

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12

ADOPTED BUDGET

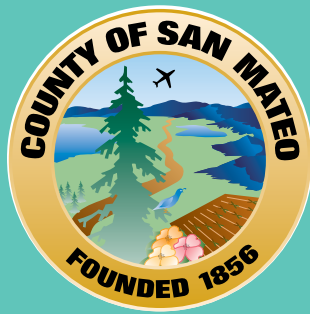


BOARD OF SUPERVISORS

MARK CHURCH, 1ST DISTRICT
CAROLE GROOM, 2ND DISTRICT
RICHARD S. GORDON, 3RD DISTRICT
ROSE JACOBS GIBSON, 4TH DISTRICT
ADRIENNE J. TISSIER, 5TH DISTRICT

RECOMMENDED BY:
DAVID S. BOESCH, COUNTY MANAGER





COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12

ADOPTED BUDGET



COUNTY OF SAN MATEO

FY 2010-11 and FY 2011-12

ADOPTED BUDGET

ADOPTED BY DAVID S. BOESCH, COUNTY MANAGER
REYNA FARRALES, DEPUTY COUNTY MANAGER
MARY MCMILLAN, DEPUTY COUNTY MANAGER
PEGGY JENSEN, DEPUTY COUNTY MANAGER

Prepared by the County Manager's Office:

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Budget Director
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Non-Departmental Revenue / Services

MICHAEL BOLANDER

Coroner's Office
District Attorney / Public Administrator
Human Services Agency
Private Defender Program
Probation Department
Sheriff's Office

SHANNA COLLINS

Assessor-County Clerk-Recorder
Capital Projects / Facilities / Construction Funds
Department of Public Works
Grand Jury
Retirement (SamCERA)

CAROLYN WELCH

Budget System Coordination
Department of Child Support Services
First 5 San Mateo County
Health System

JOY LIMIN

County Support of the Courts
Fiscal Support for CMO / BOS / Fire

JOANNE WARD

Budget Production
Board of Supervisors
Controller's Office
County Counsel
County Management / Intergovernmental
and Public Affairs / Clerk of the Board / Shared Services
Debt Service Fund
Human Resources Department
Information Services Department
Message Switch

VACANT

Agricultural Commissioner/Sealer
County Library
County Service Area #1
Department of Housing
Fire Protection
LAFCo
Parks Department, Parks Funds, Coyote Point
Planning and Building Department
Public Safety Communications
Real Property Services
Treasurer-Tax Collector

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Ashnita Narayan
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County of San Mateo



To the Citizens of San Mateo County:

The County of San Mateo's Adopted Budget for Fiscal Year 2010-11 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code), and is herewith presented. For planning purposes, the budget for Fiscal Year 2010-11 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department, but is not included in the Controller's schedules.

This budget was adopted by the Board of Supervisors following a public hearing on September 28, 2010 to consider changes to the Recommended Budget, which was published on May 28, 2010 and tentatively adopted by the Board of Supervisors on June 23, 2010. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

This document also includes June and September budget revisions, final Fund Balance adjustments, and updated performance measure summary tables.

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds and special districts.


David S. Boesch
County Manager


Tom Huening
County Controller

**FISCAL YEAR 2010-11 AND FISCAL YEAR 2011-12
ADOPTED BUDGET**

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COUNTY SUMMARIES

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 **ADOPTED BUDGET**



County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



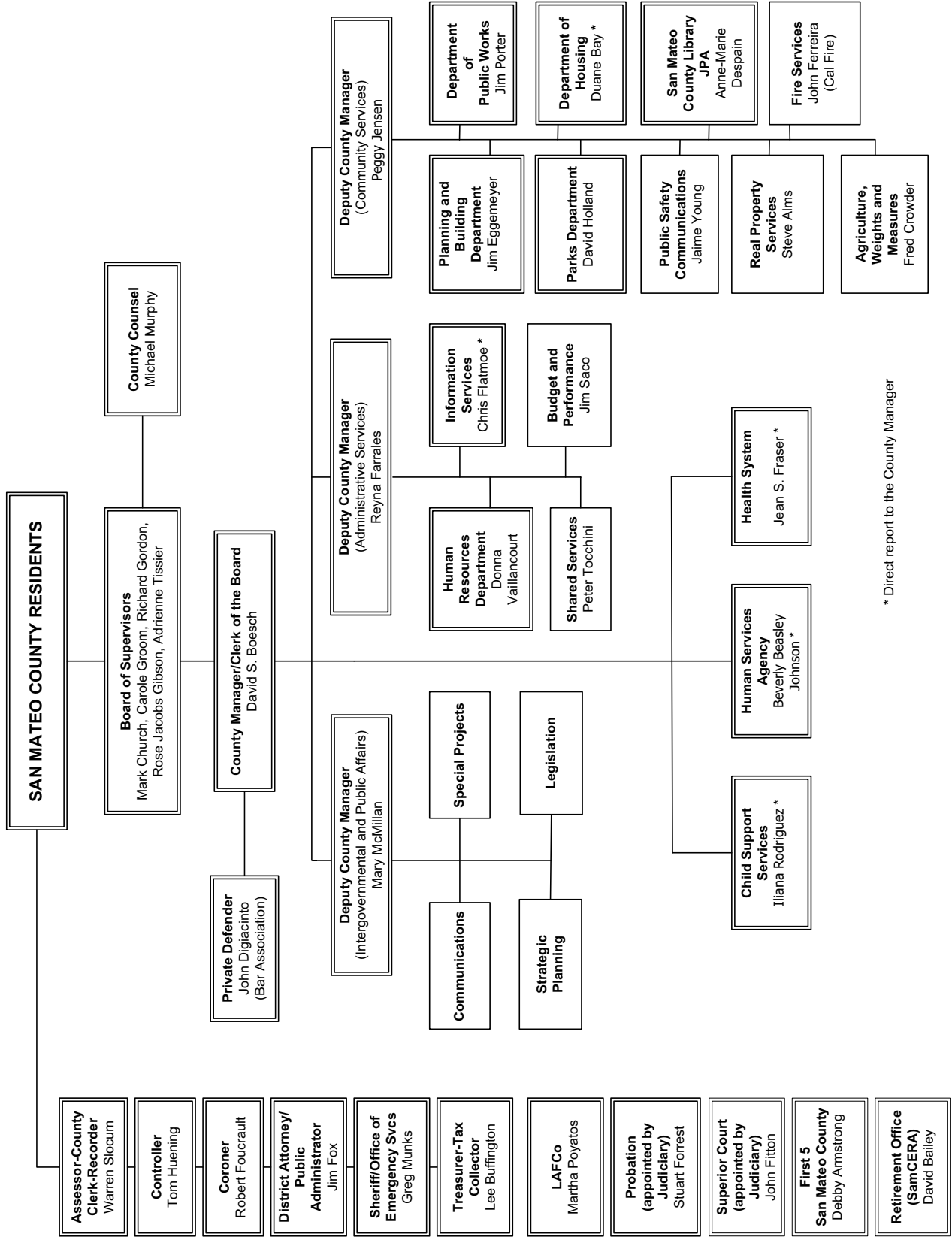
Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



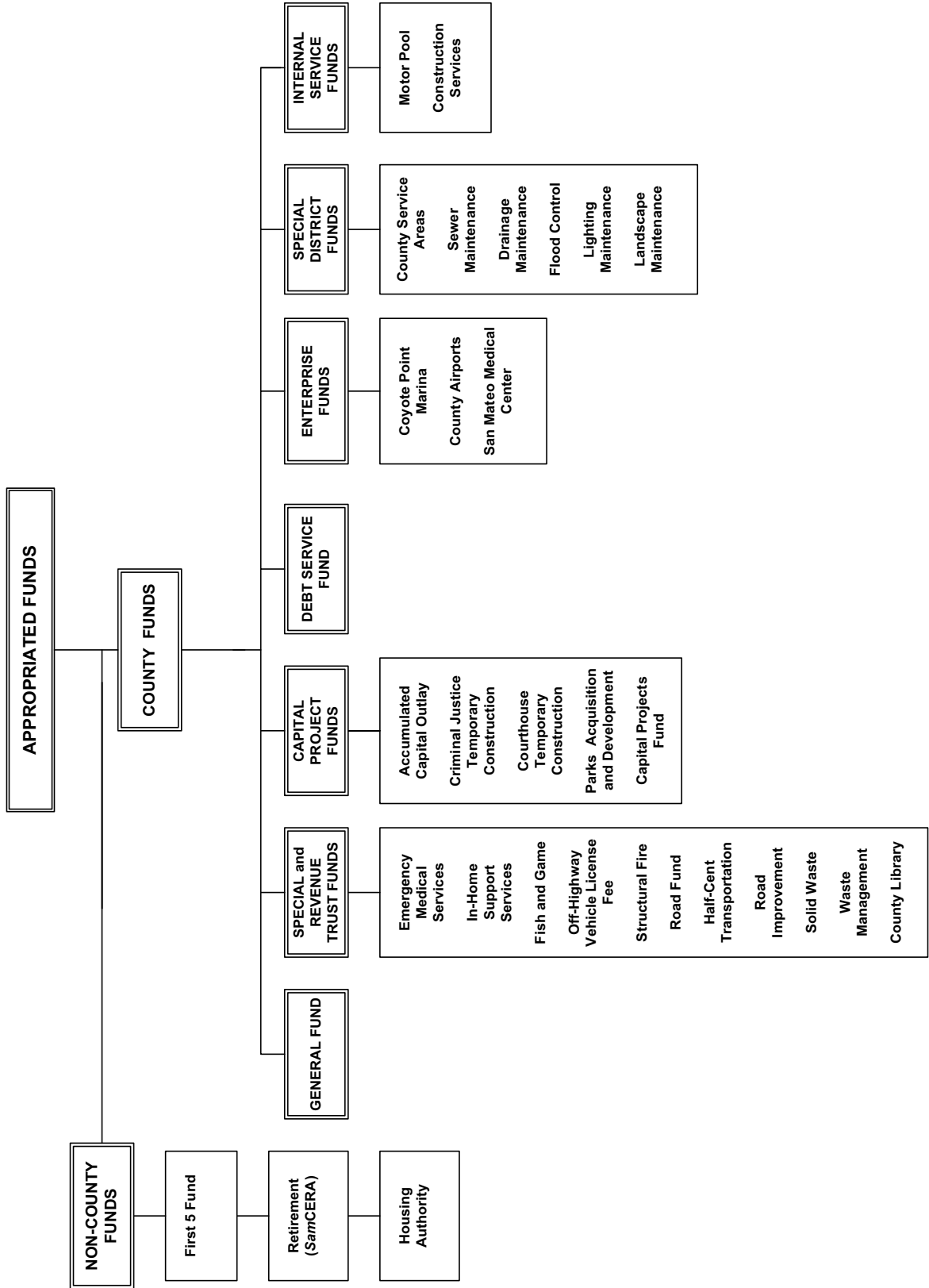
Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.



* Direct report to the County Manager

COUNTY OF SAN MATEO FUND STRUCTURE



General Fund

The *General Fund* is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

Special Revenue and Trust Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

The *Emergency Medical Services Fund* was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

The *IHSS Public Authority Fund* provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

The *County Fire Protection Fund* provides for fire protection services to both cities and unincorporated areas in the County. Revenues are derived from property taxes on all parcels within the County's fire protection districts.

The *Road Fund* provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues primarily come from the County's share of state highway user taxes and federal grants.

The *County Half-Cent Transportation Fund* accounts for a ½ cent sales tax revenue approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

The *Road Improvement Fund* accounts for mitigation fees imposed on building permits to finance road improvement in the County.

The *Solid Waste Fund* previously accounted for revenues derived from management and operation of the Ox Mountain landfill. The contract with the landfill operator expired on December 31, 2009 and tipping fee revenues from that agreement have been replaced with a newly implemented AB 939 Waste Diversion Fee, which will be accounted for in the Waste Management Fund. Remaining reserves in the Solid Waste Fund will be used to close and monitor County-owned landfills in Pescadero and Half Moon Bay until such time that the funds are exhausted.

The *Waste Management Fund* accounts for revenues from the newly implemented AB 939 Waste Diversion Fee as well as Garbage Collection Administration Fees. The new AB 939 Fee, which is derived from landfill disposal in the unincorporated lands of the County, will be used to prepare and implement a countywide integrated waste management plan. This Fee will also fund eligible Solid Waste Management and Diversion programs, and Household Hazardous Waste and state-mandated Local Enforcement Agency programs administered by Environment Health.

The *County Library Fund* is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all unincorporated areas of the County.

Other Special Revenue Funds include:

- *Fish and Game*
- *Off-Highway Vehicle License Fees*

Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

The *Parks Acquisition Fund* is used for the acquisition of land for the County Parks System and the development of County park facilities. Revenue in this fund originally came from a one-time sale of land at San Bruno Mountain. Current revenues come from grants and interest earnings.

The *Accumulated Capital Outlay Fund* accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling the County real property and interest earnings.

The *Courthouse Temporary Construction Fund* was established to support construction, rehabilitation, lease and financing courtrooms. For every \$10.00 of all criminal and traffic fines, bail and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

The *Criminal Justice Temporary Construction Fund* was established to finance construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Courthouse Temporary Construction Fund above.

The *Capital Projects Fund* was established to centrally budget capital improvement projects in the County.

Debt Service Fund

Debt Service Fund is used to account for accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis; or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The *San Mateo Medical Center (SMMC) Fund* accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from Federal and State programs such as Medicare, Medi-Cal, interfund revenue, realignment revenues and subsidies from the General Fund.

The *Airports Fund* was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental and federal aid.

The *Coyote Point Marina Fund* provides and maintains a fully utilized recreational facility for the boating public. Revenues arise from berth and facility rentals as well as interest earnings.

Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

The *County Service Area Fund* accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

The *Sewer and Sanitation Fund* accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. Revenues are derived from user charges and property taxes.

The *Flood Control Zone Fund* accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

The *Lighting Districts Fund* accounts for special district funds that enhance the safety of residents and businesses by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Other Special District Funds include:

- *Highlands Landscape Maintenance District Fund*
- *Drainage Districts Fund*

Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

The *Motor Pool Internal Service Fund* provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

The *Tower Road Construction Fund* provides quality, cost-effective maintenance, repair and renovation of County facilities to ensure a safe, accessible, efficient and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies; as well as capital project management, support and maintenance services to the lighting districts on a fee for service basis.

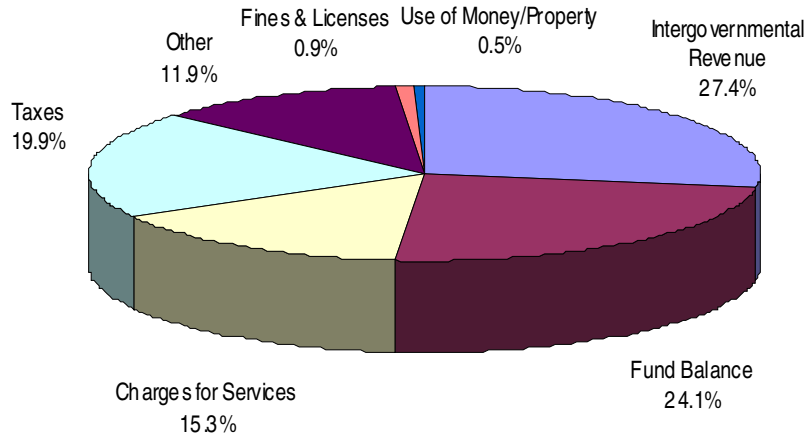
Non-County Funds

The *San Mateo County Employees' Retirement Association (SamCERA) Pension Fund*, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

The *First 5 San Mateo County (First 5) Fund* was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

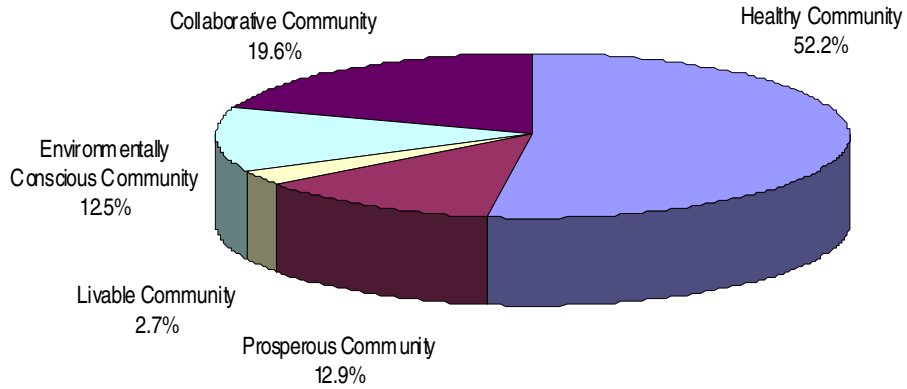
The *Housing Authority Trust Fund* is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget display provides an indication of the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law administered by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

**All County Funds
FY 2010-11 Adopted Sources**



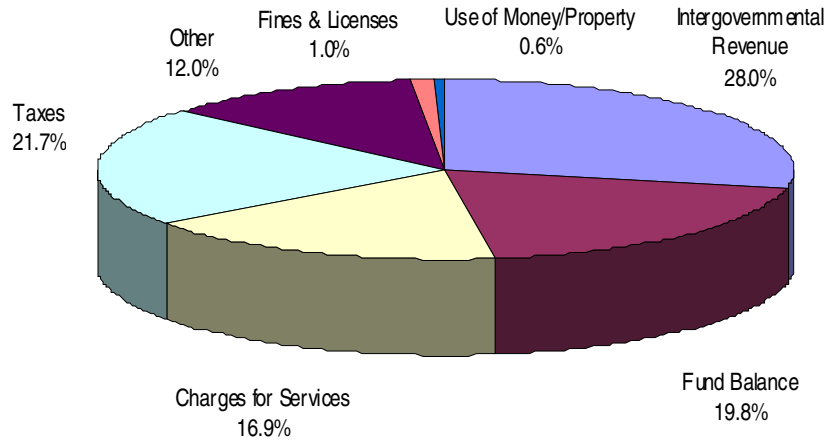
Sources of Funds	Adopted FY 2010-11	Percent of Total
Taxes	362,277,471	19.95%
Licenses, Permits and Franchises	5,478,754	0.30%
Fines, Forfeitures and Penalties	10,510,013	0.58%
Use of Money and Property	9,844,582	0.54%
Intergovernmental Revenues	497,661,350	27.40%
Charges for Services	276,977,250	15.25%
Interfund Revenue	97,808,078	5.39%
Miscellaneous Revenue	37,246,866	2.05%
Other Financing Sources	81,296,417	4.48%
Fund Balance	437,092,892	24.07%
TOTAL SOURCES	1,816,193,673	100.00%

**All County Funds
FY 2010-11 Adopted Requirements**



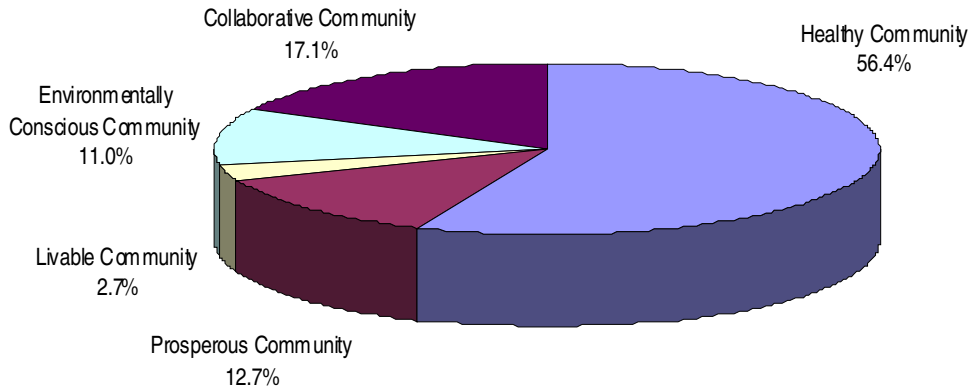
Use of Funds	Adopted FY 2010-11	Percent of Total
Healthy Community	948,160,358	52.21%
Prosperous Community	234,778,995	12.93%
Livable Community	49,339,392	2.72%
Environmentally Conscious Community	227,756,007	12.54%
Collaborative Community	356,158,921	19.61%
TOTAL REQUIREMENTS	1,816,193,673	100.00%

All County Funds FY 2011-12 Adopted Sources



Source of Funds	Adopted FY 2011-12	Percent of Total
Taxes	361,616,285	21.70%
Licenses, Permits and Franchises	5,576,676	0.33%
Fines, Forfeitures and Penalties	10,510,513	0.63%
Use of Money and Property	10,014,616	0.60%
Intergovernmental Revenues	467,267,637	28.03%
Charges for Services	282,346,282	16.94%
Interfund Revenue	95,717,172	5.74%
Miscellaneous Revenue	34,793,972	2.09%
Other Financing Sources	69,170,373	4.15%
Fund Balance	329,771,206	19.78%
TOTAL SOURCES	1,666,784,702	100.00%

All County Funds FY 2011-12 Adopted Requirements



Use of Funds	Adopted FY 2011-12	Percent of Total
Healthy Community	940,780,079	56.44%
Prosperous Community	212,427,146	12.74%
Livable Community	45,085,849	2.70%
Environmentally Conscious Community	183,360,367	11.00%
Collaborative Community	285,131,261	17.11%
TOTAL REQUIREMENTS	1,666,784,702	100.00%

County of San Mateo Total Requirements - All Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
TOTAL REQUIREMENTS						
Healthy Community	625,221,306	612,381,528	649,223,955	655,379,986	6,156,031	646,463,510
Prosperous Community	193,639,414	192,373,168	214,140,138	234,778,995	20,638,857	212,427,146
Livable Community	21,738,761	15,387,438	19,860,003	17,921,051	(1,938,952)	17,320,833
Environmentally Conscious Community	34,414,932	37,678,549	41,756,655	42,198,246	441,591	42,049,811
Collaborative Community	290,361,089	260,116,640	289,856,226	310,066,308	20,210,082	239,945,484
Subtotal General Fund	1,165,375,502	1,117,937,323	1,214,836,977	1,260,344,586	45,507,609	1,158,206,784
Medical Center Enterprise Fund	260,916,173	244,220,929	257,980,452	259,482,593	1,502,141	261,360,144
Coyote Point Marina Operating Fund	1,914,298	1,807,915	3,967,334	2,284,975	(1,682,359)	2,674,425
County Airports Fund	5,551,212	8,077,917	7,590,547	5,165,022	(2,425,525)	3,721,428
Special Revenue and Trust Funds	112,548,306	118,501,052	105,652,512	125,559,839	19,907,327	110,172,004
Capital Projects Funds	22,258,074	26,175,594	51,191,826	41,240,740	(9,951,086)	23,730,328
Debt Service Fund	53,689,374	46,405,710	46,251,399	46,092,613	(158,786)	45,185,777
Special Districts Funds	54,407,701	58,760,690	56,931,284	61,517,181	4,585,897	47,960,161
Internal Service Funds	16,128,586	14,043,304	15,106,833	14,506,124	(600,709)	13,773,651
Total Non-General Fund	527,413,725	517,993,111	544,672,187	555,849,087	11,176,900	508,577,918
Total Requirements - All Funds	1,692,789,227	1,635,930,434	1,759,509,164	1,816,193,673	56,684,509	1,666,784,702
Total Sources - All Funds	1,756,296,682	1,747,397,694	1,759,509,164	1,816,193,673	56,684,509	1,666,784,702
AUTHORIZED POSITIONS						
Salary Resolution	5,844.0	5,530.0	5,566.0	5,438.0	(128.0)	5,436.0
Funded FTE	5,623.4	5,369.4	5,409.3	5,235.3	(174.0)	5,234.8

County of San Mateo
ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	403,950,452	416,427,993	334,081,460	362,277,471	28,196,011	361,616,285
Licenses, Permits and Franchises	10,132,054	9,543,507	10,482,878	5,478,754	(5,004,124)	5,576,676
Fines, Forfeitures and Penalties	10,558,366	12,206,835	10,283,765	10,510,013	226,248	10,510,513
Use of Money and Property	2,469,106	8,978,964	13,697,484	9,844,582	(3,852,902)	10,014,616
Intergovernmental Revenues	431,487,142	426,255,588	486,463,130	497,661,350	11,198,220	467,267,637
Charges for Services	247,300,917	256,113,832	261,047,392	276,977,250	15,929,858	282,346,282
Interfund Revenue	107,579,825	94,664,269	104,756,651	97,808,078	(6,948,573)	95,717,172
Miscellaneous Revenue	41,029,870	41,156,321	38,777,278	37,246,866	(1,530,412)	34,793,942
Other Financing Sources	105,524,392	69,632,973	98,756,659	81,296,417	(17,460,242)	69,170,373
Total Revenue	1,360,032,126	1,334,980,282	1,358,346,697	1,379,100,781	20,754,084	1,337,013,496
Fund Balance	396,264,556	412,417,411	401,162,467	437,092,892	35,930,425	329,771,206
TOTAL SOURCES	1,756,296,682	1,747,397,694	1,759,509,164	1,816,193,673	56,684,509	1,666,784,702
REQUIREMENTS						
Salaries and Benefits	671,715,709	678,850,399	716,047,731	747,544,055	31,496,324	753,831,773
Services and Supplies	412,732,624	431,590,072	489,703,521	497,256,998	7,553,477	445,552,944
Other Charges	301,942,214	280,624,537	312,242,303	301,939,087	(10,303,216)	293,181,845
Fixed Assets	16,271,164	19,076,842	59,007,104	59,768,802	761,698	29,898,969
Other Financing Uses	108,699,701	68,498,441	102,121,733	81,920,289	(20,201,444)	68,900,270
Gross Appropriations	1,511,361,411	1,478,640,291	1,679,122,392	1,688,429,231	9,306,839	1,591,365,801
Intrafund Transfers	(167,484,337)	(166,704,389)	(194,867,687)	(185,296,446)	9,571,241	(181,537,299)
Net Appropriations	1,343,877,074	1,311,935,902	1,484,254,705	1,503,132,785	18,878,080	1,409,828,502
Contingencies/Dept Reserves	346,837,621	323,994,533	275,254,459	313,060,888	37,806,429	256,956,200
TOTAL REQUIREMENTS	1,690,714,695	1,635,930,434	1,759,509,164	1,816,193,673	56,684,509	1,666,784,702
AUTHORIZED POSITIONS						
Salary Resolution	5,844.0	5,530.0	5,566.0	5,438.0	(128.0)	5,436.0
Funded FTE	5,623.4	5,369.4	5,409.3	5,235.3	(174.0)	5,234.8

County of San Mateo General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	371,642,175	382,854,036	305,864,224	331,609,191	25,744,967	332,070,886
Licenses, Permits and Franchises	5,320,042	5,201,051	5,463,360	5,245,583	(217,777)	5,253,505
Fines, Forfeitures and Penalties	8,556,460	9,792,870	8,472,218	8,333,072	(139,146)	8,333,072
Use of Money and Property	3,252,115	5,258,248	9,806,788	6,766,958	(3,039,830)	6,839,601
Intergovernmental Revenues	346,184,638	349,057,258	397,701,362	400,562,921	2,861,559	373,494,242
Charges for Services	106,220,895	98,636,489	94,357,352	103,923,895	9,566,543	104,815,215
Interfund Revenue	70,969,674	59,118,903	73,251,223	66,651,625	(6,599,598)	65,042,163
Miscellaneous Revenue	27,017,685	28,191,124	28,521,475	28,027,716	(493,759)	27,794,033
Other Financing Sources	2,395,796	818,142	949,493	785,980	(163,513)	755,980
Total Revenue	941,559,480	938,928,119	924,387,495	951,906,941	27,519,446	924,398,697
Fund Balance	287,310,682	290,449,482	290,449,482	308,437,645	17,988,163	233,808,087
TOTAL SOURCES	1,228,870,162	1,229,377,601	1,214,836,977	1,260,344,586	45,507,609	1,158,206,784
REQUIREMENTS						
Salaries and Benefits	503,844,592	508,032,720	541,603,505	564,846,448	23,242,943	568,990,152
Services and Supplies	292,525,952	309,863,144	355,497,172	350,699,298	(4,797,874)	313,735,475
Other Charges	210,072,043	207,782,740	226,979,380	225,852,165	(1,127,215)	218,809,001
Fixed Assets	2,213,932	1,696,048	3,858,337	8,976,218	5,117,881	4,633,010
Other Financing Uses	90,572,891	49,208,802	71,368,180	59,444,803	(11,923,377)	49,507,019
Gross Appropriations	1,099,229,410	1,076,583,454	1,199,306,574	1,209,818,932	10,512,358	1,155,674,657
Intrafund Transfers	(157,541,815)	(156,027,147)	(181,395,428)	(171,755,608)	9,639,820	(169,701,448)
Net Appropriations	941,687,595	920,556,306	1,017,911,146	1,038,063,324	20,152,178	985,973,209
Contingencies/Dept Reserves	223,687,907	197,381,017	196,925,831	222,281,262	25,355,431	172,233,575
TOTAL REQUIREMENTS	1,165,375,502	1,117,937,323	1,214,836,977	1,260,344,586	45,507,609	1,158,206,784
AUTHORIZED POSITIONS						
Salary Resolution	4,212.0	4,018.0	4,053.0	3,949.0	(104.0)	3,947.0
Funded FTE	4,140.4	3,983.9	4,020.1	3,880.6	(139.5)	3,880.1

