey – In partnership with the Government Alliance for Race and Equity (GARE), a countywide survey was administered in December 2021. This biennial survey will provide a baseline from which to track progress over time as it relates to both racial equity and equity more broadly. Even with repeated management encouragement, the response rate was low at approximately 35 percent. This could be due to the timing of the survey overlapping with the holidays, the length of the survey, and the discomfort people have with sharing experiences related to equity. GARE will provide a summary report of key findings that will be utilized to further develop and refine the Racial and Social Equity Action Plan.

D) UPDATE ON FINANCIAL CONDITIONS

Fund Balance Projections

Year-End Fund Balance is estimated at Mid-Year in order to provide the Board of Supervisors with an update on anticipated available resources for the upcoming year, including the portion of the departments' Fund Balance that will be returned to the General Fund. It also gives departments better information to inform their future budgets. The variance shown in the table below calculates the difference between the updated Year-End Fund Balance estimate and the current year (FY 2021-22) budgeted Reserves. This variance captures any unanticipated or over-realized revenue and/or unspent appropriations. This variance is used to update the department estimates of the FY 2022-23 starting Fund Balance.

| County of San Mateo Agencies by Fund | FY 2021-22 Budgeted Reserves | FY 2021-22 Est. Year-End Fund Balance | Variance |
|--|------------------------------------|---|--------------------|
| Operating Depts - General Fund | | | |
| Criminal Justice | 43,378,465 | 58,829,624 | 15,451,159 |
| Health Services | 10,695,898 | 10,403,924 | (291,974) |
| Social Services | 38,540,857 | 45,275,446 | 6,734,589 |
| Community Services | 14,853,762 | 19,979,012 | 5,125,250 |
| Admin-Fiscal | 18,340,724 | 38,005,395 | 19,664,671 |
| Subtotal Operating Depts - General Fund | 125,809,706 | 172,493,401 | 46,683,695 |
| Non-Departmental - General Fund | | | |
| Non-Departmental Services | 186,761,910 | 293,295,721 | 106,533,811 |
| Subtotal Non-Departmental - General Fund | 186,761,910 | 293,295,721 | 106,533,811 |
| Non-General Fund | | | |
| Health Services | 3,264,979 | 3,231,159 | (33,820) |
| Community Services | 156,460,206 | 266,987,583 | 110,527,377 |
| Admin-Fiscal | 20,088,833 | 23,008,255 | 2,919,422 |
| Subtotal Non-General Fund | 179,814,018 | 293,226,997 | 113,412,979 |
| Total ALL Funds | 492,385,634 | 759,016,119 | 266,630,485 |

Overall variance is due to salary and benefit savings from vacant positions that are hard to fill, particularly given recent trends in the labor market. The variance in Criminal Justice is mainly due to ongoing staffing vacancies within the Probation department as changes in legislation have resulted in a reduction of clients served. In FY 2022-23, adjustments will be made to reduce the department's Net County Cost. The variance in Admin-Fiscal is mainly due to IT and capital projects that have been budgeted but will not be completed within the fiscal year. The variance in Non-Departmental Services is primarily due to several factors including a \$21 million repayment for the Cordilleras facility replacement project which will be utilized to pay for COB3, \$57 million in Excess ERAF due to actual revenue received exceeding budget, \$9 million in former RDA residual and pass-through payments, \$6 million in state mandated cost reimbursements, and \$4 million due to an increase in secured property taxes as well as general sales and use taxes collected countywide.

Property Taxes

Property taxes accounted for nearly \$333.3 million of the County's General Fund in FY 2020-21. Based on the estimated levy (which includes secured, unsecured, and homeowner exemptions), the County's property tax revenue for FY 2021-22 is expected to be \$349.5 million, an increase of 4.7 percent.

While home sale prices have continued to increase during the pandemic, the limited inventory of homes for sale, combined with the effect of Prop. 13 on limiting property tax increases, has resulted in a lower year-over-year increase in property taxes, compared to the decade prior.

Property Tax In Lieu of Vehicle License Fees (VLF)

VLF is a State obligation to counties and cities which pursuant to State law, is funded from non-basic aid school districts' ERAF monies and property taxes. The State backfills school districts for any funds used to pay the State's VLF obligation.

For FY 2021-22, the VLF amount due to the County is \$137.5 million. As of December 2021, only \$104 million is available from the statutorily designated sources, leaving a \$33.5 million VLF shortfall for the County. The available funds are scheduled to be distributed in two equal parts in December 2021 and April 2022.

The FY 2021-22 \$33.5 million VLF shortfall is \$23.5 million less than the FY 2020-21 \$57 million VLF shortfall. The VLF shortfall decreased because there was an additional non-basic aid school districts in the current fiscal year compared to the prior fiscal year.

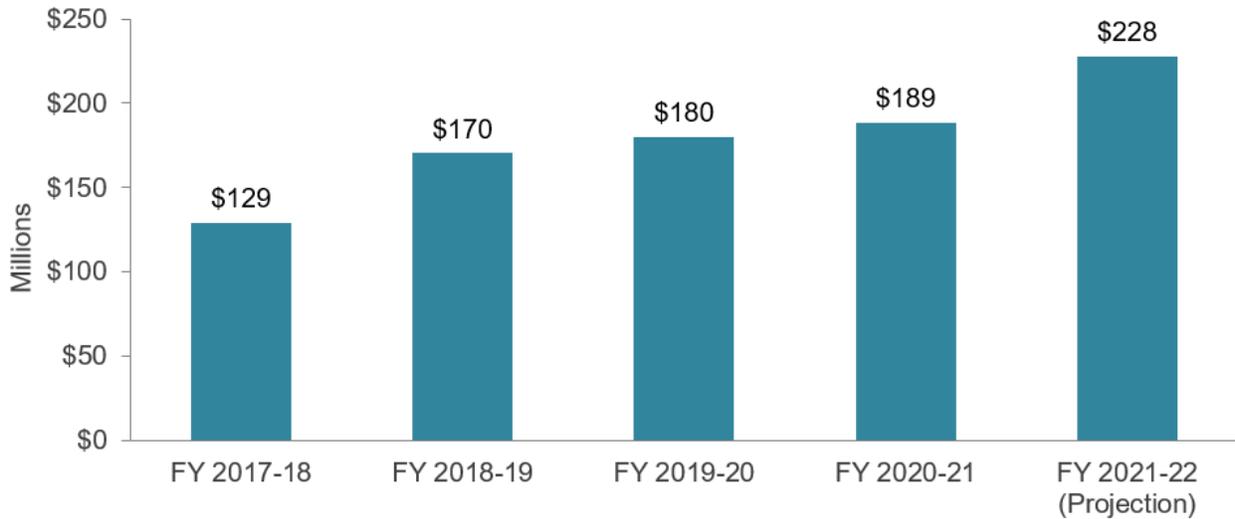
VLF shortfalls are expected to continue due to the overall trend in the declining number of non-basic aid school districts that fund VLF. As in prior years, the County and cities will seek an appropriation in the State budget to be made whole for the FY 2021-22 VLF shortfall. The State's FY 2022-23 budget includes an appropriation for the FY 2020-21 \$57 million shortfall.

Excess Educational Revenue Augmentation Fund (ERAF)

Pursuant to Revenue and Taxation Codes 97.2 and 97.3, property tax contributions made by the County, cities, and special districts to the local Education Revenue Augmentation Fund (ERAF) in excess of State-mandated school funding levels are returned to the contributing governmental entities. The amount of monies returned (referred to as "Excess ERAF") may decline in the future based on changes to the school funding methodology or other State laws. In 2021, the California School Boards Association (CSBA) initiated litigation to challenge an aspect of the State Controller's Office's (SCO) guidelines for calculating Excess ERAF. The CSBA contends that charter schools should be funded by ERAF in the same way as school districts, which would decrease the County's share of Excess ERAF. Three bay area counties have joined the lawsuit in support of the SCO guidelines. This dispute aside, the legislature has historically sought to utilize local ERAF monies to fulfill State obligations.

In light of the uncertainties concerning the amount of Excess ERAF to be returned each year, the County budgets only fifty percent of the average of the Excess ERAF received in each of the last 10 fiscal years. Any remaining Excess ERAF funds are then utilized for one-time purposes, such as payment of the County's retirement obligations, capital projects, as well as to replenish the County's General Fund Reserves. For FY 2021-22, the County's ongoing Excess ERAF share is estimated to be \$228 million. This estimate represents a \$39 million increase from the prior year, including a \$20.2 million increase in property tax revenues shifted to ERAF due to growth in assessed values and a \$18.8 million decrease in school districts' ERAF entitlement and funding for special education. The overall increase in Excess ERAF funds is inversely related to the shortfall of VLF funds (referenced earlier in this report) due to the declining number of non-basic aid school districts in the County and decreased property tax revenues from these school districts. The following table shows the General Fund's share of Excess ERAF received since FY 2017-18, including the FY 2021-22 projection.

Ongoing Excess ERAF*



*Note: This distribution amount includes Excess ERAF from prior years. The Excess ERAF amount for any given year is not finalized until after the final certified school reports are issued from the California Department of Education, which takes 2 years from the end of the fiscal year. Thus, the Controller's Office has adopted a policy to stagger Excess ERAF distributions for any given fiscal year.

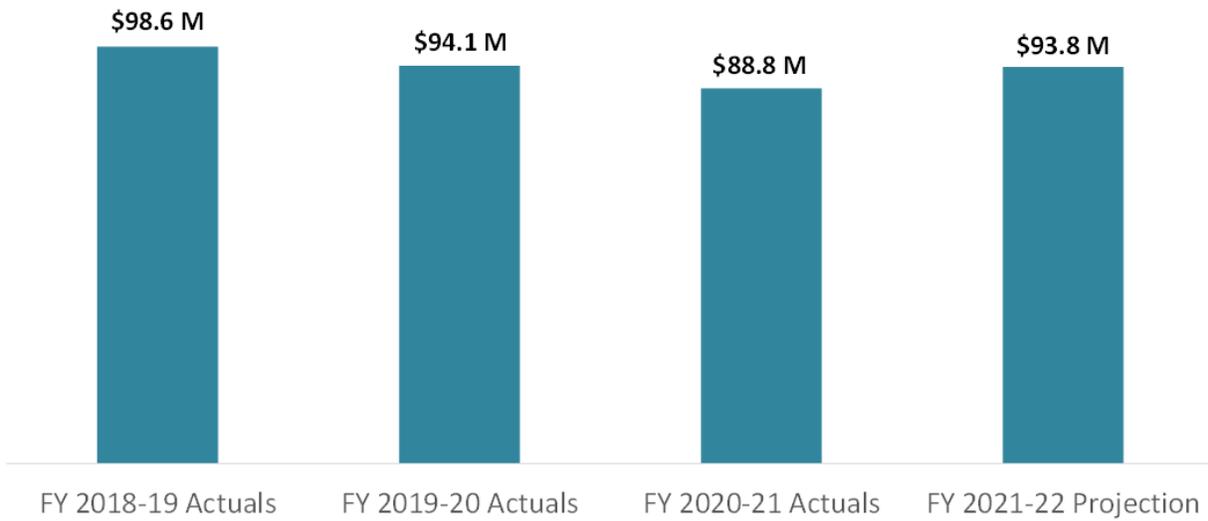
County Sales Tax Revenue

The County receives county-derived sales tax revenue from the State Board of Equalization, distributed according to state and local statute. The two sources of county-derived sales tax revenue are:

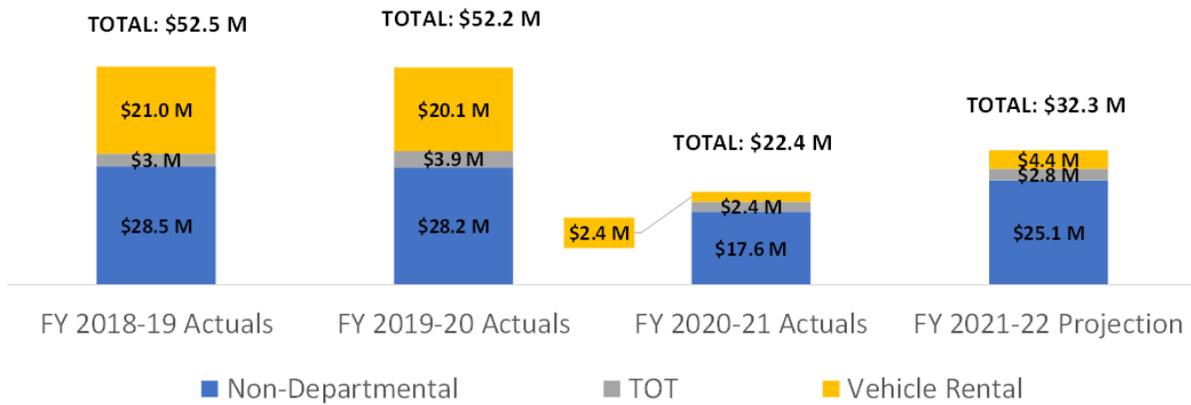
- Countywide receipts for Measure K
- Unincorporated County receipts (General Fund)
 - Unincorporated Sales Tax (UST)
 - Transient Occupancy Taxes (TOT)
 - Vehicle Rental Taxes (VRT)

County-derived sales tax revenue, including Measure K revenue, have decreased more than state sales tax revenue due to the proportion of sales taxes related to San Francisco International Airport, which saw significantly reduced passenger and air traffic; this contributed to the decrease in County sales tax revenue of \$35 million in Fiscal Year 2020-21 when compared to the previous year. Looking forward, County sales tax revenue is projected to see a lower recovery than other sectors of the economy.

Measure K County Sales Tax Revenue

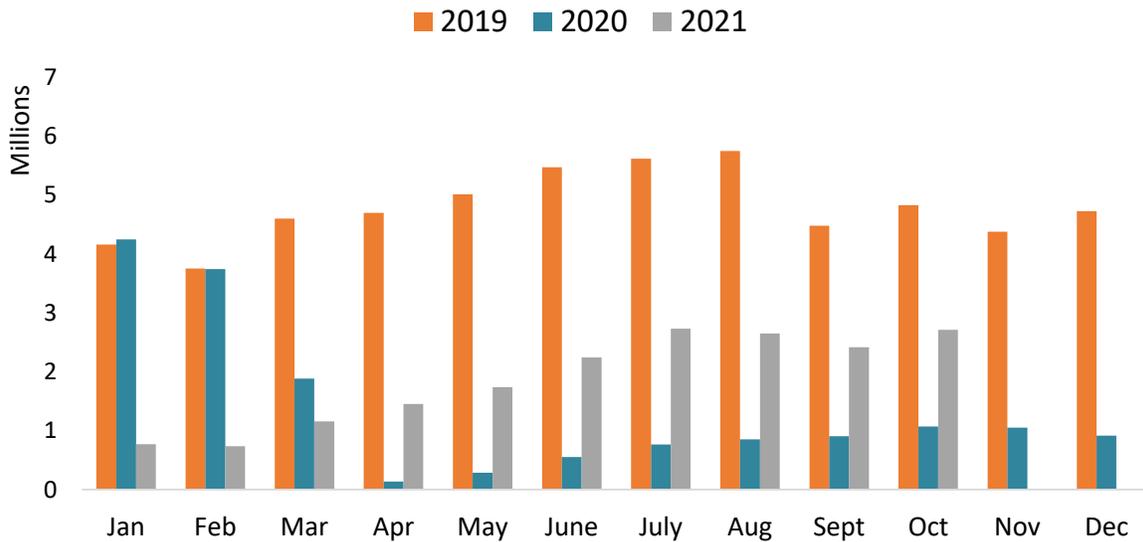


Other County Sales Tax Revenue



As significant portion of the County’s sales tax revenues come from businesses at San Francisco International Airport, it is important to monitor patterns in airport activity. Since April 2021, monthly airport passenger volume into and out of San Francisco has increased though it continues to lag behind pre-pandemic numbers as shown below.

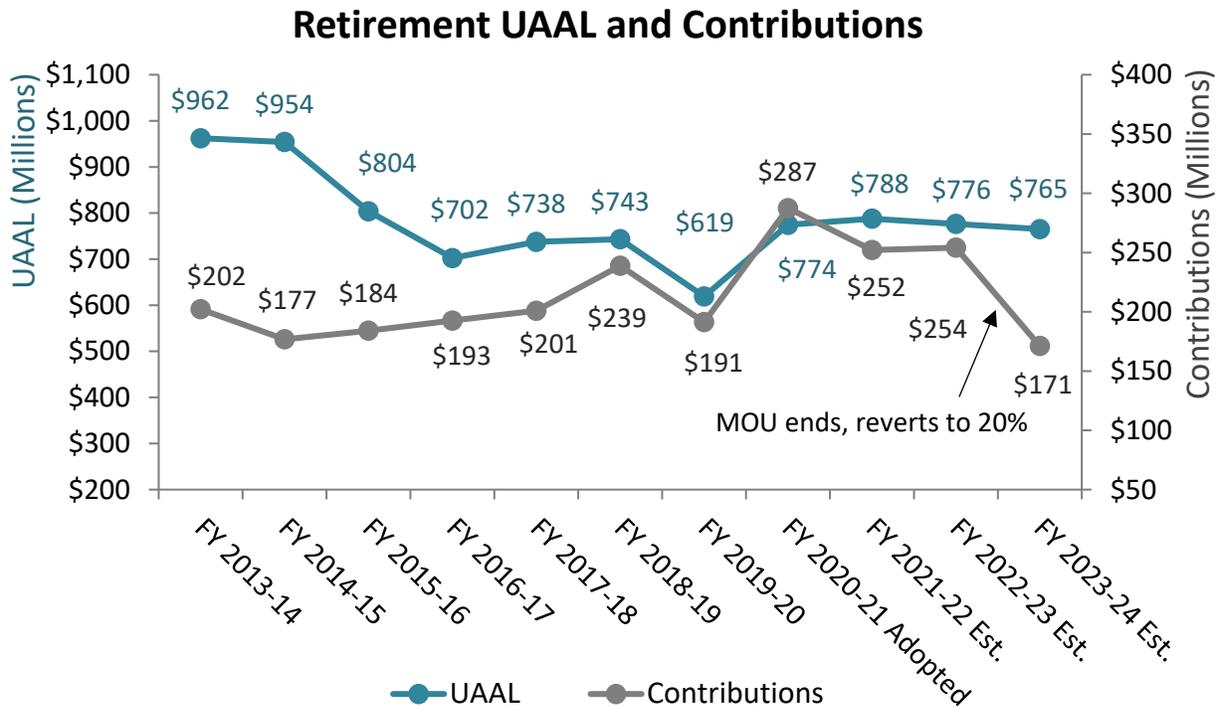
San Francisco International Airport Total Passengers



Source: San Francisco International Airport:
<https://www.flysfo.com/media/facts-statistics/air-traffic-statistics/2021>

County Retirement Contributions

The actuarial calculations for defined benefit retirement contributions are complex and include a variety of factors, including future investment earnings, wages, Consumer Price Index (CPI), life expectancy assumptions, and the benefits themselves. The County continues to use a significant portion of one-time Excess ERAF funding each year to fulfill the prepayment plan for the unfunded liability initiated in FY 2013-14. As a result, the County is still on track to reach the goal of covering a minimum of 90 percent of the unfunded liability by the end of FY 2022-23, at which time the current Memorandum of Understanding with SamCERA will end. Beginning in FY 2023-24, the Statutorily Required Contribution will drop from 38 percent to 20 percent of the total Unfunded Actuarial Accrued Liability (UAAL), as the County will have achieved funding the unfunded liability at the minimum of 90 percent. The following graph illustrates the changes in the UAAL and the increase in contributions since 2014. These increases are due to many factors, including a conservative funding model that has seen the assumed earnings rate drop from 7.75 to 6.50 percent since 2011, increasing wages, and the previously mentioned prepayment plan.



E) PROPOSITION 172 MAINTENANCE OF EFFORT CERTIFICATION

In June 1995, the Board of Supervisors approved the Maintenance of Effort (MOE) certification for the base year (FY 1992-93) and the first certification (FY 1994-95). The Board also adopted a resolution defining public safety services to include: Sheriff, District Attorney, Private Defender, Probation, Coroner, Correctional Health, Release on Own Recognizance, Mental Health Forensics, Public Safety Communications, Emergency Services, Fire Protection, Public Safety Capital Projects, and Debt Service.

Based on the FY 2021-22 Adopted Budget, the projected MOE certification for FY 2021-22 is \$379.0 million. The County expects to exceed the FY 2021-22 Proposition 172 MOE requirement by \$226.6 million, which is the difference between the MOE requirement of \$152.4 million and the MOE certification of \$379.0 million.

In FY 2020-21, the County exceeded the FY 2020-21 Proposition 172 certification requirement by \$231.5 million.

FISCAL IMPACT

There is no fiscal impact associated with accepting this FY 2021-22 County Mid-Year Update or the Proposition 172 Maintenance of Effort Certification.

APPENDICES: LOCAL ECONOMIC INDICATORS

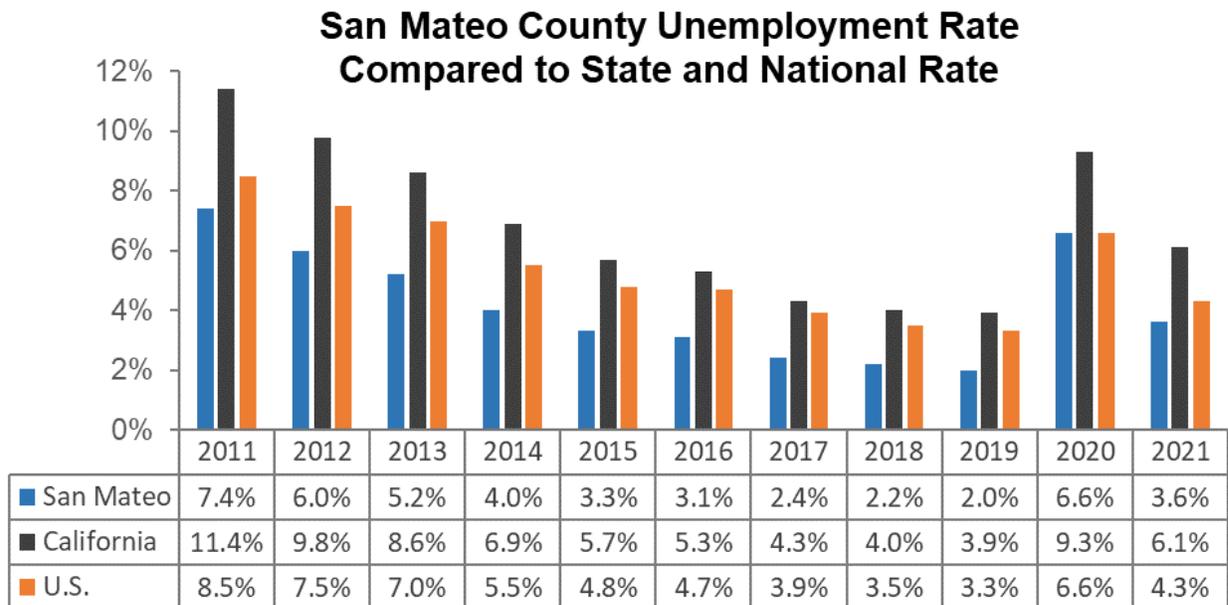
The following indicators provide information on current local economic activity compared to prior years and state/national trends. Trends in the data assist in generating projections for general purpose revenue such as property tax, sales tax, and transient occupancy tax.

- A. Unemployment Rate
- B. Poverty Rate
- C. Average Commercial Office Rents and Vacancy Rates
- D. Cost-Burdened Renters
- E. Renter Eviction Risk
- F. First-Time Homebuyer Affordability Index
- G. Median Home Price of Existing Single-Family Homes
- H. Monthly Retail Sales
- I. Prop. 8 Assessed Value Restorations
- J. Combined Secured and Unsecured Property Tax Roll Value
- K. San Francisco International Airport Passenger Volume Pre- and Post-Pandemic
- L. Transit Ridership
- M. Childcare Availability and Enrollment
- N. Supply Chain Impacts on Capital Projects

A. Unemployment Rate

As the national economy gradually recovers from a downturn at the height of the COVID-19 pandemic in 2020, monthly unemployment rates at the local, state, and national levels have decreased. San Mateo County unemployment, measured in October of each year, is down from 6.6 percent in 2020 to 3.6 percent in 2021. San Mateo County has the second lowest unemployment rate of all counties in California.