Healthy Community General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	1,495,315	1,254,273	1,626,354	1,522,470	(103,884)	1,522,470
Fines, Forfeitures and Penalties	8,511,173	8,741,419	8,450,218	8,311,072	(139,146)	8,311,072
Use of Money and Property	109,762	94,028	434,016	134,016	(300,000)	134,016
Intergovernmental Revenues	196,154,431	196,744,690	220,163,819	200,399,804	(19,764,015)	193,566,406
Charges for Services	72,849,616	73,958,448	70,392,376	80,778,489	10,386,113	81,287,009
Interfund Revenue	20,121,250	19,326,519	20,969,191	20,502,206	(466,985)	20,652,803
Miscellaneous Revenue	19,257,423	21,424,284	23,041,858	22,027,340	(1,014,518)	21,987,340
Other Financing Sources	1,136,402	538,665	576,795	500,000	(76,795)	500,000
Total Revenue	319,635,372	322,082,327	345,654,627	334,175,397	(11,479,230)	327,961,116
Fund Balance	29,307,400	31,107,817	31,107,817	31,935,915	828,098	27,514,107
TOTAL SOURCES	348,942,772	353,190,144	376,762,444	366,111,312	(10,651,132)	355,475,223
REQUIREMENTS						
Salaries and Benefits	306,239,477	311,218,908	325,818,524	345,593,565	19,775,041	348,104,918
Services and Supplies	176,209,739	194,335,429	205,090,582	201,231,350	(3,859,232)	192,002,329
Other Charges	105,902,624	101,908,400	107,458,697	107,161,825	(296,872)	104,376,871
Fixed Assets	1,086,241	964,198	723,395	5,635,172	4,911,777	4,474,260
Other Financing Uses	63,898,895	26,122,333	38,028,628	23,948,802	(14,079,826)	23,902,938
Gross Appropriations	653,336,975	634,549,268	677,119,826	683,570,714	6,450,888	672,861,316
Intrafund Transfers	(46,440,722)	(43,398,285)	(49,405,419)	(49,139,017)	266,402	(47,512,762)
Net Appropriations	606,896,253	591,150,983	627,714,407	634,431,697	6,717,290	625,348,554
Contingencies/Dept Reserves	18,325,053	21,230,545	21,509,548	20,948,289	(561,259)	21,114,956
TOTAL REQUIREMENTS	625,221,306	612,381,528	649,223,955	655,379,986	6,156,031	646,463,510
NET COUNTY COST	276,278,534	259,191,384	272,461,511	289,268,674	16,807,163	290,988,287
AUTHORIZED POSITIONS						
Salary Resolution	2,366.0	2,286.0	2,308.0	2,249.0	(59.0)	2,247.0
Funded FTE	2,309.9	2,253.2	2,271.5	2,198.2	(73.3)	2,197.2

Prosperous Community General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	140,388,317	141,739,637	165,075,282	185,822,433	20,747,151	165,620,732
Charges for Services	1,329,586	1,229,265	1,433,160	953,266	(479,894)	963,266
Interfund Revenue	3,690,372	4,067,257	4,534,556	4,523,406	(11,150)	4,582,599
Miscellaneous Revenue	2,493,488	3,200,125	1,747,456	2,861,743	1,114,287	2,936,936
Total Revenue	147,901,763	150,236,283	172,790,454	194,160,848	21,370,394	174,103,533
Fund Balance	13,023,452	9,578,117	9,578,117	7,721,978	(1,856,139)	5,427,444
TOTAL SOURCES	160,925,215	159,814,400	182,368,571	201,882,826	19,514,255	179,530,977
REQUIREMENTS						
Salaries and Benefits	97,529,657	96,321,293	104,806,025	108,329,688	3,523,663	107,608,722
Services and Supplies	46,803,153	45,268,157	55,844,885	69,702,830	13,857,945	51,198,932
Other Charges	65,325,535	68,603,341	75,285,268	78,428,643	3,143,375	76,557,352
Fixed Assets	199,166	109,803	488,000	100,000	(388,000)	
Other Financing Uses	381,484	244,843	334,475	301,337	(33,138)	301,337
Gross Appropriations	210,238,995	210,547,437	236,758,653	256,862,498	20,103,845	235,666,343
Intrafund Transfers	(27,374,351)	(25,404,916)	(29,849,163)	(28,299,238)	1,549,925	(28,348,277)
Net Appropriations	182,864,644	185,142,520	206,909,490	228,563,260	21,653,770	207,318,066
Contingencies/Dept Reserves	10,774,770	7,230,648	7,230,648	6,215,735	(1,014,913)	5,109,080
TOTAL REQUIREMENTS	193,639,414	192,373,168	214,140,138	234,778,995	20,638,857	212,427,146
NET COUNTY COST	32,714,199	32,558,768	31,771,567	32,896,169	1,124,602	32,896,169
AUTHORIZED POSITIONS						
Salary Resolution	1,012.0	925.0	933.0	915.0	(18.0)	915.0
Funded FTE	1,004.0	927.2	935.8	902.7	(33.1)	902.7

Livable Community General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	2,408,163	2,510,704	2,449,077	2,339,000	(110,077)	2,339,000
Fines, Forfeitures and Penalties	19,373	46,260	15,000	15,000		15,000
Intergovernmental Revenues	5,701,485	4,569,992	6,636,497	6,672,177	35,680	6,648,147
Charges for Services	1,455,700	1,218,743	1,549,200	1,262,100	(287,100)	1,389,384
Interfund Revenue	57,502	125,551	70,000	95,000	25,000	80,200
Miscellaneous Revenue	2,729,480	2,086,539	2,520,172	2,219,127	(301,045)	1,950,251
Total Revenue	12,371,703	10,557,791	13,239,946	12,602,404	(637,542)	12,421,982
Fund Balance	7,596,136	4,830,390	4,830,390	3,568,725	(1,261,665)	3,148,929
TOTAL SOURCES	19,967,839	15,388,181	18,070,336	16,171,129	(1,899,207)	15,570,911
REQUIREMENTS						
Salaries and Benefits	8,340,188	8,380,189	9,102,260	8,789,820	(312,440)	9,007,666
Services and Supplies	4,018,128	6,582,421	7,621,903	6,028,518	(1,593,385)	5,297,379
Other Charges	7,714,149	4,036,357	6,708,198	6,674,841	(33,357)	6,674,841
Gross Appropriations	20,072,465	18,998,967	23,432,361	21,493,179	(1,939,182)	20,979,886
Intrafund Transfers	(2,635,726)	(5,604,913)	(5,601,646)	(4,684,632)	917,014	(4,629,561)
Net Appropriations	17,436,739	13,394,054	17,830,715	16,808,547	(1,022,168)	16,350,325
Contingencies/Dept Reserves	4,302,022	1,993,384	2,029,288	1,112,504	(916,784)	970,508
TOTAL REQUIREMENTS	21,738,761	15,387,438	19,860,003	17,921,051	(1,938,952)	17,320,833
NET COUNTY COST	1,770,922	(743)	1,789,667	1,749,922	(39,745)	1,749,922
AUTHORIZED POSITIONS						
Salary Resolution	75.0	67.0	70.0	67.0	(3.0)	67.0
Funded FTE	74.5	66.8	71.6	66.3	(5.3)	66.3

Environmentally Conscious Community General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	963,797	1,033,136	940,280	984,400	44,120	984,400
Fines, Forfeitures and Penalties	25,914	24,609	7,000	7,000		7,000
Use of Money and Property	917,859	929,565	944,977	1,013,147	68,170	978,147
Intergovernmental Revenues	2,287,229	3,471,554	4,475,702	4,366,677	(109,025)	4,318,677
Charges for Services	2,032,180	2,484,673	1,885,172	2,133,189	248,017	2,236,189
Interfund Revenue	19,212,367	18,338,132	21,737,934	23,226,830	1,488,896	23,387,801
Miscellaneous Revenue	611,045	505,012	358,356	343,356	(15,000)	343,356
Other Financing Sources	281,759	278,265	323,780	283,780	(40,000)	253,780
Total Revenue	26,332,150	27,064,947	30,673,201	32,358,379	1,685,178	32,509,350
Fund Balance	1,143,369	2,663,870	2,663,870	1,716,292	(947,578)	1,239,002
TOTAL SOURCES	27,475,519	29,728,817	33,337,071	34,074,671	737,600	33,748,352
REQUIREMENTS						
Salaries and Benefits	27,757,698	27,772,383	30,899,132	31,523,198	624,066	31,927,824
Services and Supplies	15,239,887	13,816,616	15,925,723	15,850,028	(75,695)	15,520,058
Other Charges	20,920,559	21,893,206	22,380,354	22,369,696	(10,658)	22,184,977
Fixed Assets	91,885	24,220	48,750	33,250	(15,500)	33,750
Other Financing Uses	12,021,379	12,715,818	13,376,666	13,108,028	(268,638)	13,108,028
Gross Appropriations	76,031,409	76,222,242	82,630,625	82,884,200	253,575	82,774,637
Intrafund Transfers	(42,751,404)	(40,204,814)	(42,246,964)	(41,899,114)	347,850	(41,912,098)
Net Appropriations	33,280,005	36,017,428	40,383,661	40,985,086	601,425	40,862,539
Contingencies/Dept Reserves	1,134,927	1,661,121	1,372,994	1,213,160	(159,834)	1,187,272
TOTAL REQUIREMENTS	34,414,932	37,678,549	41,756,655	42,198,246	441,591	42,049,811
NET COUNTY COST	6,939,413	7,949,732	8,419,584	8,123,575	(296,009)	8,301,459
AUTHORIZED POSITIONS						
Salary Resolution	273.0	262.0	262.0	251.0	(11.0)	251.0
Funded FTE	270.3	259.7	260.8	248.6	(12.2)	248.6

Collaborative Community General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	371,642,175	382,854,036	305,864,224	331,609,191	25,744,967	332,070,886
Licenses, Permits and Franchises	452,767	402,938	447,649	399,713	(47,936)	407,635
Fines, Forfeitures and Penalties		980,581				
Use of Money and Property	2,224,494	4,234,651	8,427,795	5,619,795	(2,808,000)	5,727,438
Intergovernmental Revenues	1,653,175	2,531,388	1,350,062	3,301,830	1,951,768	3,340,280
Charges for Services	28,553,813	19,745,359	19,097,444	18,796,851	(300,593)	18,939,367
Interfund Revenue	27,888,184	17,261,444	25,939,542	18,304,183	(7,635,359)	16,338,760
Miscellaneous Revenue	1,926,249	975,164	853,633	576,150	(277,483)	576,150
Other Financing Sources	977,636	1,211	48,918	2,200	(46,718)	2,200
Total Revenue	435,318,492	428,986,772	362,029,267	378,609,913	16,580,646	377,402,716
Fund Balance	236,240,325	242,269,288	242,269,288	263,494,735	21,225,447	196,478,605
TOTAL SOURCES	671,558,817	671,256,060	604,298,555	642,104,648	37,806,093	573,881,321
REQUIREMENTS						
Salaries and Benefits	63,977,572	64,339,947	70,977,564	70,610,177	(367,387)	72,341,022
Services and Supplies	50,255,046	49,860,521	71,014,079	57,886,572	(13,127,507)	49,716,777
Other Charges	10,209,176	11,341,436	15,146,863	11,217,160	(3,929,703)	9,014,960
Fixed Assets	836,640	597,828	2,598,192	3,207,796	609,604	125,000
Other Financing Uses	14,271,132	10,125,809	19,628,411	22,086,636	2,458,225	12,194,716
Gross Appropriations	139,549,566	136,265,540	179,365,109	165,008,341	(14,356,768)	143,392,475
Intrafund Transfers	(38,339,612)	(41,414,218)	(54,292,236)	(47,733,607)	6,558,629	(47,298,750)
Net Appropriations	101,209,954	94,851,321	125,072,873	117,274,734	(7,798,139)	96,093,725
Contingencies/Dept Reserves	189,151,135	165,265,319	164,783,353	192,791,574	28,008,221	143,851,759
TOTAL REQUIREMENTS	290,361,089	260,116,640	289,856,226	310,066,308	20,210,082	239,945,484
NET COUNTY COST	(381,197,228)	(411,139,419)	(314,442,329)	(332,038,340)	(17,596,011)	(333,935,837)
AUTHORIZED POSITIONS						
Salary Resolution	486.0	478.0	480.0	467.0	(13.0)	467.0
Funded FTE	481.6	477.0	480.4	464.7	(15.7)	465.2

County of San Mateo
ALL FUNDS

FY 2010-11 and 2011-12 Authorized Position Summary

Agency/Budget Unit/Fund	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
<u>General Fund</u>						
Healthy Community						
Health Administration	16	14	14	12	(2)	12
Health Policy and Planning	30	51	50	52	2	52
Aging and Adult Services	125	117	118	117	(1)	117
Behavioral Health and Recovery Services	412	401	403	392	(11)	392
Community Health	201	176	178	178	0	178
Family Health Services	174	172	172	173	1	173
Correctional Health Services	98	93	94	90	(4)	90
Sheriff's Office	645	625	635	623	(12)	621
Probation Department	463	437	444	418	(26)	418
District Attorney / Public Administrator	129	129	129	125	(4)	125
Coroner's Office	15	15	15	15	0	15
Public Safety Communications	58	56	56	54	(2)	54
Prosperous Community						
Human Services Agency	855	778	785	770	(15)	770
Department of Child Support Services	98	92	92	90	(2)	90
Human Resources Department	59	55	56	55	(1)	55
Livable Community						
Planning and Building	55	52	52	52	0	52
Local Agency Formation Commission	1	1	1	1	0	1
Department of Housing	19	14	17	14	(3)	14
Environmentally Conscious Community						
Public Works-Administrative Services	28	28	28	28	0	28
Engineering Services	30	30	30	25	(5)	25
Facilities Services	112	106	106	102	(4)	102
Vehicles and Equipment Services	1	1	1	1	0	1
Utilities	9	9	9	9	0	9
Parks Department	57	52	52	52	0	52
Real Property Services	4	4	4	4	0	4
Agricultural Commissioner / Sealer	32	32	32	30	(2)	30
Collaborative Community						
Board of Supervisors	20	20	20	20	0	20
County Manager / Clerk of the Board	40	40	38	38	0	38
Assessor-County Clerk-Recorder	119	113	113	114	1	114
Controller's Office	45	44	45	42	(3)	42

FY 2010-11 and 2011-12 Authorized Position Summary

Agency/Budget Unit/Fund	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
Treasurer-Tax Collector	67	63	63	63	0	63
County Counsel	40	40	40	38	(2)	38
Information Services Department	155	158	161	152	(9)	152
Total General Fund	4,212	4,018	4,053	3,949	(104)	3,947
<u>Non-General Fund</u>						
Healthy Community						
Medical Center Enterprise Fund	1,341	1,234	1,235	1,217	(18)	1,217
Livable Community						
County Library Fund	130	130	130	130	0	130
Environmentally Conscious Community						
Road Fund	79	79	79	75	(4)	75
Construction Services Fund	29	16	16	16	0	16
Motor Pool Internal Service Fund	15	15	15	15	0	15
Solid Waste Fund	9	9	9	9	0	9
Half-Cent Transportation Fund	8	8	8	6	(2)	6
Sewer District Maintenance Fund	7	7	7	7	0	7
County Airports Fund	9	9	9	9	0	9
Coyote Point Marina Operating Fund	5	5	5	5	0	5
Total Non-General Fund	1,632	1,512	1,513	1,489	(24)	1,489
Total All County Funds	5,844	5,530	5,566	5,438	(128)	5,436
<u>Non-County Funds (Information Only)</u>						
First 5 San Mateo County	12	12	12	12	0	12
Retirement (SamCERA)	16	16	16	19	3	19
Housing Authority Fund	46	46	46	46	0	46

Explanation of Position Changes:**Healthy Community**

Health Administration: Deletes one Health Director of Finance, one Management Analyst III and one Lead Fiscal Office Assistant; adds one Administrative Assistant II for a net reduction of two positions.

Health Policy and Planning: Deletes one Epidemiologist, three Community Program Specialist IIs; adds one Graphic Specialist, one Health System Director of Strategic Operations, one Management Analyst III, one Health Benefits Supervisor, and two Health Benefit Analyst IIs for a net addition of two positions.

Aging and Adult Services: Deletes one Senior Accountant, one Public Health Nurse, one Staff Nurse, one Transportation Officer and one Deputy Public Guardian III; adds two Fiscal Office Specialists, one Social Worker III, and one Accountant II for a net reduction of one position.

Behavioral Health and Recovery Services: Deletes one Community Worker II, two Fiscal Office Specialists, two Marriage and Family Therapist IIs, one Adult Psychiatrist, one Patient Services Assistant II, one Psychologist II, one Case Manager/Assessment Specialist II, two Psychiatric Social Worker IIs, and one Supervising Mental Health Clinician; adds one Mental Health Program Specialist for a net reduction of 11 positions.

Community Health: Deletes one Social Worker II, one Staff Physician and one Fiscal Office Assistant II; adds one Assistant Laboratory Director - Unclassified, one Physicians Assistant, and one Environmental Health Specialist; for no net change.

Family Health Services: Deletes one Physical Therapist II, one Occupational Therapist II, one Fiscal Office Assistant II, one Public Health Nurse, and one Dietitian; adds one Therapy Aide, one Medical Office Assistant II, one Community Worker II and three Community Worker I - Unclassified for a net addition of one position.

Correctional Health Services: Deletes one Supervising Cook, one Food Services Manager, one Staff Nurse, one Charge Nurse, and two Psychologist IIs; adds one Marriage and Family Therapist II and one Adult Psychiatrist for a net reduction of four positions.

San Mateo Medical Center - Administrative and Quality Management: Deletes one Management Analyst III and one Medical Program Manager; adds one Senior Accountant for a net reduction of one position.

San Mateo Medical Center - Patient Care Services: Deletes one Clinical Services Manager.

San Mateo Medical Center - Psychiatry Services: Deletes one Physicians Assistant, one Custodian, one Food Service Worker II, one Clinical Laboratory Scientist, two Imaging Specialists, one Lead Radiology Technologist, one Patient Services Assistant II, one Physical Therapist II, one Electrograph Technician I, and one Licensed Vocational Nurse; adds one Psychologist II and one Supervising Psychologist for a reduction of nine positions.

San Mateo Medical Center - Long-Term Care Service: Deletes seven Medical Services Assistant II, two Licensed Vocational Nurse and one Charge Nurse for a reduction of ten positions.

San Mateo Medical Center - Ambulatory Services: Deletes one Office Assistant II, one Medical Services Assistant II, one Staff Physician, one Staff Physician-Pediatrics and one Community Worker II; adds one Supervising Physician, one Staff Physician, one Nurse Practitioner, one Licensed Vocational Nurse, one Adult Psychiatrist, one Administrative Services Manager I and two Patient Services Assistant II for a net increase of three positions.

Sheriff's Office: Deletes one Sheriff's Sergeant, 16 Deputy Sheriffs, one Criminalist, and two Legal Office Specialists; adds two Correctional Officers, one Management Analyst, one Community Services Officer, two half-time Criminalists, one Lead Crime Analyst - Unclassified, and one Crime Analyst - Unclassified; for a net reduction of 12 positions.

Probation Department: Deletes one Institutions Services Manager, one Probation Services Manager II, five Probation Services Manager Is, 17 Deputy Probation Officers, one Information Technology Manager, three Information Technology Analysts, one Legal Office Services Manager, one Management Analyst, one Administrative Secretary, one Legal Office Specialist, one Fiscal Office Assistant I, and one Legal Office Assistant; adds two Deputy Probation Officers, five Group Supervisors, and one Accountant I; for a net reduction of 26 positions.

District Attorney / Public Administrators Office: Deletes two Social Workers, one Deputy District Attorney, one Estate Property Officer and two Legal Secretaries; adds two Social Workers; for a net reduction of four positions.

Public Safety Communications: Deletes two Supervising Communication Dispatchers.

(Net change is a reduction of 77 positions in the Healthy Community.)

Prosperous Community

Human Services Agency: Deletes one Northern Regional Director, one Human Services Manager, four Social Workers, three Fraud Investigators, two Benefits Analysts, one Rehabilitation Production Supervisor, one Employment Services Specialist, one Job Development Specialist, one Graphics Specialist, one Mail Services Aide, one Food Services Worker and one Utility Worker; adds three Investigative Analysts; for a net reduction of 15 positions.

Department of Child Support Services: Deletes one Child Support Analyst II and one Child Support Analyst III.

Human Resources: Deletes one Office Services Supervisor-Confidential.

(Net change is a reduction of 18 positions in the Prosperous Community.)

Livable Community

Department of Housing: Deletes one Housing and Community Development Supervisor, and two Housing / Community Development Specialist IIIs.

(Net change is a reduction of 3 positions in the Livable Community.)

Environmentally Conscious Community

Road and Construction Services: Deletes two Road Maintenance Worker Is and two Road Maintenance Worker IIs.

Engineering Services: Deletes one Senior Drafting Technician and four Associate Engineers.

Facilities Services: Deletes one Carpenter, one Senior Utility Worker, and three Custodians; adds one Stationary Engineer II for a net reduction of four positions.

Transportation Services: Deletes one Transportation System Coordinator and one Office Specialist.

Agricultural Commissioner / Sealer: Deletes two vacant Pest Detection Specialists.

(Net change is a reduction of 17 positions in the Environmentally Conscious Community.)

Collaborative Community

Assessor-County Clerk-Recorder: Deletes one Assessor/Recorder Technician II; adds one Senior Appraiser and one Assessor-Recorder Technician II for a net increase of one position.

Controller's Office: Adds one Senior Property Tax Specialist; deletes one Senior Accountant, one Senior Internal Auditor, one Fiscal Office Specialist, and one Office Assistant II, for a net decrease of three positions.

County Counsel: Deletes one Deputy County Counsel and one Legal Secretary I/II, for a reduction of two positions.

County Management/Clerk of the Board: Adds one Unclassified Management Analyst I and one Unclassified Administrative Assistant II; deletes one Management Analyst III and one Mail Services Driver for no net change in positions.

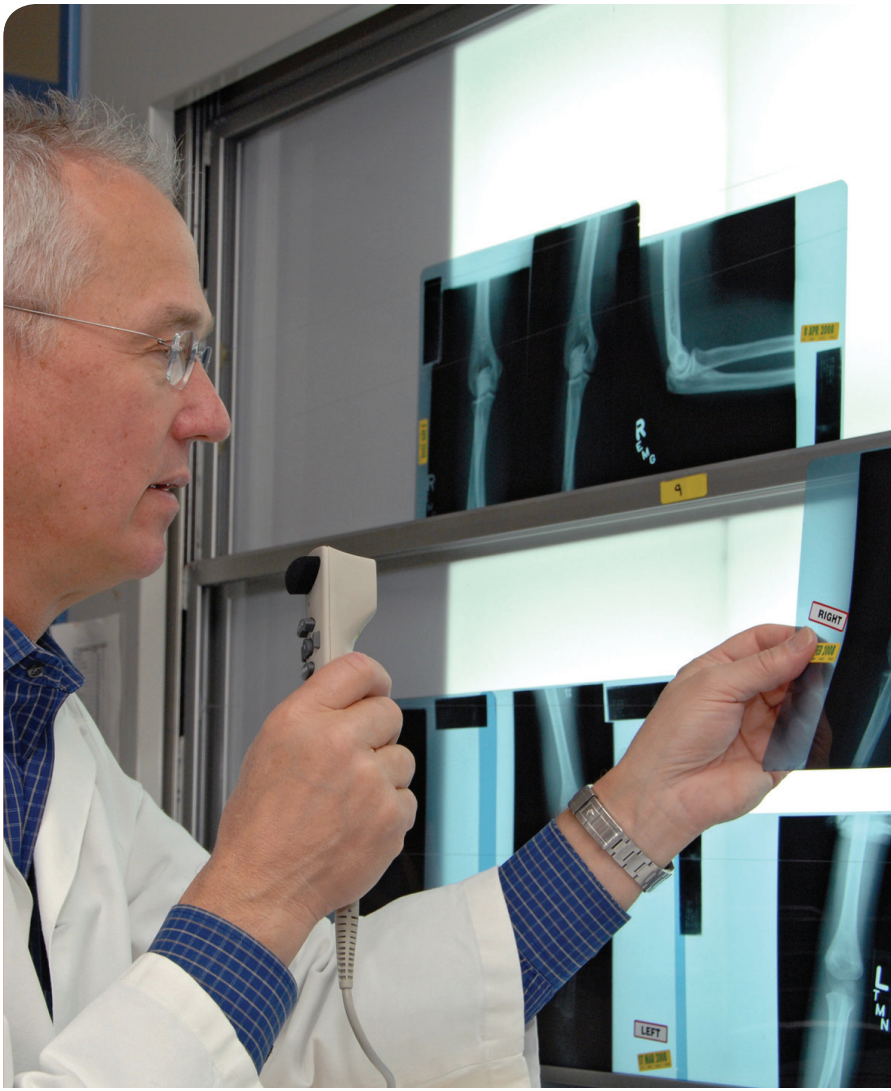
Information Services Department: Deletes one Administrative Services Manager I, one Associate Systems Engineer, one Information Technology Supervisor, one Project Manager, two Production Services Technicians, one Lead Production Services Technician, one Senior Systems Engineer, one Advisory Systems Engineer, one Telephone Services Analyst, one Systems Engineer, and one Senior Systems Engineer; adds three Information Technology Analysts; for a reduction of nine positions.

(Net change is a reduction of 13 positions in the Collaborative Community.)

Non-County Funds (Information Only)

Retirement Office (SamCERA): Adds one Retirement Accounting Technician, one Administrative Assistant I, and one Management Analyst III.

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HEALTHY COMMUNITY

OUR NEIGHBORHOODS ARE SAFE
AND PROVIDE RESIDENTS WITH
ACCESS TO QUALITY HEALTH CARE
AND SEAMLESS SERVICES.

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

Healthy Community FY 2010-11 and 2011-12 All Funds Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
General Fund Budgets						
Health Administration	2,099,998	1,601,677	2,096,767	2,448,034	351,267	1,722,241
Health Policy and Planning	7,667,651	8,352,379	9,546,277	10,371,682	825,405	10,364,034
Aging and Adult Services	21,078,741	21,665,296	23,728,378	23,187,202	(541,176)	23,335,412
IHSS Public Authority GF	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
Behavioral Health/Recovery Services	133,477,093	133,908,123	139,327,577	131,697,633	(7,629,944)	128,214,133
Community Health	39,231,922	44,100,448	44,976,750	46,778,102	1,801,352	46,135,057
Family Health Services	22,511,886	24,209,253	25,192,947	26,730,064	1,537,117	26,730,064
Correctional Health Services	8,014,047	8,051,496	8,699,743	10,228,869	1,529,126	10,228,869
Contributions to Medical Center	90,841,198	66,570,454	75,570,454	64,453,813	(11,116,641)	64,453,813
Sheriff's Office	141,675,656	147,513,850	161,121,254	177,867,272	16,746,018	173,281,237
Message Switch	1,036,788	1,157,475	1,155,506	1,258,866	103,360	1,253,834
Probation Department	72,148,200	72,126,587	72,170,387	73,562,258	1,391,871	73,384,289
District Attorney/Public Administrator	25,061,819	24,277,585	25,036,849	25,898,211	861,362	26,527,695
Private Defender Program	15,875,032	16,510,522	16,510,529	16,510,529		16,510,529
County Support of the Courts	22,408,266	19,981,458	20,436,313	20,411,313	(25,000)	20,411,313
Coroner's Office	2,807,531	2,946,213	3,310,212	3,337,572	27,360	3,303,777
Public Safety Communications	8,579,205	8,728,907	9,266,404	9,731,622	465,218	9,700,269
Fire Protection Services	6,218,751	6,192,282	6,590,085	6,419,421	(170,664)	6,419,421
Total General Fund	625,221,306	612,381,528	649,223,955	655,379,986	6,156,031	646,463,510
Non-General Fund Budgets						
Emergency Medical Services Fund	4,567,733	5,036,785	4,773,017	4,911,356	138,339	4,849,534
IHSS Public Authority	17,686,656	15,533,436	19,777,051	18,032,140	(1,744,911)	18,032,140
San Mateo Medical Center	258,233,647	241,140,373	252,100,576	254,353,037	2,252,461	256,230,588
Medical Center Capital Purchases	2,682,526	3,080,556	5,879,876	5,129,556	(750,320)	5,129,556
Structural Fire	6,743,810	6,550,159	6,590,085	6,738,184	148,099	6,613,184
County Service Area #1	3,225,998	3,527,136	3,300,490	3,616,099	315,609	3,461,567
Total Non-General Fund	336,680,730	315,652,153	333,330,166	330,887,467	(2,442,699)	326,036,276
Total Requirements	918,361,676	887,249,972	941,645,050	948,160,358	6,515,308	940,780,079
Total Sources	642,083,142	628,058,588	669,183,539	658,891,684	(10,291,855)	649,791,792
Net County Cost	276,278,534	259,191,376	272,461,511	289,268,674	16,807,163	290,988,287
AUTHORIZED POSITIONS						
Salary Resolution	3,695.0	3,508.0	3,531.0	3,454.0	(77.0)	3,452.0
Funded FTE	3,507.7	3,366.1	3,387.9	3,286.4	(101.6)	3,285.4
FOR INFORMATION ONLY:						
First 5 San Mateo County	43,540,361	40,783,708	40,909,071	38,107,095	(2,801,976)	31,719,707

HEALTHY COMMUNITY

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Health System					
Quality / Outcome measures meeting performance targets	72%	75%	72%	75%	75%
Cost per capita	\$666	\$717	\$671	\$728	\$726
Patient volume at San Mateo Medical Center - inpatient	135,153	130,256	125,099	131,128	131,128
Patient volume at San Mateo Medical Center - outpatient	218,106	233,241	238,572	244,814	244,814
Sheriff's Office					
Quality / Outcome measures meeting performance targets	77%	65%	60%	75%	75%
Average cost per dispatched call for service	\$534	\$492	\$500	\$555	\$555
Rated capacity	818	818	818	818	818
Custody average daily population	1,161	1,125	1,065	1,152	1,030
Gang affiliated percentiles	16.3%	16.8%	22.7%	15%	15%
Probation Department					
Quality / Outcome measures meeting performance targets	73%	63%	64%	75%	75%
Cost per case - juvenile	\$2,892	\$3,180	\$3,014	\$4,500	\$4,700
Cost per case - adult	\$1,228	\$2,242	\$2,285	\$2,700	\$3,000
Percent of juvenile population on probation	3.4%	3.8%	3.5%	3.5%	3.5%
District Attorney / Public Administrator					
Quality / Outcome measures meeting performance targets	100%	60%	63%	75%	75%
Cost per case filed	\$925	\$1,227	\$1,286	\$1,353	\$1,353
Coroner					
Quality / Outcome measures meeting performance targets	83%	100%	100%	75%	75%
Cost per investigation	\$912	\$815	\$735	\$1,062	\$1,066
Public Safety Communications					
Quality / Outcome measures meeting performance targets	80%	57%	75%	75%	75%
Fire Protection Services					
Quality / Outcome measures meeting performance targets	---	---	33%	75%	75%
County Service Area #1					
Quality / Outcome measures meeting performance targets	---	---	40%	75%	75%

Health System (5000D) ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	40,810	18	44,586	46,335	1,749	46,335
Licenses, Permits and Franchises	1,482,008	1,239,204	1,613,054	1,509,170	(103,884)	1,509,170
Fines, Forfeitures and Penalties	2,669,305	3,055,033	2,567,901	2,890,894	322,993	2,890,894
Use of Money and Property	(118,594)	139,820	494,704	161,018	(333,686)	161,018
Intergovernmental Revenues	159,370,937	152,875,126	177,840,429	176,162,747	(1,677,682)	174,171,482
Charges for Services	180,170,350	196,947,715	201,452,726	215,106,014	13,653,288	220,734,726
Interfund Revenue	24,769,792	26,018,670	20,647,097	18,745,880	(1,901,217)	18,745,880
Miscellaneous Revenue	17,850,397	22,060,785	22,847,904	18,952,156	(3,895,748)	18,952,156
Other Financing Sources	63,035,495	25,644,973	35,447,783	22,998,473	(12,449,310)	22,998,473
Total Revenue	449,270,500	427,981,342	462,956,184	456,572,687	(6,383,497)	460,210,134
Fund Balance	22,965,991	33,249,868	23,201,374	27,292,429	4,091,055	20,758,935
TOTAL SOURCES	472,236,491	461,231,210	486,157,558	483,865,116	(2,292,442)	480,969,069
REQUIREMENTS						
Salaries and Benefits	252,645,088	260,690,501	269,931,031	282,201,179	12,270,148	285,199,186
Services and Supplies	155,161,655	158,580,115	165,108,862	162,223,681	(2,885,181)	158,332,976
Other Charges	94,645,980	81,911,622	96,507,276	86,525,806	(9,981,470)	84,654,198
Fixed Assets	345,272	46,191	4,138,250	3,637,472	(500,778)	2,918,830
Other Financing Uses	10,372,515	10,583,219	11,728,026	11,375,290	(352,736)	11,332,726
Gross Appropriations	513,170,510	511,811,649	547,413,445	545,963,428	(1,450,017)	542,437,916
Intrafund Transfers	(24,930,107)	(23,059,333)	(27,902,846)	(26,468,699)	1,434,147	(25,777,412)
Net Appropriations	488,240,404	488,752,315	519,510,599	519,494,729	(15,870)	516,660,504
Contingencies/Dept Reserves	12,805,781	14,632,450	15,220,156	12,837,683	(2,382,473)	12,837,683
Non-General Fund Reserves	20,693,239	7,782,580	5,855,727	6,022,786	167,059	5,960,964
TOTAL REQUIREMENTS	521,739,424	511,167,345	540,586,482	538,355,198	(2,231,284)	535,459,151
NET COUNTY COST	49,502,932	49,936,135	54,428,924	54,490,082	61,158	54,490,082
AUTHORIZED POSITIONS						
Salary Resolution	2,397.0	2,258.0	2,264.0	2,231.0	(33.0)	2,231.0
Funded FTE	2,221.2	2,121.4	2,126.3	2,076.5	(49.8)	2,076.5

Health Administration (5500B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	712,598	87,544	234,640	464,516	229,876	464,516
Charges for Services	121,734	184,567	464,513	754,455	289,942	754,455
Interfund Revenue	19,568	19,568	19,568	19,568		19,568
Miscellaneous Revenue	365,449	368,365	333,175	333,175		333,175
Total Revenue	1,219,348	660,044	1,051,896	1,571,714	519,818	1,571,714
Fund Balance	1,164,793	1,044,871	1,044,871	876,320	(168,551)	150,527
TOTAL SOURCES	2,384,141	1,704,915	2,096,767	2,448,034	351,267	1,722,241
REQUIREMENTS						
Salaries and Benefits	2,376,060	2,196,699	2,369,152	2,092,343	(276,809)	2,135,532
Services and Supplies	1,247,494	762,118	1,055,410	2,356,448	1,301,038	1,630,655
Other Charges	1,390,990	1,202,755	1,824,161	1,677,788	(146,373)	1,634,599
Other Financing Uses		280,000				
Gross Appropriations	5,014,544	4,441,572	5,248,723	6,126,579	877,856	5,400,786
Intrafund Transfers	(3,579,339)	(3,572,320)	(3,884,381)	(3,743,275)	141,106	(3,743,275)
Net Appropriations	1,435,205	869,252	1,364,342	2,383,304	1,018,962	1,657,511
Contingencies/Dept Reserves	664,793	732,425	732,425	64,730	(667,695)	64,730
TOTAL REQUIREMENTS	2,099,998	1,601,677	2,096,767	2,448,034	351,267	1,722,241
NET COUNTY COST	(284,143)	(103,238)				
AUTHORIZED POSITIONS						
Salary Resolution	16.0	14.0	14.0	12.0	(2.0)	12.0
Funded FTE	15.4	13.8	13.8	11.6	(2.2)	11.6

Health Administration (5500B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Workforce Reduction - State Revenue

Projections for state funding have been reduced. One vacant Lead Fiscal Office Assistant position in Administration has been eliminated. In anticipation of state revenue reductions, the workload was previously reassigned to other staff in the unit.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(67,107)	(67,107)	0	0	0	(1)

2. Electronic Medical Records Expansion and SMART Program Extension

Reserves for one-time projects have been reduced and moved to appropriations. The Health System will extend the SMART Program in Emergency Medical Services for one more year; and the Medical Center's Electronic Records system will be extended to Alcohol and Drug Services clients in Behavioral Health and Recovery Services.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	725,793	0	(725,793)	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(67,107)	658,686	0	(725,793)	0	(1)

FY 2011-12 September Revisions

3. Removal of One-Time Projects

Appropriations for one-time projects have been removed and Fund Balance has been reduced.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(725,793)	(725,793)	0	0	0	0

Health Administration (5500B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of budgets monitored ⁽¹⁾	13	13	18	18	18
Number of agreements, amendments, and other Board of Supervisor items processed	689	660	651	660	670
How Well We Do It (Quality / Efficiency)					
Percent of Health System budget allocated to Health Administration	1.0%	1.0%	0.3%	1.0%	1.0%
Percent of General Fund budgets exceeding appropriations at year-end	0%	0%	0%	0%	0%
Is Anyone Better Off? (Outcome / Effect)					
Percent of stakeholder survey respondents rating services good or better	94%	91%	82%	90%	90%
Percent of medium and large IT projects completed on time	---	75%	86%	85%	85%

⁽¹⁾ The increase in FY 2009-10 reflects the consolidation of the former Health Department with the San Mateo Medical Center.

Health Policy and Planning (5550B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	607,456	135,713	75,000	240,000	165,000	240,000
Charges for Services	865,649	736,294	1,135,000	1,887,677	752,677	1,957,677
Interfund Revenue	18,301	149,773	37,000	201,000	164,000	201,000
Miscellaneous Revenue	3,790,211	3,544,426	4,380,891	3,703,440	(677,451)	3,703,440
Total Revenue	5,281,617	4,566,206	5,627,891	6,032,117	404,226	6,102,117
Fund Balance	260,441	371,899	371,899	449,547	77,648	371,899
TOTAL SOURCES	5,542,058	4,938,105	5,999,790	6,481,664	481,874	6,474,016
REQUIREMENTS						
Salaries and Benefits	3,307,128	4,700,624	5,098,884	6,042,925	944,041	6,164,910
Services and Supplies	8,665,453	7,422,789	8,670,745	7,497,155	(1,173,590)	7,395,170
Other Charges	189,931	186,497	160,847	267,919	107,072	240,271
Gross Appropriations	12,162,512	12,309,910	13,930,476	13,807,999	(122,477)	13,800,351
Intrafund Transfers	(4,755,302)	(4,217,972)	(4,644,640)	(3,696,758)	947,882	(3,696,758)
Net Appropriations	7,407,210	8,091,938	9,285,836	10,111,241	825,405	10,103,593
Contingencies/Dept Reserves	260,441	260,441	260,441	260,441		260,441
TOTAL REQUIREMENTS	7,667,651	8,352,379	9,546,277	10,371,682	825,405	10,364,034
NET COUNTY COST	2,125,593	3,414,274	3,546,487	3,890,018	343,531	3,890,018
AUTHORIZED POSITIONS						
Salary Resolution	30.0	51.0	50.0	52.0	2.0	52.0
Funded FTE	29.9	50.9	45.8	51.9	6.1	51.9

Health Policy and Planning (5550B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Workforce Reduction - State Revenue

As a result of the projected decline in State revenues, one vacant Community Program Specialist position has been eliminated from the Children's Health Initiative program. There is minimal impact to the program as the workload has been reassigned to other program staff.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(114,723)	(114,723)	0	0	0	(1)

FY 2011-12 September Revisions

No change.

Health Policy and Planning (5550B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of community members engaged in addressing high priority health issues	330	400	300	300	300
Number of performance measures monitored ⁽¹⁾	163	163	163	240	240
How Well We Do It (Quality / Efficiency)					
Percent of partner and client satisfaction with Health Policy and Planning work:					
- Technical assistance recipients	93%	96%	93%	90%	90%
- Task force and strategic initiative partners	91%	96%	90%	90%	90%
Number of strategic policy benchmarks reached by Policy and Planning	10	12	12	12	12
Is Anyone Better Off? (Outcome / Effect)					
Number of eligible San Mateo County children enrolled in health insurance:					
- Medi-Cal ⁽²⁾	15,402	12,560	17,484	17,618	17,794
- Healthy Families	9,910	10,260	10,409	10,400	10,400
- Healthy Kids	6,414	6,080	5,402	5,200	5,200
Total children enrolled	31,726	28,900	33,295	33,218	33,218
Number of individuals enrolled in local adult coverage programs:					
- Access and Care for Everyone County	8,852	10,411	19,678	16,700	16,700
- Access and Care for Everyone	3,613	5,266	3,776	6,700	6,700
Total individuals enrolled	12,465	15,677	23,454	23,400	23,400
Percent of strategic initiative partners indicating an increased confidence in ability of the County and their organization to address key health issues:					
- Internal	96%	98%	79%	80%	80%
- External	98%	92%	80%	80%	80%

⁽¹⁾ The increase in FY 2010-11 is a result of the consolidation of this Performance Measure from the former Health Department and San Mateo Medical Center.

⁽²⁾ This data includes children enrolled in Full Scope No Share-of-Cost Medi-Cal only.

Emergency Medical Services Fund (5630B)
Emergency Medical Services Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	1,998,334	2,412,060	1,808,547	2,174,941	366,394	2,174,941
Use of Money and Property	(67,177)	26,492	60,000	24,474	(35,526)	24,474
Intergovernmental Revenues	(3,866)					
Charges for Services		220				
Miscellaneous Revenue	338,957	27,609	334,066		(334,066)	
Total Revenue	2,266,248	2,466,381	2,202,613	2,199,415	(3,198)	2,199,415
Fund Balance	2,301,485	2,570,404	2,570,404	2,711,941	141,537	2,650,119
TOTAL SOURCES	4,567,733	5,036,785	4,773,017	4,911,356	138,339	4,849,534
REQUIREMENTS						
Services and Supplies	1,997,329	2,324,844	2,014,727	2,261,237	246,510	2,261,237
Net Appropriations	1,997,329	2,324,844	2,014,727	2,261,237	246,510	2,261,237
Non-General Fund Reserves	2,570,404	2,711,941	2,758,290	2,650,119	167,035	2,588,297
TOTAL REQUIREMENTS	4,567,733	5,036,785	4,773,017	4,911,356	167,035	4,849,534

Aging and Adult Services (5700B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	52,323	68,653	70,000		(70,000)	
Use of Money and Property		60,012	400,000	100,000	(300,000)	100,000
Intergovernmental Revenues	10,465,925	11,792,007	12,234,533	11,846,796	(387,737)	12,355,130
Charges for Services	2,264,178	2,659,412	3,242,750	3,267,163	24,413	3,327,039
Interfund Revenue	148,007	150,305	218,872	218,624	(248)	218,624
Miscellaneous Revenue	752,440	246,232	774,445	804,556	30,111	804,556
Total Revenue	13,682,872	14,976,621	16,940,600	16,237,139	(703,461)	16,805,349
Fund Balance	2,477,107	1,845,931	1,845,931	1,845,933	2	1,425,933
TOTAL SOURCES	16,159,979	16,822,552	18,786,531	18,083,072	(703,459)	18,231,282
REQUIREMENTS						
Salaries and Benefits	12,660,720	13,075,091	14,045,757	14,179,782	134,025	14,327,992
Services and Supplies	3,519,191	3,295,662	3,919,901	3,830,020	(89,881)	3,830,020
Other Charges	4,664,226	4,816,478	5,313,193	5,076,070	(237,123)	5,076,070
Gross Appropriations	20,844,137	21,187,232	23,278,851	23,085,872	(192,979)	23,234,082
Intrafund Transfers	(1,598,440)	(1,367,866)	(1,396,404)	(1,324,603)	71,801	(1,324,603)
Net Appropriations	19,245,697	19,819,365	21,882,447	21,761,269	(121,178)	21,909,479
Contingencies/Dept Reserves	1,833,044	1,845,931	1,845,931	1,425,933	(419,998)	1,425,933
TOTAL REQUIREMENTS	21,078,741	21,665,296	23,728,378	23,187,202	(541,176)	23,335,412
NET COUNTY COST	4,918,762	4,842,744	4,941,847	5,104,130	162,283	5,104,130
AUTHORIZED POSITIONS						
Salary Resolution	125.0	117.0	118.0	117.0	(1.0)	117.0
Funded FTE	125.0	117.0	121.4	117.0	(4.4)	117.0

Conservatorship Program (5700P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property		60,012	400,000	100,000	(300,000)	100,000
Charges for Services	1,884,149	2,481,294	3,109,417	3,242,163	132,746	3,302,039
Interfund Revenue	21,489	22,485	9,984		(9,984)	
Miscellaneous Revenue	400,635	165,676	435,000	584,249	149,249	584,249
TOTAL SOURCES	2,306,273	2,729,467	3,954,401	3,926,412	(27,989)	3,986,288
REQUIREMENTS						
Salaries and Benefits	4,057,236	4,254,200	4,750,374	4,891,202	140,828	4,951,078
Services and Supplies	1,629,758	1,736,467	1,982,937	2,171,521	188,584	2,171,521
Other Charges	546,624	504,182	599,083	628,619	29,536	628,619
Gross Appropriations	6,233,618	6,494,850	7,332,394	7,691,342	358,948	7,751,218
Intrafund Transfers	(1,149,231)	(1,159,582)	(1,124,603)	(1,124,603)		(1,124,603)
TOTAL REQUIREMENTS	5,084,387	5,335,267	6,207,791	6,566,739	358,948	6,626,615
NET COUNTY COST	2,778,114	2,605,800	2,253,390	2,640,327	386,937	2,640,327
AUTHORIZED POSITIONS						
Salary Resolution	45.0	44.0	44.0	44.0		44.0
Funded FTE	45.0	44.0	44.7	44.0	(0.7)	44.0

**Conservatorship Program (5700P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of persons conserved:					
- Probate	245	245	225	260	260
- Probate with Dementia Authority	115	107	109	125	125
- LPS (Lanterman Petris Short Act)	361	382	387	390	390
Total persons conserved	721	734	721	775	775
Total value of client assets managed by the Public Guardian ⁽¹⁾	\$67,609,044	\$62,901,813	\$59,157,659	\$61,000,000	\$61,000,000
Number of Trusts administered	56	55	48	50	50
Number of face-to-face visits with clients	2,767	2,792	2,738	2,800	2,800
How Well We Do It (Quality / Efficiency)					
Percent of all clients who received at least one face-to-face visit every 90 days	96%	95%	95%	95%	95%
Number and percent of total accountings filed requiring Public Guardian to request a continuance from the court	54 / 8%	72 / 11%	77 / 11%	60 / 10%	60 / 10%
Is Anyone Better Off? (Outcome / Effect)					
Percent of cases managed by the Public Guardian in which no fiduciary claims were filed against the Aging and Adult Services Division	100%	100%	100%	99%	99%
Percent of conservatees placed within San Mateo County	77%	76%	73%	76%	76%
Percent of probate conservatees for whom the Conservatorship Program has medical consent authorization	81%	82%	84%	80%	80%

⁽¹⁾ The decrease from FY 2007-08 forward reflects the projected impact of the current economic downturn.

Community-Based Programs (5720P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	52,323	68,653	70,000		(70,000)	
Intergovernmental Revenues	10,465,925	11,792,007	12,234,533	11,846,796	(387,737)	12,355,130
Charges for Services	380,030	178,118	133,333	25,000	(108,333)	25,000
Interfund Revenue	126,518	127,820	208,888	218,624	9,736	218,624
Miscellaneous Revenue	351,804	80,557	339,445	220,307	(119,138)	220,307
Total Revenue	11,376,599	12,247,154	12,986,199	12,310,727	(675,472)	12,819,061
Fund Balance	2,477,107	1,845,931	1,845,931	1,845,933	2	1,425,933
TOTAL SOURCES	13,853,706	14,093,085	14,832,130	14,156,660	(675,470)	14,244,994
REQUIREMENTS						
Salaries and Benefits	8,603,485	8,820,892	9,295,383	9,288,580	(6,803)	9,376,914
Services and Supplies	1,889,433	1,559,195	1,936,964	1,658,499	(278,465)	1,658,499
Other Charges	4,117,602	4,312,295	4,714,110	4,447,451	(266,659)	4,447,451
Gross Appropriations	14,610,519	14,692,382	15,946,457	15,394,530	(551,927)	15,482,864
Intrafund Transfers	(449,209)	(208,284)	(271,801)	(200,000)	71,801	(200,000)
Net Appropriations	14,161,310	14,484,098	15,674,656	15,194,530	(480,126)	15,282,864
Contingencies/Dept Reserves	1,833,044	1,845,931	1,845,931	1,425,933	(419,998)	1,425,933
TOTAL REQUIREMENTS	15,994,354	16,330,029	17,520,587	16,620,463	(900,124)	16,708,797
NET COUNTY COST	2,140,648	2,236,944	2,688,457	2,463,803	(224,654)	2,463,803
AUTHORIZED POSITIONS						
Salary Resolution	80.0	73.0	74.0	73.0	(1.0)	73.0
Funded FTE	80.0	73.0	76.8	73.0	(3.8)	73.0

Community-Based Programs (5720P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. In-Home Support Services

A Staff Nurse position has been deleted and one Social Worker position has been added to align staffing mix to workload demands in In-Home Support Services. There is no impact to existing staff as the Staff Nurse position has been underfilled with a Social Worker for the past six months. State realignment revenue has been reduced.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(141,567)	0	0	(141,567)	(1)
(18,756)	122,811	0	0	141,567	1

FY 2011-12 September Revisions

No change.

Community-Based Programs (5720P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-9 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do					
Number of Adult Protective Services cases opened	1,050	1,137	1,147	1,200	1,200
Number of at-risk individuals served by case management ⁽¹⁾	3,029	3,589	3,643	3,800	3,800
Number of people served through Area Agency on Aging funds	14,393	13,267	12,557	12,500	12,500
Number of professionals and general public receiving information and education	3,023	2,845	3,074	2,500	2,500
Number of information and referral calls answered by the TIES Line	8,948	10,124	11,575	12,100	12,100
How Well We Do It (Quality)					
Percent of at-risk individuals maintained in a least restrictive setting through case management	95%	94%	99%	95%	95%
Number and percent of clients assessed using the Uniform Assessment Tool	--- / ---	319 / 9%	218 / 6%	350 / 12%	350 / 12%
Is Anyone Better Off? (Outcome)					
Percent of Adult Protective Services cases effectively resolved and stabilized for at least twelve months	86%	82%	84%	88%	88%
Percent of stakeholder survey respondents indicating benefit from services provided:					
- Personal life has improved as a result of the services received	100%	100%	100%	97%	97%
- Gained useful knowledge through the presentations, trainings, conferences, and resources provided	99%	100%	100%	97%	97%

⁽¹⁾ "At-risk individuals" refers to those who are unable to remain safely in their own homes without case management and would otherwise be placed in an institution.

IHSS Public Authority (5800B)
IHSS Public Authority Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(96,880)	14,261				
Intergovernmental Revenues	9,585,444	7,394,207	11,916,885	9,850,479	(2,066,406)	9,850,479
Interfund Revenue	4,700,635	4,747,060	4,487,523	4,808,994	321,471	4,808,994
Miscellaneous Revenue	495	5,265				
Total Revenue	14,189,693	12,160,793	16,404,408	14,659,473	(1,744,935)	14,659,473
Fund Balance	3,496,963	3,372,643	3,372,643	3,372,667	24	3,372,667
TOTAL SOURCES	17,686,656	15,533,436	19,777,051	18,032,140	(1,744,911)	18,032,140
REQUIREMENTS						
Salaries and Benefits	466,451	481,860	540,348	577,141	36,793	577,141
Services and Supplies	2,982,882	3,049,454	3,116,338	3,097,260	(19,078)	3,097,260
Other Charges	10,864,680	8,629,454	12,747,722	10,985,072	(1,762,650)	10,985,072
Net Appropriations	14,314,013	12,160,769	16,404,408	14,659,473	(1,744,935)	14,659,473
Non-General Fund Reserves	3,372,643	3,372,667	3,372,643	3,372,667	24	3,372,667
TOTAL REQUIREMENTS	17,686,656	15,533,436	19,777,051	18,032,140	(1,744,911)	18,032,140

IHSS Public Authority (5800B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Average number of caregivers served by the Public Authority per month	2,589	2,867	3,052	3,100	3,100
Number of consumers served by the Public Authority registry	314	283	302	300	300
Number of caregivers and consumers attending Public Authority trainings per year	227	277	326	240	240
Average number of timecards processed per month	6,052	6,703	6,811	7,000	7,000
Number and percent of Independent Providers who are relatives ⁽¹⁾	--- / ---	2,307 / 68%	2,444 / 69%	2,500 / 69%	2,500 / 69%
Number and percent of Independent Providers who live with the care recipient ⁽²⁾	--- / ---	1,658 / 55%	1,761 / 50%	1,700 / 53%	1,700 / 53%
How Well We Do It (Quality / Efficiency)					
Percent of consumers without caregiver resources who find an IHSS provider through the Public Authority registry	76%	74%	85%	80%	80%
Percent of caregiver survey respondents rating services good or better	98%	98%	96%	90%	90%
Average number of days to obtain a match between a caregiver and consumer through Public Authority registry	8	6	6	6	6
Is Anyone Better Off? (Outcome / Effect)					
Percent of consumers indicating the quality of their living situation has improved as a result of services received through the Public Authority	93%	98%	99%	96%	96%
Percent of individuals receiving training who indicated useful knowledge gained	100%	100%	100%	95%	95%

⁽¹⁾ The data includes providers, active and on leave, who are relatives of the client. The type of relationship of the provider to the client is further defined and percentages for each category are: spouse (5%), parent of a minor child (6%), parent of an adult child (12%), minor child (<1%), adult child (46%), and other relative not clearly defined (30%).

⁽²⁾ The data represents recipients with authorized hours, active and on leave, whose address matches the provider's time card.

**IHSS Public Authority GF (6900B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
REQUIREMENTS						
Other Charges	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
TOTAL REQUIREMENTS	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
NET COUNTY COST	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523

Behavioral Health and Recovery Services (6100B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	32,355	34,016	34,016	34,016		34,016
Intergovernmental Revenues	64,340,181	68,769,328	76,318,543	64,859,288	(11,459,255)	62,642,227
Charges for Services	38,187,455	37,867,371	33,624,413	39,369,221	5,744,808	39,369,221
Miscellaneous Revenue	2,305,239	1,482,476	1,759,527	1,377,061	(382,466)	1,377,061
Total Revenue	104,865,230	108,153,191	111,736,499	105,639,586	(6,096,913)	103,422,525
Fund Balance	6,803,670	6,975,029	6,975,029	7,093,761	118,732	5,827,322
TOTAL SOURCES	111,668,900	115,128,220	118,711,528	112,733,347	(5,978,181)	109,249,847
REQUIREMENTS						
Salaries and Benefits	42,520,468	44,401,364	48,108,345	48,516,880	408,535	49,086,742
Services and Supplies	54,753,226	54,932,206	55,036,381	49,969,279	(5,067,102)	47,016,096
Other Charges	32,435,000	30,805,976	32,223,717	31,798,173	(425,544)	30,033,201
Gross Appropriations	129,708,694	130,139,546	135,368,443	130,284,332	(5,084,111)	126,136,039
Intrafund Transfers	(2,754,048)	(2,612,729)	(2,734,672)	(4,132,798)	(1,398,126)	(3,468,005)
Net Appropriations	126,954,646	127,526,817	132,633,771	126,151,534	(6,482,237)	122,668,034
Contingencies/Dept Reserves	6,522,447	6,381,306	6,693,806	5,546,099	(1,147,707)	5,546,099
TOTAL REQUIREMENTS	133,477,093	133,908,123	139,327,577	131,697,633	(7,629,944)	128,214,133
NET COUNTY COST	21,808,193	18,779,903	20,616,049	18,964,286	(1,651,763)	18,964,286
AUTHORIZED POSITIONS						
Salary Resolution	412.0	401.0	403.0	392.0	(11.0)	392.0
Funded FTE	384.7	388.3	388.6	373.6	(14.9)	373.6

Behavioral Health and Recovery Administration (6110P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	6,842,484	7,418,031	7,739,917	5,041,986	(2,697,931)	4,820,280
Charges for Services	1,258,001	5,949,477	5,520,668	9,322,321	3,801,653	9,322,321
Miscellaneous Revenue	8,656	23,421	45,385	109,004	63,619	109,004
Total Revenue	8,109,142	13,390,929	13,305,970	14,473,311	1,167,341	14,251,605
Fund Balance	6,666,021	6,681,827	6,681,827	6,748,895	67,068	5,534,120
TOTAL SOURCES	14,775,163	20,072,756	19,987,797	21,222,206	1,234,409	19,785,725
REQUIREMENTS						
Salaries and Benefits	5,955,801	6,162,759	6,498,965	6,770,579	271,614	6,868,283
Services and Supplies	2,645,964	4,961,753	5,213,891	6,178,588	964,697	5,559,178
Other Charges	2,385,502	3,595,508	3,303,077	4,506,261	1,203,184	3,001,693
Gross Appropriations	10,987,267	14,720,019	15,015,933	17,455,428	2,439,495	15,429,154
Intrafund Transfers				(664,793)	(664,793)	
Net Appropriations	10,987,267	14,720,019	15,015,933	16,790,635	1,774,702	15,429,154
Contingencies/Dept Reserves	6,522,447	6,225,753	6,538,253	5,390,546	(1,147,707)	5,390,546
TOTAL REQUIREMENTS	17,509,714	20,945,772	21,554,186	22,181,181	626,995	20,819,700
NET COUNTY COST	2,734,551	873,016	1,566,389	958,975	(607,414)	1,033,975
AUTHORIZED POSITIONS						
Salary Resolution	53.0	53.0	53.0	51.0	(2.0)	51.0
Funded FTE	50.5	51.5	51.5	50.0	(1.5)	50.0

Behavioral Health and Recovery Administration (6110P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Electronic Health Records System

The Health System will expand the Avatar Electronic Health Record System to Alcohol and Drug Services' clients. The one-time project is funded from Reserves out of both Health Administration and Behavioral Health and Recovery Services.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,500,000	(664,793)	(835,207)	0	0

FY 2011-12 September Revisions

2. Removal of One-Time Project

Appropriations for the one-time Avatar Electronic Health Record System expansion project has been removed.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(835,207)	(1,500,000)	664,793	0	0	0

Behavioral Health and Recovery Administration (6110P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of new or renewed contracts coordinated and administered	469	417	445	400	400
Percent of clients who are diagnosed with co-occurring disorders ⁽¹⁾	---	28%	21%	21%	21%
How Well We Do It (Quality / Efficiency)					
Percent increase in third party revenues and client fees over prior year ⁽¹⁾	5%	7%	0%	0%	0%
Percent of customer survey respondents (Managed Care Provider) rating services good or better	90%	94%	92%	90%	90%
Average number of days to complete contracts development process	59	48	37	50	50
Percent of strategic initiatives with consumer and family involvement ⁽²⁾	---	86%	89%	90%	90%
Percent of organizational providers who have completed self assessment of co-occurring capability and identified action plans ⁽²⁾	---	---	85%	85%	85%
Percentage of organizational providers represented in the co-occurring initiative by a change agent ⁽²⁾	---	75%	80%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of staff who are familiar or very familiar with mission and strategic initiatives	93%	94%	86%	90%	90%
Percent of staff who are satisfied or very satisfied	90%	92%	92%	90%	90%
Percent of clinical staff participating in documentation training	89%	89%	89%	75%	75%
Number of clients using language interpreter services	57	93	349	350	350

⁽¹⁾ State revenue for pharmacy services and expenditures will be transferred to the Health Plan of San Mateo in FY 2010-11.