As of November 2021, California and national unemployment rates vary by race/ethnicity but are roughly equal between genders. The unemployment rate is highest among Blacks/African Americans both in California and the US, followed by Hispanics/Latinos, and then Whites. The California Employment Development Department does not report an unemployment rate for Asians, which is at 3.8 percent in the US. In terms of gender, California and national unemployment rates for both women and men have decreased by around 2 to 3 percent compared to last year and are now roughly equivalent to each other with women unemployment at 0.1 percent higher than that of men. The County hopes to report on County-level unemployment data disaggregated by gender and race/ethnicity when this information is made available.



Note: Unemployment rates measured in October of each year, not seasonally adjusted

Sources: California Employment Development Department, Local Area Unemployment Statistics: <https://data.edd.ca.gov/Labor-Force-and-Unemployment-Rates/Local-Area-Unemployment-Statistics-LAUS/-e6gw-gvij>;

Bureau of Labor Statistics: <https://beta.bls.gov/dataViewer/view/timeseries/LNU04000000>

B. Poverty Rate

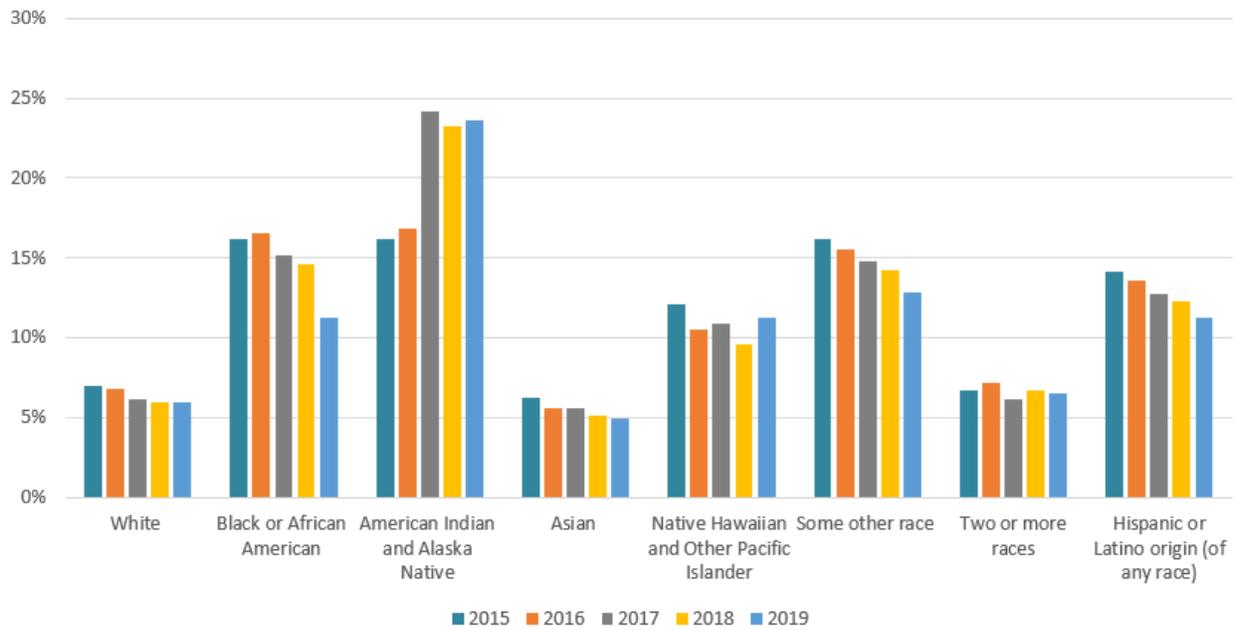
Note: The US Census has delayed release of its 2016-2020 American Community Survey data to March 2022. As a result, the following information is based on calendar years 2015 through 2019.

The federal poverty level (FPL), or the "poverty line," is an economic measure used to decide whether the income level of an individual or family qualifies them for certain federal benefits and programs. In 2019, the FPL for a family of 4 was \$25,750 a year. Other percentages of income are used to show how close individuals and families are to economic self-sufficiency. A useful comparison is to 200% of the FPL, which, for 2019 was \$51,500 for a family of four. In 2019, there were estimated to be 127,321 people living in the County with incomes below this amount.

For estimating self-sufficiency in the County, 400% of the FPL is about what families would need in order to meet their own needs without relying on public programs, free/reduced cost services provided through charitable organizations or community-based organizations, or unpaid labor from friends, family, or neighbors. In 2019, a family of four would have needed an income of at least \$103,000 to meet this threshold.

The chart below illustrates the uneven distribution of household income below the FPL for the years 2015 to 2019 by race and ethnicity. Overall, for many racial and ethnic groups, there was a negative pre-pandemic trend for the percent of people who had income below the FPL. While disproportionately higher rates of poverty are found among the County's American Indian and Alaskan Native and Black or African American populations, these groups represent 2.7% of the County's total population. Residents who identify as Some Other Race (11%) or Hispanic or Latino (24.4%) comprise larger numbers of County residents who experience poverty. It is likely the number of individuals and families who experience poverty and rely on public programs for basic needs will increase as a result of the COVID-19 pandemic and subsequent unknown duration of economic recovery.

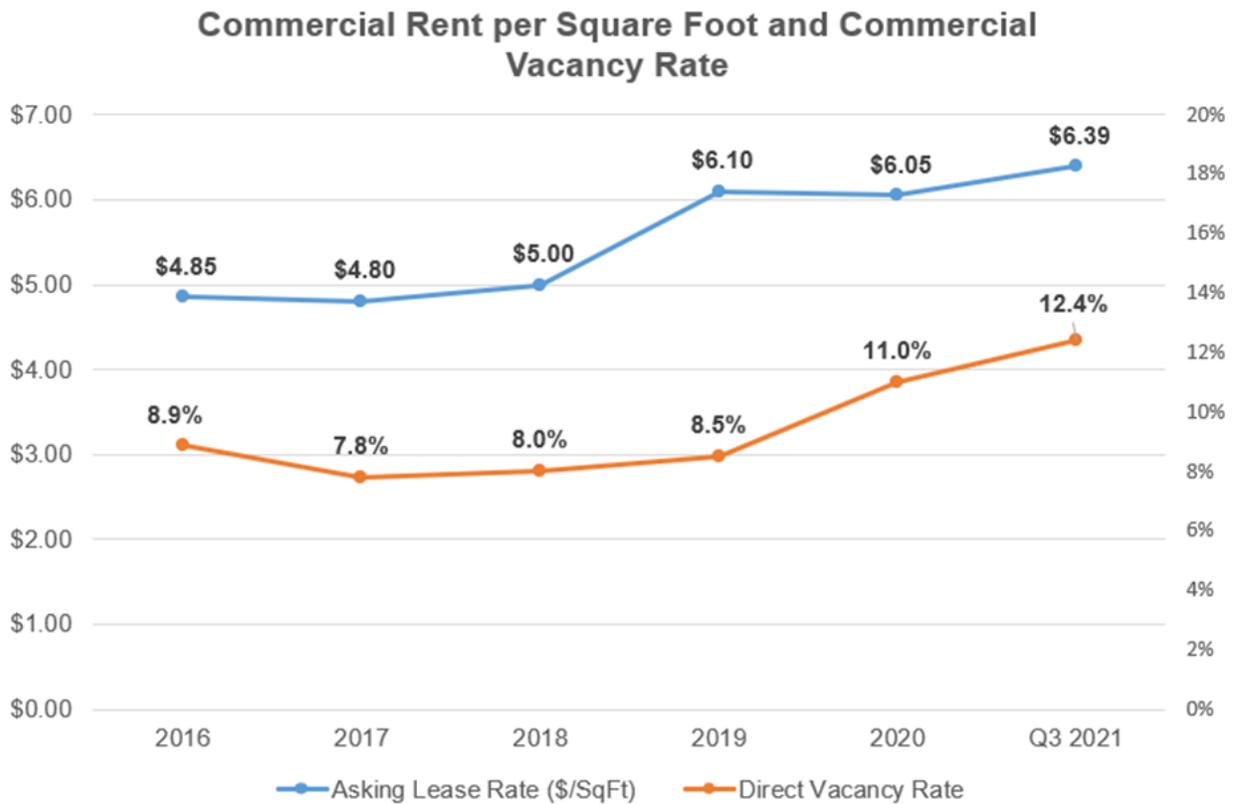
Percent of County Residents Below Federal Poverty Guideline by Race and Ethnicity



Source: U.S. Census Bureau: Poverty Status in the Last 12 Months, 2015-2019 American Community Survey 5-year estimates, <https://data.census.gov/cedsci/table?q=poverty%20san%20mateo%20county&tid=ACSST1Y2019.S1701>

C. Average Commercial/Office Rents and Vacancy Rate

As of Quarter 3 2021, the average commercial rental rate in San Mateo County has increased slightly compared to last year. However, the commercial vacancy rate has also continued to increase due to the ongoing COVID-19 pandemic, rising from an annual vacancy rate of 11 percent in 2020 to 12.4 percent in Quarter 3 2021. In the future, vacancy rates may decline as employers bring more of their employees back to the office along with advances in vaccination efforts. However, difficulties with new COVID-19 variants may further delay a return to the office and hamper a full recovery in leasing activity.

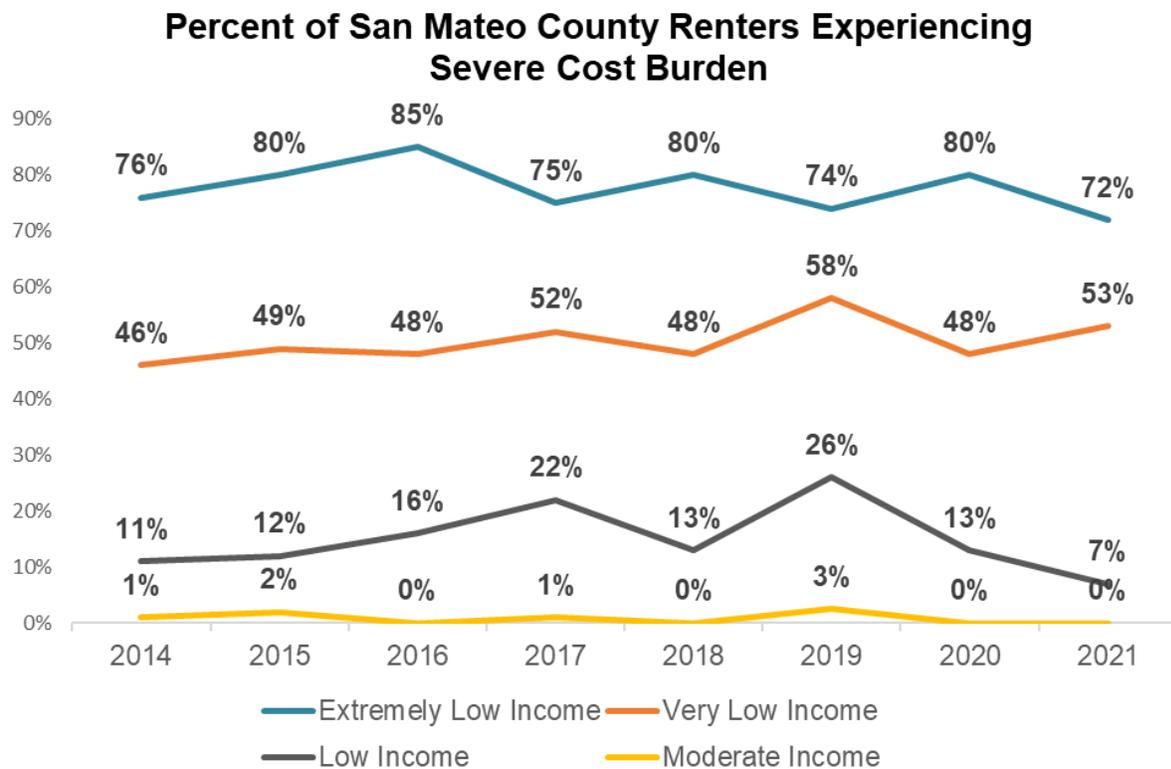


Source: Kidder Matthews: https://kidder.com/wp-content/uploads/market_report/office-market-research-peninsula-2021-3q.pdf

D. Cost-Burdened Renters

Rental costs in San Mateo County have continued to increase significantly over the past seven years. From 2015 to 2021, the fair market rent of a one-bedroom apartment has increased from \$1,635 to \$2,631.

County Health data states that there are 275,845 households in San Mateo County. The California Housing Partnership estimates that 24,440 low-income renters in San Mateo County (8.9 percent of total households) do not have access to an affordable home defined as costing less than 50 percent of their monthly income. Between 2020 and 2021, however, the percent of extremely low-income renters experiencing severe cost burden did decrease by 8 percent. The chart below illustrates the challenge that many residents continue to face.



Sources: County Health demographics data:

https://www.smcalltogetherbetter.org/demographicdata?id=278§ionId=936#sectionPiece_69;

California Housing Partnership 2021 Affordable Housing Needs Report: https://1p08d91kd0c03rlxhmhtydpr-wpengine.netdna-ssl.com/wp-content/uploads/2021/05/San-Mateo_Housing_Report.pdf

E. Renter Eviction Risk

According to the Bay Area Equity Atlas, forty percent of residents in San Mateo County and the greater San Francisco Bay Area are renters, including the majority of Latinx and Black residents. Prior to the COVID-19 pandemic, many residents were already facing a renter debt crisis due to soaring rents over the past several years. Despite the current gradual economic recovery, the ongoing pandemic continues to put many low-income households at risk of eviction; however, current state law does grant special protections to renters in financial distress, including access to funding from the California COVID-19 Rent Relief program and a requirement that all landlords apply for assistance from the relief program before proceeding with eviction lawsuits. In the San Francisco Bay Area, the Bay Area Equity Atlas estimates that renters of color, especially women, before the pandemic were disproportionately experiencing housing insecurity, with over half of rent-burdened households headed by Black or Latinx women. In San Mateo County, the Bay Area Equity Atlas also estimates that 6,143 low-income households as of 2019 were behind on their rent payments with an average rent debt of \$3,904 per household. Pending release of updated US Census data for 2020, it is likely that those estimates will increase due to the pandemic.

| County | LI Renter HH Behind on Rent | Average Rent Debt per LI HH | Total LI Rent Debt (Millions) |
|-----------------------------|-----------------------------|-----------------------------|-------------------------------|
| Alameda | 21,454 | \$ 2,928 | \$ 62.8 |
| Contra Costa | 10,958 | \$ 2,928 | \$ 32.1 |
| Marin | 2,828 | \$ 3,660 | \$ 10.4 |
| Napa | 1,430 | \$ 2,928 | \$ 4.2 |
| San Francisco | 15,533 | \$ 2,147 | \$ 33.4 |
| San Mateo | 6,143 | \$ 3,904 | \$ 24.0 |
| Santa Clara | 16,677 | \$ 3,416 | \$ 57.0 |
| Solano | 5,201 | \$ 2,684 | \$ 14.0 |
| Sonoma | 6,375 | \$ 2,928 | \$ 18.7 |
| Nine County Bay Area | 86,599 | \$ 3,058 | \$ 256.6 |

Notes: LI = Low-income (<\$50,000), HH = Household

Sources: Bay Area Equity Atlas: https://bayareaequityatlas.org/research/baea_evictionrisk_library, <https://bayareaequityatlas.org/research/analyses/COVID-19-evictions-san-mateo>

F. First-Time Buyer Housing Affordability Index

The First-Time Buyer Housing Affordability Index shows the percentage of households that can afford to purchase an entry-level single-family home (defined as 85 percent of the median home price, with a 10 percent down payment), and is a fundamental measure of the health of the economy and the housing market. Amidst the ongoing COVID-19 pandemic, housing prices continue to be unaffordable for a large majority of households in San Mateo County and other Bay Area counties. The percentage of first-time buyers who could afford to purchase an entry-level home in San Mateo County in the third quarter of 2021 remained the same as the third quarter of 2020 at 26 percent. San Mateo County remains the most unaffordable area in the Bay Area, followed closely by San Francisco County with a higher index at 29 percent. The percent of *all* households that could afford to purchase a *median*-priced single-family home in San Mateo County (measured by the Traditional Housing Affordability Index) was even lower, at 19 percent for the third quarter of 2021. Furthermore, the affordability index continues a declining trend across the US and California as a whole in 2021 and remains below pre-pandemic levels.

| Region/State/ Country | 3rd Quarter 2018 | 3rd Quarter 2019 | 3rd Quarter 2020 | 3rd Quarter 2021 |
|--------------------------|---------------------|---------------------|---------------------|---------------------|
| United States | 69% | 70% | 69% | 67% |
| California | 45% | 48% | 45% | 42% |
| SF Bay Area | 38% | 46% | 41% | 37% |
| Alameda | 35% | 43% | 39% | 35% |
| Contra Costa | 52% | 57% | 51% | 50% |
| Marin | 31% | 36% | 30% | 32% |
| Napa | 43% | 47% | 45% | 42% |
| San Francisco | 22% | 27% | 28% | 29% |
| San Mateo | 22% | 30% | 26% | 26% |
| Santa Clara | 32% | 38% | 36% | 33% |
| Solano | 58% | 64% | 62% | 62% |
| Sonoma | 41% | 48% | 48% | 48% |

Source: CA Association of Realtors: <https://www.car.org/marketdata/data/ftbhai>,
<https://car.sharefile.com/share/view/s03697d42f5046e6b>, <https://www.car.org/marketdata/data/haitraditional>

G. Median Home Price of Existing Single-Family Homes

Following a modest 3.4 percent increase between November 2019 and 2020, the median home price for San Mateo County increased significantly by 34.7 percent from November 2020 to November 2021 to a median sale price of \$2,222,500. San Mateo County housing costs are the highest in the Bay Area, and 70.9 percent higher than the Bay Area average of \$1,300,622.

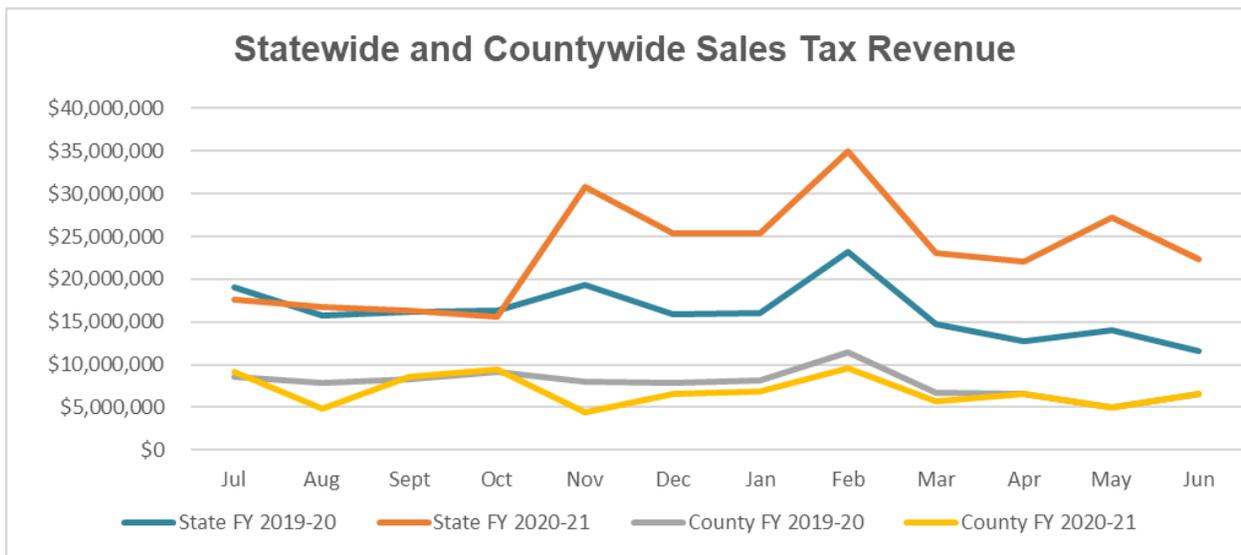
| County | Nov 2020 | Nov 2021 | Price Change |
|------------------|--------------------|--------------------|--------------|
| Alameda | \$1,049,040 | \$1,300,000 | 23.9% |
| Contra Costa | \$810,000 | \$876,000 | 8.1% |
| Marin | \$1,425,000 | \$1,535,000 | 7.7% |
| Napa | \$824,500 | \$811,600 | -1.6% |
| San Francisco | \$1,697,500 | \$1,900,000 | 11.9% |
| San Mateo | \$1,650,000 | \$2,222,500 | 34.7% |
| Santa Clara | \$1,383,000 | \$1,692,500 | 22.4% |
| Solano | \$505,520 | \$593,000 | 17.3% |
| Sonoma | \$715,000 | \$775,000 | 8.4% |
| Bay Area Average | \$1,117,729 | \$1,300,622 | 16.4% |

Source: California Association of Realtors: <https://www.car.org/marketdata/data/countysalesactivity>, <https://car.sharefile.com/share/view/s0c02663a5c54e23a>

H. Monthly Retail Sales

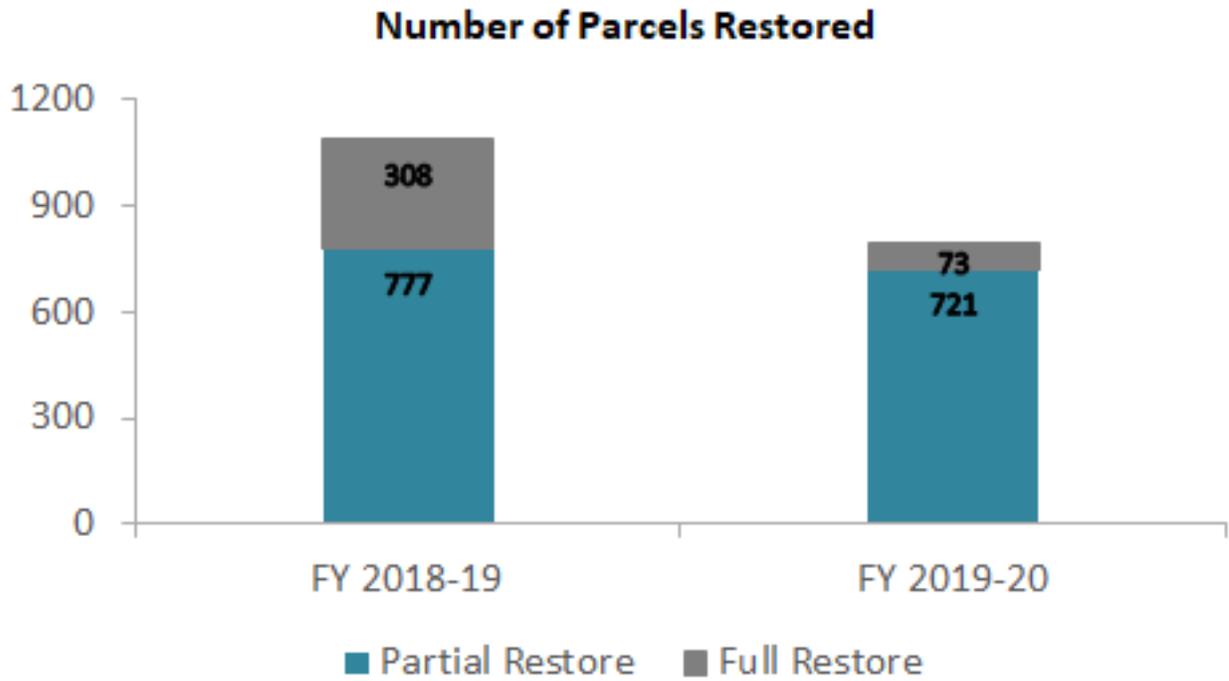
Analysis of sales tax revenue is a useful, but imperfect analog to gauge monthly retail sales. As noted, and shown earlier in this document, the COVID-19 pandemic has caused a more immediate impact on sales taxes versus property tax. County sales tax receipts dropped over 11.4 from FY 2019-2020 to FY 2020-21, and statewide sales taxes increased by 42.2 percent over the same period with the CPI increased by 4.3.

Monthly sales were impacted by both known (holiday shopping) and previously unseen (stimulus checks) factors. The unknown fiscal relief environment and vaccine rollout makes future projections challenging.



I. Prop. 8 Assessed Value Restorations

During FY 2020-21, the Assessor's Office fully or partially restored 794 parcels in the decline in value program (Prop 8). Of this amount 721 parcels were partially restored, and 73 parcels were fully restored to their assessed value. This was a decrease of 27 percent from the previous year. The partially and fully restored parcels resulted in the net increase in restored value for FY 2019-20 is \$119.2 million, and for FY 2020-21 \$51.9 million.

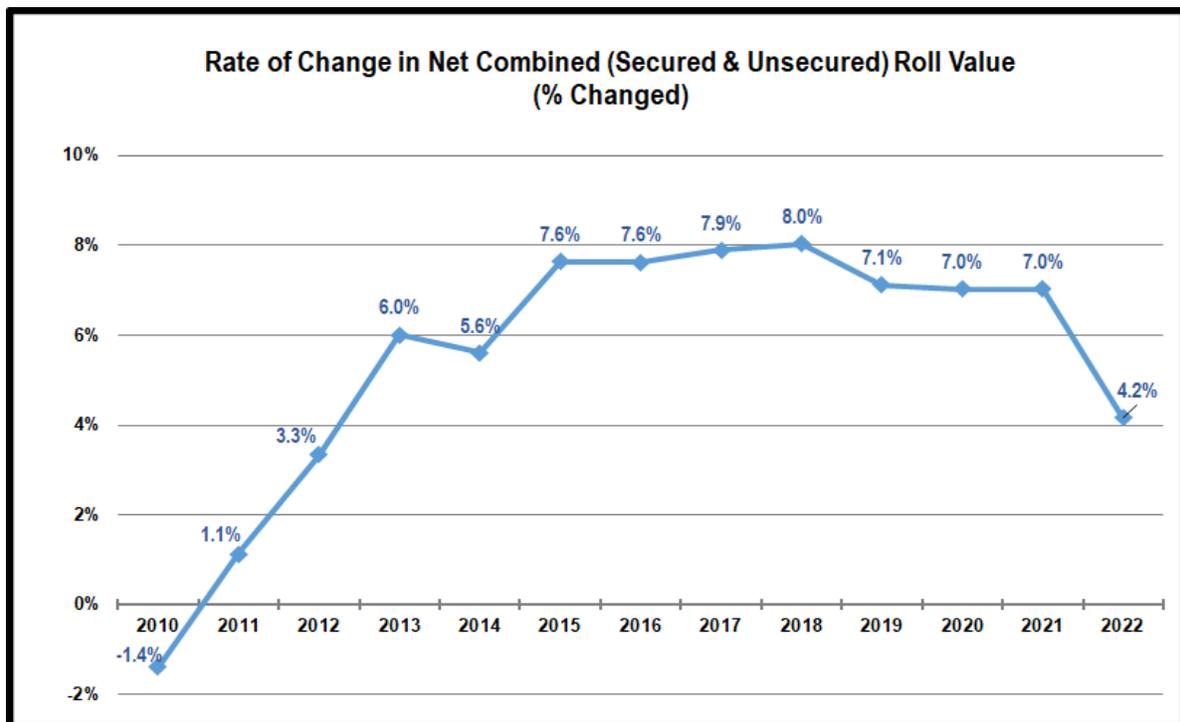


Source: San Mateo County Assessor's Office

J. Combined Secured and Unsecured Property Tax Roll Value

There were 235,525 assessment parcels and accounts for 2021 for a Total Local Roll of \$265.8 billion, representing an increase of four percent from 2020. This is the eleventh consecutive year in which a new historical high has been set. This year's increase was largely due to record setting single-family home values driven by strong demand for homes during the pandemic despite the county's Shelter-In-Place mandates and ongoing COVID-19 pandemic. Commercial properties saw some declining values but there was growth overall.

Total assessed values increased in all 20 cities and unincorporated areas, with increases ranging from 1.7 percent to as high as 7.4 percent. The top five cities with the highest percentage growth in assess values were: San Carlos (7.4 percent), Menlo Park (7.3 percent), Brisbane (6.6 percent), South San Francisco (6.3 percent), and Atherton (5.7 percent).



Source: County of San Mateo, Assessor- County Clerk-Recorder-Elections Office of Mark Church
<https://www.smcacre.org/assessment-roll-summaries>

K. San Francisco International Airport Passenger Volume Pre- and Post-Pandemic

A significant portion of the County's unsecured property tax and sales tax revenues come from businesses at San Francisco International Airport, so it is important to monitor patterns in airport activity. Passenger activity has steadily decreased due to the impacts of the pandemic, with 3 million less passengers utilizing SFO in March 2020 compared to the same time in 2019. Despite the introduction of vaccines and testing, the numbers of passengers at SFO are not bouncing back to pre-pandemic levels. The number of passengers utilizing SFO in June 2021 is 3.22 million less compared to pre-pandemic levels during the same season in June 2019. Due to the significant decrease in travel to the area, San Mateo County has seen a huge economic decline in revenues including TOT, Hotel occupancy, sales tax, car rentals, etc. Regardless of business or leisure, travel brings economic activity to the area.



Source: San Francisco International Airport: <http://www.flysfo.com/media/facts-statistics/air-traffic-statistics>

L. Transit Ridership

Ridership within the San Mateo County Transit District has gradually begun to increase from the steep drop in 2020. For all modes, average weekly ridership as of November 2021 had increased nearly 100 percent from one year prior and was at about 30 percent compared to pre-pandemic ridership two years prior.

While the major modes of SamTrans bus, Caltrain, and BART each had significant increases in average weekday ridership in November 2021 compared to November 2020, the rebound varies greatly by mode. SamTrans bus had 60 percent, BART had 27 percent, and Caltrain had 17 percent of their pre-COVID ridership (as measured against November 2019).

The region's transit agencies are heavily reliant on farebox revenue for their operations. Agencies have received some federal emergency relief funding (including CARES Act and American Rescue Plan) that has provided short-term relief.

M. Childcare Spots and Enrollment

The pandemic has continued to severely impact the San Mateo County childcare sector—an industry that was already marked by instability and extremely narrow margins. According to 4Cs of San Mateo County, since the beginning of the pandemic, at least 66 childcare centers—serving over 1,800 children between birth and age 12—have closed. This figure reflects childcare centers that have permanently closed and terminated their licenses, and thus does not capture the larger number of sites that have effectively closed due to low or no enrollment and increased costs, but that have not formally terminated their licenses.

The Child Care Partnership Council conducted a survey of San Mateo County childcare providers in April 2021, which had the following key findings:

- Child enrollment is at approximately 61 percent of pre-COVID levels
- Forty-one percent of respondents are receiving 50 percent or less of their pre-COVID income
- Forty-five percent of respondents had no more than one month of cash on hand
- Thirty-nine percent of respondents had COVID-related debt

These ongoing impacts to the local childcare sector harm the providers themselves, who are disproportionately women, people of color, and immigrants and who contended with low pay and high instability even pre-pandemic. The closures and shortages of available childcare spots harm families, particularly mothers, and their ability to obtain or maintain employment. Childcare shortages and instability are closely linked to the increase in mothers leaving the workforce, both locally and nationally. Finally, the lack of sufficient childcare spots is a larger infrastructure challenge that limits both the employment opportunities of the workforce and the functioning of employers.

N. Supply Chain Impacts on Capital Projects

Global supply chain issues have had an impact on the County's capital projects that are in construction or repair phases. Costs and delivery time for capital construction have increased due to labor disruptions caused by the COVID-19 pandemic, capacity limitations, raw material shortages, demand for container and truck transportation have surpassed supply, severe impacts on Just-In-Time production methods, and weather-related power outages across the country. The pandemic has had an outsized impact on manufacturing and transportation reaching full capacity as workers or those of their suppliers and freight haulers may have been ill, quarantined, or required to care for family members at home. These issues magnify the impact of more commonly occurring manufacturing or transportation breakdowns that usually result in reduced supplies, inventory drawdowns, or localized shortages. Industry analysis performed by contractors the County works with predict that these issues are anticipated to continue through 2022.

Both overall cost and lead time on materials have increased for County capital projects. In some cases, lead time on materials reached seven to ten months in the first half of FY 2021-22, compared to the usual three-month timeframe. According to the Associated General Contractors of America, input costs for construction increased 27.8 percent between April 2020 and August 2021 nationwide. County capital projects have experienced significant delays in acquiring windows, electrical panels, and shower inserts for Americans with Disabilities Act (ADA) upgrades, requiring project managers to reconfigure project plans and budgets. Ongoing cost volatility and unpredictability in the construction labor market combined with a projected increase in local demand for construction volume of 15 percent by the beginning of 2022, will require flexibility and nimble planning for the County's ongoing capital projects through the second half of FY 2021-22.

COUNTY OF SAN MATEO



**CHILDREN, YOUTH, AND
FAMILIES BUDGET**

FY 2021-23





BOARD OF SUPERVISORS



DAVID PINE, DISTRICT 1



CAROLE GROOM, DISTRICT 2



DON HORSLEY, DISTRICT 3



WARREN SLOCUM, DISTRICT 4



DAVID J. CANEPA, DISTRICT 5

The County of San Mateo Board of Supervisors would like to take this opportunity to thank and acknowledge the dedicated County staff, agency, and nonprofit partners who collaborated to deliver the high-quality services that benefit the San Mateo County children, youth, and families.

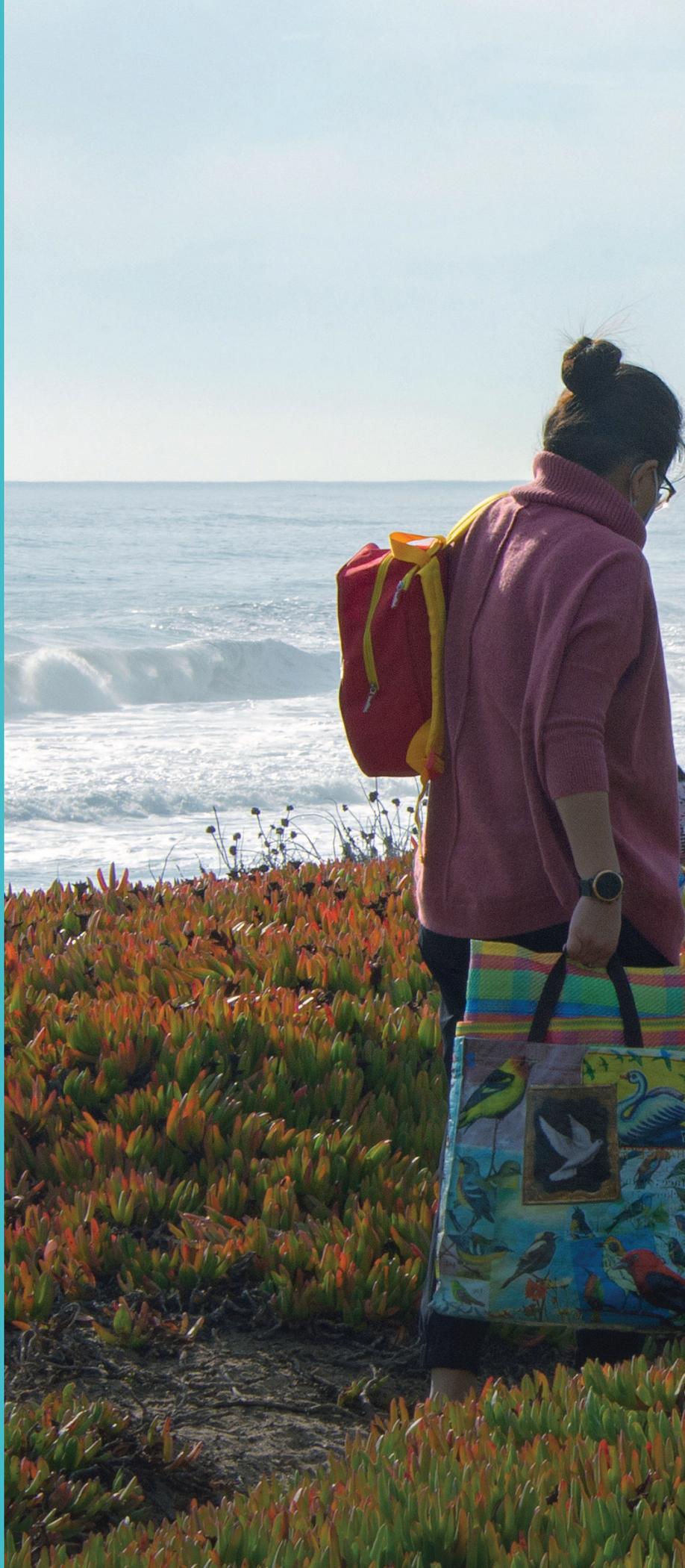




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MESSAGE FROM THE COUNTY MANAGER



It is my honor to present the Children, Youth, and Families Budget for FY 2021-23. This report highlights County programs focused on providing services to children, youth, and families, and outlines information on program funding for the next two fiscal years. But before I share more with you, I want to acknowledge the challenges of the past year. The economic and social disruption caused by the COVID-19 pandemic has been pervasive in all aspects of our daily lives. During the course of the pandemic, families have weathered substantial concerns about the health of family members, financial instability, food insecurity, educational uncertainty, social isolation, and increased caregiving burdens with having children at home. Now, more than ever, we must remember that childhood is fleeting and a precious time for development, making it imperative that we provide our young people with the best of resources.

We know the earlier we invest in our children, the better. Evidence from the National Bureau of Economic Research shows that a dollar invested in high-quality early childhood programs, especially in our most vulnerable communities, results in \$7.30 in benefits. Even more telling, those children experience benefits into adulthood including improved health, increased income, and reduced criminal activity rates accrued annually at a rate of 13.7%.¹ Furthermore, providing support and services not only to children and youth directly, but also to their guardians and caregivers ensures a strong family unit that fosters the best circumstances for our children and youth to thrive in.

The FY 2021-22 Adopted Budget allocates \$375.1 million dollars for programs that directly benefit children, youth, and families. Programs are outlined in the categories of Health, Education, Wellbeing, and Engagement with a particular focus on sharing the personal stories of clients served, painting a picture of the tangible impact County services have had on children, youth, and their families.

Sincerely,

A handwritten signature in blue ink that reads "Mike Callagy". The signature is fluid and cursive, written in a professional but personal style.

Michael P. Callagy
County Manager/Clerk of the Board

¹ National Bureau of Economic Research (2016). The Life-Cycle Benefits of an Influential Early Childhood Program. Retrieved from <https://www.nber.org/papers/w22993>.

CHILDREN'S BILL OF RIGHTS

Adopted by the Board of Supervisors in 2008, the Bill of Rights for Children and Youth serves as a statement of commitment and vision for providing services to children and youth in San Mateo County. This document, written in collaboration with youth, declares that young people of our County hold specific rights by virtue of their age and stage of mental and social development. These rights include the following for every young person:

- 1 A healthy mind, body, and spirit** that enable them to maximize their potential.
- 2 A healthy attachment to a parent, guardian, or caregiver** and an ongoing relationship with a caring and supportive adult.
- 3 Essential needs** get nutritious food, shelter, clothing, health care, and accessible transportation.
- 4 A safe and healthy environment** including homes, schools, neighborhoods, and communities.
- 5 Access to a 21st century education** that promotes success in life, in future careers, and a love of lifelong learning.
- 6 Training in life skills** that will prepare them to live independently, be self-sufficient, and contribute to their community.
- 7 Employment opportunities** with protections from unfair labor practices.
- 8 Freedom from mistreatment, abuse, and neglect.**
- 9 A voice** in matters that affect them.
- 10 A sense of hope** for their future.



METHODOLOGY

DATA AND OUTCOMES MEASURES

Unless specified otherwise, the data presented in this report are for children and youth under the age of 25 who live in San Mateo County (SMC).

Throughout this report, outcome measures were selected by subcategory to highlight how children and youth in SMC are faring on a variety of measures. In some instances, outcome measures with quality data were not available, so indicators or output measures were selected instead.

While the County of San Mateo (the County) funds programs that work to improve the outcome measures in this report, the County does not have the ability to fully control outcomes. However, these measures were selected to highlight the importance of the County's work, and help stakeholders identify gaps, celebrate gains, and inform future investments.

CRITERIA FOR SERVICES

- Children and youth are defined as persons under age 25.
- Spending for programs where adults receive money based on the presence of a child or youth are included. A strong family unit with adult caregivers is crucial to the wellbeing of our children and youth.
- Spending for programs that benefit the general public, even if those programs benefit children and youth, are not included.
- Programs that indirectly benefit children and youth are not included.
- Capital projects are not included.

PROGRAM CATEGORIES

County programs are organized into the following four categories that define their general intent and purpose:



HEALTH

Promote freedom from injury or illness, mental and physical.



EDUCATION

Facilitate learning in K-12 schools and other knowledge institutions.



WELLBEING

Improve overall quality of life through social services.



ENGAGEMENT

Provide assistance and extracurricular opportunities that will broaden and enrich life experiences.

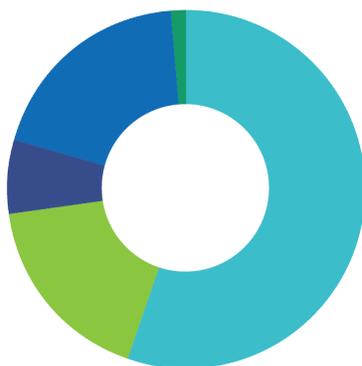


DEMOGRAPHICS

Who the children and youth are in San Mateo County.



LANGUAGES SPOKEN AT HOME



- 401,961** Only English
- 125,880** Spanish
- 48,820** Other Indo-European
- 139,743** Asian and Pacific Islander
- 8,232** Other

The language count is not exclusive in that an individual may have been counted in more than one category.



IMMIGRATION

9%

Born outside the United States

56%

One or more parents are immigrants



FAMILIES

3.38

Average family size

31%

At least one member under 18



POVERTY

17.3%

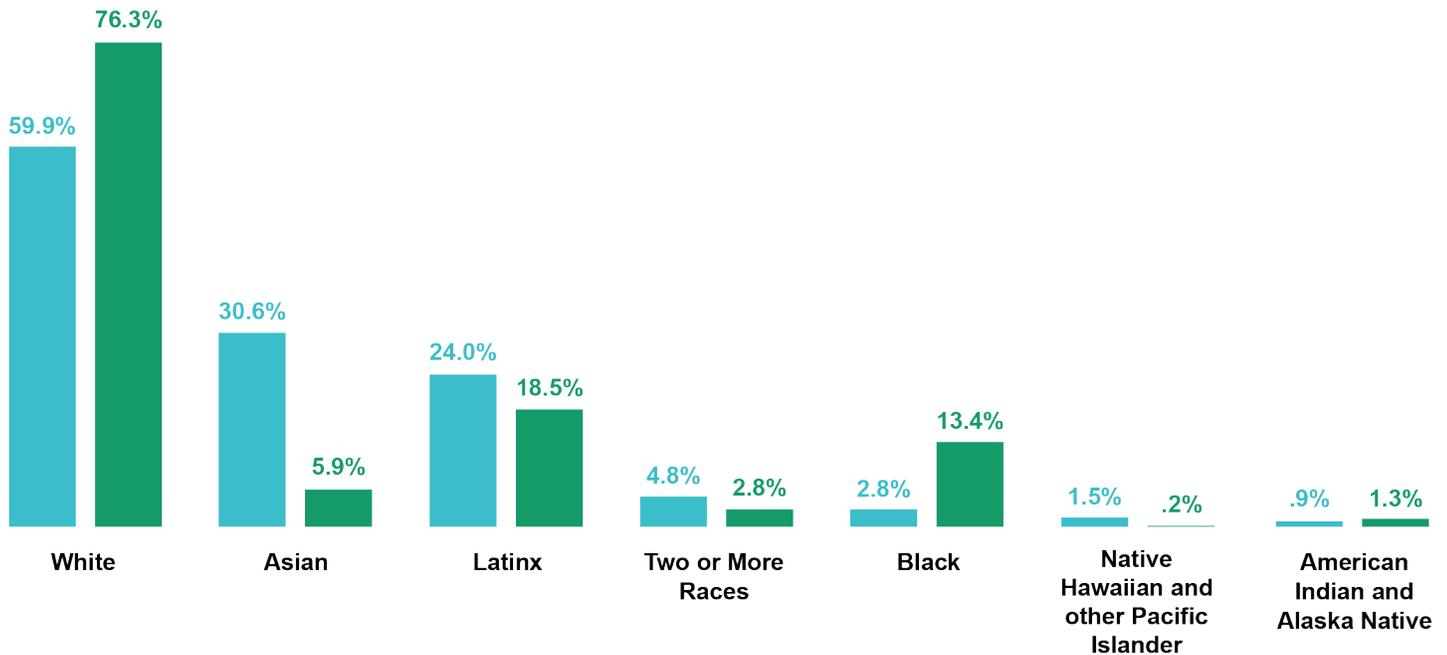
Children living below California poverty rate

16.8%

Children living below Federal poverty rate



RACE AND ETHNICITY



- San Mateo County
- United States

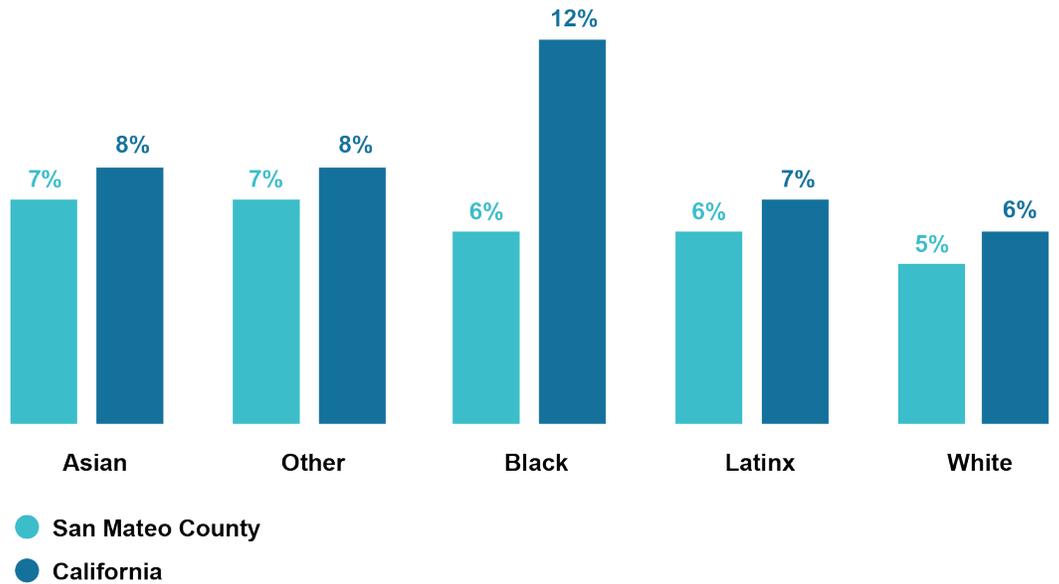
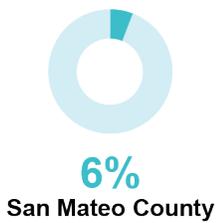
AT A GLANCE

Key Metrics of health, education, wellbeing and engagement for the children and youth of San Mateo County.*

HEALTH

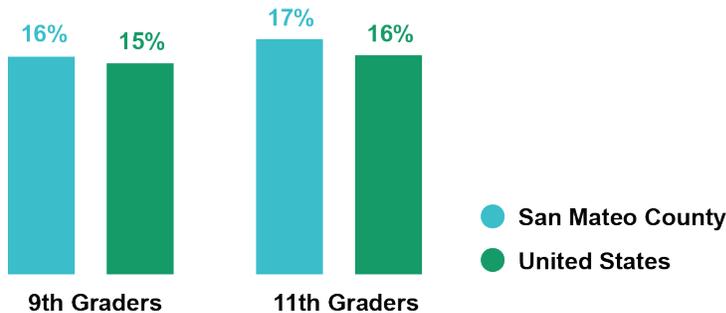
Birth Weight

Percentage of live births with low birth weight, 2018.



Suicide and Self-Inflicted Injury

FY 2017-19



Health Insurance

Children 0-18 without health insurance, 2019.