⁽²⁾ This performance measure was added after FY 2007-08.

Mental Health Youth Services (6130P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	18,356,343	20,211,843	22,930,953	20,608,938	(2,322,015)	19,500,408
Charges for Services	3,793,688	3,806,911	4,414,230	4,498,528	84,298	4,498,528
Miscellaneous Revenue	117,353	177,728	145,554	118,158	(27,396)	118,158
TOTAL SOURCES	22,267,385	24,196,483	27,490,737	25,225,624	(2,265,113)	24,117,094
REQUIREMENTS						
Salaries and Benefits	16,317,477	17,044,267	19,090,287	18,937,215	(153,072)	19,109,177
Services and Supplies	10,241,878	10,694,338	11,946,649	12,168,311	221,662	10,887,819
Other Charges	2,513,398	2,037,774	2,308,741	2,247,242	(61,499)	2,247,242
Gross Appropriations	29,072,753	29,776,378	33,345,677	33,352,768	7,091	32,244,238
Intrafund Transfers	(1,709,885)	(1,868,616)	(2,099,284)	(2,735,139)	(635,855)	(2,735,139)
TOTAL REQUIREMENTS	27,362,868	27,907,762	31,246,393	30,617,629	(628,764)	29,509,099
NET COUNTY COST	5,095,483	3,711,279	3,755,656	5,392,005	1,636,349	5,392,005
AUTHORIZED POSITIONS						
Salary Resolution	168.0	161.0	161.0	157.0	(4.0)	157.0
Funded FTE	158.1	159.0	158.8	149.6	(9.2)	149.6

Mental Health Youth Services (6130P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of clients served:					
- Intensive	1,138	1,007	896	900	900
- Outpatient	2,220	2,122	2,096	2,250	2,250
Number of new clients served	1,419	1,448	1,452	1,200	1,200
How Well We Do It (Quality / Efficiency)					
Percent of survey respondents who agree or strongly agree that they are satisfied with services received:					
- Parents	69%	72%	98%	90%	90%
- Youth	89%	91%	90%	90%	90%
Percent of survey respondents who agree or strongly agree that the client is better at handling daily life:					
- Parents	73%	73%	70%	75%	75%
- Youth	90%	90%	89%	75%	75%
Implementation of nationally recognized clinical Evidence-Based Practices	1	0	1	1	1
Is Anyone Better Off? (Outcome / Effect)					
Average monthly census of out-of-home placements at the group home level Countywide by Mental Health, Probation, and Human Services Agency	84	71	86	85	85
Average monthly census of out-of-home placements at the group home level by Mental Health Youth Services	9	9	10	10	10
Percent of transitional-age youth enrolled in the FSP who are engaged in an educational program including but not restricted to high school, GED preparation, adult education, vocational training or college study	63%	75%	69%	65%	65%

Mental Health Adult Services (6140P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	29,563,587	32,233,392	36,691,498	30,516,931	(6,174,567)	29,851,814
Charges for Services	32,284,937	26,491,082	21,914,597	23,933,704	2,019,107	23,933,704
Miscellaneous Revenue	1,482,540	531,848	562,088	131,022	(431,066)	131,022
TOTAL SOURCES	63,331,064	59,256,323	59,168,183	54,581,657	(4,586,526)	53,916,540
REQUIREMENTS						
Salaries and Benefits	17,085,643	17,727,405	19,042,189	19,392,068	349,879	19,653,568
Services and Supplies	40,013,879	37,666,439	36,247,153	30,138,635	(6,108,518)	29,137,018
Other Charges	15,095,231	13,237,904	14,020,638	12,824,037	(1,196,601)	12,824,037
Gross Appropriations	72,194,753	68,631,749	69,309,980	62,354,740	(6,955,240)	61,614,623
Intrafund Transfers	(209,842)	(176,603)	(186,603)	(176,603)	10,000	(176,603)
TOTAL REQUIREMENTS	71,984,911	68,455,146	69,123,377	62,178,137	(6,945,240)	61,438,020
NET COUNTY COST	8,653,848	9,198,823	9,955,194	7,596,480	(2,358,714)	7,521,480
AUTHORIZED POSITIONS						
Salary Resolution	159.0	157.0	158.0	155.0	(3.0)	155.0
Funded FTE	146.0	147.8	148.3	146.5	(1.8)	146.5

Mental Health Adult Services (6140P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Medi-Cal Federal Financial Participation

A vacant Supervising Mental Health Clinician position has been deleted and a Mental Health Program Specialist position has been added to align staffing mix with workload demands in Adult Mental Health Services. Medi-Cal Federal Financial Participation program revenue has been reduced.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(138,339)	0	0	(138,339)	(1)
(15,600)	122,739	0	0	138,339	1

2. New Esperanza Clinic for Developmentally Disabled Adults

The San Mateo Medical Center's Ron Robinson Senior Care Center is opening the Esperanza Clinic to provide medical services to developmentally disabled adults. As part of this service expansion, Behavioral Health and Recovery Services will provide partial funding for an Adult Psychiatrist position for the clinic. Medi-Cal Federal Financial Participation program revenue will offset the BHRS portion of the position cost.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
99,410	99,410	0	0	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
83,810	83,810	0	0	0	0

FY 2011-12 September Revisions

No change.

Mental Health Adult Services (6140P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of clients served:					
- Intensive level of service	2,249	2,347	2,436	2,656	2,656
- Outpatient level of service	8,174	8,834	8,632	7,480	7,480
- Institutes for Mental Health Disease (subacute) placements	183	199	186	164	164
Number of new clients served	2,332	2,905	2,551	2,000	2,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	93%	94%	94%	90%	90%
Percent of customer survey respondents rating access to mental health services good or better	94%	95%	94%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Hospitalization rate—average number of days hospitalized per client	1.29	1.16	0.98	1.30	1.30
Psychiatric Emergency Services rate — average number of face-to-face contacts per client	0.29	0.29	0.32	0.37	0.37
Percent of customer survey respondents indicating they have benefited from mental health treatment:					
- Able to deal more effectively with daily problems	94%	95%	95%	90%	90%
- Better able to control their life	94%	94%	95%	90%	90%
Implementation of nationally recognized clinical evidence-based practices	1	1	1	1	1
Number of clients with five or more inpatient stays	10	11	0	4	4

Alcohol and Other Drug Services (6170P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	32,355	34,016	34,016	34,016		34,016
Intergovernmental Revenues	9,577,767	8,906,062	8,956,175	8,691,433	(264,742)	8,469,725
Charges for Services	850,829	1,619,901	1,774,918	1,614,668	(160,250)	1,614,668
Miscellaneous Revenue	696,689	749,478	1,006,500	1,018,877	12,377	1,018,877
Total Revenue	11,157,640	11,309,456	11,771,609	11,358,994	(412,615)	11,137,286
Fund Balance	137,649	293,202	293,202	344,866	51,664	293,202
TOTAL SOURCES	11,295,289	11,602,658	12,064,811	11,703,860	(360,951)	11,430,488
REQUIREMENTS						
Salaries and Benefits	3,161,547	3,466,933	3,476,904	3,417,018	(59,886)	3,455,714
Services and Supplies	1,851,505	1,609,676	1,628,688	1,483,745	(144,943)	1,432,081
Other Charges	12,440,869	11,934,791	12,591,261	12,220,633	(370,628)	11,960,229
Gross Appropriations	17,453,921	17,011,399	17,696,853	17,121,396	(575,457)	16,848,024
Intrafund Transfers	(834,320)	(567,510)	(448,785)	(556,263)	(107,478)	(556,263)
Net Appropriations	16,619,600	16,443,889	17,248,068	16,565,133	(682,935)	16,291,761
Contingencies/Dept Reserves		155,553	155,553	155,553		155,553
TOTAL REQUIREMENTS	16,619,600	16,599,442	17,403,621	16,720,686	(682,935)	16,447,314
NET COUNTY COST	5,324,312	4,996,784	5,338,810	5,016,826	(321,984)	5,016,826
AUTHORIZED POSITIONS						
Salary Resolution	32.0	30.0	31.0	29.0	(2.0)	29.0
Funded FTE	30.1	30.0	30.0	27.5	(2.5)	27.5

Alcohol and Other Drug Services (6170P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Clients entering treatment:					
- Number of times clients enter treatment	4,848	4,775	4,032	3,850	3,850
- Unduplicated individuals served	3,521	3,413	2,933	2,750	2,750
How Well We Do It (Quality / Efficiency)					
Number of selected communities participating in environmental community-based prevention strategy ⁽¹⁾	---	4	7	7	7
Number of clients receiving continuous care and support services ⁽¹⁾	---	12	16	20	20
Percent of clients referred to a treatment program who are subsequently admitted	89%	88%	86%	70%	70%
Percent of clients retained in treatment at least 30 days from admission	76%	81%	81%	84%	84%
Is Anyone Better Off? (Outcome / Effect)					
Percent of clients who successfully complete alcohol and drug treatment services	59%	60%	61%	60%	60%

⁽¹⁾ Performance measure was added in FY 2008-09.

**Community Health (6200B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	1,482,008	1,239,204	1,613,054	1,509,170	(103,884)	1,509,170
Fines, Forfeitures and Penalties	618,648	574,319	689,354	715,953	26,599	715,953
Intergovernmental Revenues	15,790,557	15,638,650	15,880,937	15,678,833	(202,104)	15,396,295
Charges for Services	10,449,844	11,095,024	10,800,104	13,125,086	2,324,982	13,243,247
Interfund Revenue	596,832	621,221	563,390	598,000	34,610	598,000
Miscellaneous Revenue	1,408,657	5,503,022	5,121,933	5,160,709	38,776	5,160,709
Other Financing Sources	42,474	76,795	76,795		(76,795)	
Total Revenue	30,389,020	34,748,235	34,745,567	36,787,751	2,042,184	36,623,374
Fund Balance	4,275,138	4,360,522	4,360,522	4,707,922	347,400	4,229,254
TOTAL SOURCES	34,664,158	39,108,757	39,106,089	41,495,673	2,389,584	40,852,628
REQUIREMENTS						
Salaries and Benefits	22,241,734	23,110,019	23,857,276	25,700,321	1,843,045	25,911,106
Services and Supplies	12,362,280	15,719,025	18,149,629	16,942,969	(1,206,660)	16,833,225
Other Charges	3,518,864	3,041,433	3,254,371	3,052,744	(201,627)	3,016,945
Fixed Assets		26,190	24,250	718,642	694,392	
Other Financing Uses				42,564	42,564	
Gross Appropriations	38,122,878	41,896,668	45,285,526	46,457,240	1,171,714	45,761,276
Intrafund Transfers	(1,923,524)	(1,769,260)	(4,281,816)	(3,607,097)	674,719	(3,554,178)
Net Appropriations	36,199,355	40,127,408	41,003,710	42,850,143	1,846,433	42,207,098
Contingencies/Dept Reserves	3,032,567	3,973,040	3,973,040	3,927,959	(45,081)	3,927,959
TOTAL REQUIREMENTS	39,231,922	44,100,448	44,976,750	46,778,102	1,801,352	46,135,057
NET COUNTY COST	4,567,763	4,991,691	5,870,661	5,282,429	(588,232)	5,282,429
AUTHORIZED POSITIONS						
Salary Resolution	201.0	176.0	178.0	178.0		178.0
Funded FTE	197.2	175.3	176.0	174.2	(1.8)	174.2

Community Health Administration (6210P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	4,097,028					
Charges for Services	13,148		80,000	94,320	14,320	94,320
Miscellaneous Revenue	52,364	52,424	42,444	42,444		42,444
Total Revenue	4,162,540	52,424	122,444	136,764	14,320	136,764
Fund Balance	1,643,450	1,525,250	1,525,250	1,565,070	39,820	1,086,402
TOTAL SOURCES	5,805,990	1,577,674	1,647,694	1,701,834	54,140	1,223,166
REQUIREMENTS						
Salaries and Benefits	1,431,333	1,421,528	1,710,319	1,423,874	(286,445)	1,442,961
Services and Supplies	369,087	275,526	307,841	275,219	(32,622)	256,132
Other Charges	290,632	152,729	153,498	169,710	16,212	169,710
Gross Appropriations	2,091,052	1,849,783	2,171,658	1,868,803	(302,855)	1,868,803
Intrafund Transfers	(246,594)	(207,307)	(320,681)	(300,218)	20,463	(300,218)
Net Appropriations	1,844,458	1,642,476	1,850,977	1,568,585	(282,392)	1,568,585
Contingencies/Dept Reserves	908,862	1,525,250	1,525,250	1,086,402	(438,848)	1,086,402
TOTAL REQUIREMENTS	2,753,320	3,167,726	3,376,227	2,654,987	(721,240)	2,654,987
NET COUNTY COST	(3,052,670)	1,590,052	1,728,533	953,153	(775,380)	1,431,821
AUTHORIZED POSITIONS						
Salary Resolution	13.0	12.0	13.0	10.0	(3.0)	10.0
Funded FTE	13.0	12.0	13.0	9.9	(3.1)	9.9

**Community Health Administration (6210P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of service contacts ⁽¹⁾	---	542,880	508,508	500,000	600,000
How Well We Do It (Quality / Efficiency)					
Percent of Community Health customer survey respondents rating services good or better ⁽¹⁾	---	---	98%	90%	90%
Percent of Health System managers trained in Incident Command	8%	23%	37%	50%	75%
Is Anyone Better Off? (Outcome / Effect)					
Percent of staff who are familiar or very familiar with mission and strategic initiatives ⁽¹⁾	---	---	88%	90%	90%

⁽¹⁾ This performance measure was added after FY 2007-08.

Public Health (6220P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	548,223	454,257	628,433	627,713	(720)	627,713
Intergovernmental Revenues	10,032,488	14,131,447	13,813,078	13,680,811	(132,267)	13,398,273
Charges for Services	1,794,604	2,185,180	1,968,186	2,418,867	450,681	2,423,898
Interfund Revenue	596,832	621,221	563,390	598,000	34,610	598,000
Miscellaneous Revenue	79,204	315,868	10,720	55,794	45,074	55,794
Total Revenue	13,051,352	17,707,973	16,983,807	17,381,185	397,378	17,103,678
Fund Balance	903,097	830,423	830,423	744,236	(86,187)	744,236
TOTAL SOURCES	13,954,449	18,538,396	17,814,230	18,125,421	311,191	17,847,914
REQUIREMENTS						
Salaries and Benefits	10,543,020	11,421,294	11,360,237	12,746,309	1,386,072	12,806,948
Services and Supplies	8,514,080	8,533,859	9,901,212	9,081,707	(819,505)	9,069,979
Other Charges	1,975,624	1,901,724	2,076,015	1,820,346	(255,669)	1,784,547
Fixed Assets				718,642	718,642	
Other Financing Uses				42,564	42,564	
Gross Appropriations	21,032,723	21,856,877	23,337,464	24,409,568	1,072,104	23,661,474
Intrafund Transfers	(983,371)	(1,024,917)	(3,000,574)	(2,721,635)	278,939	(2,729,716)
Net Appropriations	20,049,352	20,831,960	20,336,890	21,687,933	1,351,043	20,931,758
Contingencies/Dept Reserves	420,114	442,941	442,941	442,941		442,941
TOTAL REQUIREMENTS	20,469,466	21,274,901	20,779,831	22,130,874	1,351,043	21,374,699
NET COUNTY COST	6,515,017	2,736,505	2,965,601	4,005,453	1,039,852	3,526,785
AUTHORIZED POSITIONS						
Salary Resolution	100.0	82.0	83.0	85.0	2.0	85.0
Funded FTE	96.6	81.8	80.8	81.8	1.0	81.8

Public Health (6220P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Bio-Terrorism Prevention Grant Adjustment

State and federal public health bio-terrorism funding allocations have been adjusted pursuant to FY 2010-11 federal program spending guidelines. The adjustment includes additional reimbursements for Strategic National Stockpile supplies, Extra Help costs associated with seasonal flu prevention and intervention activities, emergency preparedness training and printing public information materials.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
224,668	224,668	0	0	0	0

FY 2011-12 September Revisions

No change.

Public Health (6220P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of clients served by programs:					
- AIDS Program Clinical Services	553	522	581	550	550
- Mobile Clinic Clinical Services	4,776	3,256	4,173	3,600	3,600
- STD Control	2,159	1,593	1,064	1,000	1,000
- TB Control	588	2,000	2,131	2,500	2,500
- Vital Statistics (births and deaths)	---	40,817	42,936	40,000	40,000
Number of Laboratory Tests	47,858	68,913	80,524	75,000	50,000
Number of CD Outbreaks	24	41	74	30	30
Number of first responders and citizens participating in Public Health bioterrorism, pandemic flu, and / or biological agents emergency preparedness exercises	4,047	2,779	84,587	3,412	2,000
Number of animal licenses issued	27,221	28,242	27,469	30,000	34,000
Number of service contacts	273,121	312,632	290,942	283,000	284,000
How Well We Do It (Quality / Efficiency)					
Percentage of Public Health Laboratory proficiency tests rated good / acceptable	---	92%	90%	90%	90%
Clients receiving Ryan White funded services assessed within the first 90 days of services for alternative payor sources ⁽¹⁾	---	---	---	85%	87%
Clients will return an equal number of syringes as they receive ⁽¹⁾	---	---	---	65%	65%
Patients at residential treatment facilities who have received a TB skin test planted, will have test read within 72 hours ⁽¹⁾	---	---	---	80%	83%
Is Anyone Better Off? (Outcome / Effect)					
Patients with HIV who receive primary medical care through Public Health will have a HIV viral load of <50	63%	---	79%	75%	75%
Women with positive Chlamydia tests through our STD Clinic will receive treatment within 30 days of specimen collection ⁽¹⁾	---	---	---	70%	75%
Clients who receive a positive confirmatory HIV test will be linked to primary HIV medical care ⁽¹⁾	---	---	---	80%	80%

⁽¹⁾ This Performance Measure was added in FY 2010-11.

Chronic Disease and Injury Prevention (6230P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	150,644	162,752	150,000	150,000		150,000
Charges for Services	21,768	33,282	21,000	33,000	12,000	33,000
Miscellaneous Revenue	343,775	632,327	640,000	640,000		640,000
Total Revenue	516,187	828,361	811,000	823,000	12,000	823,000
Fund Balance	104,781	104,781	104,781	104,781		104,781
TOTAL SOURCES	620,968	933,142	915,781	927,781	12,000	927,781
REQUIREMENTS						
Salaries and Benefits	398,558	434,450	441,641	539,337	97,696	543,809
Services and Supplies	29,779	366,422	448,573	391,789	(56,784)	387,317
Other Charges	303,452	12,713	17,354	19,394	2,040	19,394
Gross Appropriations	731,789	813,584	907,568	950,520	42,952	950,520
Intrafund Transfers			(119,251)	(39,020)	80,231	(39,020)
Net Appropriations	731,789	813,584	788,317	911,500	123,183	911,500
Contingencies/Dept Reserves	104,781	104,781	104,781	104,781		104,781
TOTAL REQUIREMENTS	836,570	918,365	893,098	1,016,281	123,183	1,016,281
NET COUNTY COST	215,602	(14,777)	(22,683)	88,500	111,183	88,500
AUTHORIZED POSITIONS						
Salary Resolution	5.0	4.0	4.0	4.0		4.0
Funded FTE	5.0	4.0	4.0	4.0		4.0

Chronic Disease and Injury Prevention (6230P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of new tobacco prevention or chronic disease prevention related policies that have been implemented	4	11	5	2	2
Number of educational presentations	193	216	179	90	90
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	100%	100%	94%	90%	90%
Percent of customer survey respondents indicating they are better off because of the services they received	93%	100%	100%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of community members protected through new chronic disease prevention policies ⁽¹⁾	77,193	191,327	106,249	80,000	80,000
Percent of clients demonstrating improvement in knowledge, attitudes, and behavior (KAB) regarding disease prevention, control, and treatment	95%	71%	100%	90%	90%

⁽¹⁾ The increase in FY 2008-09 was the result of one-time added resources.

Environmental Health Services (5900P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	925,345	777,262	979,121	875,457	(103,664)	875,457
Fines, Forfeitures and Penalties	121,105	96,480	110,000	110,000		110,000
Intergovernmental Revenues	1,310,397	1,344,451	1,917,859	1,848,022	(69,837)	1,848,022
Charges for Services	8,620,324	8,838,129	8,690,418	10,540,466	1,850,048	10,653,596
Miscellaneous Revenue	266,312	319,451	245,000	260,000	15,000	260,000
Other Financing Sources	42,474	76,795	76,795		(76,795)	
Total Revenue	11,285,957	11,452,567	12,019,193	13,633,945	1,614,752	13,747,075
Fund Balance	1,623,810	1,900,068	1,900,068	2,293,835	393,767	2,293,835
TOTAL SOURCES	12,909,767	13,352,635	13,919,261	15,927,780	2,008,519	16,040,910
REQUIREMENTS						
Salaries and Benefits	8,996,486	9,063,613	9,511,448	10,087,451	576,003	10,200,581
Services and Supplies	2,325,792	2,145,019	2,774,603	2,840,752	66,149	2,840,752
Other Charges	878,493	897,657	928,930	962,517	33,587	962,517
Fixed Assets		26,190	24,250		(24,250)	
Gross Appropriations	12,200,771	12,132,478	13,239,231	13,890,720	651,489	14,003,850
Intrafund Transfers			(20,828)	(21,452)	(624)	(21,452)
Net Appropriations	12,200,771	12,132,478	13,218,403	13,869,268	650,865	13,982,398
Contingencies/Dept Reserves	1,598,810	1,900,068	1,900,068	2,293,835	393,767	2,293,835
TOTAL REQUIREMENTS	13,799,581	14,032,546	15,118,471	16,163,103	1,044,632	16,276,233
NET COUNTY COST	889,815	679,911	1,199,210	235,323	(963,887)	235,323
AUTHORIZED POSITIONS						
Salary Resolution	77.0	73.0	73.0	74.0	1.0	74.0
Funded FTE	76.7	72.6	73.3	73.6	0.3	73.6

Environmental Health Services (5900P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Center for Disease Control Grant to Prevent Campylobacter

Environmental Health has been awarded a five-year grant from the Center for Disease Control to implement a prevention and intervention strategy to lower the incidence of Campylobacter, the most common cause of acute bacterial infection in the United States. An Environmental Health Specialist position has been added to implement and support the program.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
149,078	149,078	0	0	0	1

FY 2011-12 September Revisions

No change.

**Environmental Health Services (5900P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of permitted facilities regulated	17,935	18,705	18,838	18,838	19,000
Number of emergency response calls	24	35	36	30	30
Number of complaints received	1,748	1,487	985	1,200	1,200
Number of households served by Household Hazardous Waste Program	11,333	41,836	44,520	37,500	45,000
How Well We Do It (Quality / Efficiency)					
Percent of permitted facilities receiving an annual inspection	80%	86%	100%	94%	94%
Percent of complaints responded to within the required time period	71%	87%	93%	93%	93%
Percent of customers rating services good or better	77%	83%	77%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Gallons of household hazardous waste diverted from landfill disposal	131,554	111,463	136,882	140,000	140,000
Percent of total days that ocean beaches were open for use	99%	100%	99%	98%	98%

Emergency Medical Services GF (5600P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	8,440	7,685	5,500	6,000	500	6,000
Fines, Forfeitures and Penalties	497,543	477,839	579,354	605,953	26,599	605,953
Intergovernmental Revenues	200,000					
Charges for Services		38,433	40,500	38,433	(2,067)	38,433
Miscellaneous Revenue	667,002	4,182,952	4,183,769	4,162,471	(21,298)	4,162,471
TOTAL SOURCES	1,372,985	4,706,909	4,809,123	4,812,857	3,734	4,812,857
REQUIREMENTS						
Salaries and Benefits	872,337	769,135	833,631	903,350	69,719	916,807
Services and Supplies	1,123,543	4,398,200	4,717,400	4,353,502	(363,898)	4,279,045
Other Charges	70,663	76,610	78,574	80,777	2,203	80,777
Gross Appropriations	2,066,543	5,243,945	5,629,605	5,337,629	(291,976)	5,276,629
Intrafund Transfers	(693,558)	(537,036)	(820,482)	(524,772)	295,710	(463,772)
TOTAL REQUIREMENTS	1,372,985	4,706,909	4,809,123	4,812,857	3,734	4,812,857
AUTHORIZED POSITIONS						
Salary Resolution	6.0	5.0	5.0	5.0		5.0
Funded FTE	6.0	5.0	5.0	5.0		5.0

Emergency Medical Services GF (5600P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. SMART Program Extension

The San Mateo County Mental Assessment Referral Team (SMART) Program has been extended for one year. The current agreement with American Medical Response (AMR) who provides the transportation services for the program is extended. Aging and Adult Services and Behavioral Health and Recovery Services will reimburse Emergency Medical Services for ten months of costs, and Reserves from Health Administration will fund the additional two months of costs to cover the full year program extension.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	372,200	(372,200)	0	0	0

FY 2011-12 September Revisions

2. Removal of One-Time Expense

Appropriations for one-time expenditures related to the SMART Program extension have been removed.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(61,000)	61,000	0	0	0

Emergency Medical Services GF (5600P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of educational opportunities offered to EMS personnel ⁽¹⁾	670	561	189	120	120
Number of SMART calls responded to ⁽²⁾	945	1,122	690	650	650
Number of 9-1-1 calls for medical response	47,609	47,194	46,740	47,000	47,000
How Well We Do It (Quality / Efficiency)					
Percent of EMS calls responded to on time:					
- Ambulance	92%	93%	94%	92%	92%
- Fire First Response	98%	98%	97%	98%	98%
Percent of customer survey respondents rating emergency medical response and / or transport as good or better	---	98%	97%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of patients with extremity injuries reporting pain relief after paramedic intervention	68%	81%	90%	75%	75%

⁽¹⁾ Since implementation of the new EMS contract, the targets reflect training needed to meet minimum requirements.

⁽²⁾ Due to a decrease in funding, 24-hour coverage was changed to 12-hour coverage.

**Family Health Services (6240B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	11,405,099	10,709,984	11,298,777	11,241,156	(57,621)	11,241,156
Charges for Services	2,711,396	3,029,317	2,911,336	4,135,900	1,224,564	4,135,900
Miscellaneous Revenue	1,392,487	1,526,525	1,208,131	1,357,556	149,425	1,357,556
Total Revenue	15,508,981	15,265,826	15,418,244	16,734,612	1,316,368	16,734,612
Fund Balance	1,583,544	1,950,886	1,950,886	1,985,362	34,476	1,985,362
TOTAL SOURCES	17,092,525	17,216,712	17,369,130	18,719,974	1,350,844	18,719,974
REQUIREMENTS						
Salaries and Benefits	17,817,241	18,914,553	20,107,341	21,409,542	1,302,201	21,409,542
Services and Supplies	2,921,792	2,998,799	2,687,776	2,958,151	270,375	2,958,151
Other Charges	2,054,982	1,831,218	2,447,707	2,442,182	(5,525)	2,442,182
Gross Appropriations	22,794,015	23,744,570	25,242,824	26,809,875	1,567,051	26,809,875
Intrafund Transfers	(581,021)	(689,698)	(1,204,259)	(1,268,669)	(64,410)	(1,268,669)
Net Appropriations	22,212,994	23,054,871	24,038,565	25,541,206	1,502,641	25,541,206
Contingencies/Dept Reserves	298,892	1,154,382	1,154,382	1,188,858	34,476	1,188,858
TOTAL REQUIREMENTS	22,511,886	24,209,253	25,192,947	26,730,064	1,537,117	26,730,064
NET COUNTY COST	5,419,361	6,992,541	7,823,817	8,010,090	186,273	8,010,090
AUTHORIZED POSITIONS						
Salary Resolution	174.0	172.0	172.0	173.0	1.0	173.0
Funded FTE	166.0	162.0	162.0	162.7	0.7	162.7

Family Health Services (6240B)

General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Women, Infants and Children Breastfeeding Liaison Pilot

Family Health Services has been awarded two-year funding from State Women, Infants and Children (WIC) to administer a regional breastfeeding liaison pilot program. Contract services and Extra Help appropriations have been added to support the pilot program.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
170,784	170,784	0	0	0	0

FY 2011-12 September Revisions

No change.