3.1%
San Mateo County

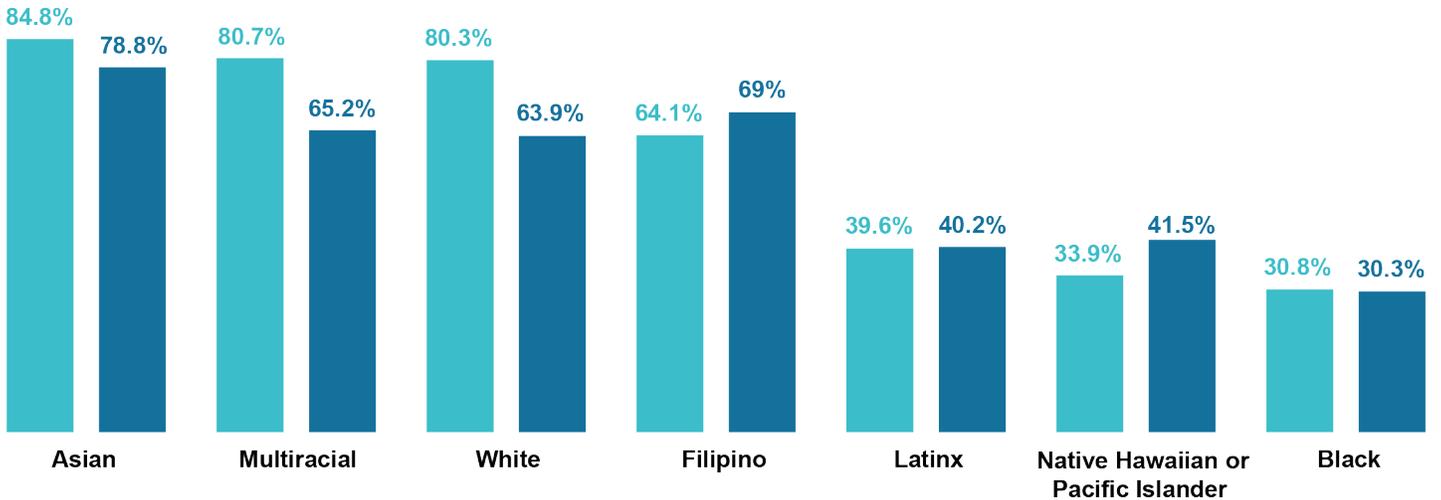
3.5%
California

*Last year due to the pandemic, some metrics did not have more recently updated data. The most recent data has been referenced in this report.

EDUCATION

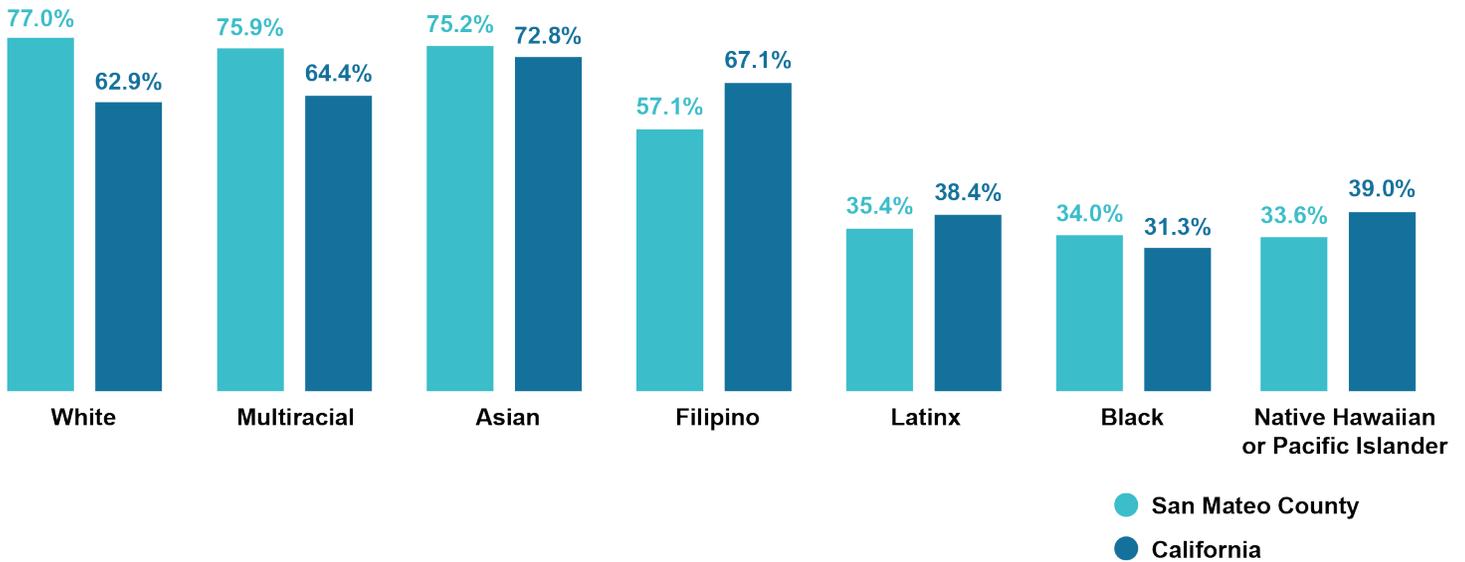
Math Test Scores

3rd graders meeting or exceeding math standards, FY 2019.



English Test Scores

3rd graders meeting or exceeding English standards, FY 2019.



The Big Lift Program

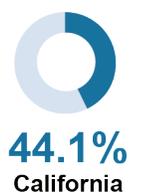
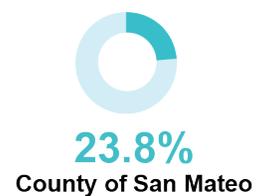
More than 70% of children who attended the Big Lift Inspiring Summers program improved reading levels over the summer.



70%
Improved reading levels

College & Career Readiness

High school graduates who self-identified as prepared for college or a career.

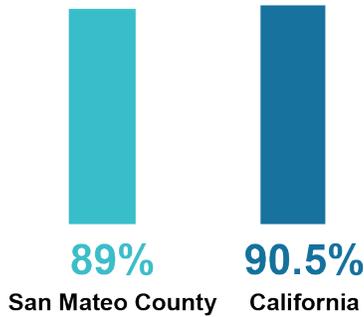


AT A GLANCE

WELLBEING

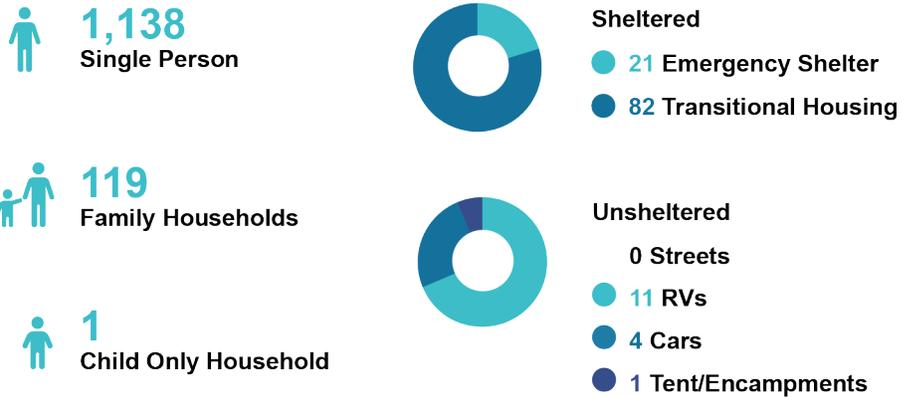
Foster Care

Percentage of children who found permanent homes within 12 months of entering.



Homelessness

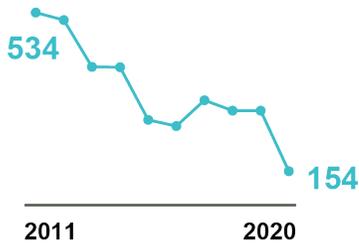
Number and location of families experiencing homelessness in the one day homeless count, FY 2019.



Juvenile Justice

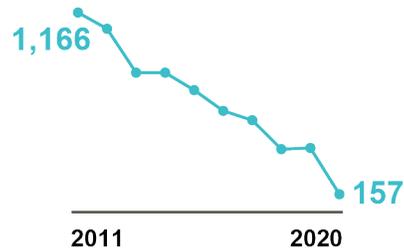
Felonies

Number of juveniles arrested for felonies.



Misdemeanors

Number of juveniles arrested for misdemeanors.



Disparities by race and ethnicity in 2020 arrest data.

Latinx and Black youth make up **32%** and **2.5%** respectively of the youth in San Mateo County. Latinx youth are involved with **62%** of the misdemeanors and **51%** of the felony arrests. Black youth are involved with **13%** of the misdemeanors and **20%** of the felony arrests.

ENGAGEMENT



Registered Voters

18-25 year olds registered to vote in the November 2020 general election.

82%
San Mateo County

60%
California



Parks Department

Programs targeting Children in FY 2020-21.

81%

This measure was tracked and provided by the County Parks Department. This number is unusually high due to the need for outdoor programming and activities during the pandemic.



Office of Sustainability

750

Students, teachers, and educators assisting with student waste reduction projects, virtual interactive lessons, virtual outreach tables, and virtual teacher and administrator training workshops by the Office of Sustainability's Schools Program in FY 2021.

This measure was tracked and provided by the Office of Sustainability. This number includes joint activities and presentations with other partner agencies and departments.





HEALTH



BLACK INFANT HEALTH PROGRAM (BIH)

Tamika is a client who has been a part of the BIH program for 11 years and has two children in the program. She has expressed how BIH has been so helpful in providing resources, knowledge, and awareness about the things that happen more prevalently in pregnant black women. This knowledge was especially helpful for her while pregnant and after giving birth, since her daughter was born premature. The program has also helped her with gifting through the holidays, as well as providing information and tips on raising children, coping with specific situations around children, and life changing events. Through BIH she has also been able to connect and build bonds with other mothers.



REGIONAL MENTAL HEALTH CLINICS

Giovanni has been connected to the Youth to Adult Transition program since May of 2016. In the years that he has been an active client, he has taken advantage of individual therapy and occupational therapy which has resulted in his success. Although he continues to work through his mental health, he can identify what he needs, incorporate effective coping mechanisms, and push through. Giovanni has demonstrated resilience, perseverance, and hard work, all demonstrated in his ability to reflect on his life struggles and acknowledge his successes. He has recently graduated with his Associate Degree from Skyline College and will begin nursing school to obtain his Bachelor of Science in Nursing.

YOUTH TRAUMA INTERVENTION

Adam, age 6, was born male and is currently going through a gender transition and wants to be referred to with female pronouns, but still uses the name Adam. Her mom is a single parent and suffered from postpartum depression that impacted her ability to bond with Adam. Adam had a difficult time regulating her behaviors and emotions. Adam began receiving Child-Parent Psychotherapy due to sensory processing issues and difficulty bonding in the parent-child relationship. Both Adam and her mom had a Neurosequential Model of Therapeutics (NMT) completed by their respective therapists. After completing NMT, it was evident that Adam needed sensory support to better regulate. Many of the therapy sessions took place in the park to support her sensory needs. Adam was also referred to occupational therapy (OT) and equine therapy through the NMT Measure K contracts. Pairing movement and animal assisted therapy has been helpful to Adam and her mom has benefited from being present during the sessions to observe how Adam's needs are met. Child-parent psychotherapy, OT, and equine therapy have led to mom increasing her capacity to better understand Adam's experience. Mom has also learned that she and Adam experience different sensory needs. Through therapy, mom has learned to accommodate her own sensory preferences and her child's, to prevent feeling overwhelmed herself. The clinician used concepts of NMT that helped both mom and child regulate first so that they



could eventually engage with one another. As therapy progressed, mom increased her engagement in play with Adam and began to provide her with many supports outside the therapy sessions, such as creating weighted lap pads for Adam. Regulating mom and providing trauma informed and developmentally matched treatment was key in increasing bonding, engagement, and attuned and responsive caregiving for Adam.

“It was hard to figure out how to be a model when you didn’t really have a role model for a mother...They (Star Vista Healthy Homes) helped us express ourselves, they were there for us, they helped us blossom, expand our wings, they were a place of security.”

Adam’s Mom



During the 2020 public health emergency, San Mateo Medical Center (SMMC) conducted targeted outreach to engage pediatric populations for vaccinations visits and introduced telehealth and curbside care. As a result, SMMC was recognized by the State of California’s Department of Healthcare Services as a top provider amongst 18 designated public health systems for Adolescent and Pediatric Immunization rates.

HEALTHY FAMILIES OF AMERICA PROGRAM (HFA)

J.R is a 31 year old first time single mom of a one year old child, and has been a part of the Healthy Families of America (HFA) program since October 2020. J.R has had to overcome many obstacles and stressors since joining the program, including the premature birth of her child, custody issues, and personal health issues. Despite the obstacles, J.R has been able to successfully stay in college, obtain support accessing services, and implement the parenting skills she has learned. She has always followed through to obtain her baby's Well-Child Checks and Early Intervention appointments, and is always interested in learning parenting skills and participating in play activities with her baby. She has also shared how much the Growing Great Kids Protective Shield, a tool she learned from HFA, has impacted her and that she uses it as a reminder to protect her son from negative stress. J.R has also expressed gratitude to her community worker for the consistent services she received during the COVID-19 pandemic. She expressed feeling supported even when "the world was in crisis", and that she was amazed by how her community worker was able to



reach out and stay connected with her through various mediums including virtual Doxy.me visits, phone call check-ins, and mailed learning materials.

J.R. is a very involved hands-on mom, and continues to have a joyful, positive connection and attachment to her baby.



A mom in the HFA program received support from her Public Health Nurse (PHN) around her child's health and development. Through the HFA curriculum, the mom was able to better understand her child's brain development, how to develop a positive rapport with her baby, and the importance of understanding the baby's growth and development. The mom also better learned and understood parenting concepts, which she says she wished she

had known when raising her first child. The mom has also received support from her PHN around managing health issues that have come up for the family, including the uncertainty of her baby being deaf. The mom has expressed how much she enjoys and looks forward to her in-person and virtual home visits, and how having the support and relationship with her PHN has been so helpful, especially during the COVID-19 pandemic.



NURSE-FAMILY PARTNERSHIP PROGRAM (NFP)

R.E. is a 21 year old first-time mom who is enrolled in the Nurse-Family Partnership Program (NFP). When her NFP nurse first contacted her to see if she was interested in the program, she welcomed the extra support with open arms. At their first visit together, R.E. came with many great questions about pregnancy, labor, and delivery, including a detailed birth plan that she asked to go over together. Her NFP nurse praises her for the many strengths she has including her proactive nature and having confidence in her own voice. For example, when she went to her prenatal appointment and was scheduled with another provider, she asked to be switched back to her nurse practitioner whom she already established trust with. She knew what she needed and wasn't afraid to speak up for herself. R.E. has never missed a visit with her nurse during her time in NFP, and they have made a very special connection. R.E. continues to share and delight in every new accomplishment of her healthy baby boy, as he grows and develops well in her nurturing care. R.E. and her NFP nurse have also talked about the importance of responding to infant cues and how to create a strong relationship with her baby from the start. She is a sponge for information related to caring for her now 5-month old. R.E.'s nurse describes her as one of the most attuned moms she has ever worked with, and looks forward to R.E. continuing to use her voice and her strengths to be the mom that she wants to be and having the kind of life she dreams of for herself and her son.

WOMEN, INFANTS, AND CHILDREN (WIC) BREASTFEEDING PEER COUNSELOR

One of the WIC breastfeeding peer counselors encountered a mom in tears because of her concern over her baby's constant crying and the amount of breastmilk she was producing. The peer counselor was able to provide encouragement and education around breastfeeding and her baby's tummy size. However, the peer counselor also sensed that something more might be going on. She soon learned that the mom was also struggling to cope with a family tragedy. The WIC team was able to quickly coordinate check-ins with the mother, as well as immediately connect her to one of the Home Visiting programs. There she was able to receive post-partum health assessments, linkages to resources, and



support around her family tragedy. While receiving collective support from the WIC and Home Visiting program, the mom was eventually able to build confidence in her breastfeeding and was even able to exclusively breastfeed her baby.



EDUCATION



JOBS FOR YOUTH

2019 & 2020 Al Teglia scholar Gina Barragan Gomez is on a mission to change the world! She is an outspoken advocate for climate change and has taken on leadership roles in her school's Green Academy and Forestry Challenge Group. After graduating high school in 2021, Gina pursued her dreams of majoring in environmental and marine sciences at UC Berkeley! She is extremely grateful to her scholarship sponsors and the Jobs for Youth team for making her career dreams become a reality.

40

Jobs for Youth year anniversary

285

Students in need awarded

“Being a Jobs for Youth scholar is a tremendous honor for me because I know I have lots of people like my family, friends, and the Jobs for Youth community supporting my higher education and believing in my success. They are helping fund my dreams of being a first-generation student to go to college.”

Gina Barragan Gomez

SAN MATEO COUNTY LIBRARIES

Library Explorers

The San Mateo County Libraries launched a new camp called Library Explorers to address educational equity in the summer of 2021. Strong school partnerships successfully connected rising K-3rd graders from under resourced communities with this free summer enrichment program hosted at 11 San Mateo County Libraries. Designed to help youth overcome pandemic losses and prepare for a new school year, five exciting weeks of the program helped 334 participants develop their social emotional skills and explore STEAM topics ranging from the human brain to engineering.

“Thank you so much for taking care of my 4-year-old daughter! She left me for the first time yesterday and apparently had a blast. She told me that she wants to see everyone again soon. And what she said melts my heart!”

Library Explorer Parent



Families CREATE

To make Summer Learning accessible to more children, San Mateo County Libraries introduced Families CREATE, a virtual program funded by a grant from the Institute of Museum and Library Services. The goal of this program is to provide engaging STEAM and literacy activities to youth and to build family engagement through both self-paced and guided live, interactive virtual experiences with free, take-home kits provided by the library.



Big Lift Inspiring Summers

San Mateo County Libraries expanded the award-winning Big Lift Inspiring Summers camps, working closely with seven school districts to provide the highest-need youth with enriching, evidence-based experiences. Thanks to the additional resources, the libraries were able to extend the length of the program and offer additional slots for students, serving 976 youth.

976

Big Lift youth served

Summer Learning Challenge

As part of their commitment to equity, San Mateo County Libraries enrolled every youth cardholder in the 2021 Summer Learning Challenge with the hopes of engaging more youth in creativity and exploration. Once enrolled, all participating youth were automatically entered into a drawing to win one of 13 \$1,000 scholarships. Library staff worked tirelessly to provide stimulating reading lists and inventive programming that would inspire youth to read and try new things. San Mateo County Libraries gave away over 55,000 free books to youth throughout the summer, so they could start or add to their home libraries.

55,000

Free books distributed to youth

INDEPENDENT LIVING PROGRAM

Children and Family Services (CFS) provides support to youth involved in the child welfare system to successfully transition into adulthood through the Independent Living Program (ILP). The COVID-19 pandemic has posed many challenges for foster youth during the school year, and the ILP team launched the Support-a-Senior campaign to help foster youth who are in their senior year successfully graduate through monthly care packages to encourage them to complete their high school education. The campaign supported all foster youth seniors residing in San Mateo County and dependents placed out of county. As part of the care packages, short motivational notes were included from social workers and community partners.

Joseph and Marie are two wonderful examples of youth who persevered.

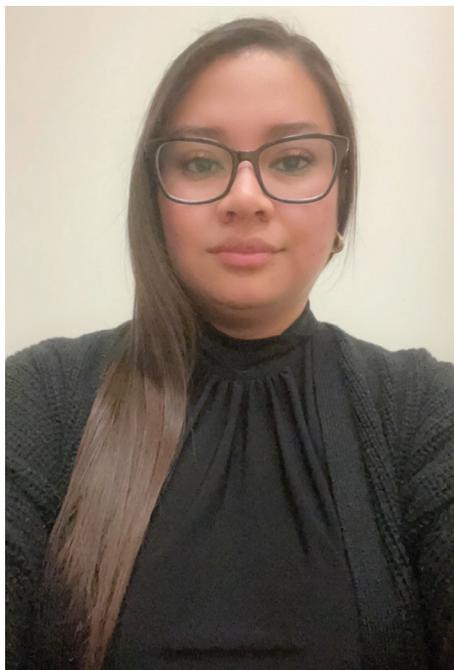


10.5%

Graduation increase from 2020 to 2021

SUPPORTED TRAINING & EMPLOYMENT PROGRAM

Future emergency room nurse Iris Tan Sanchez is driven to improve the lives of her community and her family. Over the past six years, Iris has balanced school with employment and family responsibilities, working hard to serve as a role model for her daughter while making her own dreams come true. Iris thrived in the STEP Program where she worked as an intern for five years supporting different departments in the County. She is continuing to make an impact as the STEP Coordinator where she currently supports a total of six STEP interns throughout the organization. Iris hopes that her success will inspire former foster youth like herself.



“STEP is a place where people don’t care about your past but encourage you to build a better future. Before I came to STEP, I didn’t have any office skills, training, or support. Throughout my time as an intern, I was never treated like an intern, but treated as a person who was part of the team.”

Iris Tan Sanchez



WELLBEING

FAMILY PRESERVATION PROGRAM

John Doe, a 16-year-old male was ordered into the Family Preservation Program by the Court after an incident within the home. John was someone with low self-esteem. The officer referred John for individual counseling, anger management, family therapy, and group counseling.

Initially, given John's low self-esteem and discomfort engaging with people, he was very resistant to therapy. He frequently missed his scheduled counseling sessions, and when he did participate, he showed low engagement. After intensive work with John, he is now actively engaging in therapy, his school attendance and grades

“The program helped me control my feelings and anger with my mom and everybody else too...I used to get irritated when my therapist would call me. My anger issues are really not as bad as they used to be. I have more patience.”

John Doe, 16

have improved, and his overall adjustment in the program has been satisfactory. He now maintains eye contact during meetings, shows up to counseling in a productive manner, and has found his voice.

The program has taught John that there is accountability for his actions and that he is

also in control of them. He is mindful of his triggers and puts forth the effort to govern himself accordingly. He plays football and engages with his teammates in a healthy manner.

MIND BODY AWARENESS - JUVENILE INSTITUTIONS

Hayley struggled with aggression, anxiety during sleep hours, and engaged in bullying of other youth. She did not have good relationships with staff members, having melt downs instead of communicating her emotions. She was highly reactive outside of the classroom.

Hayley attended individual mindfulness sessions each week and never missed a session. She proactively engaged in mindfulness exercises outside of class as well. Toward the end of her program, Hayley was able to identify and express how her emotions were related to her body senses, thoughts, and actions. Instead of being reactive, she learned to communicate to staff and ask for

space during a breakdown. During one breakdown, she asked the staff if she can see her mindfulness facilitator earlier to help her navigate through a trigger. During her last session, she was able to express gratitude and communicate her emotions to a staff member that she did not get along with. Hayley self-reported improved emotional regulation, self-regulation, self-control, and stress reduction.

“This class taught me how to listen to my body and take some time before I react to things. It’s helping me to stay calm and breathe instead of getting worked up over something that I can’t control. I feel like I can go home and be good this time. I can make my room a space that helps me stay calm, so I don’t get mad at the people at my house. I can go outside for a walk instead of hold it all in.”

Hayley Walker, 16



ADOPT-A-FAMILY PROGRAM- CHILDREN’S FUND HOLIDAY GIFT DRIVE

The Children’s Fund Holiday Gift Program serves approximately 3,500 children each holiday season. For the 2020 holiday season, Children’s Fund included the Adopt-A-Family Program. Five families were referred to this program. Each family made a wish list for each member of their family. Children’s Fund provided the wish lists to a community member or organization who was interested in adopting a family. After adopting a family, they would purchase items from the wish list and drop it off to the Children’s Fund. Children’s Fund staff dropped off the items to each family.

“Every family was grateful for the items they received, as many of the gifts requested were necessities such as shoes, clothing, and gift cards.”

Program Manager



ENGAGEMENT

YOUTH COMMISSION (YC)

The Youth Commission is an advisory commission to the County of San Mateo Board of Supervisors, established in 1993 to address youth needs in the County and provide youth voice in local government. The YC was recognized with the 2021 Green California School Leadership Award for their efforts in environmentalism. The Commission passed climate emergency declarations in three school districts to improve sustainability and resiliency in facilities and operations. The YC has also partnered with the Juvenile Justice and Delinquency Prevention Commission to launch Hear Us: Youth or Restorative Justice, a youth diversion program for the County. This program uses peer-led restorative wrap-around youth and family services as an alternative to suspension, expulsion, and involvement in the juvenile justice system.



“The Youth Commission has given me the unparalleled opportunity to contribute to the development of a county-wide restorative justice diversion program. HEAR US: Youth for Restorative Justice, a program to divert San Mateo County youth from the school-to-prison pipeline, is the culmination of the learning that I’ve done with the Youth Commission. The Youth Commission gave me an understanding of how government functions and how to initiate a youth-led campaign. Now, we are accomplishing something I’d only dreamed of before I joined.”

Austin Willis, 2021-22 YC Chair

\$50,000

Grant awarded by the
Chan Zuckerberg Initiative

OFFICE OF SUSTAINABILITY

Earth Day 2021 Celebrations

The Office of Sustainability Schools Program team partnered with staff from RethinkWaste for virtual Earth Day celebrations this April with students and teachers at Costano School in East Palo Alto and Baywood Elementary School in San Mateo. Through interactive games, the Schools Program team and RethinkWaste staff promoted the message, "Let's make every day Earth Day!" by practicing the 4R's: Reduce, Reuse, Recycle, and Rot. Staff facilitated Waste Reduction Jeopardy,



Office of Sustainability 4R's Board Game.

Pictionary, Scavenger Hunt, and Memory Game to educate students about best practices for waste reduction and recovery. Together, RethinkWaste and Office of Sustainability staff engaged with over 200 students during Earth Month this year.

200+

Students engaged during Earth Month this year

WHERE DOES IT COME FROM AND GO?

INSTRUCTIONS: Organize the cards into four categories. Refer to the example below.
Please note: The last row is blank because it is intended for the teacher to design a process based on a selected item.

| Which natural resource does the item come from? | Item | Does the item get recycled, commercially composted, or landfilled? | Can the materials from this item be used to make anything else? |
|--|---|---|---|
| <small>EXAMPLE</small>  TREES |  OFFICE PAPER |  RECYCLED |  YES, IT CAN BE USED TO MANUFACTURE BINDER PAPER. |
| | | | |

TEACHER NOTE: Check with your local Hauler / Garbage Company to find out the specific items that get recycled, composted, or landfilled. The following category (Does the item get recycled, commercially composted, or landfilled?) is based on students who live in SF, Brisbane, Millbrae, San Bruno, Daly City, and Half Moon Bay.

Office of Sustainability game card for 'Where Does It Come From and Go?'

Adapting Interactive Lessons During the Pandemic

Over the past two years due to the pandemic, Office of Sustainability Schools Program staff quickly adapted their teaching methods to various learning environments. As a result, staff have been offering in-person programming to students in outdoor settings as well as virtual lessons that can be facilitated by the Office of Sustainability Schools Program staff or by the students' teachers.

Office of Sustainability made a variation of 4R's Unit Games in multiple learning models. The 4R's Games are built to make learning about waste fun and engaging for students. There are currently three games to choose from that highlight different aspects of waste systems including; 4R's Board Game, Where Does It Come From and Go, and The Pathway of Stuff.



PARKS DEPARTMENT

Girl Scouts Conservation Project

Last year, Amy, a Coastside Girl Scout troop leader, contacted the County of San Mateo Parks seeking a conservation project in the area for her troop to take on.

The Department suggested the troop to support the native plant restoration site by removing persistent invasive grasses. Once the grasses were removed, the troop planted native Coastal Strawberries, a plant that provides food for native pollinators and birds and also helps to hold the sandy soil in place.

This previous year, the same troop cleared brush along the Montara Mountain Trail in San Pedro Valley Park. They're welcome back any time!



Eagle Scout Project

Last summer, Emma reached out to see if the County of San Mateo Parks Department would sponsor her Eagle Scout Project.

Eagle Scouts are required to plan a project, propose it to the Department, and develop an implementation plan. The scouts fundraise to cover some of the project costs and recruit other scouts to assist.

Emma's approved project was to rehabilitate the popular Chickadee Nature Trail in Huddart Park.

The project included repairing the trail tread, replacing several rotted out "peeler" logs that help define the trail edge, and trimming back overgrowth along the trail. She met with the volunteer coordinator on several occasions to learn about trail maintenance, the literal tools of the trade, and to develop solutions to potential complications. Over two workdays, Emma organized her troop and led them, making informed decisions along the way to greatly improve about a mile of trail.

Emma was one of the first 1,000 girls to earn the rank of Eagle Scout from the Scouts (formerly Boy Scouts of America).



Interpretive Program

Due to the pandemic, the County of San Mateo Parks Interpretive Team transformed their popular in-person classroom programs into virtual programs conducted over Zoom. The students engage in hands-on activities while learning about curriculum-based subjects such as the history of California and the importance of food webs.

Over the course of the last two school years, the Interpretive Team facilitated over 40 virtual programs, primarily with schools that have a high percentage of students enrolled in the Free and Reduced Lunch Program. The first virtual classes were pioneered by the excited students at LEAD Elementary in San Mateo who took the time to create a very thoughtful thank you poster for the Interpretive Team. The Interpretive Team highly values its work with the voices of tomorrow and views environmental education a top priority for the youth of our County.



40+

Virtual programs facilitated



BUDGET SUMMARY

The allocations summarized below represent the total budget for programs and services for children, youth, and families for FY 2021-22 and FY 2022-23. The County of San Mateo has a two-year budget process. The dollars presented for the first year in the cycle, FY 2021-22, represent what was adopted by the Board of Supervisors in September 2021 as the FY 2021-22 Adopted Budget. The dollars presented for the second year of the cycle, FY 2022-23, represent what the Board of Supervisors accepted as the FY 2022-23 Preliminary Recommended Budget. The Board of Supervisors will adopt the FY 2022-23 Adopted Budget in September of 2022. The final FY 2022-23 Adopted Budget may differ from the allocations presented below.

FUNDING SOURCE



FY 2021-22
Total: \$377.8 M

- \$141.9M State
- \$69.8 M Federal
- \$32.3 M Measure K
- \$86.7 M Net County Cost
- \$47.1 M Other



FY 2022-23
Total: \$376.2 M

- \$147.0 M State
- \$69.0 M Federal
- \$31.7 M Measure K
- \$87.9 M Net County Cost
- \$40.6 M Other

FUNDING DISTRIBUTION

| |  HEALTH |  EDUCATION |  WELLBEING |  ENGAGEMENT |
|-------------------------|--|---|---|--|
| FY 21-22 | | | | |
| Budget | \$134,462,322 | \$27,226,863 | \$210,409,562 | \$5,740,958 |
| Departments | 3 | 10 | 7 | 7 |
| Estimated Number Served | 116,033 | 104,685 | 96,744 | 78,110 |
| FY 22-23 | | | | |
| Budget | \$137,655,895 | \$27,307,725 | \$205,471,312 | \$5,680,265 |
| Departments | 3 | 9 | 6 | 7 |
| Estimated Number Served | 115,750 | 107,229 | 94,170 | 72,033 |
| TOTALS | | | | |
| Total Budget | \$272,118,217 | \$54,534,588 | \$415,880,874 | \$11,421,222 |
| Total Served | 231,783 | 211,914 | 190,914 | 150,143 |

Note: Due to rounding, there is a \$0.1M discrepancy in Funding Source totals for FY 2021-22 and 2022-23.



BUDGET DETAIL

DEFINITIONS

NUMBER SERVED: Departments provided an estimate of the number of children, youth, and families that will be served by programs and services in FY 2022 and FY 2023. These estimates are imperfect as each department tracks participation differently (individuals, unduplicated individuals, families/households, etc). However, this is our best estimate of program/service reach.

STATE FUNDING: Captures dollars received from the State of California to fund programs/services.

FEDERAL FUNDING: Captures dollars received from the Federal Government to fund programs/services.

MEASURE K: Captures dollars allocated from Measure K Revenue, a countywide half-cent sales tax extension passed by local voters in November 2016, to support programs/services.

OTHER REVENUE: Captures dollars received that do not fit into other categories, such as grants.

NET COUNTY COST: Captures dollars allocated from the County's General Fund.

TOTAL REQUIREMENTS: Sums all funding sources to calculate the total budget for each program/service.

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|------------------------------------|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 San Mateo County (First 5) | ACES AWARE | Develop and disseminate information about trauma and screening to Medi-Cal providers and beneficiaries in the county. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 2,000 | \$- | \$- | \$- | \$24,555 | \$- | \$24,555 |
| First 5 | Communication Policy | First 5 County contribution to CA Help Me Grow policy and TA. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 14,752 | \$3,000 | \$- | \$- | \$- | \$- | \$3,000 |
| First 5 | Early Childhood Oral Health Programming / Screening and Education and Access To Care | Provides dental screenings, education, oral health supply toolkits, and care coordination to low-income children ages 0-5 in San Mateo County. | 365 | \$70,000 | \$- | \$- | \$- | \$- | \$70,000 |
| First 5 | Help Me Grow | Assists HMG agencies and communities leverage existing resources to provide information on child development, link families to community-based services, identify vulnerable children, and empower families to support their children's healthy development. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,200 | \$94,300 | \$- | \$- | \$23,000 | \$- | \$117,300 |
| First 5 | Improve Access to Oral Health | Supports oral health access and utilization for children birth through age 5 and pregnant women by educating and engaging stakeholders about state policies that support the implementation of the county's oral health strategic plan. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,175 | \$17,604 | \$- | \$- | \$- | \$- | \$17,604 |
| First 5 | Integrated Systems for Children with Special Needs- Strategic Plan Implementation Plan- Children's Health | Help Me Grow (HMG) supports and administers a continuum of care to identify and treat children with special needs and address systemic issues that impact access to and quality of these services. The Initiative links children from early identification to the services and supports they need to thrive and includes implementation of the local HMG system with fidelity to national standards. The Initiative offers universal access to high-quality information and resources about child development for families and providers of young children countywide. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,200 | \$902,799 | \$- | \$- | \$426,264 | \$- | \$1,329,063 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Mental Health System Building | A multi-sector and scaffolded approach to transform service delivery for young children and their families. The Trauma- and Resiliency-Informed Systems Initiative (TRISI) is a countywide effort to integrate a comprehensive commitment to address trauma and promote resiliency into our programs, structures, and culture with a long-term goal of embedding trauma- and resiliency-informed policies and practices at every level of the system. The work also includes coordination and advocacy to leverage resources and align approaches across County agencies, community-based organizations, and private entities. | Being tracked | \$90,401 | \$- | \$- | \$- | \$- | \$90,401 |
| First 5 | Preventative Oral Health Project | Provides preventative oral health care to children age 5 and under through virtual dental care in which we will bring dental services to partner pre-schools; disease prevention model utilizing telehealth; oral health literacy in which we will train parents to be oral health promoters; and dental desensitization visits at dental clinic for children with special needs. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 790 | \$140,866 | \$- | \$- | \$- | \$- | \$140,866 |
| First 5 | Safe, Health, Equitable System Planning Consultation | A place-based community targeted project planned for a CCCS (Community Collaborative for Children's Success) community- in partnership with Get Healthy San Mateo. Some key areas of focus could be early mental health, child care, family engagement, and wellness, and social and restorative justice. | Unknown | \$50,000 | \$- | \$- | \$- | \$- | \$50,000 |
| First 5 | Trauma Informed System Initiatives | Partnerships to support trauma- and resiliency-informed practices and policies in child- and family-serving organizations. Eight agencies and three coaching consultants. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,000 | \$43,953 | \$- | \$- | \$84,164 | \$- | \$113,918 |
| First 5 | Trauma Informed System Initiatives - Peninsula Healthcare District | Eight agency partnerships to support trauma- and resiliency-informed practices and policies in child- and family-serving organizations. | 525 | | \$- | \$- | \$3,598 | \$- | \$3,598 |
| First 5 | Trauma Informed System Initiatives - Peninsula Healthcare District | Help Me Grow Services - a national model of a collective approach to implement comprehensive systems that promotes early universal identification and linkage to intervention. | Being tracked | \$- | \$- | \$- | \$8,860 | \$- | \$8,860 |
| First 5 | Trauma Informed System Initiatives- Organizational Coaching for First 5 | First 5 Internal Partnerships to support trauma-and resiliency-informed practices and policies. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 14,752 | \$8,530 | \$- | \$- | \$- | \$- | \$8,530 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Trauma Informed System Initiatives - Mental Health Services Act | Eight agency partnerships to support trauma-and resiliency-informed practices and policies in child-and family-serving organizations. | Unknown | \$- | \$- | \$- | \$71,706 | \$- | \$71,706.00 |
| Health - Behavioral Health & Recovery Services (BHRS) | Adolescent Outpatient | Outpatient child and youth mental health services. | 22 | \$228,660 | \$138,728 | \$- | \$278,909 | \$72,236 | \$718,533 |
| Health - BHRS | Adolescent Residential | Board and care for youth who are concurrently being provided outpatient or day treatment drug and alcohol treatment funded by Drug MediCal. | 1 | \$- | \$- | \$- | \$100,000 | \$- | \$100,000 |
| Health - BHRS | AOD Prevention Partnerships | Community capacity building and environmental prevention of alcohol and drug use partnership cities (Daly City, Pacifica, San Mateo, Half Moon Bay, La Honda/Pescadero, Redwood City, East Palo Alto). | 2,466 | \$- | \$- | \$- | \$1,185,315 | \$- | \$1,185,315 |
| Health - BHRS | Canyon Oaks Youth Center | Adolescent residential treatment center. | 20 | \$188,685 | \$296,209 | \$- | \$1,140,235 | \$3,657,738 | \$5,282,867 |
| Health - BHRS | Child Welfare/ Mental Health Team | Outpatient mental health services to child welfare population. | 94 | \$349,112 | \$533,883 | \$169,901 | \$31,795 | \$234,199 | \$1,318,890 |
| Health - BHRS | Daly City Youth Health Center (DCYHC) | Mental health services to youth at DCYHC and at high school campuses in Jefferson Union High School District. | 96 | \$141,852 | \$191,169 | \$- | \$186,122 | \$16,475 | \$535,618 |
| Health - BHRS | Early Childhood Community Team | Comprehensive prevention, early intervention, and treatment services to families with young children ages 0 to 5. | 450 | \$- | \$- | \$721,199 | \$434,905 | \$- | \$1,156,104 |
| Health - BHRS | Elysian STRTP | Short term residential treatment program facility managed by Health Services Agency. | 6 | \$- | \$937,507 | \$- | \$835,782 | \$131,137 | \$1,904,426 |
| Health - BHRS | Full Service Partnership Services | Intensive community based wrap-around services. | 152 | \$455,307 | \$899,231 | \$54,106 | \$5,987,923 | \$217,985 | \$7,614,552 |
| Health - BHRS | Intensive out-of-County Placements | Out-of-County intensive day treatment programs at residential treatment centers. | 3 | \$130,000 | \$162,500 | \$- | \$- | \$32,500 | \$325,000 |
| Health - BHRS | Juvenile Justice Mental Health Team - Youth Services Center | Mental health services to juvenile justice population. | 144 | \$46,831 | \$793,346 | \$- | \$154,713 | \$1,152,633 | \$2,147,523 |
| Health - BHRS | Juvenile Sexual Responsibility | Mental health services for juvenile sexual offenders. | 6 | \$99,177 | \$253,217 | \$- | \$54,329 | \$5,938 | \$412,662 |
| Health - BHRS | Mental Health First Aid and Parent Partnership services | Training and intensive support of parents of adolescents, and training of school personnel in the early identification and intervention for children with high risk for mental illness. | 597 | \$12,000 | \$- | \$386,421 | \$2,596 | \$- | \$401,017 |
| Health - BHRS | Perinatal Day Treatment | Alcohol and drug treatment services for women who are pregnant or have children ages 0-5. The children accompany their mothers, daycare is provided, and parenting skills are included in treatment. | 2 | \$1,148 | \$4,202 | \$- | \$12,754 | \$14,510 | \$32,614 |
| Health - BHRS | Perinatal Residential | Residential alcohol and drug treatment services for women who are pregnant or have children age 17 and under. Children may reside with their mothers and day care may be provided. | 3 | \$4,680 | \$27,278 | \$- | \$23,054 | \$32,664 | \$87,676 |
| Health - BHRS | Pre to Three / Partners for Safe and Healthy Children | Outpatient mental health services to abused children. | 205 | \$519,113 | \$1,209,335 | \$604,612 | \$948,474 | \$1,821,607 | \$5,103,141 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|---|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Health - BHRS | Prevention-Club Live / Friday Night Live | Training and technical assistance to after school programs designed to reduce youth alcohol and drug use. | 95 | \$- | \$- | \$- | \$30,000 | \$- | \$30,000 |
| Health - BHRS | Regional Mental Health Clinics | Outpatient mental health services to children and families. | 798 | \$1,374,118 | \$4,657,680 | \$995,603 | \$272,870 | \$- | \$7,300,271 |
| Health - BHRS | School Based Mental Health Team | Chapter 26.5 Assessment - mental health assessment for students | 450 | \$935,472 | \$1,613,471 | \$- | \$2,791,547 | \$931,207 | \$6,271,697 |
| Health - BHRS | Screening and Assessment of Early Onset Mental Illness | Mental health screening, assessment, and treatment for transitional age youth with bipolar disorder or early onset psychosis. | 60 | \$- | \$316,986 | \$446,121 | \$904,869 | \$- | \$1,667,976 |
| Health - BHRS | Therapeutic Behavioral Services and Crisis In-Home Support Services | Short-term treatment services for severely emotionally disturbed youth at risk of placement in an institution or intensive residential program. | 86 | \$879,720 | \$1,418,294 | \$- | \$59,309 | \$110,081 | \$2,467,404 |
| Health - BHRS | Therapeutic Day School Program | Intensive adolescent day treatment services. | 39 | \$129,971 | \$184,651 | \$- | \$307,613 | \$1,180,094 | \$1,802,329 |
| Health - BHRS | Youth Case Management | For youth at psychiatric emergency services, hospital, or residential placement, and mental health services to young adults. | 274 | \$161,307 | \$279,393 | \$- | \$148,965 | \$988,315 | \$1,577,980 |
| Health - BHRS | Youth Trauma Intervention | Early intervention services for youth who have experienced trauma. | 141 | \$- | \$- | \$628,318 | \$- | \$- | \$628,318 |
| Health - Correctional Health Services | Youth Services Center | Provide medical, dental, and nutrition services to incarcerated juveniles. | 922 | \$319,205 | \$- | \$- | \$- | \$1,412,977 | \$1,732,182 |
| Health - Family Health Services (FHS) | Family Health Services | FHS supports various services. Under Home Visiting Services, programs included are Black Infant Health, Health Families America, Nurse-Family Partnership, and other models. Pregnant women and mothers receive assistance making medical appointments, returning to school, nutrition, immunization, breastfeeding, child development, parenting, and accessing resources for daily living, mental health, and substance abuse supports. Targeted services are available for teen parents and African American families through the Black Infant Health program. Home Visiting also coordinates care for foster children and monitors children for overexposure to lead. California Children's Services provides assistance such as special medical care fees, referrals to specialists, and occupational and physical therapy to children who have long-term illnesses and/ or disabilities. Women Infant Children/Nutrition Services distributes vouchers for nutritious foods to low-income pregnant women, new mothers and their children, and provides nutrition and breastfeeding education. | 16,996 | \$13,611,393 | \$5,867,518 | \$1,721,019 | \$1,765,387 | \$15,394,652 | \$38,359,969 |
| Health - Health Coverage Unit | Health Coverage Unit | Enroll children in all available public healthcare coverage programs. | 25,134 | \$- | \$1,749,452 | \$- | \$275,129 | \$968,324 | \$2,992,904 |
| Health - Public Health, Policy and Planning (PHPP) | Disease Control | Perinatal hepatitis B case management and disease outbreak investigations. | 160 | \$32,250 | \$- | \$- | \$- | \$- | \$32,250 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Health - PHPP | Mobile Health Services | Immunizations and other healthcare needs. | 464 | \$80,310 | \$56,485 | \$- | \$- | \$75,995 | \$212,790 |
| Health - PHPP | Nutrition Education and Obesity Prevention (NEOP) | NEOP Staff supported implementation of the Parks Rx program within the SMMC to have medical pediatric providers prescribe visits to County parks as a strategy to support a healthy life style. | 7,377 | \$177,801 | \$- | \$- | \$- | \$- | \$177,801 |
| Health - San Mateo Medical Center (SMMC) | 39th Avenue Family Health Center | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. Fluoride treatment for children at risk for cavities. Mental Health services for children. Peer support and group therapy for high risk teens. Group sessions for children with behavioral issues. Multidisciplinary program for weight management in children. | 6,921 | \$9,189,476 | \$- | \$- | \$232,060 | \$1,921,130 | \$11,342,667 |
| Health - SMMC | Coastside Clinic | Outpatient Pediatric Primary Medical Care, including physical examinations, acute care, and immunizations. | 1,467 | \$2,883,746 | \$- | \$40,715 | \$45,194 | \$528,250 | \$3,497,905 |
| Health - SMMC | Daly City Clinic | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. Comprehensive dental care for children and teens. | 2,382 | \$2,960,672 | \$- | \$- | \$111,536 | \$684,962 | \$3,757,170 |
| Health - SMMC | Daly City Youth Center | Outpatient Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Confidential Reproductive Health Services for adolescents. | 1,428 | \$2,254,674 | \$- | \$626,768 | \$35,887 | \$129,242 | \$3,046,570 |
| Health - SMMC | Fair Oaks Health Center | Outpatient Children and Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Group visits and individual family counseling and education on controlling asthma, nutrition, physical activity, and dental. | 5,674 | \$9,437,732 | \$- | \$- | \$189,805 | \$2,400,097 | \$12,027,633 |
| Health - SMMC | Keller Center | Provide physical examinations, documentation, and consultation with Child and Family Services regarding child physical abuse and neglect cases. Provide forensic medical legal examinations and testimony for child sexual abuse cases and outpatient treatment services for children impacted by abuse. Provide brief medical exam prior to placement in foster care. | 101 | \$37,659 | \$- | \$- | \$127,256 | \$950 | \$165,865 |
| Health - SMMC | Pescadero Clinic | Outpatient Pediatric Primary Medical Care, including physical examinations, acute care, and immunizations. | 1 | \$1,792 | \$- | \$6,478 | \$18 | \$1,149 | \$9,437 |
| Health - SMMC | Sequoia Teen Wellness Center | Outpatient Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Confidential reproductive health services for adolescents. | 1,425 | \$2,760,437 | \$- | \$- | \$37,389 | \$147,189 | \$2,945,016 |
| Health - SMMC | South San Francisco Clinic | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. | 1,362 | \$1,544,460 | \$- | \$- | \$44,325 | \$451,566 | \$2,040,350 |

**Number of
Children,
Youth, and
Families
Served
(estimated)**

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|----------------------------------|--------------------------|---|---|----------------------|------------------------|------------------|----------------------|------------------------|---------------------------|
| Parks & Health - SMMC | San Mateo County Park Rx | <p>Promotes the use and enjoyment of parks and public lands to benefit physical and mental health. It is a medical model that encourages the clinic-to-nature connection. The program empowers health care teams to promote the benefits of nature on one's physical and mental health by integrating resources within the electronic medical record and clinical setting.</p> <p>This multifaceted program includes a web-based resource with information on outdoor options, prescribing nature in health clinics (e.g. all children ages 2-18 years receive a prescription for nature at their well-child visits), embedding resources within the electronic medical record, expanding clinic visits to outdoor spaces, promoting nature in the clinical setting with visual cues and events, and hosting Community Nature Days throughout San Mateo County.</p> | 250 | \$- | \$- | \$500 | \$- | \$- | \$500 |