Family Health Services (6240B)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of customers served:					
- Field Nursing and Maternal, Child and Adolescent Health	1,960	1,960	1,761	1,600	1,600
- Prenatal to Three	3,473	3,207	2,998	3,200	3,200
- Women, Infants and Children	18,257	18,662	22,954	19,000	19,000
- California Children Services	2,590	2,528	2,565	2,500	2,500
- Child Health and Disability Prevention	1,847	1,775	1,960	1,800	1,800
- Lead	322	296	275	300	300
- Network for a Healthy California	16,737	17,781	10,819	19,000	19,000
Number of service contacts	348,037	331,156	340,079	300,000	300,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	98%	99%	98%	90%	92%
Percent of customers receiving services in a timely manner	95%	97%	88%	90%	92%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of infants served who are breast fed	2,547 / 79%	2,658 / 80%	2,803 / 85%	2,340 / 79%	2,340 / 79%
Healthy People 2010 breastfeeding goal	75%	75%	75%	75%	75%
Number and percent of low-income children up-to-date on immunizations at age two	1,071 / 88%	1,157 / 87%	1,063 / 85%	1,112 / 85%	1,112 / 85%
Healthy People 2010 immunization goal	80%	80%	80%	80%	80%

Correctional Health Services (6300B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	375,535	308,492	375,534	365,205	(10,329)	365,205
Charges for Services	1,579	1,660	1,100	1,600	500	1,600
Interfund Revenue	447,218	453,926	447,218	340,444	(106,774)	340,444
Miscellaneous Revenue	126,985	47,533	24,162	24,162		24,162
Total Revenue	951,317	811,610	848,014	731,411	(116,603)	731,411
Fund Balance	602,850	709,189	709,189	745,852	36,663	745,852
TOTAL SOURCES	1,554,167	1,520,799	1,557,203	1,477,263	(79,940)	1,477,263
REQUIREMENTS						
Salaries and Benefits	11,455,443	11,135,068	11,697,869	12,220,663	522,794	12,247,088
Services and Supplies	5,646,540	4,942,302	5,844,353	5,697,817	(146,536)	5,697,817
Other Charges	445,922	518,689	629,270	582,225	(47,045)	582,225
Fixed Assets	10,978					
Gross Appropriations	17,558,884	16,596,060	18,171,492	18,500,705	329,213	18,527,130
Intrafund Transfers	(9,738,434)	(8,829,489)	(9,756,674)	(8,695,499)	1,061,175	(8,721,924)
Net Appropriations	7,820,450	7,766,571	8,414,818	9,805,206	1,390,388	9,805,206
Contingencies/Dept Reserves	193,597	284,925	284,925	423,663	138,738	423,663
TOTAL REQUIREMENTS	8,014,047	8,051,496	8,699,743	10,228,869	1,529,126	10,228,869
NET COUNTY COST	6,459,880	6,530,697	7,142,540	8,751,606	1,609,066	8,751,606
AUTHORIZED POSITIONS						
Salary Resolution	98.0	93.0	94.0	90.0	(4.0)	90.0
Funded FTE	93.2	90.4	91.4	86.6	(4.8)	86.6

Correctional Health Services (6300B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 June Revisions

1. Food Services Program at Camp Glenwood

Food Services for the Probation Department at Camp Glenwood juvenile facility have been restored. Two Cook II positions and program operating costs have been added back. The Probation Department will reimburse Correctional Health Services for these costs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	365,000	(365,000)	0	0	2

FY 2010-11 September Revisions

2. Inmate Welfare Fund Reduction

As a result of revenue declines from the Inmate Welfare Fund (IWF) allocations, Correctional Health Services has reduced its IWF program budget by 25%. The reductions impact the Choices Program and Correctional Mental Health Services and include eliminating mental health services in the adult correctional facilities between the hours of 12 am to 2 am Fridays and Saturdays, and between 10 pm and 2 am Sundays through Thursdays; and eliminating contracted services for a domestic violence education program. This program will be provided in the future by Correctional Health staff. Additionally, one vacant Psychologist position has been deleted and one Marriage and Family Therapist position has been added to align staffing mix to future workload needs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(114,827)	(114,827)	0	0	0	(1)
95,607	95,607	0	0	0	1
(94,262)	(94,262)	0	0	0	0

TOTAL FY 2010-11 JUNE AND SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(113,482)	251,518	(365,000)	0	0	2

FY 2011-12 September Revisions

No change.

Correctional Health Services (6300B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of histories and physical screenings	23,722	23,520	18,881	18,500	18,500
Number of mentally ill inmates	2,469	2,632	2,670	2,300	2,350
Number of meals served:					
- Sheriff's facilities	1,424,265	1,379,911	1,323,314	1,300,000	1,300,000
- Juvenile Probation facilities	277,043	265,465	267,757	250,000	250,000
Total meals served	1,701,308	1,645,376	1,591,071	1,550,000	1,550,000
How Well We Do It (Quality / Efficiency)					
Percent of participants who complete the Choices Program	89%	85%	88%	85%	85%
Percent of meals meeting or exceeding Title 15 requirements:					
- Sheriff's facilities	99%	100%	100%	100%	100%
- Juvenile Probation facilities	100%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of mentally ill inmates engaging in treatment by receiving medications ⁽¹⁾	1,488 / 62%	1,116 / 40%	1,181 / 46%	1,035 / 45%	1,035 / 45%
Percent of offenders receiving timely histories and physicals:					
- Juveniles (within 96 hours of incarceration)	100%	99%	100%	96%	97%
- Adults (by the 14 th day of incarceration)	98%	95%	99%	96%	97%
Number and percent of aggressive incidents in Choices Program compared to overall jail population:					
- Choices	0 / 0%	0 / 0%	0 / 0%	0 / 0%	0 / 0%
- Maguire Correctional Facility	452 / 4%	376 / 4%	239 / 3%	300 / 3%	300 / 3%

⁽¹⁾ Variances in the number of mentally ill inmates receiving treatment reflect fluctuations in the number of entering inmates.

San Mateo Medical Center (6600B)
ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	40,810	18	44,586	46,335	1,749	46,335
Use of Money and Property	13,108	5,038	688	2,528	1,840	2,528
Intergovernmental Revenues	46,092,009	37,418,383	46,939,704	59,046,918	12,107,214	59,046,918
Charges for Services	125,568,515	141,373,851	149,273,510	152,564,912	3,291,402	157,945,587
Interfund Revenue	18,839,231	19,876,817	14,702,526	12,559,250	(2,143,276)	12,559,250
Miscellaneous Revenue	4,686,952	7,490,788	6,711,574	6,131,497	(580,077)	6,131,497
Other Financing Sources	62,993,021	24,926,984	34,427,988	20,498,473	(13,929,515)	20,498,473
Total Revenue	258,233,647	231,091,879	252,100,576	250,849,913	(1,250,663)	256,230,588
Fund Balance		10,048,494		3,503,124	3,503,124	
TOTAL SOURCES	258,233,647	241,140,373	252,100,576	254,353,037	2,252,461	256,230,588
REQUIREMENTS						
Salaries and Benefits	139,799,844	142,675,222	144,106,059	151,461,582	7,355,523	153,339,133
Services and Supplies	60,856,530	63,133,966	64,613,602	67,613,345	2,999,743	67,613,345
Other Charges	34,593,862	26,458,187	33,418,765	26,156,110	(7,262,655)	26,156,110
Fixed Assets	5,036					
Other Financing Uses	10,033,336	8,587,407	9,962,150	9,122,000	(840,150)	9,122,000
Net Appropriations	245,288,608	240,854,781	252,100,576	254,353,037	2,252,461	256,230,588
Non-General Fund Reserves	12,945,039	285,591				
TOTAL REQUIREMENTS	258,233,647	241,140,373	252,100,576	254,353,037	2,252,461	256,230,588
AUTHORIZED POSITIONS						
Salary Resolution	1,341.0	1,234.0	1,235.0	1,217.0	(18.0)	1,217.0
Funded FTE	1,209.7	1,123.7	1,127.4	1,098.9	(28.4)	1,098.9

Administrative and Quality Management Services (6601P) Medical Center Enterprise Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	13,105	5,038	688	2,528	1,840	2,528
Intergovernmental Revenues	36,110,814	27,854,050	35,413,576	49,362,321	13,948,745	49,362,321
Charges for Services	(204,367,522)	(191,574,215)	(174,721,639)	(179,629,349)	(4,907,710)	(174,248,674)
Interfund Revenue	17,523,396	18,697,460	13,610,493	11,039,771	(2,570,722)	11,039,771
Miscellaneous Revenue	530,462	2,420,773	2,459,047	734,650	(1,724,397)	734,650
Other Financing Sources	62,993,021	24,926,984	34,427,988	20,498,473	(13,929,515)	20,498,473
Total Revenue	(87,196,724)	(117,669,910)	(88,809,847)	(97,991,606)	(9,181,759)	(92,610,931)
Fund Balance		10,048,494		3,503,124	3,503,124	
TOTAL SOURCES	(87,196,724)	(107,621,416)	(88,809,847)	(94,488,482)	(5,678,635)	(92,610,931)
REQUIREMENTS						
Salaries and Benefits	18,712,108	18,219,974	19,539,971	19,757,299	217,328	20,016,516
Services and Supplies	20,852,465	23,132,965	20,821,987	24,170,513	3,348,526	24,170,513
Other Charges	23,719,720	15,548,909	22,247,374	16,216,955	(6,030,419)	16,216,955
Other Financing Uses	10,033,336	8,587,407	9,962,150	9,122,000	(840,150)	9,122,000
Net Appropriations	73,317,629	65,489,255	72,571,482	69,266,767	(3,304,715)	69,525,984
Non-General Fund Reserves	12,945,039	285,591				
TOTAL REQUIREMENTS	86,262,668	65,774,846	72,571,482	69,266,767	(3,304,715)	69,525,984
NET COUNTY COST	173,459,392	173,396,262	161,381,329	163,755,249	2,373,920	162,136,915
AUTHORIZED POSITIONS						
Salary Resolution	172.0	145.0	145.0	144.0	(1.0)	144.0
Funded FTE	171.6	145.0	149.9	143.3	(6.5)	143.3

Administrative and Quality Management Services (6601P) Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Adjustments to Revenues and Appropriations

Revenues from participation in the Medi-Cal Disproportionate Share Hospital program have been updated to reflect State projections. Adjustments in other revenues and accounts have been made to meet current level services, including moving County facility charges from a centralized account in the Medical Center to Administrative and Quality Management Services to reflect this program's allocation of facility rent and maintenance costs. The Net County Cost increase in Administrative and Quality Management is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
969,652	1,236,606	0	0	266,954	0

FY 2011-12 September Revisions

No change.

Administration and Quality Management Services (6601P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of Quality Assessment / Improvement Plans monitored	15	15	11	15	15
How Well We Do It (Quality / Efficiency)					
Percent of staff satisfied with their job ⁽¹⁾	---	---	---	90%	90%
Cost Per Adjusted Patient Day	\$873	\$885	\$869	\$872	\$872
Annual net income	0%	0%	3%	0%	0%
Number and percent of Quality Assessment / Improvement Plans meeting targets	15 / 75%	12 / 77%	7 / 64%	12 / 75%	12 / 75%
Is Anyone Better Off? (Outcome / Effect)					
Percent of success in achieving treatment goals ⁽²⁾	42%	87%	88%	75%	75%

⁽¹⁾ This is a new performance measure beginning FY 2010-11.

⁽²⁾ Several performance improvement initiatives including form modification, staff and physician education, and a new abstraction workflow process were implemented during the latter part of FY 2007-08 and have increased treatment goal success.

Patient Care Services (6610P)
Medical Center Enterprise Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	99,170,979	107,189,087	93,563,737	103,106,535	9,542,798	103,106,535
Interfund Revenue				150,000	150,000	150,000
Miscellaneous Revenue	398,611	410,638	446,586	357,415	(89,171)	357,415
TOTAL SOURCES	99,569,590	107,599,725	94,010,323	103,613,950	9,603,627	103,613,950
REQUIREMENTS						
Salaries and Benefits	24,346,801	25,485,527	24,430,160	25,415,163	985,003	25,572,340
Services and Supplies	11,202,424	12,145,891	10,983,364	11,908,184	924,820	11,908,184
Other Charges	621,137	519,768	517,592	1,426,352	908,760	1,426,352
Fixed Assets	5,036					
TOTAL REQUIREMENTS	36,175,399	38,151,186	35,931,116	38,749,699	2,818,583	38,906,876
NET COUNTY COST	(63,394,191)	(69,448,539)	(58,079,207)	(64,864,251)	(6,785,044)	(64,707,074)
AUTHORIZED POSITIONS						
Salary Resolution	180.0	172.0	172.0	170.0	(2.0)	170.0
Funded FTE	156.3	150.0	149.7	147.0	(2.7)	147.0

Patient Care Services (6610P) Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Accounting and Cost Tracking Improvements

County facility charges have been moved from a centralized account in the Medical Center to Patient Care Services to reflect this program's allocation of facility rent and maintenance costs. Additional adjustments in expenditures have also been included. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	818,300	0	0	818,300	0

FY 2011-12 September Revisions

No change.

**Patient Care Services (6610P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of inpatient days ⁽¹⁾	27,775	12,912	12,396	13,323	13,323
Number of surgeries	2,379	2,506	2,604	2,575	2,575
Number of Administrative Patient Days	2,580	1,453	1,333	1,400	1,400
How Well We Do It (Quality / Efficiency)					
Nursing vacancy rate	9%	7%	3%	8%	8%
Percent of time state nursing ratio is met for Medical-Surgical and Intensive Care Units within 24 hour periods	---	90%	98%	90%	90%
Percent of inpatient days by payor source:					
- County	16%	32%	36%	43%	43%
- Medi-Cal / Medicare	76%	59%	51%	47%	47%
- Other payor sources	8%	9%	14%	10%	10%
Is Anyone Better Off? (Outcome / Effect)					
Percent of patients with pneumonia that have received a pneumococcal vaccination	46%	72%	95%	75%	75%
Percent of customer survey respondents rating services good or better	82%	90%	89%	88%	88%

⁽¹⁾ The decline in inpatient days beginning in FY 2008-09 is a result of the separation of Psychiatry Services from Patient Care Services.

Psychiatry Services (6620P)
Medical Center Enterprise Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	20,461,094	17,361,153	20,288,279	17,020,482	(3,267,797)	17,020,482
Miscellaneous Revenue	45,279	73,429	61,270	61,270		61,270
TOTAL SOURCES	20,506,373	17,434,582	20,349,549	17,081,752	(3,267,797)	17,081,752
REQUIREMENTS						
Salaries and Benefits	11,330,559	11,289,211	11,673,234	12,937,842	1,264,608	13,002,248
Services and Supplies	1,090,971	1,265,441	1,057,427	1,097,469	40,042	1,097,469
Other Charges	64,550	59,523	61,146	424,772	363,626	424,772
TOTAL REQUIREMENTS	12,486,080	12,614,175	12,791,807	14,460,083	1,668,276	14,524,489
NET COUNTY COST	(8,020,294)	(4,820,407)	(7,557,742)	(2,621,669)	4,936,073	(2,557,263)
AUTHORIZED POSITIONS						
Salary Resolution	82.0	77.0	77.0	79.0	2.0	79.0
Funded FTE	69.3	66.0	65.9	66.2	0.3	66.2

Psychiatry Services (6620P) Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Accounting and Cost Tracking Improvements

County facility charges have been moved from a centralized account in the Medical Center to Psychiatry Care Services to reflect this program's allocation of facility rent and maintenance costs. Additional adjustments in expenditures have also been included. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	371,875	0	0	371,875	0

2. Psychiatric Unit Patient Ratio Standards

Adjustments to staffing in the Psychiatric Unit have been made. One vacant Licensed Vocational Nurse has been eliminated and a one half time Psychologist position and one full-time Supervising Psychologist have been added. Extra Help has been increased for Relief Nurse staffing to meet minimum nurse to patient ratio standards. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(75,888)	0	0	(75,888)	(1)
0	431,374	0	0	431,374	2

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	727,361	0	0	727,361	1

FY 2011-12 September Revisions

No change.

Psychiatry Services (6620P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of inpatient days	11,445	11,500	9,746	10,220	10,220
Number of Psychiatric Emergency Services visits	3,136	2,927	3,506	3,250	3,250
How Well We Do It (Quality / Efficiency)					
Percent of Psychiatric Emergency Services stays beyond 24 hours	7.6%	4.8%	6.4%	5.5%	5.5%
Percent of services by payor source:					
- County	22%	29%	24%	30%	30%
- Medi-Cal / Medicare	75%	69%	74%	69%	69%
- Other payor sources	3%	2%	0%	1%	1%
Is Anyone Better Off? (Outcome / Effect)					
Readmission rate within 14 days	10.7%	9.6%	13.3%	10.0%	10.0%
Percent of patient survey respondents rating services good or better	76%	81%	76%	85%	85%

**Ancillary and Support Services (6640P)
Enterprise Funds**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	40,800		44,586	46,335	1,749	46,335
Charges for Services	74,346,159	75,559,051	74,322,361	75,616,799	1,294,438	75,616,799
Interfund Revenue	112,920	87,638	5,500	6,401	901	6,401
Miscellaneous Revenue	3,135,457	2,068,486	2,807,053	2,076,388	(730,665)	2,076,388
TOTAL SOURCES	77,635,337	77,715,176	77,179,500	77,745,923	566,423	77,745,923
REQUIREMENTS						
Salaries and Benefits	23,918,045	23,281,787	23,643,231	25,154,690	1,511,459	25,676,076
Services and Supplies	19,659,419	18,665,985	21,013,129	20,731,915	(281,214)	20,731,915
Other Charges	5,421,988	5,318,258	5,636,930	2,648,359	(2,988,571)	2,648,359
TOTAL REQUIREMENTS	48,999,452	47,266,030	50,293,290	48,534,964	(1,758,326)	49,056,350
NET COUNTY COST	(28,635,885)	(30,449,145)	(26,886,210)	(29,210,959)	(2,324,749)	(28,689,573)
AUTHORIZED POSITIONS						
Salary Resolution	250.0	238.0	239.0	229.0	(10.0)	229.0
Funded FTE	243.9	234.6	234.6	225.0	(9.6)	225.0

Ancillary and Support Services (6640P) Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Accounting and Cost Tracking Improvements

County facility charges for space utilized by other programs in the Medical Center have been removed from Ancillary and Support Services and rebudgeted in those programs in the Medical Center. These adjustments reflect appropriate allocations of facility rent and maintenance costs. Additional adjustments have also been included. The Net County Cost decrease in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(3,226,176)	0	0	(3,226,176)	0

2. Public Health Redesign Impact on Laboratory

As a result of the Public Health Redesign, laboratory tests will be performed by the Medical Center's Laboratory Department. Appropriations previously budgeted in Ambulatory Services (6850P) for laboratory services have been moved and increased. Offsetting revenue has been included in revenue adjustments budgeted in Administrative and Quality Management. The Net County Cost increase in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	720,000	0	0	720,000	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(2,506,176)	0	0	(2,506,176)	0

FY 2011-12 September Revisions

No change.

Ancillary and Support Services (6640P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of lab tests	349,821	415,814	434,981	426,000	426,000
Number of imaging procedures	54,194	55,424	54,486	54,460	54,460
Number of total pharmacy orders	1,143,358	1,012,609	1,096,122	1,067,044	1,067,044
Number of meals served ⁽¹⁾	---	694,065	511,618	512,550	512,550
Number of preventive maintenance tasks scheduled ⁽¹⁾	---	5,490	5,668	6,000	6,000
How Well We Do It (Quality / Efficiency)					
Percent of pharmacy refill requests filled within 48 hours ⁽¹⁾	---	90%	99%	99%	99%
Average hour turnaround time for radiology results (data development)	---	---	---	8:00	8:00
Percent of meals provided at regulatory temperatures ⁽¹⁾	---	100%	100%	100%	100%
Percent of preventive maintenance tasks completed within regulatory time frames ⁽¹⁾	---	98%	95%	95%	95%
Is Anyone Better Off? (Outcome / Effect)					
Percent of patient customer survey respondents rating services good or better	80%	93%	93%	90%	90%

⁽¹⁾ This is a new Performance Measure beginning in FY 2008-09.

Long-Term Care Services (6680P) Enterprise Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	66,984,680	65,295,754	69,878,901	63,297,883	(6,581,018)	63,297,883
Miscellaneous Revenue	98,939	93,647	118,341	216,589	98,248	216,589
TOTAL SOURCES	67,083,619	65,389,400	69,997,242	63,514,472	(6,482,770)	63,514,472
REQUIREMENTS						
Salaries and Benefits	25,450,613	25,396,792	23,803,451	23,122,345	(681,106)	23,372,500
Services and Supplies	1,934,902	1,696,537	1,756,122	1,450,829	(305,293)	1,450,829
Other Charges	2,878,543	3,085,702	3,006,976	3,530,741	523,765	3,530,741
TOTAL REQUIREMENTS	30,264,058	30,179,031	28,566,549	28,103,915	(462,634)	28,354,070
NET COUNTY COST	(36,819,562)	(35,210,369)	(41,430,693)	(35,410,557)	6,020,136	(35,160,402)
AUTHORIZED POSITIONS						
Salary Resolution	272.0	256.0	256.0	246.0	(10.0)	246.0
Funded FTE	216.1	209.1	209.1	197.5	(11.6)	197.5

Long-Term Care Services (6680P) Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Accounting and Cost Tracking Improvements

County facility charges have been moved from a centralized account in the Medical Center to Long-Term Care Services to reflect this program's allocation of facility rent and maintenance costs. Additional adjustments in expenditures have also been included. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	290,387	0	0	290,387	0

2. Position Transfer to OB-GYN Clinic in Ambulatory Services Program

One Medical Services Assistant II has been transferred from Long-Term Care Services to Ambulatory Services to support expansion of the Comprehensive Pre-Natal Services Program in the OB-GYN Clinic. This position transfer is a component of hours-of-care reductions made in the May Recommended Budget to reduce costs in Long-Term Care Services. The Net County Cost decrease is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(80,991)	0	0	(80,991)	(1)

TOTAL FY 2011-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	209,396	0	0	209,396	(1)

FY 2011-12 September Revisions

No change.

Long-Term Care Services (6680P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Average daily census:					
- Burlingame Long-Term Care	261	260	243	235	235
- Main Campus Long-Term Care	32	30	31	31	31
How Well We Do It (Quality / Efficiency)					
Percent of minimum data set measures exceeding state and national averages	62%	59%	63%	65%	65%
Is Anyone Better Off? (Outcome / Effect)					
Number of patient falls per 1,000 patient days	3.6	3.4	2.9	3.0	3.0
Percent of customer survey respondents rating services good or better:					
- Burlingame Long-Term Care	66%	66%	78%	90%	90%
- Main Campus Long-Term Care	87%	83%	85%	90%	90%

Ambulatory Services (6850P)
ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	9	18				
Use of Money and Property	3					
Intergovernmental Revenues	9,981,195	9,564,333	11,526,128	9,684,597	(1,841,531)	9,684,597
Charges for Services	68,973,125	67,543,020	65,941,871	73,152,562	7,210,691	73,152,562
Interfund Revenue	1,202,915	1,091,719	1,086,533	1,363,078	276,545	1,363,078
Miscellaneous Revenue	478,204	2,423,815	819,277	2,685,185	1,865,908	2,685,185
TOTAL SOURCES	80,635,451	80,622,906	79,373,809	86,885,422	7,511,613	86,885,422
REQUIREMENTS						
Salaries and Benefits	36,041,718	39,001,930	41,016,012	45,074,243	4,058,231	45,699,453
Services and Supplies	6,116,349	6,227,147	8,981,573	8,254,435	(727,138)	8,254,435
Other Charges	1,887,924	1,926,027	1,948,747	1,908,931	(39,816)	1,908,931
TOTAL REQUIREMENTS	44,045,991	47,155,104	51,946,332	55,237,609	3,291,277	55,862,819
NET COUNTY COST	(36,589,460)	(33,467,801)	(27,427,477)	(31,647,813)	(4,220,336)	(31,022,603)
AUTHORIZED POSITIONS						
Salary Resolution	385.0	346.0	346.0	349.0	3.0	349.0
Funded FTE	352.5	319.0	318.2	319.9	1.7	319.9

Ambulatory Services (6850P)

Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Clinic Subleases and Accounting and Cost Tracking Improvements

Adjustments have been made to reflect current program activities. Revenue adjustments include loss of funding from subleases in two clinics. Expenditure adjustments include County facility charges moved from a centralized account in the Medical Center to Ambulatory Services to reflect this program's allocation of facility rent and maintenance costs. Additional adjustments have also been included. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(260,918)	366,835	0	0	627,753	0

2. Public Health Redesign Impact on Laboratory

As a result of the Public Health Redesign, laboratory tests will be performed by the Medical Center's Laboratory Department. Contract laboratory expenditures have been moved to Ancillary and Support Services. Revenue offsetting these expenditures are budgeted in Administrative and Quality Management Program. The Net County Cost decrease is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(231,200)	0	0	(231,200)	0

3. Willow Clinic Position Consolidation

One vacant part-time Medical Services Assistant II position has been eliminated and one filled part-time Medical Services Assistant II position has been increased to full-time to better support workload requirements in the Willow Clinic. The Net County Cost in this program is offset by adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(54,264)	0	0	(54,264)	(2)
0	60,885	0	0	60,885	1

4. Position Transfer from Long-Term Care Services to OB-GYN Clinic

One Medical Services Assistant II has been transferred from Long-Term Care Services to support the expansion of the Comprehensive Pre-Natal Services Program in the OB-GYN Clinic. The Net County Cost in this program is offset by net adjustments in other programs in the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	80,991	0	0	80,991	1

5. Esperanza Clinic for Developmentally Disabled

A new clinic is being opened at the Ron Robinson Senior Care Center to provide medical services to developmentally disabled adults. To support the new services, five positions and program operating costs have been added. The new positions include one Staff Physician, one

part-time Nurse Practitioner, one Licensed Vocational Nurse, one Patient Services Assistant II and one Adult Psychiatrist. Medical fees will offset costs. A reimbursement from Behavioral Health and Recovery Services will partially offset a portion of the cost of the Adult Psychiatrist position.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
705,140	705,140	0	0	0	5

6. Clinics Staffing Mix Adjustments

One vacant part-time Staff Physician position has been deleted and one Supervising Physician has been added in the Methadone Clinic. One vacant part-time Clinical Nurse position has been increased to full-time in the Daly City Clinic. Extra Help hours have been increased for Extra Help Physicians providing HIV and Tuberculosis care services. Overtime has been reduced in the Willow and Fair Oaks clinics to help offset costs. These staffing changes will better support service delivery in these clinics.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(219,575)	0	0	(219,575)	(1)
0	219,575	0	0	219,575	1

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
444,222	928,387	0	0	484,165	5

FY 2011-12 September Revisions

No change.

Ambulatory Services (6850P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of clinic outpatient visits	218,106	233,241	238,572	248,710	248,710
Number of senior center visits	9,893	11,319	10,489	12,183	12,183
Number of pediatric visits	55,698	59,254	59,316	68,285	68,285
How Well We Do It (Quality / Efficiency)					
Cycle time (in minutes)	57	59	71	70	70
Percent of clinic visits by payor:					
- County	26%	34%	35%	34%	34%
- Medi-Cal / Medicare	49%	51%	50%	51%	51%
- Other Payor Sources	25%	15%	15%	15%	15%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating services good or better	98%	95%	96%	90%	90%
Average number of days between a non-urgent appointment request and the 3 rd next available appointment ⁽¹⁾	---	---	---	30	30

⁽¹⁾ This is a new Performance Measure beginning in FY 2010-11.

Medical Center Capital Purchases (6750B)
Medical Center Enterprise Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues		620,818	2,565,876	2,569,556	3,680	2,569,556
Interfund Revenue			171,000		(171,000)	
Miscellaneous Revenue	2,682,525	1,818,544	2,200,000	60,000	(2,140,000)	60,000
Other Financing Sources		641,194	943,000	2,500,000	1,557,000	2,500,000
TOTAL SOURCES	2,682,525	3,080,556	5,879,876	5,129,556	(750,320)	5,129,556
REQUIREMENTS						
Services and Supplies	208,937	(1,050)				
Other Charges		(66,587)				
Fixed Assets	329,257	20,001	4,114,000	2,918,830	(1,195,170)	2,918,830
Other Financing Uses	339,179	1,715,812	1,765,876	2,210,726	444,850	2,210,726
Net Appropriations	877,373	1,668,176	5,879,876	5,129,556	(750,320)	5,129,556
Non-General Fund Reserves	1,805,153	1,412,380				
TOTAL REQUIREMENTS	2,682,526	3,080,556	5,879,876	5,129,556	(750,320)	5,129,556

Medical Center Capital Purchases (6750B)

Medical Center Enterprise Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Electronic Dental Record System Grant

A grant has been awarded to the Medical Center by Delta Dental. The grant will be used to purchase software for a dental records system module in the Medical Center's electronic medical records system, eClinical Works. The new software will allow for better communication between physicians, improve efficiencies in treatment, and shorten the cycle time in which compensation for services is received.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
10,000	10,000	0	0	0	0

FY 2011-12 September Revisions

No change.

**Contributions to Medical Center (5850B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	12,755,011	11,479,500	11,479,500	10,634,067	(845,433)	10,634,067
Miscellaneous Revenue	7,133,164	6,450,605	7,489,517	7,489,517		7,489,517
TOTAL SOURCES	19,888,175	17,930,105	18,969,017	18,123,584	(845,433)	18,123,584
REQUIREMENTS						
Services and Supplies	27,848,177	41,652,819	38,441,591	41,455,340	3,013,749	41,455,340
Other Financing Uses	62,993,021	24,917,635	37,128,863	22,998,473	(14,130,390)	22,998,473
TOTAL REQUIREMENTS	90,841,198	66,570,454	75,570,454	64,453,813	(11,116,641)	64,453,813
NET COUNTY COST	70,953,023	48,640,349	56,601,437	46,330,229	(10,271,208)	46,330,229

Contributions to Medical Center (5850B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Medi-Cal Disproportionate Share Hospital Program

Projected payments to participate in the Medi-Cal Disproportionate Share Hospital program have been revised to draw down additional Medi-Cal dollars. Adjustments in appropriations have been made to increase intergovernmental transfer payments to the State with a corresponding decrease in transfers to the Medical Center.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	190,272	0	0	190,272	0
0	(190,272)	0	0	(190,272)	0

FY 2011-12 September Revisions

No change.