EDUCATION FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|---|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Assessor - County Clerk - Recorder - Elections Office | Sequoia Union High School WorkAbility Work Training Program | Serves as a business partner with the Sequoia Union High District's WorkAbility Work Training Program which was designed to provide students with disabilities valuable entry level employment skills and experience. The department has hosted the students for the last several years. | 5 | \$- | \$- | \$- | \$- | \$- | \$- |
| Coroner's Office | Every 15 Minutes/Sober Prom | A program for educating high school students on the risks of drinking and driving. | 2,400 | \$- | \$- | \$- | \$- | \$600 | \$600 |
| Coroner's Office | Save A Life | Educate at risk youth on the tragic, fatal effects of risky behaviors. | 12 | \$- | \$- | \$- | \$600 | \$- | \$600 |
| County Manager's Office | Big Lift | Offers high-quality preschool with additional programs focused on reducing chronic absence, ending summer learning loss, and encouraging families and the broader community to participate in activities that promote literacy. | 3,000 | \$- | \$- | \$8,200,000 | \$- | \$- | \$8,200,000 |
| Department of Public Works (DPW) | Airports - Upwind Scholarship Program | Entirely funded by airport users and businesses, this scholarship transforms local high school students into private pilots during the summer between their junior and senior years. Airport staff provide airport familiarization training and tours, and assist with Upwind special events. | 10 | \$- | \$- | \$- | \$800 | \$- | \$800 |
| DPW | Airports - Young Eagles | Volunteers with the San Carlos Airport chapter of the Experimental Aircraft Association provide free airplane rides to children between the ages of 8 and 17 to encourage interest in aviation and STEM. The Airport provides staff support, ramp space, and passenger greeting space. | 360 | \$- | \$- | \$- | \$600 | \$- | \$600 |
| District 4 | All Five | Enrollment expansion of infant, toddler, and preschool program in Belle Haven, increasing number of youths served from 24 to 51 in the 2021-22 school year. | 27 | \$- | \$- | \$25,000 | \$- | \$- | \$25,000 |
| District 4 | Generations United | Provide Family Enrichment classes to underserved families in Redwood City/North Fair Oaks communities. | 30 | \$- | \$- | \$40,000 | \$- | \$- | \$40,000 |
| District 4 | Hispanic Foundation of Silicon Valley | Assist with the transition of education excellence programming and services to an online platform during COVID-19 and beyond. | - | \$- | \$- | \$75,000 | \$- | \$- | \$75,000 |
| District 4 | United through Education / Familias Unidas | Provide virtual parenting classes that guide and support families through the transition to distance learning during COVID. | 75 | \$- | \$- | \$45,000 | \$- | \$- | \$45,000 |
| First 5 San Mateo County (First 5) | Build Up Kids for San Mateo County | A collective impact initiative designed to grow and improve the supply of infant toddler and pre-school child care spaces for early learning facilities. | - | \$150,000 | \$- | \$- | \$- | \$- | \$150,000 |



EDUCATION FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|--|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Early Learning Quality & Inclusion Partnership | Professional development for early learning providers including: coaching and technical assistance, early childhood mental health consultation, peer mentoring, professional learning communities and communities of practice, online resources, and curriculum supports. Services for children and parents include: enhanced referrals for children with special needs, parent learning circles for children with special needs, and small group instruction in preschools. Other activities include: facilities enhancements, planning, policy, advocacy, and data collection. | 300 | \$1,374,826 | \$- | \$- | \$- | \$- | \$1,374,826 |
| First 5 | Emerging Project | Develop strategies to support Parent Leadership and Engagement, and Workforce Navigation and Alignment. | - | \$166,250 | \$- | \$- | \$- | \$- | \$166,250 |
| First 5 | Evaluation - Big Data | Support efforts to create data linkages and data-sharing protocols across agencies and/or sectors that will improve our understanding of families' participation in services across multiple programs. This information can be used to better streamline communications between service providers at different agencies/programs, and to improve service access and integration for families. | 1,000 | \$45,000 | \$- | \$- | \$- | \$- | \$45,000 |
| First 5 | External Evaluation | Support external contractors providing research, analysis, and technical assistance not provided by First 5 staff. | - | \$10,911 | \$- | \$- | \$- | \$- | \$10,911 |
| First 5 | F5 SF IMPACT HUB | Support Professional Development (PD) and Technical Assistance (TA) services for coaches, trainers, and other TA providers to ensure local Quality Counts SMC consortia can meet the needs of participating early learning sites and their workforce and monitoring systems. Furthermore, funding supports inclusion of children with special health and behavioral needs, family well-being, equity, anti-racism, and anti-bias. Dual Language Learning (DLL) support includes courses, a coaching institute, leadership quarterly networks, and professional development and implementation rubrics. | - | \$- | \$- | \$- | \$127,878 | \$- | \$127,878 |
| First 5 | F5CA IMPACT | Support data collection for the Quality Rating and Improvement System (QRIS), improve early learning quality, expand access to child care for children with special needs, and provide QRIS implementation support for 29 Family Child Care (FCC) Provider Center-based agencies. | 600 | \$388,804 | \$- | \$- | \$- | \$- | \$388,804 |
| First 5 | Family Engagement Professional Development | Programming includes: Friday Cafés, Parent/Family Café capacity building, Dual Language Learning family workshops, and in collaboration with First 5, design and launch a mechanism to engage directors/leaders to implement meaningful and culturally responsive family engagement policies/practices. | 400 | \$86,765 | \$- | \$- | \$- | \$- | \$86,765 |



EDUCATION FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|--|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Family Engagement Unity Project | Engage at risk, low income, 0-5 Head Start and Early Head Start families to promote healthy parent-child relationships utilizing authentic family engagement strategies, including Father Engagement and Parent Leadership approaches, while supporting the family-serving system through trainings and strategic partnerships for: 1,272 direct service recipient parents over 3 years (subset 720 fathers). | 200 | \$49,166 | \$- | \$- | \$- | \$- | \$49,166 |
| First 5 | IMPACT Region 4 Training and Technical Assistance HUB Implementation | Provide technical assistance for Quality Rating and Improvement System (QRIS) implementation. QRIS will measure and guide quality improvement in early learning centers and family child care homes in San Mateo County. | 1,000 | \$- | \$- | \$- | \$127,878 | \$- | \$127,878 |
| First 5 | Other Evaluation Projects | Support research and evaluation efforts that arise on an ad hoc basis due to emerging questions or collaborations related to jointly-funded endeavors. Examples include: Trauma-Informed Organizational Practices Assessment; Family Engagement Systems Building Needs Assessment and Evaluation; Social Network Analysis of Collaborative Partnerships; Family Stories Project. | - | \$130,000 | \$- | \$- | \$- | \$- | \$130,000 |
| First 5 | Parents at The Table | Engage 7-10 Parent Voices leaders annually to ensure the authentic parent involvement strategy of including parents in the programming and decisions that affect them, from planning to implementation, will occur across multiple projects within First 5 Resilient Families Portfolio, including but not limited to: membership on the Friday Café Advisory Board, participation in Friday Cafes, involvement in F5SMC's Systems-Level Fatherhood Initiative, development of First 5 California's Home Visiting RFA, and involvement in COVID-related responses affecting families. | 7 | \$10,879 | \$- | \$- | \$- | \$- | \$10,879 |
| First 5 | Regional Cost Sharing | Regional cost sharing among Bay Area counties for systems alignment, policy, and advocacy. | - | \$35,000 | \$- | \$- | \$- | \$- | \$35,000 |
| First 5 | Sueno Unidos | Provide a bilingual parent-participatory cooperative preschool serving south coast children and families, utilizing an authentic family engagement and parent involvement approach for toddlers ages 18-36 months and their parents, Abriendo Puertas/ Opening Doors with adjunct services including a parent-infant activity group for infants 2-12 months of age, and Trauma Transformed trainings for parents and providers. | 18 | \$100,000 | \$- | \$- | \$- | \$- | \$100,000 |
| First 5 | Therapeutic Child Development Centers | Provide a therapeutic treatment milieu for homeless toddlers and preschoolers in an early learning setting at First Step for Families and Haven Family House. | 100 | \$160,000 | \$- | \$- | \$- | \$- | \$160,000 |



EDUCATION FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|--|---|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| First 5 | Thriving Families Project | Engage at-risk, low-income south-county families in Redwood City (North Fair Oaks), East Palo Alto, and Menlo Park in a bilingual, culturally-responsive, quality family learning community within an early learning support program, designed to foster strong parent-child attachments and strengthen parent resiliency while fostering professional development of staff. A subset of parents/children who are the most at risk for potential abuse, neglect, and/or trauma will receive intensive support services incorporating care coordination, case management, and home visiting using Parents as Teachers model. | 100 | \$200,000 | \$- | \$- | \$- | \$- | \$200,000 |
| Health- Public Health, Policy and Planning (PHPP) | Nutrition Education and Obesity Prevention (NEOP) | Train the Siena Youth Center staff to implement the CATCH (Coordinated Approach to Child Health) curriculum. | 65 | \$177,801 | \$- | \$- | \$- | \$- | \$177,801 |
| Health- PHPP | NEOP | Implement a walk audit at Spruce Elementary School which informed how the City of South San Francisco will fund transportation projects to improve safety for children and their families traveling to school. | 466 | \$177,801 | \$- | \$- | \$- | \$- | \$177,801 |
| Health- PHPP | University of California Cooperative Extension- San Mateo County | The UCCE Partnership Agreement with the County allows the 4-H Youth Development Program, UC CalFresh Nutrition Ed Program, and Elkus Ranch Environmental Ed Center to operate in San Mateo County, all programs that serve youth and young adults. | 9,392 | \$- | \$- | \$- | \$- | \$144,200 | \$144,200 |
| Health- PHPP | University of California Cooperative Extension- San Mateo County-Healthy Living Ambassador (HLA) | Trains high school age students to deliver garden-based nutrition education. | 57 | \$- | \$- | \$33,766 | \$- | \$- | \$33,766 |
| Human Resources | Jobs for Youth | Job readiness services and higher education scholarships for youth ages 14-21. | 2,000 | \$- | \$- | \$- | \$- | \$271,320 | \$271,320 |
| Human Resources | San Mateo County Child Care Center | Child care center located on the County office campus in Redwood City for County employee families and the community. | 88 | \$- | \$- | \$- | \$- | \$- | \$- |
| Human Resources | Supported Training & Employment Program | Internship program designed to comprehensively prepare and train foster youth ages 18-24 during their transition into the workforce and adulthood. | 20 | \$- | \$- | \$424,288 | \$60,000 | \$- | \$484,288 |
| Parks | Classroom Programs | Includes visits to schools and virtual programs to provide activities and educational material that satisfy State standards. | 600 | \$- | \$- | \$1,800 | \$- | \$- | \$1,800 |
| San Mateo County Libraries | County Library | San Mateo County Libraries are incomparable destinations for learning and growth. Each of the thirteen libraries is part of a larger family offering worlds of discovery and technological opportunities. Program services provided include: Library Explorers, Big Lift Inspiring Summers, Summer Learning Challenge, and Families CREATE. | 82,353 | \$- | \$- | \$1,642,968 | \$12,741,963 | \$- | \$14,384,931 |





WELLBEING FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-------------------------------------|--|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Coroner's Office | Trauma Bear | Provides comfort and distracts children from potentially traumatic situations. | 1 | \$- | \$- | \$- | \$25 | \$- | \$25 |
| County Manager's Office & Probation | Students With Amazing Goals | Comprehensive community-based, multi-disciplinary program aimed at reducing juvenile truancy, delinquency, and gang violence by improving school attendance, increasing high school graduation rates, and creating pathways of success for at-risk middle and high school youth in East Palo Alto and East Menlo Park. | 80 | \$- | \$- | \$350,000 | \$3,136,875 | \$- | \$3,486,875 |
| District Attorney | Case Investigations and Prosecutions | Locates and recovers children illegally taken from their families while also providing them with support and legal assistance in court. | 16 | \$11,491 | \$- | \$- | \$- | \$- | \$11,491 |
| District Attorney | Child Advocacy Center | Provides forensic medical exams of suspected child victims of sexual assault and forensic interviewing of children who are victims of physical child abuse, domestic violence, or witness crimes taking place. A Deputy District Attorney is assigned to a multi-disciplinary team who conducts the investigations in a collaborative fashion. | 300 | \$- | \$257,500 | \$- | \$- | \$- | \$257,500 |
| District Attorney | Victim Services Division | Provides comprehensive services including support, information, and criminal justice advocacy for child victims and their families. | 1,800 | \$672,202 | \$905,335 | \$- | \$- | \$- | \$1,577,537 |
| First 5 San Mateo County (First 5) | Early Childhood Services - Healthy Homes | Provides bilingual, culturally-sensitive clinical mental health and home visiting services via Parents as Teachers to high-risk families exposed to toxic stress and trauma to prevent child abuse and improve child development outcomes. Provides a father-focused programming to 150 fathers to promoting and supporting authentic father engagement in the lives of their children. | 180 | \$200,000 | \$- | \$- | \$- | \$- | \$200,000 |
| First 5 | The Family Resilience Project | Provides comprehensive, bilingual, multi-cultural domestic violence mental health services, including trauma-informed clinical case management, parent-child psychotherapy, parent-child dyadic groups, as well as parent engagement activities for domestic violence victims and their 0-5 year old children. Additionally, will create/created a Coordinated Community Response Team, comprised of various key partners in order to create a provider network to facilitate a trauma-informed approach to smooth referral pathways for particularly vulnerable domestic violence victims. | 75 | \$227,175 | \$- | \$- | \$- | \$- | \$227,175 |
| Health-In Home Supportive Services | In-Home Supportive Services | Provides In-home care for disabled children. | 716 | \$5,803,559 | \$11,029,829 | \$- | \$105,628 | \$441,877 | \$17,380,893 |
| Human Services Agency | Adoption Aid Payments | Provides federal subsidies to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. | 423 | \$3,120,000 | \$2,640,000 | \$- | \$- | \$240,000 | \$6,000,000 |



WELLBEING FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------------|---|--|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Human Services Agency | Child Care Subsidy for At-Risk Families | Provides low-income parents in CalWORKs, Children & Family Services, and other programs opportunities to participate in self-sufficiency activities, such as job interviews, job training, and vocational education. | 462 | \$1,719,192 | \$2,787,969 | \$- | \$125,000 | \$76,848 | \$4,709,009 |
| Human Services Agency | Children & Family Services-Basic Allocation | Services to prevent abuse and neglect, strengthen families, and ensure that children have permanent homes. Program services include: Child Abuse Hotline, Abuse/Neglect Investigations, Family Reunification and Maintenance, Foster Parent Recruitment and Training, Adoptions, Safely Surrendered Baby Program, and housing for emancipated foster youth. | 513 | \$21,377,602 | \$16,341,850 | \$2,116,150 | \$1,205,335 | \$19,332,418 | \$60,373,355 |
| Human Services Agency | Children's Fund-Collaborative Community Outcomes (CCO) | Provides goods and services to low income, foster, and homeless youth living in San Mateo County. The children or family must be receiving direct County services and be referred directly by their County caseworker. This donation driven program provides backpacks and school supplies, holiday gifts, baby clothing, emergency diapers, and financial assistance for youth seeking orthodontic treatment. The program resources are 100 percent donor-funded and go directly to the children in need. | 1,854 | \$- | \$- | \$- | \$23,500 | \$277,890 | \$301,390 |
| Human Services Agency | Core Service Agency Services - Homeless and Safety Net Services, Center on Homelessness (COH) | Serves as the primary community safety net services to low-income County residents who need assistance meeting basic needs related to housing, shelter, emergency financial support, and food, among other immediate needs. The Cores are made up of eight agencies that are geographically dispersed throughout the County to ensure county-wide service coverage. | 15,000 | \$- | \$- | \$- | \$- | \$2,343,904 | \$2,343,904 |
| Human Services Agency | Daly City Partnership -Collaborative Community Outcomes (CCO) | Afterschool academic and enrichment programs (A.S.A.P.) for youth pre-K to K-8 within North County are provided in conjunction with Daly City Partnership. The collaboration with four school districts enables students who are performing below grade level in Math and English to receive tutoring. The collaboration also increases the ability of participating schools to offer expanded learning programs in sports, art, STEM, dance, and music after school. | 1,425 | \$- | \$- | \$- | \$- | \$113,632 | \$113,632 |
| Human Services Agency | Eligibility Determination | Services include eligibility determination and case maintenance to ensure that eligible children and youth have access to CalWORKs support, Medi-Cal health insurance, and CalFresh (food stamps) and nutrition services. | 69,239 | \$16,878,114 | \$5,363,108 | \$54,107 | \$79,902 | \$5,674,450 | \$28,049,681 |



WELLBEING FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------------|--|--|--|---------------|-----------------|--------------|---------------|-----------------|--------------------|
| Human Services Agency | Family Resource Centers | Provides counseling, crisis intervention, and case management at eight high-need schools to ensure the healthy development of children. Staff also connect families to housing, food, health insurance, and supportive counseling. Measure K funds expand the service areas to nine schools in five school districts and provide flexibility to assign staff as determined by need. | 992 | \$- | \$- | \$1,500,000 | \$- | \$- | \$1,500,000 |
| Human Services Agency | Foster Care Aid Payments | Supports children while in their temporary placements in licensed foster homes, group homes, or with relative caregivers until reunification with their families or permanent placement is made. | 295 | \$12,930,046 | \$3,088,273 | \$- | \$1,190,738 | \$650,569 | \$17,859,626 |
| Human Services Agency | Foster Care Youth Education and Employment Services | Foster youth ages 14-21 years old residing in San Mateo County receive case management services that can include educational, vocational, and employment services. Extensive services and support related to post-secondary education and training enrollment are provided. | 154 | \$574,159 | \$123,259 | \$- | \$- | \$1,313,565 | \$2,010,983 |
| Human Services Agency | Homeless Services-Homeless and Safety Net Services, Center on Homelessness (COH) | San Mateo County's homeless crisis response system includes partnerships with homeless service providers throughout the County to provide individuals and families experiencing homelessness with shelter, homeless outreach, rapid rehousing, and permanent supportive housing, accompanied by an array of supportive services to facilitate and maintain each participant's transition into permanent housing. | 785 | \$2,410,020 | \$1,444,186 | \$10,748,962 | \$2,042,059 | \$6,494,236 | \$23,139,463 |
| Human Services Agency | San Mateo County Short Term Residential Therapeutic Program (STRTP) | Provides short-term intensive therapeutic services to dependent youth ages 12-18 who have been abused and/or neglected, are exhibiting high need trauma-related behaviors, and may have physical disabilities and/or mental health issues in order for them to reunify with their parent/guardian and/or to transition to a home-based family setting. | 18 | \$1,554,228 | \$1,470,729 | \$- | \$670,098 | \$1,049,189 | \$4,744,244 |
| Human Services Agency | Welfare Aid Payment | Provides temporary cash assistance to low-income families with children. | 1,086 | \$9,196,714 | \$2,288,822 | \$- | \$- | \$479,464 | \$11,965,000 |
| Probation | Institutions Services | Serves youth who are detained in Youth Services Center - Juvenile Hall or the Margaret J. Kemp Camp for girls, with the goal to promote resiliency, pro-social behavior, and emotional wellbeing. These evidence-based programs include yoga and creative arts curriculum, meditation, mental/behavioral health counseling and trauma healing, legal education, mentoring, gang education and intervention, individual and family therapy, job readiness, and vocational assistance. | 80 | \$858,850 | \$- | \$- | \$- | \$- | \$858,850 |



WELLBEING FY 2021-22

Number of
Children,
Youth, and
Families

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|-------------------------------|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Probation | Juvenile Services | Deputy Probation Officers administer individualized determinations, monitor, and guide youth on informal probation to promote successful completion of referred diversion programs. Intensive Supervision for youth and their families and guardians are provided to ensure the needed support and services are identified to ultimately assist in the youth's successful termination of probation. | 1,025 | \$1,394,030 | \$- | \$- | \$- | \$- | \$1,394,030 |
| Probation | Juvenile Supervision Services | Deputy Probation Officers in the Juvenile Supervision units provide case management, monitor youth on probation, and provide either general or intensive supervision respectively. General supervision ensures the youth is meeting the family, court, school, and community expectations, offers supports and referrals when needed, and maintains the goal of compliance and success for each youth. Intensive Supervision monitors Juvenile Court wards assessed as high-risk offenders with the objective to protect the community, reduce recidivism, and divert wards from further juvenile justice involvement by assisting them in making positive changes. Deputy Probation Officers work collaboratively with county partners and community based organizations to provide evidence-based trauma-informed programs and services in the community and schools. The goal of this unit is to assist the wards under their care by addressing treatment needs, habilitation, and skill development to become productive, law-abiding members of the community. | 225 | \$6,912,946 | \$484,533 | \$- | \$4,898,210 | \$9,609,210 | \$21,904,899 |





ENGAGEMENT FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|---|--|---------------|-----------------|-----------|---|-----------------|---|
| County Manager | Youth Commission | Advisory commission to the San Mateo County Board of Supervisors, established in 1993 to address youth need in the county and provide youth voice in local government. The Commission consists of 26 members, between the ages of 13-21, who reside or attend school in San Mateo County. | 26 | \$- | \$- | \$- | \$- | \$153,333 | \$153,333 |
| Department of Public Works | Airports - Touch-A-Plane | Free event at the Half Moon Bay Airport for coastside youth to meet pilots, touch airplanes, and learn about general aviation. Airport staff coordinate and host the event. | 200 | \$- | \$- | \$- | \$3,250 | \$- | \$3,250 |
| First 5 San Mateo County (First 5) | Centering Racial & Equity in the Work of F5SMC - Part 2 | Design and facilitate an arc of learning and project work with the staff team. Integrating our commitment to being anti-racist with all who are engaged in raising up our children (0-5), with the organizations that receive First 5 funding, and other community stakeholder partners. | 14,752 | \$43,600 | \$- | \$- | \$- | \$- | \$43,600 |
| First 5 | Communication Consultation | Highlights the importance of a child's early years, the needs and circumstances of families with young children in San Mateo County, and opportunities for stakeholders to act in ways that maximize positive outcomes for this population. | Website visits: 12,562 Social Media Visits: 426,091 | \$113,547 | \$- | \$- | \$- | \$- | \$113,547 |
| First 5 | Home Visiting Environmental Scan | Creates a sustainable, unified system that supports families with the home visiting services they need and maximize available funding to serve more families. There are currently 12 Agencies involved in the Home Visiting Applied Research Collaborative. | 4,000 | \$23,000 | \$- | \$- | \$- | \$- | \$23,000 |
| First 5 | Kits for New Parents | Provides parents and caregivers residing in San Mateo County with resources and education to help develop positive relationships with their children. | 1,180 | \$67,500 | \$- | \$- | \$- | \$- | \$67,500 |
| First 5 | Online Grant Management System | Provides grants management, invoicing, and data submission. | 14,752 | \$87,287 | \$- | \$- | \$- | \$- | \$87,287 |
| Health - Environmental Health Services (EHS) | Safe Surplus Food Donation Program | Donates eligible, edible food from School Share Tables to nonprofits to be distributed to community members experiencing food insecurity. | 2,000 | \$- | \$- | \$- | Shares other revenues with "School Share Table" | \$- | Shares other revenues with "School Share Table" |
| Health - EHS | School Share Table | Sets up share tables in school cafeterias or other communal eating areas to allow students to safely take sealed, unopened, and uneaten cafeteria food or beverages. Share tables prevent edible food from ending up as landfill waste and provide an extra serving of food for students who may not have enough to eat during lunch. | 8,500 | \$- | \$- | \$- | \$32,500 | \$- | \$32,500 |
| Office of Sustainability | 4Rs Grants Program | Provides grants to schools, nonprofits, and local governments around 4Rs related programs. Funded grants include providing recycling and composting bins, installing bottle filling stations, and curriculum and activity development. | 12,000 | \$- | \$- | \$- | \$130,000 | \$- | \$130,000 |



ENGAGEMENT FY 2021-22

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--------------------------|--------------------------|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Office of Sustainability | Community Garden Program | Provides funding and technical assistance to school and community gardens throughout San Mateo County. The Program is geared towards promoting composting and the use of compost in public gardens. | 3,500 | \$- | \$- | \$- | \$17,500 | \$- | \$17,500 |
| Office of Sustainability | Schools Program | Works with schools in San Mateo County to provide education and activities around the 4Rs (reduce, reuse, recycle, rot/ compost). Activities include presentations, educational board games, assemblies, worm bin workshops, and field trips. | 3,000 | \$- | \$- | \$- | \$112,000 | \$- | \$112,000 |
| Parks | Junior Ranger Challenge | Supports environmental education activities in parks with focuses on habitats, human history, indigenous culture, and wildlife. | 50 | \$- | \$- | \$2,000 | \$- | \$- | \$2,000 |
| Parks | Library Programs | Teaches children and families about parks, natural, and cultural history. | 150 | \$- | \$- | \$500 | \$- | \$- | \$500 |
| Parks | Movies in the Park | Provides movie screenings for families in San Mateo County parks. | 1,200 | \$- | \$- | \$3,000 | \$- | \$- | \$3,000 |
| Parks | Volunteerism | Partners with schools and youth groups to provide volunteer opportunities for residents at each park. | 500 | \$- | \$- | \$6,000 | \$- | \$- | \$6,000 |
| Parks | Youth Development | Provides Scout youth volunteering opportunities and service hours to achieve Scout program merit badges. Higher level Scouts work with staff to develop projects that meet park needs while also developing project management and leadership skills. When these projects are completed, participants are awarded with either the Boy Scout Eagle Award or the Girl Scout Gold Award. | 300 | \$- | \$- | \$5,000 | \$- | \$- | \$5,000 |
| Sheriff's Office | Patrol Bureau | Serves youth and families of San Mateo County through the Sheriff Activities League (SAL), the Community Alliance to Revitalize Our Neighborhood (CARON), the School Resource Unit (SRU), and the Community Policing Unit (CPU). These services focus on youth well-being, community engagement, safety, and building trust in law enforcement. | 12,000 | \$138,405 | \$- | \$630,893 | \$822,222 | \$3,349,421 | \$4,940,941 |



FY 2022-2023



BICYCLE SUNDAY

Every Sunday Except
Winter Sunday Holidays
or Inclement Weather

9 am to 3 pm

Update Information Number
361-1785

San Mateo County Parks Department



WHOLE FOODS
MARKET

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|------------------------------------|--|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 San Mateo County (First 5) | ACES AWARE | Develop and disseminate information about trauma and screening to Medi-Cal providers and beneficiaries in the county. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 2,000 | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Communication Policy | First 5 county contribution to CA Help Me Grow policy and TA. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 14,752 | \$1,170 | \$- | \$- | \$- | \$- | \$1,170 |
| First 5 | Early Childhood Oral Health Programming / Screening and Education and Access To Care | Provides dental screenings, education, oral health supply toolkits, and care coordination to low-income children ages 0-5 in San Mateo County. | 365 | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Help Me Grow | Assists HMG agencies and communities leverage existing resources to provide information on child development, link families to community-based services, identify vulnerable children, and empower families to support their children's healthy development. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,200 | \$51,000 | \$- | \$- | \$23,000 | \$- | \$74,000 |
| First 5 | Improve Access to Oral Health | Supports oral health access and utilization for children birth through age 5 and pregnant women by educating and engaging stakeholders about state policies that support the implementation of the county's oral health strategic plan. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,175 | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Integrated Systems for Children with Special Needs-Strategic Plan Implementation Plan- Children's Health | Help Me Grow (HMG) supports and administers a continuum of care to identify and treat children with special needs and address systemic issues that impact access to and quality of these services. The Initiative links children from early identification to the services and supports they need to thrive and includes implementation of the local HMG system with fidelity to national standards. The Initiative offers universal access to high-quality information and resources about child development for families and providers of young children countywide. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,200 | \$966,399 | \$- | \$- | \$294,490 | \$- | \$1,260,889 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Mental Health System Building | A multi-sector and scaffolded approach to transform service delivery for young children and their families. The Trauma- and Resiliency-Informed Systems Initiative (TRISI) is a countywide effort to integrate a comprehensive commitment to address trauma and promote resiliency into our programs, structures, and culture with a long-term goal of embedding trauma- and resiliency-informed policies and practices at every level of the system. The work also includes coordination and advocacy to leverage resources and align approaches across County agencies, community-based organizations, and private entities. | Being tracked | \$90,401 | \$- | \$- | \$- | \$- | \$90,401 |
| First 5 | Preventative Oral Health Project | Provides preventative oral health care to children age 5 and under through virtual dental care in which we will bring dental services to partner pre-schools; disease prevention model utilizing telehealth; oral health literacy in which we will train parents to be oral health promoters; and dental desensitization visits at dental clinic for children with special needs. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 790 | \$97,500 | \$- | \$- | \$- | \$- | \$97,500 |
| First 5 | Safe, Health, Equitable System Planning Consultation | A place-based community targeted project planned for a CCCS (Community Collaborative for Children's Success) community- in partnership with Get Healthy San Mateo. Some key areas of focus could be early mental health, child care, family engagement, and wellness, and social and restorative justice. | Unknown | \$50,000 | \$- | \$- | \$- | \$- | \$50,000 |
| First 5 | Trauma Informed System Initiatives | Partnerships to support trauma- and resiliency-informed practices and policies in child- and family-serving organizations. Eight agencies and three coaching consultants. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 1,000 | \$19,276 | \$- | \$- | \$- | \$- | \$19,276 |
| First 5 | Trauma Informed System Initiatives - Mental Health Services Act | Eight agency partnerships to support trauma-and resiliency-informed practices and policies in child-and family-serving organizations. | Unknown | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Trauma Informed System Initiatives- Organizational Coaching for First 5 | First 5 Internal Partnerships to support trauma- and resiliency-informed practices and policies. This effort includes a dedicated focus on systems-improvement for providers and teachers in parallel with children and youth. | 14,752 | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Trauma Informed System Initiatives - Peninsula Healthcare District | Eight agency partnerships to support trauma- and resiliency-informed practices and policies in child- and family-serving organizations. | 525 | \$- | \$- | \$- | \$- | \$- | \$- |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|---|--|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Trauma Informed System Initiatives - Peninsula Healthcare District | Help Me Grow Services- a national model of a collective approach to implement comprehensive systems that promotes early universal identification and linkage to intervention. | Being tracked | \$- | \$- | \$- | \$- | \$- | \$- |
| Health - Public Health, Policy and Planning (PHPP) | Disease Control | Perinatal hepatitis B case management and disease outbreak investigations. | 160 | \$32,250 | \$- | \$- | \$- | \$- | \$32,250 |
| Health - PHPP | Mobile Health Services | Immunizations and other healthcare needs. | 464 | \$80,310 | \$56,485 | \$- | \$- | \$91,778 | \$228,573 |
| Health - PHPP | Nutrition Education and Obesity Prevention (NEOP) | NEOP Staff supported implementation of the Parks Rx program within the SMMC to have medical pediatric providers prescribe visits to County parks as a strategy to support a healthy life style. | 7,377 | \$533,403 | \$- | \$- | \$- | \$- | \$533,403 |
| Health - Behavioral Health & Recovery Services (BHRS) | Adolescent Outpatient | Outpatient child and youth mental health services. | 22 | \$228,660 | \$138,728 | \$- | \$278,909 | \$72,236 | \$718,533 |
| Health - BHRS | Adolescent Residential | Board and care for youth who are concurrently being provided outpatient or day treatment drug and alcohol treatment funded by Drug MediCal. | 1 | \$- | \$- | \$- | \$100,000 | \$- | \$100,000 |
| Health - BHRS | AOD Prevention Partnerships | Community capacity building and environmental prevention of alcohol and drug use partnership cities (Daly City, Pacifica, San Mateo, Half Moon Bay, La Honda/Pescadero, Redwood City, East Palo Alto). | 2,466 | \$- | \$- | \$- | \$1,185,315 | \$- | \$1,185,315 |
| Health - BHRS | Canyon Oaks Youth Center | Adolescent residential treatment center. | 20 | \$188,685 | \$296,209 | \$- | \$1,140,235 | \$3,704,317 | \$5,329,446 |
| Health - BHRS | Child Welfare/ Mental Health Team | Outpatient mental health services to child welfare population. | 94 | \$349,112 | \$533,883 | \$170,382 | \$30,943 | \$237,351 | \$1,321,671 |
| Health - BHRS | Daly City Youth Health Center (DCYHC) | Mental health services to youth at DCYHC and at high school campuses in Jefferson Union High School District. | 96 | \$141,852 | \$191,169 | - | \$186,122 | \$16,475 | \$535,618 |
| Health - BHRS | Early Childhood Community Team | Comprehensive prevention, early intervention, and treatment services to families with young children ages 0 to 5. | 450 | \$- | \$- | \$721,199 | \$434,905 | \$- | \$1,156,104 |
| Health - BHRS | Elysian STRTP | Short term residential treatment program facility managed by Health Services Agency. | 6 | \$- | \$937,507 | \$- | \$835,782 | \$131,137 | \$1,904,426 |
| Health - BHRS | Full Service Partnership Services | Intensive community based wrap-around services. | 152 | \$455,307 | \$899,231 | \$54,106 | \$5,987,923 | \$217,985 | \$7,614,552 |
| Health - BHRS | Intensive out-of-County Placements | Out-of-County intensive day treatment programs at residential treatment centers. | 3 | \$130,000 | \$162,500 | \$- | \$- | \$32,500 | \$325,000 |
| Health - BHRS | Juvenile Justice Mental Health Team - Youth Services Center | Mental health services to juvenile justice population. | 144 | \$46,831 | \$793,346 | \$- | \$154,713 | \$1,159,525 | \$2,154,415 |
| Health - BHRS | Juvenile Sexual Responsibility | Mental health services for juvenile sexual offenders. | 6 | \$99,177 | \$253,217 | \$- | \$54,329 | \$5,938 | \$412,662 |
| Health - BHRS | Mental Health First Aid and Parent Partnership services | Training and intensive support of parents of adolescents, and training of school personnel in the early identification and intervention for children with high risk for mental illness. | 597 | \$12,000 | \$- | \$386,421 | \$2,596 | \$- | \$401,017 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|---------------------------------------|---|--|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Health - BHRS | Perinatal Day Treatment | Alcohol and drug treatment services for women who are pregnant or have children ages 0-5. The children accompany their mothers, daycare is provided, and parenting skills are included in treatment. | 2 | \$1,148 | \$4,202 | \$- | \$12,754 | \$14,510 | \$32,614 |
| Health - BHRS | Perinatal Residential | Residential alcohol and drug treatment services for women who are pregnant or have children age 17 and under. Children may reside with their mothers and day care may be provided. | 3 | \$4,680 | \$27,278 | \$- | \$23,054 | \$32,664 | \$87,676 |
| Health - BHRS | Pre to Three / Partners for Safe and Healthy Children | Outpatient mental health services to abused children. | 205 | \$519,113 | \$1,209,335 | \$604,612 | \$948,474 | \$1,862,197 | \$5,143,731 |
| Health - BHRS | Prevention-Club Live / Friday Night Live | Training and technical assistance to after school programs designed to reduce youth alcohol and drug use. | 95 | \$- | \$- | \$- | \$30,000 | \$- | \$30,000 |
| Health - BHRS | Regional Mental Health Clinics | Outpatient mental health services to children and families. | 798 | \$1,374,118 | \$4,657,680 | \$995,603 | \$272,870 | \$- | \$7,300,271 |
| Health - BHRS | School Based Mental Health Team | Chapter 26.5 Assessment - mental health assessment for students | 450 | \$935,472 | \$1,613,471 | \$- | \$2,791,547 | \$942,249 | \$6,282,739 |
| Health - BHRS | Screening and Assessment of Early Onset Mental Illness | Mental health screening, assessment, and treatment for transitional age youth with bipolar disorder or early onset psychosis. | 60 | \$- | \$316,986 | \$446,121 | \$904,869 | \$- | \$1,667,976 |
| Health - BHRS | Therapeutic Behavioral Services and Crisis In-Home Support Services | Short-term treatment services for severely emotionally disturbed youth at risk of placement in an institution or intensive residential program. | 86 | \$879,720 | \$1,418,294 | \$- | \$59,309 | \$110,081 | \$2,467,404 |
| Health - BHRS | Therapeutic Day School Program | Intensive adolescent day treatment services. | 39 | \$129,971 | \$184,651 | \$- | \$307,613 | \$1,185,238 | \$1,807,473 |
| Health - BHRS | Youth Case Management | For youth at psychiatric emergency services, hospital, or residential placement, and mental health services to young adults. | 274 | \$161,307 | \$279,393 | \$- | \$148,965 | \$992,556 | \$1,582,221 |
| Health - BHRS | Youth Trauma Intervention | Early intervention services for youth who have experienced trauma. | 141 | \$- | \$- | \$628,318 | \$- | \$- | \$628,318 |
| Health - Correctional Health Services | Youth Services Center | Provide medical, dental, and nutrition services to incarcerated juveniles. | 639 | \$- | \$- | \$- | \$- | \$1,411,785 | \$1,411,785 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|----------------------------------|--|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Health - Family Health Services (FHS) | Family Health Services | <p>FHS supports various services. Under Home Visiting Services, programs included are Black Infant Health, Health Families America, Nurse-Family Partnership, and other models. Pregnant women and mothers receive assistance making medical appointments, returning to school, nutrition, immunization, breastfeeding, child development, parenting, and accessing resources for daily living, mental health, and substance abuse supports. Targeted services are available for teen parents and African American families through the the Black Infant Health program. Home Visiting also coordinates care for foster children and monitors children for overexposure to lead.</p> <p>California Children's Services provides assistance such as special medical care fees, referrals to specialists, and occupational and physical therapy to children who have long-term illnesses and/ or disabilities.</p> <p>Women Infant Children/Nutrition Services distributes vouchers for nutritious foods to low-income pregnant women, new mothers and their children, and provides nutrition and breastfeeding education.</p> | 16,996 | \$13,527,523 | \$5,339,354 | \$1,721,019 | \$1,765,387 | \$15,592,147 | \$37,945,430 |
| Health - Health Coverage Unit | Health Coverage Unit | Enroll children in all available public healthcare coverage programs. | 25,134 | \$- | \$1,282,183 | \$- | \$275,431 | \$979,771 | \$2,537,384 |
| Health - San Mateo Medical Center (SMMC) | 39th Avenue Family Health Center | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. Fluoride treatment for children at risk for cavities. Mental Health services for children. Peer support and group therapy for high risk teens. Group sessions for children with behavioral issues. Multidisciplinary program for weight management in children. | 6,921 | \$10,288,298 | \$- | \$- | \$234,594 | \$1,921,130 | \$12,444,022 |
| Health - SMMC | Coastside Clinic | Outpatient Pediatric Primary Medical Care, including physical examinations, acute care, and immunizations. | 1,467 | \$3,113,491 | \$- | \$40,715 | \$45,967 | \$528,250 | \$3,728,423 |
| Health - SMMC | Daly City Clinic | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. Comprehensive dental care for children and teens. | 2,382 | \$3,314,890 | \$- | \$- | \$112,431 | \$684,962 | \$4,112,283 |
| Health - SMMC | Daly City Youth Center | Outpatient Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Confidential Reproductive Health Services for adolescents. | 1,428 | \$2,582,848 | \$- | \$626,768 | \$36,552 | \$129,242 | \$3,375,409 |
| Health - SMMC | Fair Oaks Health Center | Outpatient Children and Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Group visits and individual family counseling and education on controlling asthma, nutrition, physical activity, and dental. | 5,674 | \$10,993,607 | \$- | \$- | \$192,453 | \$2,400,097 | \$13,586,156 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------------|------------------------------|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Health - SMMC | Keller Center | Provide physical examinations, documentation, and consultation with Child and Family Services regarding child physical abuse and neglect cases. Provide forensic medical legal examinations and testimony for child sexual abuse cases and outpatient treatment services for children impacted by abuse. Provide brief medical exam prior to placement in foster care. | 101 | \$36,851 | \$- | \$- | \$127,274 | \$950 | \$165,075 |
| Health - SMMC | Pescadero Clinic | Outpatient Pediatric Primary Medical Care, including physical examinations, acute care, and immunizations. | 1 | \$1,806 | \$- | \$6,478 | \$18 | \$1,149 | \$9,451 |
| Health - SMMC | Sequoia Teen Wellness Center | Outpatient Adolescent Primary Medical Care, including physical examinations, acute care, and immunizations. Confidential reproductive health services for adolescents. | 1,425 | \$3,236,163 | \$- | \$- | \$38,079 | \$147,189 | \$3,421,432 |
| Health - SMMC | South San Francisco Clinic | Outpatient Primary Medical Care, including physical examinations, acute care, and immunizations. | 1,362 | \$1,845,594 | \$- | \$- | \$44,740 | \$451,566 | \$2,341,899 |
| Parks & Health - SMMC | San Mateo County Park Rx | <p>Promotes the use and enjoyment of parks and public lands to benefit physical and mental health. It is a medical model that encourages the clinic-to-nature connection. The program empowers health care teams to promote the benefits of nature on one's physical and mental health by integrating resources within the electronic medical record and clinical setting.</p> <p>This multifaceted program includes a web-based resource with information on outdoor options, prescribing nature in health clinics (e.g. all children ages 2-18 years receive a prescription for nature at their well-child visits), embedding resources within the electronic medical record, expanding clinic visits to outdoor spaces, promoting nature in the clinical setting with visual cues and events, and hosting Community Nature Days throughout San Mateo County.</p> | 250 | - | - | \$500 | - | - | \$500 |





EDUCATION FY 2022-23

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|---|---|--|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Assessor - County Clerk - Recorder - Elections Office | Sequoia Union High School WorkAbility Work Training Program | Serves as a business partner with the Sequoia Union High District's WorkAbility Work Training Program which was designed to provide students with disabilities valuable entry level employment skills and experience. The department has hosted the students for the last several years. | 5 | \$- | \$- | \$- | \$- | \$- | \$- |
| Coroner's Office | Every 15 Minutes/Sober Prom | A program for educating high school students on the risks of drinking and driving. | 3,600 | \$- | \$- | \$- | \$- | \$900 | \$900 |
| Coroner's Office | Save A Life | Educate at risk youth on the tragic, fatal effects of risky behaviors. | 18 | \$- | \$- | \$- | \$900 | \$- | \$900 |
| County Manager's Office | Big Lift | Offers high-quality preschool with additional programs focused on reducing chronic absence, ending summer learning loss, and encouraging families and the broader community to participate in activities that promote literacy. | 3,000 | \$- | \$- | \$8,200,000 | \$- | \$- | \$8,200,000 |
| Department of Public Works (DPW) | Airports - Upwind Scholarship Program | Entirely funded by airport users and businesses, this scholarship transforms local high school students into private pilots during the summer between their junior and senior years. Airport staff provide airport familiarization training and tours, and assist with Upwind special events. | 10 | \$- | \$- | \$- | \$800 | \$- | \$800 |
| DPW | Airports - Young Eagles | Volunteers with the San Carlos Airport chapter of the Experimental Aircraft Association provide free airplane rides to children between the ages of 8 and 17 to encourage interest in aviation and STEM. The Airport provides staff support, ramp space, and passenger greeting space. | 360 | \$- | \$- | \$- | \$600 | \$- | \$600 |
| First 5 San Mateo County (First 5) | Build Up Kids for San Mateo County | A collective impact initiative designed to grow and improve the supply of infant toddler and pre-school child care spaces for early learning facilities. | - | \$150,000 | \$- | \$- | \$- | \$- | \$150,000 |
| First 5 | Early Learning Quality & Inclusion Partnership | Professional development for early learning providers including: coaching and technical assistance, early childhood mental health consultation, peer mentoring, professional learning communities and communities of practice, online resources, and curriculum supports. Services for children and parents include: enhanced referrals for children with special needs, parent learning circles for children with special needs, and small group instruction in preschools. Other activities include: facilities enhancements, planning, policy, advocacy, and data collection. | 300 | \$1,059,757 | \$- | \$- | \$- | \$- | \$1,059,757 |
| First 5 | Emerging Project | Develop strategies to support Parent Leadership and Engagement, and Workforce Navigation and Alignment. | - | \$166,250 | \$- | \$- | \$- | \$- | \$166,250 |



EDUCATION FY 2022-23

Number of
Children,
Youth, and
Families
Served
(estimated)

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------|--|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Evaluation - Big Data | Support efforts to create data linkages and data-sharing protocols across agencies and/or sectors that will improve our understanding of families' participation in services across multiple programs. This information can be used to better streamline communications between service providers at different agencies/programs, and to improve service access and integration for families. | 1,000 | \$45,000 | \$- | \$- | \$- | \$- | \$45,000 |
| First 5 | External Evaluation | Support external contractors providing research, analysis, and technical assistance not provided by First 5 staff. | - | \$187,003 | \$- | \$- | \$- | \$- | \$187,003 |
| First 5 | F5CA IMPACT | Support data collection for the Quality Rating and Improvement System (QRIS), improve early learning quality, expand access to child care for children with special needs, and provide QRIS implementation support for 29 Family Child Care (FCC) Provider Center-based agencies. | 600 | \$353,240 | \$- | \$- | \$- | \$- | \$353,240 |
| First 5 | Family Engagement Professional Development | Programming includes: Friday Cafés, Parent/Family Café capacity building; Dual Language Learning family workshop, and in collaboration with First 5, design and launch a mechanism to engage directors/leaders to implement meaningful and culturally responsive family engagement policies/practices. | 400 | \$77,540 | \$- | \$- | \$- | \$- | \$77,540 |
| First 5 | Family Engagement Unity Project | Engage at risk, low income, 0-5 Head Start and Early Head Start families to promote healthy parent-child relationships utilizing authentic family engagement strategies, including Father Engagement and Parent Leadership approaches, while supporting the family-serving system through trainings and strategic partnerships for: 1,272 direct service recipient parents over three years (subset 720 fathers). | 200 | \$44,668 | \$- | \$- | \$- | \$- | \$44,668 |
| First 5 | IMPACT Region 4 Training and Technical Assistance HUB Implementation | Provide technical assistance for Quality Rating and Improvement System (QRIS) implementation. QRIS will measure and guide quality improvement in early learning centers and family child care homes in San Mateo County. | 1,000 | \$- | \$- | \$- | \$- | \$- | \$- |
| First 5 | Other Evaluation Projects | Support research and evaluation efforts that arise on an ad hoc basis due to emerging questions or collaborations related to jointly-funded endeavors. Examples include: Trauma-Informed Organizational Practices Assessment; Family Engagement Systems Building Needs Assessment and Evaluation; Social Network Analysis of Collaborative Partnerships; Family Stories Project. | - | \$130,000 | \$- | \$- | \$- | \$- | \$130,000 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|---|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| First 5 | Parents at The Table | Engage seven to ten Parent Voices leaders annually to ensure the authentic parent involvement strategy of including parents in the programming and decisions that affect them, from planning to implementation, will occur across multiple projects within First 5 San Mateo County's (F5SMC) Resilient Families Portfolio, including but not limited to: membership on the Friday Café Advisory Board, participation in Friday Cafes, involvement in First 5's Systems-Level Fatherhood Initiative, development of First 5 California's Home Visiting RFA, and involvement in COVID-related responses affecting families. | 7 | \$8,000 | \$- | \$- | \$- | \$- | \$8,000 |
| First 5 | Regional Cost Sharing | Regional cost sharing among Bay Area counties for systems alignment, policy, and advocacy. | - | \$35,000 | \$- | \$- | \$- | \$- | \$35,000 |
| First 5 | Sueno Unidos | Provide a bilingual parent-participatory cooperative preschool serving south coast children and families, utilizing an authentic family engagement and parent involvement approach for toddlers ages 18-36 months and their parents, Abriendo Puertas/ Opening Doors with adjunct services including a parent-infant activity group for infants 2-12 months of age, and Trauma Transformed trainings for parents and providers. | 18 | \$100,000 | \$- | \$- | \$- | \$- | \$100,000 |
| First 5 | Therapeutic Child Development Centers | Provide a therapeutic treatment milieu for homeless toddlers and preschoolers in an early learning setting at First Step for Families and Haven Family House. | 100 | \$160,000 | \$- | \$- | \$- | \$- | \$160,000 |
| First 5 | Thriving Families Project | Engage at-risk, low-income south-county families in Redwood City (North Fair Oaks), East Palo Alto, and Menlo Park in a bilingual, culturally-responsive, quality family learning community within an early learning support program, designed to foster strong parent-child attachments and strengthen parent resiliency while fostering professional development of staff. A subset of parents/children who are the most at risk for potential abuse, neglect, and/or trauma will receive intensive support services incorporating care coordination, case management, and home visiting using Parents as Teachers model. | 100 | \$199,999 | \$- | \$- | \$- | \$- | \$199,999 |
| Health - Public Health, Policy and Planning (PHPP) | Nutrition Education and Obesity Prevention (NEOP) | Train the Siena Youth Center staff to implement the CATCH (Coordinated Approach to Child Health) curriculum. | 350 | \$533,403 | \$- | \$- | \$- | \$- | \$533,403 |
| Health - PHPP | NEOP | Implement a walk audit at Spruce Elementary School which informed how the City of South San Francisco will fund transportation projects to improve safety for children and their families traveling to school. | 750 | \$533,403 | \$- | \$- | \$- | \$- | \$533,403 |