**First 5 San Mateo County (1950B)
First 5 Fund (Information Only)**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(1,175,088)	326,850	719,103	283,000	(436,103)	283,000
Intergovernmental Revenues	8,785,519	7,688,591	7,630,983	6,200,000	(1,430,983)	6,224,084
Miscellaneous Revenue	107,904	209,282				
Total Revenue	7,718,335	8,224,723	8,350,086	6,483,000	(1,867,086)	6,507,084
Fund Balance	35,822,026	32,558,985	32,558,985	31,624,095	(934,890)	25,212,623
TOTAL SOURCES	43,540,361	40,783,708	40,909,071	38,107,095	(2,801,976)	31,719,707
REQUIREMENTS						
Salaries and Benefits	1,030,757	1,062,284	1,250,000	1,284,382	34,382	1,286,434
Services and Supplies	629,102	471,665	814,500	909,000	94,500	909,000
Other Charges	9,321,517	7,625,846	9,316,196	10,701,090	1,384,894	10,701,090
Net Appropriations	10,981,376	9,159,796	11,380,696	12,894,472	1,513,776	12,896,524
Non-General Fund Reserves	32,558,985	31,623,912	29,528,375	25,212,623	(4,315,752)	18,823,183
TOTAL REQUIREMENTS	43,540,361	40,783,708	40,909,071	38,107,095	(2,801,976)	31,719,707
AUTHORIZED POSITIONS						
Salary Resolution	12.0	12.0	12.0	12.0		12.0
Funded FTE	12.0	10.8	10.9	10.8	(0.1)	10.8

Sheriff's Office (3000B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	2,707	3,958	2,100	2,100		2,100
Fines, Forfeitures and Penalties	354,179	332,441	322,000	322,000		322,000
Intergovernmental Revenues	38,222,032	39,766,405	49,422,003	46,242,399	(3,179,604)	41,566,339
Charges for Services	9,073,256	9,142,795	9,148,712	8,923,720	(224,992)	9,159,542
Interfund Revenue	12,395,779	11,378,525	12,708,005	12,393,806	(314,199)	12,544,360
Miscellaneous Revenue	669,051	893,520	890,889	710,389	(180,500)	670,389
Other Financing Sources	325,336	461,870	500,000	500,000		500,000
Total Revenue	61,042,339	61,979,514	72,993,709	69,094,414	(3,899,295)	64,764,730
Fund Balance	5,161,476	8,174,415	8,174,415	9,967,565	1,793,150	9,711,214
TOTAL SOURCES	66,203,815	70,153,929	81,168,124	79,061,979	(2,106,145)	74,475,944
REQUIREMENTS						
Salaries and Benefits	110,701,617	109,920,560	116,081,650	129,830,622	13,748,972	130,031,981
Services and Supplies	11,245,125	16,011,174	22,642,638	19,702,041	(2,940,597)	15,260,141
Other Charges	16,967,100	17,179,638	19,155,056	19,337,641	182,585	18,448,447
Fixed Assets	803,294	732,062	510,901	4,587,260	4,076,359	4,194,260
Other Financing Uses	905,874	899,765	899,765	907,765	8,000	904,465
Gross Appropriations	140,623,011	144,743,199	159,290,010	174,365,329	15,075,319	168,839,294
Intrafund Transfers	(1,417,204)	(1,895,938)	(2,928,588)	(2,794,688)	133,900	(1,854,688)
Net Appropriations	139,205,807	142,847,261	156,361,422	171,570,641	15,209,219	166,984,606
Contingencies/Dept Reserves	2,469,849	4,666,589	4,759,832	6,296,631	1,536,799	6,296,631
TOTAL REQUIREMENTS	141,675,656	147,513,850	161,121,254	177,867,272	16,746,018	173,281,237
NET COUNTY COST	75,471,841	77,359,921	79,953,130	98,805,293	18,852,163	98,805,293
AUTHORIZED POSITIONS						
Salary Resolution	645.0	625.0	635.0	623.0	(12.0)	621.0
Funded FTE	644.6	626.8	636.8	620.1	(16.8)	619.1

Administrative and Support Services (3011P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	124,554	18,214	5,550	3,850	(1,700)	3,850
Charges for Services	273,884	253,529	242,100	242,100		242,100
Interfund Revenue	474,471	460,970	433,466	433,466		438,291
Miscellaneous Revenue	35,557	34,231	83,889	101,389	17,500	101,389
Total Revenue	908,467	766,943	765,005	780,805	15,800	785,630
Fund Balance	5,161,476	8,174,415	8,174,415	9,967,565	1,793,150	9,711,214
TOTAL SOURCES	6,069,943	8,941,358	8,939,420	10,748,370	1,808,950	10,496,844
REQUIREMENTS						
Salaries and Benefits	3,302,835	3,416,110	3,615,446	3,841,394	225,948	3,846,269
Services and Supplies	309,716	1,793,671	1,340,348	604,480	(735,868)	485,601
Other Charges	328,069	372,197	313,132	315,361	2,229	315,361
Net Appropriations	3,940,621	5,581,978	5,268,926	4,761,235	(507,691)	4,647,231
Contingencies/Dept Reserves	2,469,849	4,666,589	4,759,832	6,296,631	1,536,799	6,296,631
TOTAL REQUIREMENTS	6,410,470	10,248,567	10,028,758	11,057,866	1,029,108	10,943,862
NET COUNTY COST	340,527	1,307,210	1,089,338	309,496	(779,842)	447,018
AUTHORIZED POSITIONS						
Salary Resolution	29.0	28.0	28.0	28.0		28.0
Funded FTE	28.9	28.5	28.5	28.0	(0.5)	28.0

Administrative and Support Services (3011P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of accounts receivable processed annually	949	1,074	925	850	850
Number of new financial orders received and processed annually:					
- Wage garnishments	1,788	1,730	1,630	1,550	1,550
- Bank levies	965	1,052	806	885	750
How Well We Do It (Quality / Efficiency)					
Administrative cost per department employee	\$5,709	\$5,703	\$5,199	\$7,500	\$7,500
Percent of department budget allocated to administrative services	3.4%	3.4%	3.6%	4.0%	4.0%
Is Anyone Better Off? (Outcome / Effect)					
Percent of CARES survey respondents rating Sheriff's services as good or better	96%	98%	100%	90%	90%
Number of major projects and initiatives identified in budget	7	6	4	4	4
Number and percent of projects and initiatives completed on schedule	5 / 72%	5 / 83%	4 / 100%	4 / 100%	4 / 100%
Number and percent of revenue accounts meeting or exceeding budget targets	32 / 90%	22 / 78%	21 / 66%	24 / 85%	24 / 85%

**Professional Standards Bureau (3013P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	2,707	3,958	2,100	2,100		2,100
Intergovernmental Revenues	1,225,076	1,221,167	1,366,285	1,122,981	(243,304)	1,122,981
Charges for Services	235,200	222,280	286,900	286,900		286,900
Interfund Revenue	80,185	79,804	38,705	38,705		38,705
Miscellaneous Revenue	82,198	106,456	489,000	489,000		489,000
Other Financing Sources		18,800				
TOTAL SOURCES	1,625,366	1,652,465	2,182,990	1,939,686	(243,304)	1,939,686
REQUIREMENTS						
Salaries and Benefits	11,235,775	10,203,345	10,383,906	10,204,419	(179,487)	10,204,419
Services and Supplies	1,070,990	807,813	1,542,794	1,516,902	(25,892)	1,516,902
Other Charges	1,243,153	1,155,018	1,201,684	1,227,125	25,441	1,227,125
Gross Appropriations	13,549,919	12,166,176	13,128,384	12,948,446	(179,938)	12,948,446
Intrafund Transfers	(107,012)	(108,692)	(108,692)	(108,692)		(108,692)
TOTAL REQUIREMENTS	13,442,907	12,057,484	13,019,692	12,839,754	(179,938)	12,839,754
NET COUNTY COST	11,817,541	10,405,019	10,836,702	10,900,068	63,366	10,900,068
AUTHORIZED POSITIONS						
Salary Resolution	65.0	55.0	64.0	55.0	(9.0)	55.0
Funded FTE	64.9	54.9	63.9	54.9	(9.0)	54.9

Professional Standards Bureau (3013P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of Deputies and Correctional Officers hired or promoted	29	29	8	20	22
Percent of initial applicants that are hired	21%	5%	3%	5%	5%
Number of hours of training conducted:					
- Standards and Training for Corrections (STC)	540	556	450	584	590
- Police Officer Standards Training (POST)	3,760	3,715	3,680	3,500	3,500
- Non-mandated	3,910	3,887	3,780	3,900	2,950
Number of hours of firing range training:					
- Sheriff's Office	626	616	759	600	650
- All other agencies	1,157	992	986	1,100	1,200
Number of criminal warrants:					
- Total maintained	26,549	25,972	26,322	27,000	27,000
- New warrants received	12,101	10,974	10,182	12,200	12,200
Number of citizen complaints processed (Internal Affairs)	48	61	40	50	55
How Well We Do It (Quality / Efficiency)					
Percent of new hires / promotions (Deputy / Correctional Officer) successfully completing probationary period	91%	85%	91%	95%	95%
Percent of Deputies and Correctional Officers in compliance with POST and STC requirements	98%	98%	98%	100%	100%
Average number of hours training received per Deputy / Correctional Officer	18	18	18	20	20
Percent of citizen complaints investigated	100%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Percent of new hires who are female and / or minority officers	61%	47%	38%	40%	45%
Percent of citizen complaints that are sustained at some level	38%	27%	28%	30%	30%

**Forensic Laboratory (3017P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	2,207,773	2,329,988	2,935,764	3,858,595	922,831	1,561,966
Charges for Services	1,354,362	913,636	884,046	847,176	(36,870)	847,176
Interfund Revenue	609,083	596,053	624,274	624,274		624,274
Miscellaneous Revenue	12,551	235,460	213,000		(213,000)	
TOTAL SOURCES	4,183,768	4,075,136	4,657,084	5,330,045	672,961	3,033,416
REQUIREMENTS						
Salaries and Benefits	3,856,295	4,273,632	4,513,849	4,636,110	122,261	4,593,839
Services and Supplies	727,548	972,700	778,995	1,987,028	1,208,033	600,827
Other Charges	621,090	1,203,387	1,444,921	1,449,676	4,755	623,102
Fixed Assets	130,516	64,393	93,165	133,000	39,835	
Other Financing Uses	905,874	899,765	899,765	907,765	8,000	904,465
Gross Appropriations	6,241,322	7,413,877	7,730,695	9,113,579	1,382,884	6,722,233
Intrafund Transfers		(714,634)	(826,574)	(826,574)		(826,574)
TOTAL REQUIREMENTS	6,241,322	6,699,244	6,904,121	8,287,005	1,382,884	5,895,659
NET COUNTY COST	2,057,553	2,624,107	2,247,037	2,956,960	709,923	2,862,243
AUTHORIZED POSITIONS						
Salary Resolution	31.0	30.0	30.0	31.0	1.0	31.0
Funded FTE	31.0	30.7	30.7	29.2	(1.5)	29.2

Forensic Laboratory (3017P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Forensic Biology Unit

One full-time Criminalist position has been deleted and two half-time Criminalist positions have been added. This will allow the Laboratory to offer a flexible schedule to employees within the Forensic Biology Unit.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(196,659)	0	0	(196,659)	(1)
0	196,659	0	0	196,659	2

FY 2011-12 September Revisions

No change.

Forensic Laboratory (3017P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Total number of major case items received	7,320	4,351	3,788	2,500	2,500
- Firearm items	813	778	826	500	500
- Latent print items ⁽¹⁾	5,556	2,257	1,965	1,500	1,500
- Forensic Biology (DNA) items	951	1,011	997	500	500
Number of alcohol case items received	2,284	1,655	1,010	1,000	1,000
Number of drug case items received	3,418	3,474	4,377	2,800	2,800
Number of field calls	66	73	68	40	40
Number of items and analysis requests generated by field calls	458	495	587	250	250
Positive Associations: ⁽²⁾					
- AFIS Positive Associations	75	126	118	---	---
- CODIS Positive Associations	96	40	33	---	---
- NIBIN Positive Associations	14	33	52	---	---
How Well We Do It (Quality / Efficiency)					
Field call meetings and reports completed within 10 business days	93%	100%	83%	90%	90%
Percent of major cases completed:					
- In less than 30 days from assignment	30%	20%	32%	25%	25%
- In less than 60 days from assignment	45%	38%	35%	50%	50%
Alcohol cases:					
- Average turnaround time (in days)	3	4	4	4	4
- Percent completed within 5 days of receipt	98%	67%	76%	100%	100%
Drug cases:					
- Percent completed within 4 days of receipt	26%	28%	22%	40%	40%
- Percent completed within 7 days of receipt	45%	53%	36%	60%	60%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers rating turnaround time as good or better	98%	97%	82%	90%	90%
Percent of customers rating forensic laboratory services as good or better	99%	100%	91%	90%	90%

⁽¹⁾ The FY 2007-08 increase in latent print items is due to a methodology change from cases processed, reflected in FY 2006-07, to items processed, which is a more precise measurement of workload. The 54% decrease of items processed in the Latent Print Unit from FY 2007-08 to FY 2008-09 is due to a 50% vacancy in this unit.

⁽²⁾ Automated Fingerprint Identification System (AFIS), Combined DNA Index System (CODIS), and National Integrated Ballistics Information Network (NIBIN) database positive associations are recorded as actuals only.

Patrol Bureau (3051P)
General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	330,645	295,416	282,000	282,000		282,000
Intergovernmental Revenues	6,946,445	6,378,380	7,255,080	5,946,819	(1,308,261)	5,881,479
Charges for Services	5,757,202	6,275,343	6,217,335	6,020,394	(196,941)	6,256,216
Miscellaneous Revenue	205,883	252,113	85,000	100,000	15,000	60,000
TOTAL SOURCES	13,240,174	13,201,252	13,839,415	12,349,213	(1,490,202)	12,479,695
REQUIREMENTS						
Salaries and Benefits	19,855,997	20,969,498	21,486,173	24,242,575	2,756,402	24,478,397
Services and Supplies	771,879	852,824	978,366	1,085,296	106,930	979,956
Other Charges	2,431,141	2,491,112	2,754,081	2,740,051	(14,030)	2,740,051
Fixed Assets	36,847	18,520				
Gross Appropriations	23,095,863	24,331,954	25,218,620	28,067,922	2,849,302	28,198,404
Intrafund Transfers		(73,610)	(57,610)	(57,610)		(57,610)
TOTAL REQUIREMENTS	23,095,863	24,258,344	25,161,010	28,010,312	2,849,302	28,140,794
NET COUNTY COST	9,855,689	11,057,092	11,321,595	15,661,099	4,339,504	15,661,099
AUTHORIZED POSITIONS						
Salary Resolution	103.0	100.0	103.0	100.0	(3.0)	100.0
Funded FTE	102.9	99.9	102.9	100.0	(2.9)	100.0

Patrol Bureau (3051P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. National Police Activities League Grants

In July 2010, the Sheriff's Office received two American Recovery and Reinvestment Act (ARRA) grants to the Sheriff's Activity League (SAL) from the National Association of Police Activities League. These grants will support community-based youth mentoring programs in Pescadero and North Coastside areas and will service between 40-50 youth. In addition, SAL received two non-ARRA grants for non-school hour youth leadership activities to reach at-risk youth ages 11-18. The grants will serve between 40-50 youth in north and central county.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
65,340	65,340	0	0	0	0

2. Sequoia Healthcare District Grant

In May 2009, the Sequoia Healthcare District Board of Directors awarded a grant to the San Mateo County Sheriff's Activities League (SAL) to develop the Academicos Futbol Club, a soccer academy for youth in North Fair Oaks. The Sequoia Healthcare District Board awarded a second grant to continue the academy. The grant will serve an estimated 100 students and cover the costs of uniforms, sporting equipment, and other supplies for the Club.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
25,000	25,000	0	0	0	0

3. San Francisco Foundation Grant

In July 2010, the San Francisco Foundation awarded a grant to the San Mateo County Sheriff's Office Community Alliance to Revitalize Our Neighborhood (CARON) Program. The grant will provide community leadership training to recognized leaders in North Fair Oaks community.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
15,000	15,000	0	0	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
105,340	105,340	0	0	0	0

FY 2011-12 September Revisions

4. Elimination of One-Time Grants

One-time grants from the National Police Activities League, the Sequoia Healthcare District, and the San Francisco Foundation have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(105,340)	(105,340)	0	0	0	0

Patrol Bureau (3051P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of dispatched calls for service:					
- Patrol services	64,229	65,214	64,805	60,000	60,000
- Transit Police	7,039	10,111	9,903	11,000	11,000
Number of citations issued:					
- Patrol services	11,824	11,757	13,829	11,000	11,000
- Transit Police	7,865	6,226	4,930	4,800	4,800
Number of total traffic activities by Patrol Deputies (non-citation)	18,204	18,364	20,390	17,000	17,000
Number of right-of-way trespassing interventions annually (CalTrain)	222	146	131	130	130
How Well We Do It (Quality / Efficiency)					
Average response time for priority dispatched calls (in minutes):					
- Urbanized service areas	4:44	5:07	5:14	4:30	4:45
- Rural service areas	11:41	10:25	10:59	11:00	11:00
- Transit (system-wide 3 counties)	19:58	20:43	19:40	20:00	18:00
Number of transit-related arrests	100	144	174	150	150
Average cost per dispatched Patrol service call	\$534	\$492	\$500	\$555	\$555
Is Anyone Better Off? (Outcome / Effect)					
Annual number of Part 1 crimes	17,818	19,288	21,586	21,000	21,000
Annual Part 1 crimes per capita:					
- San Mateo County	.024	.026	.028	.028	.028
- Eight bay area counties	.035	.033	.037	.037	.037
- Statewide	.035	.034	.036	.036	.036
Number of on-board assaults annually:					
- CalTrain commute trains	13	16	16	20	20
- SamTrans buses	10	7	16	20	20
- Total assaults	23	23	32	40	40

**Investigations Bureau (3053P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	23,534	37,026	40,000	40,000		40,000
Intergovernmental Revenues	8,555,670	9,492,850	12,257,890	9,901,492	(2,356,398)	9,909,001
Charges for Services	178,381	159,879	137,181	146,000	8,819	146,000
Interfund Revenue	2,319,872	2,178,560	2,455,980	2,291,851	(164,129)	2,298,123
Miscellaneous Revenue	31,029	31,152				
TOTAL SOURCES	11,108,487	11,899,466	14,891,051	12,379,343	(2,511,708)	12,393,124
REQUIREMENTS						
Salaries and Benefits	12,202,027	12,455,884	13,394,134	14,836,030	1,441,896	14,849,811
Services and Supplies	3,009,578	4,876,897	6,669,619	4,677,210	(1,992,409)	4,677,210
Other Charges	1,382,139	1,203,949	1,632,317	1,814,762	182,445	1,814,762
Fixed Assets	419,960	103,446	80,000	166,381	86,381	166,381
Gross Appropriations	17,013,705	18,640,176	21,776,070	21,494,383	(281,687)	21,508,164
Intrafund Transfers	(782,565)	(706,050)	(692,239)	(608,339)	83,900	(608,339)
TOTAL REQUIREMENTS	16,231,139	17,934,126	21,083,831	20,886,044	(197,787)	20,899,825
NET COUNTY COST	5,122,653	6,034,660	6,192,780	8,506,701	2,313,921	8,506,701
AUTHORIZED POSITIONS						
Salary Resolution	70.0	71.0	71.0	71.0		71.0
Funded FTE	70.0	71.7	71.7	71.0	(0.7)	71.0

Investigations Bureau (3053P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of cases reviewed annually	8,799	9,248	8,495	8,923	8,923
Number of cases performed annually:					
- Investigative services	5,891	6,368	6,209	6,578	6,578
- Multi-jurisdictional services	595	643	594	600	600
Number of calls for County facilities security services ⁽¹⁾	22,340	33,357	44,380	23,000	23,000
Number of applicants fingerprinted	6,018	4,710	5,176	5,500	2,750
How Well We Do It (Quality / Efficiency)					
Number of gang members validated	244	217	311	180	140
Number of arrests made annually by multi-jurisdictional task forces	303	331	362	300	300
Number of cases submitted to the District Attorney's Office:					
- Major crimes (violence, crimes against persons, excluding sex crimes)	421	292	208	350	350
- Sex crimes	22	76	53	35	35
- General crimes (property and vehicle theft, embezzlement, other)	2,088	1,712	1,199	2,300	2,300
Is Anyone Better Off? (Outcome / Effect)					
Percent of Gang Intelligence and Investigations Unit leading to arrest or diversion	46%	63%	64%	60%	60%
Number and percent of cases submitted to the District Attorney's Office (Investigations only)	3,115 / 34%	2,410 / 38%	1,460 / 24%	2,807 / 35%	2,807 / 35%

⁽¹⁾The change in the target is due to a change in the accounting process. These numbers reflect calls for service throughout the County with the exception of the County Hospital.

**Office of Emergency Services (3055P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	3,607,223	4,344,822	7,387,936	9,618,574	2,230,638	8,365,630
Charges for Services	50,928	50,000	50,000	50,000		50,000
Interfund Revenue			150,070		(150,070)	
Miscellaneous Revenue	58,100	6,722				
Other Financing Sources	325,336	443,070	500,000	500,000		500,000
TOTAL SOURCES	4,041,586	4,844,613	8,088,006	10,168,574	2,080,568	8,915,630
REQUIREMENTS						
Salaries and Benefits	2,409,718	2,240,807	1,822,695	2,015,520	192,825	2,002,138
Services and Supplies	2,183,017	3,763,938	6,503,630	5,002,239	(1,501,391)	4,022,677
Other Charges	784,057	820,874	848,720	868,325	19,605	868,325
Fixed Assets	215,971	376,459	337,736	4,287,879	3,950,143	4,027,879
TOTAL REQUIREMENTS	5,592,762	7,202,077	9,512,781	12,173,963	2,661,182	10,921,019
NET COUNTY COST	1,551,176	2,357,464	1,424,775	2,005,389	580,614	2,005,389
AUTHORIZED POSITIONS						
Salary Resolution	10.0	10.0	10.0	10.0		10.0
Funded FTE	10.0	10.0	10.0	10.0		10.0

Office of Emergency Services (3055P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. FY 2009 Bay Area Urban Area Security Initiative (UASI) Grant

The UASI is a federal Department of Homeland Security grant that provides resources for the unique equipment, training, planning, and exercise needs of 35 selected national high threat urban areas. The Bay Area UASI is one of 35 national urban areas and one of six identified in California. As with the FY 2008 UASI concept, the FY 2009 UASI is intended to build enhanced regional capabilities across a larger geographical area. Funding from the FY 2009 UASI grant will be used to link data from the west bay to the east bay, purchase equipment for the P25/RF interoperable communications project, and upgrade the Talon bomb robot with hazardous materials detection equipment.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
1,238,022	1,238,022	0	0	0	0

2. California Fish and Game Grant

In July 2009, the Board of Supervisors authorized the Sheriff's Office to execute an agreement with the California Department of Fish and Game for the purchase of an oil spill response equipment trailer for use in responding to oil and other water contaminants within the San Francisco Bay area. In August 2010, the Sheriff's Office received a second state grant to update and expand the county's oil spill contingency plan and to participate in the statewide oil spill drill.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
14,922	14,922	0	0	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
1,252,944	1,252,944	0	0	0	0

FY 2011-12 September Revisions

3. Elimination of One-time Grants

One-time grants from the Department of Homeland Security and the California Department of Fish and Game have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,252,944)	(1,252,944)	0	0	0	0

Office of Emergency Services (3055P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Annual calls for service	693	706	638	685	685
Number of search and rescue / law enforcement support mission requests	206	139	159	175	175
Number of incidents responded to by OES staff	39	39	53	50	50
Total mutual aid calls for service:					
- Law enforcement	330	420	309	325	325
- Fire	18	17	36	18	18
- Haz-Mat	24	38	34	35	35
- Bomb Squad – high threat	69	56	73	80	80
- Bomb Squad – total calls	115	92	100	115	115
How Well We Do It (Quality / Efficiency)					
Annual FTE paid hours saved by use of OES volunteers	20,675	12,169	13,233	12,500	12,500
Amount saved by use of OES volunteers	\$1,016,426	\$647,768	\$674,883	\$637,500	\$685,500
Percent of emergency incidents responded to within one hour	100%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of Operational Area (JPA) customers rating OES support as good or better in annual customer survey	14 / 100%	16 / 100%	16 / 91%	15 / 90%	16 / 90%
Number and percent of Bomb Squad callouts where an explosive or dangerous device is located and disarmed	47 / 42%	42 / 46%	36 / 36%	40 / 40%	40 / 40%
Number and dollar value of grants managed during the year	6 grants / \$7,269,574	6 grants / \$6,757,053	8 grants / \$14,319,149	6 grants / \$8,500,000	5 grants / \$8,200,000

Maguire Correctional Facility (3101P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	12,514,692	12,726,933	14,158,274	12,195,961	(1,962,313)	12,195,961
Charges for Services	220,879	303,114	285,000	285,000		285,000
Interfund Revenue	305,669	249,441	245,442	245,442		245,442
Miscellaneous Revenue	160,592	201,518				
TOTAL SOURCES	13,201,832	13,481,006	14,688,716	12,726,403	(1,962,313)	12,726,403
REQUIREMENTS						
Salaries and Benefits	36,845,594	35,947,545	39,254,247	44,943,275	5,689,028	45,063,090
Services and Supplies	1,456,246	1,210,285	1,257,021	1,257,021		1,257,021
Other Charges	8,359,811	8,104,958	8,945,228	8,859,923	(85,305)	8,859,923
Fixed Assets		6,380				
TOTAL REQUIREMENTS	46,661,651	45,269,169	49,456,496	55,060,219	5,603,723	55,180,034
NET COUNTY COST	33,459,820	31,788,163	34,767,780	42,333,816	7,566,036	42,453,631
AUTHORIZED POSITIONS						
Salary Resolution	226.0	221.0	221.0	219.0	(2.0)	219.0
Funded FTE	226.0	221.7	221.7	219.0	(2.7)	219.0

Maguire Correctional Facility (3101P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of persons booked into custody	18,894	18,398	16,588	19,000	17,500
Number of releases	16,770	17,793	16,684	18,000	16,500
Number of inmates bailed from custody	3,125	3,433	3,345	3,200	2,880
Number of inmates cited out of custody	2,854	2,881	3,150	3,200	2,880
Average daily population managed at the Maguire Correctional Facility:					
- Pre-sentence inmates	584	671	648	650	585
- Sentenced inmates	395	297	266	320	288
- Total inmates	979	968	914	970	873
How Well We Do It (Quality / Efficiency)					
Percent of average daily population classified as:					
- Gang affiliation	16.3%	16.8%	20.6%	15.0%	17.0%
- Assaultive	29.0%	30.6%	26.8%	25.0%	28.0%
- Suicidal	19.4%	23.3%	19.3%	18.0%	18.0%
- Requiring psychological monitoring	2.2%	2.7%	4.0%	3.0%	2.5.0%
- Requiring protective custody	12.0%	13.2%	14.7%	8.0%	10.0%
- An escape risk	0.3%	.5%	1.0%	0.5%	0.5%
Number of documented major rule violations committed by inmates	457	374	239	460	400
Is Anyone Better Off? (Outcome / Effect)					
Number of assaults:					
- Inmate vs. inmate	80	53	67	75	75
- Inmate vs. staff	20	20	11	18	18
Number of:					
- Escapes	0	0	0	0	0
- Attempts	0	0	0	0	0
- Release in error	0	3	0	0	0
Number of reported staff injuries	25	32	20	30	30

Custody Programs (3150P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	1,748,614	2,027,383	2,586,599	2,414,169	(172,430)	1,345,513
Charges for Services	912,089	876,592	1,021,150	1,021,150		1,021,150
Miscellaneous Revenue	65,079	24,979	20,000	20,000		20,000
TOTAL SOURCES	2,725,782	2,928,954	3,627,749	3,455,319	(172,430)	2,386,663
REQUIREMENTS						
Salaries and Benefits	7,555,555	7,963,959	7,563,932	9,084,353	1,520,421	8,827,615
Services and Supplies	639,422	619,881	2,273,514	2,273,514		421,596
Other Charges	1,274,696	1,287,104	1,447,414	1,475,847	28,433	1,413,227
Fixed Assets		162,864				
Gross Appropriations	9,469,673	10,033,807	11,284,860	12,833,714	1,548,854	10,662,438
Intrafund Transfers	(343,000)	(101,622)	(1,096,565)	(1,046,565)	50,000	(106,565)
TOTAL REQUIREMENTS	9,126,673	9,932,185	10,188,295	11,787,149	1,598,854	10,555,873
NET COUNTY COST	6,400,891	7,003,231	6,560,546	8,331,830	1,771,284	8,169,210
AUTHORIZED POSITIONS						
Salary Resolution	38.0	41.0	39.0	41.0	2.0	39.0
Funded FTE	38.0	40.5	38.5	40.0	1.5	39.0

Custody Programs (3150P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Average daily population:					
- Women's Correctional Center (WCC)	140	120	111	140	120
- Minimum Security Transitional Facility	42	37	37	42	37
Average daily number of Sheriff's Work Program (SWP) and Electronic Monitoring Program (EMP) participants	480	434	399	500	400
Average daily number of inmates participating in Choices at WCC	23	25	23	28	23
Average daily number of participants in the Work Furlough Program	22	13	16	30	20
Average number of inmates participating in SWP community work crews per day	116	109	102	120	110
How Well We Do It (Quality / Efficiency)					
Percent of WCC inmates participating in Choices program based on program capacity of 26	89%	89%	87%	93%	80%
Percent of total inmate population participating in custody alternative programs	33%	29%	28%	30%	30%
Number of assaults at Women's Correctional Center	4	9	5	4	4
Is Anyone Better Off? (Outcome / Effect)					
Number of jail beds saved:					
- Using custody alternative programs (SWP, EMP)	30,785	28,342	26,817	30,000	30,000
- Modifying inmates out of custody through the Sheriff's reentry program ⁽¹⁾	---	13,124	9,901	13,000	14,000
Number of community service hours and value of work performed by work crews:					
- Total SWP hours	338,496	317,424	298,048	315,000	315,000
- Total value	\$2,538,720	\$2,380,680	\$2,384,384	\$2,520,000	\$2,520,000

⁽¹⁾ The Sheriff's Office reentry program was implemented in FY 2008-09.

Court Security and Transportation Services (3158P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	1,291,986	1,226,668	1,468,625	1,179,958	(288,667)	1,179,958
Charges for Services	90,330	88,422	25,000	25,000		25,000
Interfund Revenue	8,606,499	7,813,697	8,760,068	8,760,068		8,899,525
Miscellaneous Revenue	18,062	890				
TOTAL SOURCES	10,006,877	9,129,677	10,253,693	9,965,026	(288,667)	10,104,483
REQUIREMENTS						
Salaries and Benefits	13,437,821	12,449,781	14,047,268	16,026,946	1,979,678	16,166,403
Services and Supplies	1,076,729	1,113,164	1,298,351	1,298,351		1,298,351
Other Charges	542,944	541,038	567,559	586,571	19,012	586,571
Gross Appropriations	15,057,494	14,103,984	15,913,178	17,911,868	1,998,690	18,051,325
Intrafund Transfers	(184,627)	(191,331)	(146,908)	(146,908)		(146,908)
TOTAL REQUIREMENTS	14,872,868	13,912,653	15,766,270	17,764,960	1,998,690	17,904,417
NET COUNTY COST	4,865,991	4,782,975	5,512,577	7,799,934	2,287,357	7,799,934
AUTHORIZED POSITIONS						
Salary Resolution	73.0	69.0	69.0	68.0	(1.0)	68.0
Funded FTE	73.0	69.0	69.0	67.9	(1.0)	67.9

Court Security and Transportation Services (3158P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of inmates transported	32,075	29,983	23,825	28,500	29,000
Number of courtroom incidents requiring legal action by a Deputy	1	0	0	0	0
Number of temporary restraining orders filed	840	856	789	875	900
How Well We Do It (Quality / Efficiency)					
Number of inmates transported annually per Transportation Unit Deputy	1,888	1,763	1,400	1,676	1,705
Cost per inmate transported	\$141	\$139	\$173	\$145	\$145
Number of Civil Court actions processed per Civil Deputy (warrants, evictions, temporary restraining orders, business actions) ⁽¹⁾	579	642	649	565	600
Percent of temporary restraining orders filed that are served	75%	73%	82%	75%	75%
Is Anyone Better Off? (Outcome / Effect)					
Number of staff / public injuries during transportation details	0	1	0	0	0
Number of staff / public injuries in courtrooms	1	0	0	0	0

⁽¹⁾ The Civil Enforcement Unit added a fifth deputy in FY 2007-08 in response to the rise in civil court actions.

Message Switch (1940B)
General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	571,008	601,894	608,608	589,396	(19,212)	610,860
Interfund Revenue	1,713	587	587	1,192	605	1,235
Miscellaneous Revenue	11,522	8,683				
Total Revenue	584,243	611,164	609,195	590,588	(18,607)	612,095
Fund Balance	452,545	546,311	546,311	668,278	121,967	641,739
TOTAL SOURCES	1,036,788	1,157,475	1,155,506	1,258,866	103,360	1,253,834
REQUIREMENTS						
Services and Supplies	357,678	390,319	487,743	467,121	(20,622)	467,121
Other Charges	265,483	265,671	293,019	288,181	(4,838)	288,181
Gross Appropriations	623,161	655,989	780,762	755,302	(25,460)	755,302
Intrafund Transfers	(132,684)	(134,064)	(134,066)	(138,175)	(4,109)	(143,207)
Net Appropriations	490,477	521,925	646,696	617,127	(29,569)	612,095
Contingencies/Dept Reserves	546,311	635,550	508,810	641,739	132,929	641,739
TOTAL REQUIREMENTS	1,036,788	1,157,475	1,155,506	1,258,866	103,360	1,253,834

**Probation Department (3200D)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	46,365	35,001	54,200	30,000	(24,200)	30,000
Intergovernmental Revenues	27,773,525	24,340,622	28,185,499	26,973,076	(1,212,423)	26,795,107
Charges for Services	1,535,961	1,518,304	1,578,998	1,592,589	13,591	1,592,589
Miscellaneous Revenue	108,363	117,147	103,188	98,775	(4,413)	98,775
Total Revenue	29,464,214	26,011,074	29,921,885	28,694,440	(1,227,445)	28,516,471
Fund Balance	2,289,169	1,246,541	1,246,541	526,030	(720,511)	526,030
TOTAL SOURCES	31,753,383	27,257,615	31,168,426	29,220,470	(1,947,956)	29,042,501
REQUIREMENTS						
Salaries and Benefits	53,236,432	53,146,764	52,771,819	52,048,569	(723,250)	52,616,637
Services and Supplies	23,113,756	21,015,006	21,692,243	24,406,246	2,714,003	23,578,893
Other Charges	15,593,979	15,956,757	15,863,467	16,401,094	537,627	16,401,094
Fixed Assets	10,419			170,170	170,170	70,000
Other Financing Uses		24,933				
Gross Appropriations	91,954,586	90,143,461	90,327,529	93,026,079	2,698,550	92,666,624
Intrafund Transfers	(19,806,386)	(18,154,359)	(18,294,627)	(19,601,306)	(1,306,679)	(19,601,306)
Net Appropriations	72,148,200	71,989,102	72,032,902	73,424,773	1,391,871	73,065,318
Contingencies/Dept Reserves		137,485	137,485	137,485		318,971
TOTAL REQUIREMENTS	72,148,200	72,126,587	72,170,387	73,562,258	1,391,871	73,384,289
NET COUNTY COST	40,394,816	44,868,972	41,001,961	44,341,788	3,339,827	44,341,788
AUTHORIZED POSITIONS						
Salary Resolution	463.0	437.0	444.0	418.0	(26.0)	418.0
Funded FTE	456.9	433.1	440.1	408.7	(31.5)	408.7

Administrative Services (3211P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	1,018,921	154,581	329,535	490,208	160,673	490,208
Charges for Services	172	100	150	150		150
Miscellaneous Revenue	7,740	1,409				
Total Revenue	1,026,833	156,090	329,685	490,358	160,673	490,358
Fund Balance	777,963	1,246,541	632,563		(632,563)	
TOTAL SOURCES	1,804,796	1,402,631	962,248	490,358	(471,890)	490,358
REQUIREMENTS						
Salaries and Benefits	3,013,936	2,969,259	3,195,898	2,467,255	(728,643)	2,490,973
Services and Supplies	1,404,749	957,160	1,357,809	1,096,380	(261,429)	1,081,380
Other Charges	909,077	1,429,691	1,281,724	1,420,893	139,169	1,420,893
Gross Appropriations	5,327,762	5,356,109	5,835,431	4,984,528	(850,903)	4,993,246
Intrafund Transfers	(5,752,691)	(3,453,412)	(4,792,737)	(4,582,118)	210,619	(4,582,118)
Net Appropriations	(424,929)	1,902,697	1,042,694	402,410	(640,284)	411,128
Contingencies/Dept Reserves		137,485				
TOTAL REQUIREMENTS	(424,929)	2,040,182	1,042,694	402,410	(640,284)	411,128
NET COUNTY COST	(2,229,725)	637,551	80,446	(87,948)	(168,394)	(79,230)
AUTHORIZED POSITIONS						
Salary Resolution	21.0	19.0	20.0	14.0	(6.0)	14.0
Funded FTE	21.0	19.0	20.0	14.3	(5.7)	14.3

Administrative Services (3211P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. IT Desktop Support

As part of the Departments IT infrastructure changes, an increase in ISD desktop support and relationship manager services has been added. This increase in service charges is fully offset by salary and benefit savings with the transfer of three Information Technology Analyst positions to ISD beginning October 2010. The Department will achieve long term savings through this approach.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	336,717	0	0	336,717	0
0	(336,717)	0	0	(336,717)	(3)

2. Department Reorganization

As part of the Departments strategic reorganization and consolidation, the Assistant Chief Probation Officer position will be deleted effective March 2011. The four months of projected salary savings will be used to fund internal process improvements and system enhancements to obtain greater efficiencies.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(73,576)	0	0	(73,576)	0
0	73,576	0	0	73,576	0

3. Fiscal Services Unit Enhancement

One vacant Fiscal Office Assistant II position has been deleted and one new Accountant I position has been added. This change will allow for a career path within the unit for fiscal support staff, relief for the Financial Services Manager and Accountant II from the day to day transactions within the unit, and provide for an increased level of fiscal support for the Department.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(61,488)	0	0	(61,488)	(1)
0	61,488	0	0	61,488	1

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	0	0	(3)

FY 2011-12 September Revisions

No change.

Administrative Services (3211P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of background investigations:					
- Sworn staff	53	11	7	5	5
- Non-sworn staff	---	22	30	10	10
Number of accounts set up for fines, fees, and restitution:					
- Adult	---	3,653	3,302	3,400	3,400
- Juvenile	---	879	707	800	800
Number of employee performance and conduct issues reviewed and processed by the Probation Employee Relations Committee ⁽¹⁾	---	---	---	100	100
How Well We Do It (Quality / Efficiency)					
Number of applicants processed through preliminary background assessment within five weeks of referral	51	33	44	20	15
Percent of sworn staff in compliance with Corrections Standards Authority training requirements	---	100%	100%	99%	99%
Percent of department budget allocated to Administrative Services	8.5%	5.7%	7.0%	7.5%	7.5%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of training class evaluations indicating job relevance	1,636 / 88%	1,079 / 95%	803 / 99%	1,000 / 95%	1,000 / 95%
Number and percent of background investigations completed in 12 weeks of referral	35 / 69%	44 / 100%	29 / 88%	15 / 85%	15 / 85%
Number and percent of department customer survey respondents rating probation service good or better	18 / 95%	10 / 90%	9 / 100%	15 / 90%	15 / 90%
Dollars recovered to offset cost of detained youth	\$582,911	\$428,584	\$361,105	\$380,000	\$380,000

⁽¹⁾ This is a new measure that was added in FY 2010-11.

Adult Supervision and Court Services (3227P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	9,888	6,418	10,500	5,000	(5,500)	5,000
Intergovernmental Revenues	5,247,286	5,676,240	6,045,018	5,621,961	(423,057)	5,443,992
Charges for Services	1,043,935	1,083,692	1,054,490	981,759	(72,731)	981,759
Miscellaneous Revenue	64,927	37,462	75,000	23,350	(51,650)	23,350
TOTAL SOURCES	6,366,037	6,803,812	7,185,008	6,632,070	(552,938)	6,454,101
REQUIREMENTS						
Salaries and Benefits	16,597,994	16,787,441	17,971,554	17,170,047	(801,507)	17,350,840
Services and Supplies	6,457,367	6,099,613	6,299,208	6,791,009	491,801	6,613,040
Other Charges	1,596,879	1,603,277	1,440,984	1,626,597	185,613	1,626,597
Fixed Assets	5,210					
Gross Appropriations	24,657,449	24,490,331	25,711,746	25,587,653	(124,093)	25,590,477
Intrafund Transfers	(5,636,180)	(7,124,899)	(5,723,034)	(6,302,253)	(579,219)	(6,302,253)
TOTAL REQUIREMENTS	19,021,269	17,365,431	19,988,712	19,285,400	(703,312)	19,288,224
NET COUNTY COST	12,655,232	10,561,619	12,803,704	12,653,330	(150,374)	12,834,123
AUTHORIZED POSITIONS						
Salary Resolution	145.0	141.0	145.0	132.0	(13.0)	132.0
Funded FTE	142.9	139.6	143.6	129.6	(14.0)	129.6

Adult Supervision and Court Services (3227P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of reports written	4,472	4,222	4,215	4,200	4,200
Number of completed pre-trial services investigations ⁽¹⁾	10,409	9,563	9,425	9,400	9,400
Number of defendants granted pretrial release	1,757	1,786	1,836	1,600	1,600
Number of probationers placed on:					
- Relapse prevention supervision services	2,056	1,375	1,236	850	850
- Intensive Supervision	1,027	1,002	857	1,100	1,100
- CAST	1,146	2,893	2,649	1,200	1,200
How Well We Do It (Quality / Efficiency)					
Number and percent of reports submitted to Court within established time frames	4,426 / 99%	4,175 / 99%	4,131 / 98%	4,100 / 98%	4,100 / 98%
Number of reports per officer per year	258	273	268	220	220
Staff to client ratio	1:90	1:60	1:101	1:80	1:90
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of reports not requiring modification by the Court	4,432 / 99%	4,184 / 99%	4,131 / 98%	4,100 / 98%	4,100 / 98%
Number and percent of probationers completing probation without new sustained law violation	2,087 / 63%	2,600 / 61%	2,223 / 63%	2,100 / 63%	2,100 / 63%
Number and percent of probationers who successfully complete:					
- Bridges	--- / ---	33 / 78%	24 / 92%	38 / 85%	38 / 85%
- Proposition 36	--- / ---	399 / 44%	107 / 44%	363 / 44%	363 / 44%
- Other treatment program	--- / ---	1,044 / 46%	1,411 / 71%	1,399 / 46%	1,399 / 70%

⁽¹⁾ The decrease in this measure over the last three fiscal years reflects fewer people booked into county jail. Fewer people booked into jail results in fewer investigations.

Juvenile Supervision and Court Services (3253P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	36,477	28,583	43,700	25,000	(18,700)	25,000
Intergovernmental Revenues	13,436,755	8,320,440	12,208,224	10,629,435	(1,578,789)	10,629,435
Charges for Services	57,749	82,016	110,000	95,580	(14,420)	95,580
Miscellaneous Revenue	20,012	54,846	14,400	45,200	30,800	45,200
TOTAL SOURCES	13,550,993	8,485,884	12,376,324	10,795,215	(1,581,109)	10,795,215
REQUIREMENTS						
Salaries and Benefits	16,526,260	14,955,335	15,393,903	14,997,685	(396,218)	15,139,812
Services and Supplies	8,364,828	7,337,863	7,511,710	8,146,049	634,339	7,646,321
Other Charges	1,131,253	2,220,030	2,565,518	2,529,819	(35,699)	2,529,819
Fixed Assets	5,210			170,170	170,170	70,000
Gross Appropriations	26,027,551	24,513,228	25,471,131	25,843,723	372,592	25,385,952
Intrafund Transfers	(7,414,120)	(6,485,497)	(7,019,060)	(7,505,101)	(486,041)	(7,505,101)
TOTAL REQUIREMENTS	18,613,431	18,027,731	18,452,071	18,338,622	(113,449)	17,880,851
NET COUNTY COST	5,062,438	9,541,847	6,075,747	7,543,407	1,467,660	7,085,636
AUTHORIZED POSITIONS						
Salary Resolution	151.0	127.0	129.0	120.0	(9.0)	120.0
Funded FTE	147.2	124.7	126.7	113.9	(12.8)	113.9

Juvenile Supervision and Court Services (3253P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of youth placed on:					
- Probation	2,426	2,202	1,999	2,000	2,000
- Prevention / diversion programs	739	755	944	800	800
- Electronic monitoring	---	656	660	600	600
Number of juvenile investigation reports written	1,087	1,121	955	900	900
How Well We Do It (Quality / Efficiency)					
Staff to client ratio:					
- Specialized units	1:19	1:18	1:22	1:30	1:30
- Regular supervision	1:41	1:66	1:56	1:60	1:60
Number of youth completing:					
- Probation	---	899	864	700	700
- Prevention / diversion programs	---	438	315	200	200
- Electronic monitoring	---	519	573	500	500
Percent of youth diverted from formal juvenile justice system ⁽¹⁾	28%	24%	37%	25%	25%
Number and percent of juvenile investigation reports submitted to the Court within established timeframes	1,063 / 98%	1,109 / 99%	933 / 97%	855 / 95%	855 / 95%
Number of juvenile investigation reports per officer per year	121	134	123	120	120
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of youth completing:					
- Probation without new sustained law violations	645 / 78%	710 / 72%	633 / 76%	525 / 75%	525 / 75%
- Diversion / informal contracts and are not filed upon within six months	382 / 85%	152 / 90%	295 / 86%	170 / 85%	170 / 85%
- Electronic monitoring without a new sustained law violation	--- / ---	405 / 86%	472 / 82%	400 / 80%	400 / 80%
Number and percent of youth assigned to the Family Preservation Program who remain in their home	474 / 95%	418 / 97%	554 / 96%	479 / 95%	479 / 95%

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Number and percent of youth assigned to the Placement Unit who are not removed from placement ⁽¹⁾	973 / 97%	257 / 89%	212 / 92%	200 / 92%	200 / 92%
Number and percent of Juvenile Investigation reports not requiring revision per Court	1,018 / 94%	1,078 / 96%	932 / 97%	998 / 95%	998 / 95%

Institutions Services (3283P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	8,070,563	10,189,361	9,602,722	10,231,472	628,750	10,231,472
Charges for Services	434,105	352,496	414,358	515,100	100,742	515,100
Miscellaneous Revenue	15,683	23,430	13,788	30,225	16,437	30,225
Total Revenue	8,520,351	10,565,287	10,030,868	10,776,797	745,929	10,776,797
Fund Balance	1,511,206		613,978	526,030	(87,948)	526,030
TOTAL SOURCES	10,031,557	10,565,287	10,644,846	11,302,827	657,981	11,302,827
REQUIREMENTS						
Salaries and Benefits	17,098,243	18,434,729	16,210,464	17,413,582	1,203,118	17,635,012
Services and Supplies	6,886,812	6,620,371	6,523,516	8,372,808	1,849,292	8,238,152
Other Charges	11,956,769	10,703,760	10,575,241	10,823,785	248,544	10,823,785
Other Financing Uses		24,933				
Gross Appropriations	35,941,824	35,783,794	33,309,221	36,610,175	3,300,954	36,696,949
Intrafund Transfers	(1,003,395)	(1,090,551)	(759,796)	(1,211,834)	(452,038)	(1,211,834)
Net Appropriations	34,938,429	34,693,243	32,549,425	35,398,341	2,848,916	35,485,115
Contingencies/Dept Reserves			137,485	137,485		318,971
TOTAL REQUIREMENTS	34,938,429	34,693,243	32,686,910	35,535,826	2,848,916	35,804,086
NET COUNTY COST	24,906,871	24,127,955	22,042,064	24,232,999	2,190,935	24,501,259
AUTHORIZED POSITIONS						
Salary Resolution	146.0	150.0	150.0	152.0	2.0	152.0
Funded FTE	145.8	149.8	149.8	150.8	1.0	150.8

Institutions Services (3283P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Average daily population / percent of capacity:					
- Juvenile Hall	155 / 86%	160 / 89%	154 / 85%	150 / 83%	145 / 81%
- Camp Glenwood	52 / 87%	28 / 47%	35 / 59%	45 / 75%	50 / 83%
- Camp Kemp	15 / 50%	16 / 53%	22 / 73%	27 / 90%	27 / 90%
Number of youth placed in Community Care Program (weekend work)	344	338	285	375	400
How Well We Do It (Quality / Efficiency)					
Number of treatment programs delivered by staff to:					
- Youth Services Center	---	---	---	140	140
- Camp Glenwood residential program	40	133	131	140	140
- Margaret J. Kemp Girls Camp	61	176	134	140	140
Number of serious behavioral incidents	63	75	66	60	55
Number of serious behavioral incidents per 1,000 detention bed days	1.1	1.3	0.8	1.0	1.0
Is Anyone Better Off? (Outcome / Effect)					
Monetary value of Community Care Program (weekend work):					
- Detention bedspace savings	\$925,089	\$1,275,163	\$1,124,838	\$1,325,610	\$1,365,378
- Services to the community	\$242,449	\$250,420	\$296,296	\$346,250	\$356,637
Number and percent of youth successfully completing Community Care Program (weekend work)	310 / 90%	290 / 90%	237 / 89%	275 / 90%	300 / 90%

District Attorney/Public Administrator (2510B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	429,294	429,334	400,000	400,000		400,000
Use of Money and Property	19,118					
Intergovernmental Revenues	10,932,092	10,628,390	11,728,747	9,500,291	(2,228,456)	9,512,187
Charges for Services	190,202	169,408	140,500	162,500	22,000	150,500
Miscellaneous Revenue	162,323	311,235	41,500	53,500	12,000	53,500
Total Revenue	11,733,030	11,538,368	12,310,747	10,116,291	(2,194,456)	10,116,187
Fund Balance	3,675,088	2,812,801	2,812,801	1,571,952	(1,240,849)	481,927
TOTAL SOURCES	15,408,118	14,351,169	15,123,548	11,688,243	(3,435,305)	10,598,114
REQUIREMENTS						
Salaries and Benefits	20,213,463	20,931,676	21,428,975	23,008,530	1,579,555	23,568,384
Services and Supplies	1,096,358	998,848	1,212,993	1,084,245	(128,748)	1,083,027
Other Charges	1,733,968	1,772,315	1,843,836	1,805,436	(38,400)	1,786,284
Fixed Assets		23,701				90,000
Net Appropriations	23,043,790	23,726,540	24,485,804	25,898,211	1,412,407	26,527,695
Contingencies/Dept Reserves	2,018,029	551,045	551,045		(551,045)	
TOTAL REQUIREMENTS	25,061,819	24,277,585	25,036,849	25,898,211	861,362	26,527,695
NET COUNTY COST	9,653,701	9,926,416	9,913,301	14,209,968	4,296,667	15,929,581
AUTHORIZED POSITIONS						
Salary Resolution	129.0	129.0	129.0	125.0	(4.0)	125.0
Funded FTE	125.2	125.2	125.2	122.7	(2.5)	122.7

**District Attorney / Public Administrator (2510D)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Total cases reviewed	23,232	21,862	22,583	22,580	22,580
Total filings	20,048	17,067	17,211	17,088	17,088
Number of victims contacted, including unsolved cases	3,840	3,999	4,780	4,275	4,275
Number of Public Administrator cases opened	66	67	69	63	63
Number of Public Administrator cases closed	55	45	55	55	55
How Well We Do It (Quality / Efficiency)					
Average number of cases reviewed by attorney	464	437	452	451	451
Number of victims that received services as a result of being contacted by letter or telephone	2,143	2,290	3,476	2,646	2,646
Percent of Public Administrator cases closed within 12 months	70%	65%	67%	68%	69%
Is Anyone Better Off? (Outcome / Effect)					
Percent of total filings with conviction (excludes dismissals) ⁽¹⁾	91%	92%	91%	---	---
Number of victim compensation claims approved	512	540	711	554	566
Number of victims referred to a therapist or other resource agency	419	390	488	411	414
Number of victims provided court services such as orientation, support, escort, or case status	289	225	332	251	255
Average amount distributed to heirs through Estate Probate ⁽²⁾	\$142,604	\$100,489	\$25,253	\$83,500	\$86,600

⁽¹⁾ The annual budget submission includes a graph showing the total number of cases in which a conviction was obtained, either by a plea or verdict as well as a measure of the total number of cases filed. There will not be an exact correlation between cases filed and cases in which a conviction was obtained because of the time it takes to process cases, especially serious or violent cases. For example, some cases have been filed as long as three years prior to resolution of the case.

⁽²⁾ The data represents the dollar amount distributed on exceptionally large estates with few heirs after intensive litigation for FY 2007-08.

**Private Defender Program (2800B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	58,289					
Charges for Services	680,699	661,411	575,000	650,000	75,000	650,000
Interfund Revenue	267,297	349,668	375,000	300,000	(75,000)	300,000
TOTAL SOURCES	1,006,285	1,011,079	950,000	950,000		950,000
REQUIREMENTS						
Services and Supplies	15,816,390	16,449,046	16,449,046	16,449,046		16,449,046
Other Charges	58,642	61,476	61,483	61,483		61,483
TOTAL REQUIREMENTS	15,875,032	16,510,522	16,510,529	16,510,529		16,510,529
NET COUNTY COST	14,868,747	15,499,443	15,560,529	15,560,529		15,560,529

**County Support of the Courts (2700B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	7,010,364	7,301,671	6,914,664	6,843,119	(71,545)	6,843,119
Intergovernmental Revenues		29				
Charges for Services	2,144,014	2,140,514	1,981,518	2,028,063	46,545	2,028,063
Miscellaneous Revenue	851,547	792,095	800,000	800,000		800,000
Other Financing Sources	768,592					
TOTAL SOURCES	10,774,517	10,234,309	9,696,182	9,671,182	(25,000)	9,671,182
REQUIREMENTS						
Salaries and Benefits	411,148	413,543	430,000	460,000	30,000	460,000
Services and Supplies	780,147	672,808	1,087,000	1,082,000	(5,000)	1,082,000
Other Charges	21,216,970	18,895,107	18,919,313	18,869,313	(50,000)	18,869,313
TOTAL REQUIREMENTS	22,408,266	19,981,458	20,436,313	20,411,313	(25,000)	20,411,313
NET COUNTY COST	11,633,748	9,747,149	10,740,131	10,740,131		10,740,131

**Coroner's Office (3300B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	10,600	11,111	11,200	11,200		11,200
Intergovernmental Revenues	462,428	441,270	490,031	393,713	(96,318)	393,713
Charges for Services	204,327	230,195	208,000	272,150	64,150	283,700
Miscellaneous Revenue	31,382	16,372	8,500	8,500		8,500
Total Revenue	708,737	698,949	717,731	685,563	(32,168)	697,113
Fund Balance	285,590	511,844	511,844	662,637	150,793	617,292
TOTAL SOURCES	994,327	1,210,793	1,229,575	1,348,200	118,625	1,314,405
REQUIREMENTS						
Salaries and Benefits	1,737,740	1,684,799	1,897,903	1,958,139	60,236	1,967,008
Services and Supplies	604,059	649,116	789,681	706,190	(83,491)	683,345
Other Charges	256,638	276,950	287,280	289,102	1,822	284,102
Net Appropriations	2,598,437	2,610,865	2,974,864	2,953,431	(21,433)	2,934,455
Contingencies/Dept Reserves	209,094	335,348	335,348	384,141	48,793	369,322
TOTAL REQUIREMENTS	2,807,531	2,946,213	3,310,212	3,337,572	27,360	3,303,777
NET COUNTY COST	1,813,203	1,735,420	2,080,637	1,989,372	(91,265)	1,989,372
AUTHORIZED POSITIONS						
Salary Resolution	15.0	15.0	15.0	15.0		15.0
Funded FTE	15.0	15.0	15.0	15.0		15.0

Coroner's Office (3300B)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of deaths reported to the Coroner's Office	3,131	3,189	3,563	3,000	3,000
Number of cases receiving clinical inspections	133	154	162	100	100
Number of cases receiving full autopsy	381	325	323	430	430
Number of cases requiring an investigator on site	534	514	608	525	525
How Well We Do It (Quality / Efficiency)					
Average number of cases taken per Deputy Coroner per month ⁽¹⁾	37	38	42	38	38
Percent of calls responded to within 15 minutes ⁽²⁾	96%	98%	99%	99%	99%
Percent of calls where the removal service arrives on scene within 45 minutes ⁽³⁾	---	---	80%	80%	80%
Percent of Pathology cases for which an autopsy is conducted	16%	15%	14%	15%	15%
Is Anyone Better Off? (Outcome / Effect)					
Percent of cases closed within 45 days ⁽⁴⁾	---	---	99%	95%	95%
Percent of survey respondents rating services good or better	97%	93%	93%	90%	90%

⁽¹⁾ Deputy Coroners work 12-hour shifts.

⁽²⁾ The type of response data that is collected is conducted in person or through a telephone call back by the department within 15 minutes of initial request.

⁽³⁾ In FY 2008-09, the response time increased to 45 minutes from 30 minutes.

⁽⁴⁾ In FY 2008-09, the time to close cases increased to 45 days from 30 days.