EDUCATION FY 2022-23

Number of
Children,
Youth, and
Families
Served
(estimated)

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|----------------------------|--|---|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Health - PHPP | University of California Cooperative Extension- San Mateo County | The UCCE Partnership Agreement with the County allows the 4-H Youth Development Program, UC CalFresh Nutrition Ed Program, and Elkus Ranch Environmental Ed Center to operate in San Mateo County, all programs that serve youth and young adults. | 10,000 | \$- | \$- | \$- | \$- | \$144,200 | \$144,200 |
| Health - PHPP | University of California Cooperative Extension- San Mateo County-Healthy Living Ambassador (HLA) | Trains high school age students to deliver garden-based nutrition education. | 150 | \$- | \$- | \$33,766 | \$- | \$- | \$33,766 |
| Human Resources | Jobs for Youth | Job readiness services and higher education scholarships for youth ages 14-21. | 2,000 | \$- | \$- | \$- | \$- | \$271,605 | \$271,605 |
| Human Resources | San Mateo County Child Care Center | Child care center located on the County office campus in Redwood City for County employee families and the community. | 88 | \$- | \$- | \$- | \$- | \$- | \$- |
| Human Resources | Supported Training & Employment Program | Internship program designed to comprehensively prepare and train foster youth ages 18-24 during their transition into the workforce and adulthood. | 20 | \$- | \$- | \$424,360 | \$60,000 | \$- | \$484,360 |
| Parks | Classroom Programs | Includes visits to schools and virtual programs to provide activities and educational material that satisfy State standards. | 800 | \$- | \$- | \$2,400 | \$- | \$- | \$2,400 |
| San Mateo County Libraries | County Library | San Mateo County Libraries are incomparable destinations for learning and growth. Each of the thirteen libraries is part of a larger family offering worlds of discovery and technological opportunities. Program services provided include: Library Explorers, Big Lift Inspiring Summers, Summer Learning Challenge, and Families CREATE. | 82,353 | \$- | \$- | \$1,642,968 | \$12,741,963 | \$- | \$14,384,931 |



| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|------------------------------------|--|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Coroner's Office | Trauma Bear | Provides comfort and distracts children from potentially traumatic situations. | 1 | \$- | \$- | \$- | \$25 | \$- | \$25 |
| District Attorney | Case Investigations and Prosecutions | Locates and recovers children illegally taken from their families while also providing them with support and legal assistance in court. | 16 | \$11,491 | \$- | \$- | \$- | \$- | \$11,491 |
| District Attorney | Child Advocacy Center | Provides forensic medical exams of suspected child victims of sexual assault and forensic interviewing of children who are victims of physical child abuse, domestic violence, or witness crimes taking place. A Deputy District Attorney is assigned to a multi-disciplinary team who conducts the investigations in a collaborative fashion. | 300 | \$- | \$257,500 | \$- | \$- | \$- | \$257,500 |
| District Attorney | Victim Services Division | Provides comprehensive services including support, information, and criminal justice advocacy for child victims and their families. | 1,800 | \$650,000 | \$900,000 | \$- | \$- | \$- | \$1,550,000 |
| First 5 San Mateo County (First 5) | Early Childhood Services - Healthy Homes | Provides bilingual, culturally-sensitive clinical mental health and home visiting services via Parents as Teachers to high-risk families exposed to toxic stress and trauma to prevent child abuse and improve child development outcomes. Provides a father-focused programming to 150 fathers to promoting and supporting authentic father engagement in the lives of their children. | 180 | \$203,775 | \$- | \$- | \$- | \$- | \$203,775 |
| First 5 | The Family Resilience Project | Provides comprehensive, bilingual, multi-cultural domestic violence mental health services, including trauma-informed clinical case management, parent-child psychotherapy, parent-child dyadic groups, as well as parent engagement activities for domestic violence victims and their 0-5 year old children. Additionally, will create/created a Coordinated Community Response Team, comprised of various key partners in order to create a provider network to facilitate a trauma-informed approach to smooth referral pathways for particularly vulnerable domestic violence victims. | 75 | \$459,496 | \$- | \$- | \$- | \$- | \$459,496 |
| Health-In Home Supportive Services | In-Home Supportive Services | Provides In-home care for disabled children. | 752 | \$6,093,737 | \$11,581,320 | \$- | \$105,628 | \$441,877 | \$18,222,562 |
| Human Services Agency | Adoption Aid Payments | Provides federal subsidies to encourage the adoption of special needs children and remove the financial disincentives for families to adopt. | 423 | \$3,120,000 | \$2,640,000 | \$- | \$- | \$240,000 | \$6,000,000 |
| Human Services Agency | Child Care Subsidy for At-Risk Families | Provides low-income parents in CalWORKs, Children & Family Services, and other programs opportunities to participate in self-sufficiency activities, such as job interviews, job training, and vocational education. | 522 | \$1,719,192 | \$2,787,969 | \$- | \$125,000 | \$76,848 | \$4,709,009 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------------|---|---|--|---------------|-----------------|-------------|---------------|-----------------|--------------------|
| Human Services Agency | Children & Family Services-Basic Allocation | Services to prevent abuse and neglect, strengthen families, and ensure that children have permanent homes. Program services include: Child Abuse Hotline, Abuse/Neglect Investigations, Family Reunification and Maintenance, Foster Parent Recruitment and Training, Adoptions, Safely Surrendered Baby Program, and housing for emancipated foster youth. | 513 | \$21,171,067 | \$16,552,743 | \$2,116,150 | \$230,255 | \$19,862,401 | \$59,932,616 |
| Human Services Agency | Children's Fund-Collaborative Community Outcomes (CCO) | Provides goods and services to low income, foster and homeless youth living in San Mateo County. The children or family must be receiving direct County services and be referred directly by their County caseworker. This donation driven program provides backpacks and school supplies, holiday gifts, baby clothing, emergency diapers, and financial assistance for youth seeking orthodontic treatment. The program resources are 100 percent donor-funded and go directly to the children in need. | 2,921 | \$- | \$- | \$- | \$23,500 | \$277,212 | \$300,712 |
| Human Services Agency | Core Service Agency Services - Homeless and Safety Net Services, Center on Homelessness (COH) | Serves as the primary community agencies that provide emergency safety net services to low-income County residents who need assistance meeting basic needs related to housing, shelter, emergency financial support, and food, among other immediate needs. The Cores are made up of eight agencies that are geographically dispersed throughout the County to ensure county-wide service coverage. | 15,000 | \$- | \$- | \$- | \$- | \$2,343,904 | \$2,343,904 |
| Human Services Agency | Daly City Partnership -Collaborative Community Outcomes (CCO) | Afterschool academic and enrichment programs (A.S.A.P.) for youth pre-K to K-8 within North County are provided in conjunction with Daly City Partnership. The collaboration with four school districts enables students who are performing below grade level in Math and English to receive tutoring. The collaboration also increases the ability of participating schools to offer expanded learning programs in sports, art, STEM, dance, and music after school. | 1,450 | \$- | \$- | \$- | \$- | \$113,632 | \$113,632 |
| Human Services Agency | Eligibility Determination | Services include eligibility determination and case maintenance to ensure that eligible children and youth have access to CalWORKs support, Medi-Cal health insurance, and CalFresh (food stamps) and nutrition services. | 65,737 | \$16,482,119 | \$5,195,944 | \$52,420 | \$77,411 | \$5,863,587 | \$27,671,481 |
| Human Services Agency | Family Resource Centers | Provides counseling, crisis intervention, and case management at eight high-need schools to ensure the healthy development of children. Staff also connect families to housing, food, health insurance, and supportive counseling. Measure K funds expand the service areas to nine schools in five school districts and provide flexibility to assign staff as determined by need. | 992 | \$- | \$- | \$1,500,000 | \$- | \$- | \$1,500,000 |

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|-----------------------|---|--|--|---------------|-----------------|--------------|---------------|-----------------|--------------------|
| Human Services Agency | Foster Care Aid Payments | Supports children while in their temporary placements in licensed foster homes, group homes, or with relative caregivers until reunification with their families or permanent placement is made. | 295 | \$12,832,624 | \$3,088,273 | \$- | \$1,190,738 | \$652,569 | \$17,764,204 |
| Human Services Agency | Foster Care Youth Education and Employment Services | Foster youth ages 14-21 years old residing in San Mateo County receive case management services that can include educational, vocational, and employment services. Extensive services and support related to post-secondary education and training enrollment are provided. | 154 | \$574,159 | \$123,259 | \$- | \$- | \$1,328,893 | \$2,026,311 |
| Human Services Agency | Homeless Services- Homeless and Safety Net Services, Center on Homelessness (COH) | San Mateo County's homeless crisis response system includes partnerships with homeless service providers throughout the County to provide individuals and families experiencing homelessness with shelter, homeless outreach, rapid rehousing, and permanent supportive housing, accompanied by an array of supportive services to facilitate and maintain each participant's transition into permanent housing. | 785 | \$2,623,061 | \$1,444,186 | \$10,648,962 | \$421,338 | \$6,256,670 | \$21,394,217 |
| Human Services Agency | San Mateo County Short Term Residential Therapeutic Program (STRTP) | Provides short-term intensive therapeutic services to dependent youth ages 12-18 who have been abused and/or neglected, are exhibiting high need trauma-related behaviors, and may have physical disabilities and/or mental health issues in order for them to reunify with their parent/guardian and/or to transition to a home-based family setting. | 18 | \$2,072,304 | \$1,050,030 | \$- | \$526,898 | \$1,081,783 | \$4,731,015 |
| Human Services Agency | Welfare Aid Payment | Provides temporary cash assistance to low-income families with children. | 906 | \$9,196,714 | \$2,288,822 | \$- | | \$479,464 | \$11,965,000 |
| Probation | Institutions Services | Serves youth who are detained in Youth Services Center - Juvenile Hall or the Margaret J. Kemp Camp for girls, with the goal to promote resiliency, pro-social behavior, and emotional wellbeing. These evidence-based programs include yoga and creative arts curriculum, meditation, mental/behavioral health counseling and trauma healing, legal education, mentoring, gang education and intervention, individual and family therapy, job readiness, and vocational assistance. | 80 | \$858,850 | \$- | \$- | \$- | \$- | \$858,850 |
| Probation | Juvenile Services | Deputy Probation Officers administer individualized determinations, monitor, and guide youth on informal probation to promote successful completion of referred diversion programs. Intensive Supervision for youth and their families and guardians are provided to ensure the needed support and services are identified to ultimately assist in the youth's successful termination of probation. | 1,025 | \$1,394,030 | \$- | \$- | \$- | \$- | \$1,394,030 |

**Number of
Children,
Youth, and
Families
Served
(estimated)**

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|------------------------|-------------------------------|---|---|----------------------|------------------------|------------------|----------------------|------------------------|---------------------------|
| Probation | Juvenile Supervision Services | Deputy Probation Officers in the Juvenile Supervision units provide case management, monitor youth on probation, and provide either general or intensive supervision respectively. General supervision ensures the youth is meeting the family, court, school, and community expectations, offers supports and referrals when needed, and maintains the goal of compliance and success for each youth. Intensive Supervision monitors Juvenile Court wards assessed as high-risk offenders with the objective to protect the community, reduce recidivism, and divert wards from further juvenile justice involvement by assisting them in making positive changes. Deputy Probation Officers work collaboratively with county partners and community based organizations to provide evidence-based trauma- informed programs and services in the community and schools. The goal of this unit is to assist the wards under their care by addressing treatment needs, habilitation, and skill development to become productive, law-abiding members of the community. | 225 | \$6,912,946 | \$484,533 | \$- | \$4,898,210 | \$9,765,792 | \$22,061,481 |





ENGAGEMENT FY 2022-23

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--|--|---|--|---------------|-----------------|-----------|---|-----------------|--------------------|
| County Manager | Youth Commission | Advisory commission to the San Mateo County Board of Supervisors, established in 1993 to address youth need in the county and provide youth voice in local government. The Commission consists of 26 members, between the ages of 13-21, who reside or attend school in San Mateo County. | 26 | \$- | \$- | \$- | \$- | \$218,917 | \$218,917 |
| Department of Public Works | Airports - Touch-A-Plane | Free event at the Half Moon Bay Airport for coastside youth to meet pilots, touch airplanes, and learn about general aviation. Airport staff coordinate and host the event. | 200 | \$- | \$- | \$- | \$3,250 | \$- | \$3,250 |
| First 5 San Mateo County (First 5) | Communication Consultation | Highlights the importance of a child's early years, the needs and circumstances of families with young children in San Mateo County, and opportunities for stakeholders to act in ways that maximize positive outcomes for this population. | 0 | \$29,285 | \$- | \$- | \$- | \$- | \$29,285 |
| First 5 | Home Visiting Environmental Scan | Creates a sustainable, unified system that supports families with the home visiting services they need and maximize available funding to serve more families. There are currently 12 Agencies involved in The Home Visiting Applied Research Collaborative. | 0 | \$4,000 | \$- | \$- | \$- | \$- | \$4,000 |
| First 5 | Kits for New Parents | Provides parents and caregivers residing in San Mateo County with resources and education to help develop positive relationships with their children. | 1,180 | \$67,500 | \$- | \$- | \$- | \$- | \$67,500 |
| First 5 | Online Grant Management System | Provides grants management, invoicing, and data submission. | 14,752 | \$21,822 | \$- | \$- | \$- | \$- | \$21,822 |
| First 5 | Centering Racial & Equity in the Work of First 5- Part 2 | Design and facilitate an arc of learning and project work with the staff team. Integrating our commitment to being anti-racist with all who are engaged in raising up our children (0-5), with the organizations that receive First 5 funding, and other community stakeholder partners. | 0 | \$14,752 | \$- | \$- | \$- | \$- | \$14,752 |
| Health-Environmental Health Services (EHS) | Safe Surplus Food Donation Program | Donates eligible, edible food from School Share Tables to nonprofits to be distributed to community members experiencing food insecurity. | 7,000 | \$- | \$- | \$- | Shares other revenues with "School Share Table" | \$- | \$- |
| Health- EHS | School Share Table | Sets up share tables in school cafeterias or other communal eating areas to allow students to safely take sealed, unopened, and uneaten cafeteria food or beverages. Share tables prevent edible food from ending up as landfill waste and provide an extra serving of food for students who may not have enough to eat during lunch. | 15,000 | \$- | \$- | \$- | \$50,000 | \$- | \$50,000 |
| Office of Sustainability | 4Rs Grants Program | Provides grants to schools, nonprofits, and local governments around 4Rs related programs. Funded grants include providing recycling and composting bins, installing bottle filling stations, and curriculum and activity development. | 12,000 | \$- | \$- | \$- | \$130,000 | \$- | \$130,000 |



ENGAGEMENT FY 2022-23

| Department Name | Program Title | Description of Services | Number of Children, Youth, and Families Served (estimated) | State Funding | Federal Funding | Measure K | Other Revenue | Net County Cost | Total Requirements |
|--------------------------|--------------------------|---|--|---------------|-----------------|-----------|---------------|-----------------|--------------------|
| Office of Sustainability | Community Garden Program | Provides funding and technical assistance to school and community gardens throughout San Mateo County. The Program is geared towards promoting composting and the use of compost in public gardens. | 3,500 | \$- | \$- | \$- | \$17,500 | \$- | \$17,500 |
| Office of Sustainability | Schools Program | Works with schools in San Mateo County to provide education and activities around the 4Rs (reduce, reuse, recycle, rot/compost). Activities include presentations, educational board games, assemblies, worm bin workshops, and field trips. | 4,000 | \$- | \$- | \$- | \$132,000 | \$- | \$132,000 |
| Parks | Junior Ranger Challenge | Supports environmental education activities in parks with focuses on habitats, human history, indigenous culture, and wildlife. | 50 | \$- | \$- | \$1,000 | \$- | \$- | \$1,000 |
| Parks | Library Programs | Teaches children and families about parks, natural, and cultural history. | 250 | \$- | \$- | \$500 | \$- | \$- | \$500 |
| Parks | Movies in the Park | Provides movie screenings for families in San Mateo County parks. | 1,200 | \$- | \$- | \$3,000 | \$- | \$- | \$3,000 |
| Parks | Volunteerism | Partners with schools and youth groups to provide volunteer opportunities for residents at each park. | 550 | \$- | \$- | \$6,000 | \$- | \$- | \$6,000 |
| Parks | Youth Development | Provides Scout youth volunteering opportunities and service hours to achieve Scout program merit badges. Higher level Scouts work with staff to develop projects that meet park needs while also developing project management and leadership skills. When these projects are completed, participants are awarded with either the Boy Scout Eagle Award or the Girl Scout Gold Award. | 325 | \$- | \$- | \$5,000 | \$- | \$- | \$5,000 |
| Sheriff's Office | Patrol Bureau | Serves youth and families of San Mateo County through the Sheriff Activities League (SAL), the Community Alliance to Revitalize Our Neighborhood (CARON), the School Resource Unit (SRU), and the Community Policing Unit (CPU). These services focus on youth well-being, community engagement, safety, and building trust in law enforcement. | 12,000 | \$138,405 | \$- | \$630,893 | \$825,278 | \$3,381,163 | \$4,975,739 |





SOURCES

DEMOGRAPHICS

Number of children and youth under 25, percent of total County population, and age distribution

U.S. Census Bureau, County Population by Characteristics: 2010- 2020: Vintage 2020 County Population Estimates by Characteristics: July 1, 2020

Age, Sex, Race, and Hispanic Origin: July 2020

Breakdown by race and ethnicity

U.S. Census Bureau, County QuickFacts, San Mateo County, California; United States: Estimates, July 1, 2019

Note: Race/ethnicity categories are mutually exclusive (i.e. American Indian/ Alaska Native, Asian, Black, Multiracial, Native Hawaiian/Pacific Islander, and white groups exclude Latinx children). Data is estimated using population change models benchmarked to official decennial census counts.

Language spoken at home, total population of San Mateo County

U.S. Census Bureau, 2019: American Community Survey 1-Year Estimates

Language Spoken at Home for the Population 5 years and Over, Table S1601

Percent of youth born outside the United States

U.S. Census Bureau, 2019: American Community Survey 1-Year Estimates

Selected Characteristics of the Native and Foreign Born Populations, Table S0501
Note: Foreign born population is defined by the Census Bureau as anyone who is not a U.S. citizen at birth, including those who later become U.S. citizens through naturalization.

Percent of children (0-17) with one or more parents who are immigrants

U.S. Census Bureau, 2019: American Community Survey 1-Year Estimates

Selected Characteristics of the Native and Foreign Born Populations, Table C05009

Note: The categories of one or more parent foreign-born for 6 and under and 6-17 were combined.

Percent of families with at least one member under 18 & Average County family size

U.S. Census Bureau, 2019: American Community Survey 1-Year Estimates

Household and Families, Table DP02

Note: The Census Bureau defines a household as all persons who occupy a housing unit as their usual place of residence. A family is defined as a group of two people or more (one of whom is the householder) related by birth, marriage, or adoption and residing together. The average family size in San Mateo County is 3.38 persons.

Federal poverty rates

U.S. Census Bureau, 2019: American Community Survey 1-Year Estimates

Poverty Status in the Past 12 Months by Sex by Age, Table S1701, San Mateo County, California, Below poverty level, Under 18 years

California poverty measure

Public Policy Institute of California (PPIC), California Poverty by County and Legislative District, Average 2017-2019

<https://www.ppic.org/interactive/california-poverty-by-county-and-legislative-district/>

Note: Measure is produced by PPIC and the Stanford Center on Poverty and Inequality. For more on the CPM, see Bohn et al., The California Poverty

Measure (PPIC, 2013). For methodological changes that affect comparability with prior estimates, see Bohn et al., The California Poverty Measure: 2017 (2019). Data was collected in 2019 prior to COVID-19. Release Date: July 2021

HEALTH

Percent of live births that were low birth weight, 2018

ChildrenNow, 2021 California County Scorecard of Children's Well-Being Online Tool, newborns who were not low birthweight, 2018

<https://scorecard.childrenow.org/?ind=notLowBirthWeight&yr=3>

Children who have health insurance (0-18)

U.S. Census Bureau, Small Area Health Insurance Estimates, 2019 Health Insurance Interactive Tool

Note: Data includes 18-year-olds

Youth suicide and self-inflicted injury (self-reported)

California School Climate, Health and Learning Surveys (CalSCHLS), Query CalSCHLS Youth Suicide and Self-Inflicted Injury (Self-Reported) 2017-2019

<https://calschls.org/reports-data/query-calschls/?ind=256>

EDUCATION

The Big Lift, key research findings

The Big Lift Evaluation: Research Findings 5-Years in, Data Request

3rd graders meeting or exceeding literacy & math standards

California Department of Education, California Assessment of Student Performance and Progress, FY 2018-19

SOURCES

Detailed Test Results for San Mateo County and California Breakdown by Race <https://caaspp-elpac.cde.ca.gov/caaspp/error?aspxerrorpath=/caaspp/>

Students in the 2019 graduation cohort who were college or career ready

California Department of Education, California School Dashboard

State Summary, College/Career Prepared, 2019

<https://www.caschooldashboard.org/reports/ca/2019/academic-performance>

San Mateo County Summary provided by Children Now's analysis of the California Department of Education 2019 California Accountably Model & School Dashboard – College/Career Indicator Data.

<https://www6.cde.ca.gov/californiamodel/ccireport?&year=2020&cdcode=4110413&scode=&reporttype=schools>

WELLBEING

Percent of children who exited to a permanent placement within 12 months of entering foster care, FY 2021 California Child Welfare Indicators Project (CCWIP), University of California at Berkeley

California Department of Social Services, Child Welfare Statistics and Analysis Section (CWSAS)

Foster care entry cohort outcomes, California CWS Outcomes System: Of all children who entered foster care in a 12-month period, what percent discharged to permanency within 12 months

<https://ccwip.berkeley.edu/childwelfare/reports/EntryCohorts/MTSG/r/ab636/s>

FY 2020-21 (July 2020-June 2021)

Number and location of families experiencing homelessness in the 2019 San Mateo County One Day Homeless Count

2019 San Mateo County One Day Homeless Count and Survey

Prepared by the San Mateo County Human Services Agency, Center on Homelessness

<https://hsa.smcgov.org/sites/hsa.smcgov.org/files/2019%20One%20Day%20Homeless%20Count%20report.pdf>

Note: Due to Covid-19, the One Day Homeless Count and Survey has been postponed until 2022.

Number of juveniles arrested for misdemeanors and felonies, 2011-2020

California Department of Justice, Open Justice Data Portal, Office of the Attorney General

San Mateo County, Arrests, All Juveniles, 2011-2020

<https://openjustice.doj.ca.gov/exploration/crime-statistics/arrests>

Note: Arrest data is for all of San Mateo County, encompassing County and non-County law enforcement entities.

ENGAGEMENT

Percent of parks programs targeted towards children, FY 2021

County of San Mateo, Parks Department, Data Request

18 to 25-year-olds registered to vote

ChildrenNow, 2020-21 California County Scorecard of Children's Well-Being

Sources: 1) The California Secretary of State (n.d.). Voter Registration Statistics – General Election, 15 days report of registration. Retrieved November 2020 from <https://www.sos.ca.gov/elections/voter-registration/voter-registration-statistics> 2) State of California Department of Finance (n.d.). County and State Population Projections (2010-2060) by Age. Retrieved October 2020 from <https://www.dof.ca.gov/Forecasting/Demographics/Projections/>

<https://scorecard.childrenow.org/?ind=registeredToVote>

Note: Children Now's analysis of the Secretary of State's count of registered voters aged 18-25 in 2020, with 2020 population estimates for 18-25-year-olds from the Department of Finance. Numbers and percentages are rounded to the nearest whole number.

Number of students reached across Office of Sustainability programs, FY 2021

County of San Mateo, Office of Sustainability, Data Request



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COUNTY OF SAN MATEO