Public Safety Communications (1240B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	2,311,993	2,646,756	2,440,075	1,960,464	(479,611)	1,960,464
Charges for Services	3,848,313	3,920,283	3,971,824	4,018,969	47,145	4,022,616
Interfund Revenue	7,785	10,664	9,466	10,151	685	10,151
Miscellaneous Revenue	148,603	116,048	106,000	106,000		106,000
Total Revenue	6,316,694	6,693,750	6,527,365	6,095,584	(431,781)	6,099,231
Fund Balance	275,989	557,578	557,578	834,756	277,178	799,756
TOTAL SOURCES	6,592,683	7,251,328	7,084,943	6,930,340	(154,603)	6,898,987
REQUIREMENTS						
Salaries and Benefits	7,560,127	7,587,991	7,923,398	8,125,093	201,695	8,177,840
Services and Supplies	353,090	556,037	692,666	545,593	(147,073)	500,593
Other Charges	444,347	459,890	510,054	507,375	(2,679)	507,375
Fixed Assets	99,993	7,501	13,500	39,100	25,600	
Gross Appropriations	8,457,557	8,611,419	9,139,618	9,217,161	77,543	9,185,808
Intrafund Transfers	(154,341)	(154,591)	(145,292)	(136,149)	9,143	(136,149)
Net Appropriations	8,303,216	8,456,829	8,994,326	9,081,012	86,686	9,049,659
Contingencies/Dept Reserves	275,989	272,078	272,078	650,610	378,532	650,610
TOTAL REQUIREMENTS	8,579,205	8,728,907	9,266,404	9,731,622	465,218	9,700,269
NET COUNTY COST	1,986,522	1,477,579	2,181,461	2,801,282	619,821	2,801,282
AUTHORIZED POSITIONS						
Salary Resolution	58.0	56.0	56.0	54.0	(2.0)	54.0
Funded FTE	56.8	55.4	55.4	54.2	(1.2)	54.2

Public Safety Communications (1240B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Total number of calls received	671,603	503,625	491,679	505,000	510,000
Total number of calls processed annually by category of:					
- Emergency	82,342	79,978	80,045	80,000	80,000
- Non-emergency	562,927	410,472	384,818	400,000	400,000
- Wireless	---	13,175	26,816	23,600	30,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating overall services good or better:					
- By 9-1-1 callers	100%	100%	100%	90%	90%
- By emergency service providers	100%	100%	100%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of high priority calls accurately dispatched (data development) (1):					
- Police	---	---	100%	95%	95%
- Fire	---	---	100%	95%	95%
- Medical	---	---	100%	95%	95%
Percent of high priority calls dispatched within established timeframes:					
- Police	87%	84%	88%	82%	82%
- Fire	94%	93%	92%	94%	94%
- Medical	92%	92%	86%	94%	94%

Structural Fire (3550B)
Structural Fire Protection Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	4,997,464	5,360,926	4,360,428	4,962,547	602,119	4,962,547
Use of Money and Property	37,631	58,585	32,000	42,000	10,000	42,000
Intergovernmental Revenues	34,369	38,912	70,004	33,083	(36,921)	33,083
Charges for Services	285,502	238,904	290,000	285,000	(5,000)	285,000
Interfund Revenue	1,017,368		1,238,594	1,050,791	(187,803)	1,050,791
Miscellaneous Revenue	158,302	327,773	74,000	46,000	(28,000)	46,000
Total Revenue	6,530,635	6,025,099	6,065,026	6,419,421	354,395	6,419,421
Fund Balance	213,175	525,059	525,059	318,763	(206,296)	193,763
TOTAL SOURCES	6,743,810	6,550,158	6,590,085	6,738,184	148,099	6,613,184
REQUIREMENTS						
Services and Supplies	6,218,751	6,231,396	6,590,085	6,544,421	(45,664)	6,544,421
Net Appropriations	6,218,751	6,231,396	6,590,085	6,544,421	(45,664)	6,544,421
Non-General Fund Reserves	525,059	318,763		193,763	193,763	68,763
TOTAL REQUIREMENTS	6,743,810	6,550,159	6,590,085	6,738,184	148,099	6,613,184

**Fire Protection Services (3580B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Interfund Revenue	6,218,751	6,192,282	6,590,085	6,419,421	(170,664)	6,419,421
TOTAL SOURCES	6,218,751	6,192,282	6,590,085	6,419,421	(170,664)	6,419,421
REQUIREMENTS						
Salaries and Benefits	156	156	155	156	1	156
Services and Supplies	5,878,981	5,867,355	6,230,786	6,081,689	(149,097)	6,081,689
Other Charges	178,058	150,028	184,400	217,576	33,176	217,576
Fixed Assets	161,556	174,744	174,744	120,000	(54,744)	120,000
TOTAL REQUIREMENTS	6,218,751	6,192,282	6,590,085	6,419,421	(170,664)	6,419,421

Fire Protection Services (3580B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of calls responded to:					
- Fire-related incidents	485	180	399	175	175
- Other incidents	827	877	760	730	730
Number of plans reviewed and checked	364	172	341	325	325
How Well We Do It (Quality / Efficiency)					
Percent of fire and emergency medical service calls responded to within time criteria established by County Emergency Medical Services	84%	82%	87%	90%	90%
Percent of plan reviews completed within 10 days of submittal of all required documents	63%	84%	81%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of fire related deaths and injuries	0	0	0	0	0
Percent of customer survey respondents rating Fire Protection Services good or better	---	---	---	90%	90%

County Service Area #1 (3560B)
County Service Area #1 Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	2,052,557	2,084,055	1,836,365	2,011,610	175,245	2,011,610
Use of Money and Property	(30,384)	14,260	35,000	15,000	(20,000)	15,000
Intergovernmental Revenues	13,407	13,594	12,618	13,500	882	13,500
Charges for Services	92,183	91,720	93,000	93,000		93,000
Total Revenue	2,127,764	2,203,629	1,976,983	2,133,110	156,127	2,133,110
Fund Balance	1,098,235	1,323,507	1,323,507	1,482,989	159,482	1,328,457
TOTAL SOURCES	3,225,999	3,527,136	3,300,490	3,616,099	315,609	3,461,567
REQUIREMENTS						
Services and Supplies	1,860,263	2,043,884	2,178,341	2,287,490	109,149	2,287,490
Other Charges	669	263	190	152	(38)	152
Fixed Assets	41,559					
Net Appropriations	1,902,491	2,044,147	2,178,531	2,287,642	109,111	2,287,642
Non-General Fund Reserves	1,323,507	1,482,989	1,121,959	1,328,457	206,498	1,173,925
TOTAL REQUIREMENTS	3,225,999	3,527,136	3,300,490	3,616,099	315,609	3,461,567

County Service Area #1 (3560B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of calls responded to by County Fire:					
- Fire-related incidents	55	40	83	50	50
- Other incidents	242	225	171	200	200
Number of dispatched and self-initiated crime-related calls, incidents, and investigations by Sheriff's Office	1,503	1,516	1,716	1,165	1,165
How Well We Do It (Quality / Efficiency)					
Percent of fire and emergency medical services calls responded to within time criteria established by County Emergency Medical Services	94%	94%	91%	90%	90%
Average response time for Sheriff's priority CAD dispatch calls (in minutes)	7:50	10:49	13:43	7:00	7:00
Number of community meetings held with CSA #1 residents to establish service priorities	5	8	8	8	8
Is Anyone Better Off? (Outcome / Effect)					
Annual number of DOJ or CCAD-reported significant crimes: ⁽¹⁾					
- CSA #1 (CAD - reported)	71	66	13	90	90
- San Mateo County (DOJ statistics)	17,818	19,288	21,586	21,000	21,000
Percent of customer survey respondents rating Fire Protection services good or better ⁽²⁾	---	---	---	90%	90%
Percent of customer survey respondents rating Sheriff's services as good or better ⁽³⁾	---	---	---	90%	90%

⁽¹⁾ Significant crimes include the following offenses: criminal homicide, forcible rape, robbery, assault, burglary, larceny - theft, arson, motor vehicle theft, and domestic violence. The figure for SMO crimes reflects actual crimes as reported to the State Department of Justice (DOJ) by law enforcement agencies. The figure for CSA #1 crimes reflects only initial reported crimes by category as called in to County 9-1-1 by citizens, prior to review and preparation of a crime report by a Sheriff's Deputy. This categorization may not reflect the final type of crime ultimately reported by the Sheriff's Office to State DOJ for a given incident.

⁽²⁾ No surveys were collected in FY 2007-08 and FY 2008-09 were for all Sheriff activities; the Sheriff's Office is working to develop CSA-1 tailored surveys for future use.

⁽³⁾ Surveys reported in FY 2007-08 and FY 2008-09 were for all Sheriff activities; the Sheriff's Office is working to develop CSA-1 tailored surveys for future use.



PROSPEROUS COMMUNITY

OUR ECONOMIC STRATEGY FOSTERS
INNOVATION IN ALL SECTORS,
CREATES JOBS, BUILDS COMMUNITY
AND EDUCATIONAL OPPORTUNITIES
FOR ALL RESIDENTS.

County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

**Prosperous Community
FY 2010-11 and 2011-12 All Funds Summary**

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
General Fund Budgets						
Human Services Agency	173,773,960	172,178,662	192,954,307	213,487,559	20,533,252	191,111,763
Department of Child Support Services	11,127,765	11,326,980	11,777,859	11,759,679	(18,180)	11,854,872
Human Resources Department	8,737,689	8,867,527	9,407,972	9,531,757	123,785	9,460,511
Total General Fund	193,639,414	192,373,168	214,140,138	234,778,995	20,638,857	212,427,146
Total Requirements	193,639,414	192,373,168	214,140,138	234,778,995	20,638,857	212,427,146
Total Sources	160,925,215	159,814,400	182,368,571	201,882,826	19,514,255	179,530,977
Net County Cost	32,714,199	32,558,768	31,771,567	32,896,169	1,124,602	32,896,169
AUTHORIZED POSITIONS						
Salary Resolution	1,012.0	925.0	933.0	915.0	(18.0)	915.0
Funded FTEs	1,004.0	927.2	935.8	902.7	(33.1)	902.7

PROSPEROUS COMMUNITY

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Human Services Agency					
Quality / Outcome measures meeting performance targets	70%	52%	63%	75%	75%
Cost per client	\$1,265	\$1,099	\$974	\$1,300	\$1,300
Disproportionality of children in out-of-home care:					
- All African American children in San Mateo County compared to African American children in out-of home-care	3.0% to 26.5%	3.0% to 24.6%	3.0% to 23.6%	----	----
- All Asian / Pacific Islander children in San Mateo County compared to Asian / Pacific Islander children in out-of home-care	25.5% to 12.7%	25.5% to 14.6%	25.5% to 12.6%	----	----
- All Caucasian children in San Mateo County compared to Caucasian children in out-of home-care	35.0% to 24.8%	35.0% to 26.6%	35.6% to 27.4%	----	----
- All Hispanic children in San Mateo County compared to Hispanic children in out-of home-care	36.3% to 34.7%	36.3% to 34.3%	35.9% to 37.1%	----	----
Department of Child Support Services					
Quality / Outcome measures meeting performance targets	40%	100%	83%	75%	75%
Collections compared to cost:					
- Collections per child	\$1,496	\$1,495	\$1,595	\$1,600	\$1,600
- Cost per child	\$562	\$581	\$627	\$650	\$650
Human Resources Department					
Quality / Outcome measures meeting performance targets	92%	79%	100%	75%	75%
Cost per County employee	\$1,402	\$1,474	\$1,592	\$1,735	\$1,731
Employees residing in San Mateo County	60%	60%	59%	58%	58%

Human Services Agency (7000D) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property		4				
Intergovernmental Revenues	129,467,338	130,412,586	153,566,483	174,278,871	20,712,388	154,077,170
Charges for Services	981,311	903,392	1,105,000	637,587	(467,413)	637,587
Interfund Revenue	39,568	50,973		25,000	25,000	75,439
Miscellaneous Revenue	2,262,814	2,941,425	1,353,136	2,408,526	1,055,390	2,408,526
Total Revenue	132,751,031	134,308,380	156,024,619	177,349,984	21,325,365	157,198,722
Fund Balance	12,083,584	8,840,401	8,840,401	6,943,083	(1,897,318)	4,718,549
TOTAL SOURCES	144,834,615	143,148,781	164,865,020	184,293,067	19,428,047	161,917,271
REQUIREMENTS						
Salaries and Benefits	81,364,698	79,625,832	87,113,439	90,528,956	3,415,517	89,665,004
Services and Supplies	44,350,940	43,087,679	53,356,187	67,285,577	13,929,390	48,851,679
Other Charges	63,433,911	66,757,626	73,373,490	76,583,252	3,209,762	74,711,961
Fixed Assets	192,696	109,803	478,000	100,000	(378,000)	
Other Financing Uses	333,863	244,843	334,475	301,337	(33,138)	301,337
Gross Appropriations	189,676,109	189,825,783	214,655,591	234,799,122	20,143,531	213,529,981
Intrafund Transfers	(26,097,079)	(24,307,928)	(28,362,091)	(26,936,767)	1,425,324	(26,936,767)
Net Appropriations	163,579,031	165,517,855	186,293,500	207,862,355	21,568,855	186,593,214
Contingencies/Dept Reserves	10,194,929	6,660,807	6,660,807	5,625,204	(1,035,603)	4,518,549
TOTAL REQUIREMENTS	173,773,960	172,178,662	192,954,307	213,487,559	20,533,252	191,111,763
NET COUNTY COST	28,939,345	29,029,880	28,089,287	29,194,492	1,105,205	29,194,492
AUTHORIZED POSITIONS						
Salary Resolution	855.0	778.0	785.0	770.0	(15.0)	770.0
Funded FTE	850.4	782.5	789.7	761.2	(28.5)	761.2

**Office of the Agency Director (7100B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues						54,350
Miscellaneous Revenue	325	29,495				
TOTAL SOURCES	325	29,495				54,350
REQUIREMENTS						
Salaries and Benefits	2,206,550	5,686,502	6,288,235	6,223,011	(65,224)	6,277,361
Services and Supplies	384,588	447,481	802,700	1,273,300	470,600	1,273,300
Other Charges	440	41,616				
Gross Appropriations	2,591,578	6,175,599	7,090,935	7,496,311	405,376	7,550,661
Intrafund Transfers	(2,052,281)	(6,053,244)	(7,224,113)	(7,496,311)	(272,198)	(7,496,311)
TOTAL REQUIREMENTS	539,297	122,355	(133,178)		133,178	54,350
NET COUNTY COST	538,972	92,860	(133,178)		133,178	
AUTHORIZED POSITIONS						
Salary Resolution	56.0	49.0	51.0	49.0	(2.0)	49.0
Funded FTE	55.9	50.9	52.9	48.5	(4.4)	48.5

Office of the Agency Director (7100B)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of performance measures monitored	31	59	57	48	48
Number of quality control case record reviews:					
- Self-sufficiency cases	---	2,070	2,339	1,764	1,852
- Child Welfare removal cases	---	397	683	400	400
Number of internal compliance audits conducted with published findings	---	---	4	7	10
Number of quality improvement teams / initiatives in full operation	25	54	59	50	50
Number of culturally and linguistically appropriate public education materials developed and / or published for targeted communities	14	18	24	20	22
How Well We Do It (Quality / Efficiency)					
Percent of completed financial audits with no major financial management findings:					
- External	100%	100%	100%	100%	100%
- Internal	---	---	100%	90%	90%
Percent of quality case record reviews found to be correct or timely:					
- Food Stamps	89%	77%	68%	90%	90%
- Medi-Cal	96%	97%	93%	90%	90%
- CalWORKs (data development)	---	---	---	---	---
Number of community meetings and / or events convened by HSA	7	21	31	22	25
Percent of quality improvement:					
- Performance outcome meetings targets	---	52%	63%	70%	70%
- Case record reviews performed against valid sample	---	---	75%	85%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating services good or better	95%	91%	87%	90%	90%

**Program Support (7010B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	1,961,698	999,251	1,235,797	1,312,301	76,504	1,271,371
Miscellaneous Revenue	56,945	38,720				
Total Revenue	2,018,643	1,037,971	1,235,797	1,312,301	76,504	1,271,371
Fund Balance	9,271,755	8,840,401	5,795,066	4,518,549	(1,276,517)	4,518,549
TOTAL SOURCES	11,290,398	9,878,372	7,030,863	5,830,850	(1,200,013)	5,789,920
REQUIREMENTS						
Salaries and Benefits	11,321,263	7,025,699	7,435,047	7,639,256	204,209	7,698,326
Services and Supplies	1,859,417	1,061,534	3,541,775	1,766,025	(1,775,750)	1,766,025
Other Charges	4,048,537	4,407,031	4,535,659	5,304,515	768,856	5,304,515
Fixed Assets	155,135	79,945	460,000	100,000	(360,000)	
Gross Appropriations	17,384,352	12,574,209	15,972,481	14,809,796	(1,162,685)	14,768,866
Intrafund Transfers	(16,242,700)	(11,263,049)	(14,231,592)	(13,147,512)	1,084,080	(13,147,512)
Net Appropriations	1,141,652	1,311,161	1,740,889	1,662,284	(78,605)	1,621,354
Contingencies/Dept Reserves	9,271,755	6,660,807	5,554,152	4,518,549	(1,035,603)	4,518,549
TOTAL REQUIREMENTS	10,413,407	7,971,968	7,295,041	6,180,833	(1,114,208)	6,139,903
NET COUNTY COST	(876,991)	(1,906,405)	264,178	349,983	85,805	349,983
AUTHORIZED POSITIONS						
Salary Resolution	68.0	59.0	59.0	59.0		59.0
Funded FTE	68.0	59.0	59.0	58.5	(0.5)	58.5

Program Support (7010B)

General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 June Revisions

1. General Assistance Program

One-time use of Reserves for the increased cost of the Agency's allocation to the General Assistance program.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(200,000)	0	0	(200,000)	0	0

Program Support (7010B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of requests for assistance made to the Business Systems Group (BSG):	---	20,388	15,503	12,000	12,000
Average hours per HSA staff in HSA - sponsored training to meet mandated requirements and / or enhance professional development ⁽¹⁾	40.1	35.8	17.5	20.0	20.0
How Well We Do It (Quality / Efficiency)					
Percent of closed work requests completed without errors or re-work (data development)	---	---	---	---	---
Percent of direct client service delivery contracts processed prior to services rendered ⁽²⁾	97%	80%	94%	90%	90%
Number and percent of HSA employees who have an employee development plan (data development)	--- / ---	--- / ---	--- / ---	--- / ---	--- / ---
Is Anyone Better Off? (Outcome / Effect)					
Percent of staff who respond that overall satisfaction with Program Support services is good or better	---	---	95%	90%	90%

⁽¹⁾ Training hours in FY 2007-08 and in FY 2008-09 reflect increases due to Council on Accreditation (COA) staff training and Social Worker training. Training hour targets have been adjusted for FY 2009-10 and FY 2010-11 to align with HSA's commitment to professional development and training.

⁽²⁾ Direct client service delivery contract approvals were delayed in FY 2008-09 due to other HSA priorities and detailed contract renewal examination.

**Economic Self-Sufficiency (7200B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	72,306,552	79,952,344	88,548,736	112,000,368	23,451,632	91,458,327
Charges for Services	981,311	903,392	1,105,000	637,587	(467,413)	637,587
Interfund Revenue	39,568	50,973		25,000	25,000	75,439
Miscellaneous Revenue	783,099	1,067,131	454,000	494,000	40,000	494,000
Total Revenue	74,110,531	81,973,840	90,107,736	113,156,955	23,049,219	92,665,353
Fund Balance	23,304		1,413,680	817,879	(595,801)	200,000
TOTAL SOURCES	74,133,835	81,973,840	91,521,416	113,974,834	22,453,418	92,865,353
REQUIREMENTS						
Salaries and Benefits	39,656,853	39,653,050	45,076,239	47,967,607	2,891,368	46,663,315
Services and Supplies	22,807,834	24,620,024	27,031,423	44,003,131	16,971,708	26,069,233
Other Charges	31,004,584	34,555,014	34,295,291	37,605,382	3,310,091	35,734,091
Fixed Assets	37,561	29,858	18,000		(18,000)	
Other Financing Uses	333,863	181,187	247,513	225,127	(22,386)	225,127
Gross Appropriations	93,840,695	99,039,133	106,668,466	129,801,247	23,132,781	108,691,766
Intrafund Transfers	(5,448,158)	(5,563,275)	(5,247,697)	(5,013,585)	234,112	(5,013,585)
TOTAL REQUIREMENTS	88,392,537	93,475,858	101,420,769	124,787,662	23,366,893	103,678,181
NET COUNTY COST	14,258,702	11,502,017	9,899,353	10,812,828	913,475	10,812,828
AUTHORIZED POSITIONS						
Salary Resolution	456.0	436.0	441.0	433.0	(8.0)	433.0
Funded FTE	453.6	432.9	437.9	428.0	(9.9)	428.0

Economic Self Sufficiency (7200B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Math and Science Project - Teacher Training Component

The Math and Science Project promotes student academic achievement and excellence in math and science to ensure that San Mateo County youth are able to be future innovators in the County and in the Bay Area especially in the areas of biotechnology, bioscience, health care, and other technology. There are two components to the project, a teacher/student activities component and a teacher training component. In collaboration with the San Mateo County Office of Education, the Human Services Agency's Education Liaison in Workforce Development coordinates and oversees both project components. The teacher/student component was transferred to the Human Services Agency in FY 2009-10. The teacher training component has been transferred from the FY 2010-11 Memberships and Contributions budget to the Human Services Agency budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	14,000	0	0	14,000	0

FY 2011-12 September Revisions

No change.

**Economic Self Sufficiency (7200B)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of participants using PeninsulaWorks Centers	19,586	20,270	20,695	20,000	20,000
Number of youth in HSA programs receiving employment services (data development)	---	---	---	---	---
Number of individuals receiving Food Stamps	11,522	14,381	19,357	19,800	20,700
Number of individuals enrolled in Medi-Cal:					
- Adults	29,499	30,150	32,593	31,992	32,800
- Children	25,867	27,116	29,705	27,991	28,880
How Well We Do It (Quality / Efficiency)					
Percent of applications complying with state standards for timely processing when eligibility is determined:					
- Food Stamps (non-expedited service)	---	---	---	80%	90%
- Medi-Cal (data development)	---	---	---	70%	85%
Is Anyone Better Off? (Outcome / Effect)					
Percent of Workforce Investment Act (WIA) enrolled participants leaving services with employment	69%	42%	64%	45%	50%
Average hourly wage at placement for WIA participants	\$19.81	\$15.30	\$17.28	\$16.50	\$16.50

Child Welfare Services (7400B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property		4				
Intergovernmental Revenues	47,130,448	42,456,403	53,420,185	52,382,618	(1,037,567)	52,646,892
Miscellaneous Revenue	1,097,082	1,584,387	755,636	1,801,026	1,045,390	1,801,026
Total Revenue	48,227,529	44,040,793	54,175,821	54,183,644	7,823	54,447,918
Fund Balance	1,875,190		1,293,320	1,293,320		
TOTAL SOURCES	50,102,719	44,040,793	55,469,141	55,476,964	7,823	54,447,918
REQUIREMENTS						
Salaries and Benefits	23,695,449	22,709,673	23,486,365	23,845,211	358,846	24,109,485
Services and Supplies	13,790,400	12,911,494	16,944,658	15,724,991	(1,219,667)	15,224,991
Other Charges	21,345,959	21,903,432	25,866,178	26,605,915	739,737	26,605,915
Other Financing Uses		61,208	83,617	73,279	(10,338)	73,279
Gross Appropriations	58,831,807	57,585,806	66,380,818	66,249,396	(131,422)	66,013,670
Intrafund Transfers	(448,984)	(332,538)	(280,117)	(296,257)	(16,140)	(296,257)
Net Appropriations	58,382,823	57,253,268	66,100,701	65,953,139	(147,562)	65,717,413
Contingencies/Dept Reserves	609,839		793,320	793,320		
TOTAL REQUIREMENTS	58,992,662	57,253,268	66,894,021	66,746,459	(147,562)	65,717,413
NET COUNTY COST	8,889,943	13,212,475	11,424,880	11,269,495	(155,385)	11,269,495
AUTHORIZED POSITIONS						
Salary Resolution	225.0	191.0	191.0	186.0	(5.0)	186.0
Funded FTE	222.9	196.8	196.9	183.7	(13.3)	183.7

Child Welfare Services (7400B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of children adopted	55	42	19	40	40
How Well We Do It (Quality / Efficiency)					
Percent of child abuse / neglect referrals with a timely face-to-face investigative response:					
- Immediate referral response compliance	98%	99%	99%	98%	98%
- 10-day referral response compliance	98%	97%	97%	97%	97%
Percent of timely social worker visits with children on open cases	96%	96%	94%	96%	96%
Is Anyone Better Off? (Outcome / Effect)					
Percent of all children in foster care for 24 months or longer who were discharged to a permanent home ⁽¹⁾	19%	21%	---	22%	24%
AB 636 Measure C3.1-Exits to permanency (24 months in care)	29.1%	29.1%	29.1%	29.1%	29.1%
Percent of children discharged from foster care to reunification who re-entered foster care in less than 12 months from the date of discharge ⁽¹⁾	12%	18%	---	13%	12%
AB 636 Measure C1.4-Reentry to Foster Care following Reunification	9.9%	9.9%	9.9%	9.9%	9.9%
Percent of all children in foster care for at least 24 months who experienced two or fewer placements ⁽¹⁾	31%	33%	---	35%	36%
AB 636 Measure C4.3-Placement stability at least 24 months	41.8%	41.8%	41.8%	41.8%	41.8%

⁽¹⁾ Data for FY 2009-10 will be available in the fourth quarter of 2010 from the AB 636 reporting site.

Prevention and Early Intervention (7500B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	8,068,640	7,004,589	10,361,765	8,583,584	(1,778,181)	8,646,230
Miscellaneous Revenue	325,362	221,692	143,500	113,500	(30,000)	113,500
Total Revenue	8,394,002	7,226,281	10,505,265	8,697,084	(1,808,181)	8,759,730
Fund Balance	913,335		338,335	313,335	(25,000)	
TOTAL SOURCES	9,307,337	7,226,281	10,843,600	9,010,419	(1,833,181)	8,759,730
REQUIREMENTS						
Salaries and Benefits	4,484,584	4,550,909	4,827,553	4,853,871	26,318	4,916,517
Services and Supplies	5,508,702	4,047,146	5,035,631	4,518,130	(517,501)	4,518,130
Other Charges	7,034,391	5,850,533	8,676,362	7,067,440	(1,608,922)	7,067,440
Other Financing Uses		2,448	3,345	2,931	(414)	2,931
Gross Appropriations	17,027,677	14,451,035	18,542,891	16,442,372	(2,100,519)	16,505,018
Intrafund Transfers	(1,904,955)	(1,095,822)	(1,378,572)	(983,102)	395,470	(983,102)
Net Appropriations	15,122,722	13,355,213	17,164,319	15,459,270	(1,705,049)	15,521,916
Contingencies/Dept Reserves	313,335		313,335	313,335		
TOTAL REQUIREMENTS	15,436,057	13,355,213	17,477,654	15,772,605	(1,705,049)	15,521,916
NET COUNTY COST	6,128,719	6,128,932	6,634,054	6,762,186	128,132	6,762,186
AUTHORIZED POSITIONS						
Salary Resolution	50.0	43.0	43.0	43.0		43.0
Funded FTE	50.0	43.0	43.0	42.5	(0.5)	42.5

**Prevention and Early Intervention (7500B)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of initial contacts made by Veterans	---	200	409	200	200
Number of families referred for counseling services at Family Resource Centers	2,302	2,757	2,456	2,000	2,000
Number of clients served by Core Service Agencies contracting with HSA:					
- Individuals	26,660	32,815	39,968	32,000	32,000
- Families	9,664	11,686	13,608	12,000	12,000
Number of children served through child care payment assistance	2,765	2,736	2,139	2,400	2,400
How Well We Do It (Quality / Efficiency)					
Percent of children receiving CalWORKS who are eligible and receive childcare payment assistance ⁽¹⁾	71%	75%	93%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of households receiving assistance from HSA to secure or maintain housing (data development)	---	---	---	---	---
Percent of clients needing food and / or shelter who were assisted by Core Services Agencies:					
- Food	99%	99%	98%	97%	97%
- Shelter ⁽²⁾	76%	78%	76%	50%	50%

⁽¹⁾ Childcare payment assistance begins with the family's entry into the CalWORKS program.

⁽²⁾ Includes referrals to shelters, motel vouchers, and financial assistance for Section 8 deposits, move-in costs, and rent. A quality improvement effort is underway to develop and track consistent use of Core Service Agency and shelter service delivery terminology.

Department of Child Support Services (2600B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	10,920,979	11,327,047	11,508,799	11,543,562	34,763	11,543,562
Miscellaneous Revenue	206,786	(67)	269,060	216,117	(52,943)	311,310
TOTAL SOURCES	11,127,765	11,326,980	11,777,859	11,759,679	(18,180)	11,854,872
REQUIREMENTS						
Salaries and Benefits	9,242,170	9,677,772	10,038,623	10,120,854	82,231	10,265,086
Services and Supplies	560,746	454,728	498,650	464,650	(34,000)	464,650
Other Charges	1,365,946	1,194,449	1,379,193	1,285,508	(93,685)	1,285,508
Other Financing Uses	47,621					
Gross Appropriations	11,216,483	11,326,949	11,916,466	11,871,012	(45,454)	12,015,244
Intrafund Transfers	(88,718)	31	(138,607)	(111,333)	27,274	(160,372)
TOTAL REQUIREMENTS	11,127,765	11,326,980	11,777,859	11,759,679	(18,180)	11,854,872
AUTHORIZED POSITIONS						
Salary Resolution	98.0	92.0	92.0	90.0	(2.0)	90.0
Funded FTE	97.0	90.7	91.0	88.6	(2.4)	88.6

**Department of Child Support Services (2600B)
General Fund**

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Electronic Data Processing Services

The California Department of Child Support Services is increasing its allocation to San Mateo County to support electronic data processing services. The increased allocation results in reduced participation in the Federal Financial Participation Program. The Department will decrease its local match dollars, which will lower the draw down of federal match dollars.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
19,128	0	19,128	0	0	0

FY 2011-12 September Revisions

No change.

Department of Child Support Services (2600B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of child support cases	14,021	13,794	12,896	12,000	12,000
Total number of medical support cases	8,524	8,277	8,140	8,000	8,000
Total number of children served in all case categories (current, arrears, and medical) (1)	19,629	19,312	18,054	16,800	16,800
How Well We Do It (Quality / Efficiency)					
Total amount of child support collected (in millions)	\$28.7	\$29.8	\$28.9	\$28.5	\$28.5
Percent of cases with orders for child support	84%	85%	90%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of dollars of current child support owed that is paid					
- San Mateo County	59%	60%	60%	60%	60%
- Bay Area average (2)	59%	58%	59%	---	---
- State average (2)	54%	54%	55%	---	---
Percent of cases that receive a payment toward arrears	65%	65%	65%	65%	65%
Percent of cases with a medical insurance order where medical insurance is being provided by the obligor	49%	57%	62%	58%	58%
Percent of former and never assisted cases receiving a current child support payment	79%	81%	83%	80%	75%

(1) The decrease in FY 2011-11 reflects the projected impact of the current economic downturn.

(2) Data will be available following the close of the federal fiscal year.

Human Resources Department (1700B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	348,275	325,873	328,160	315,679	(12,481)	325,679
Interfund Revenue	3,650,803	4,016,284	4,534,556	4,498,406	(36,150)	4,507,160
Miscellaneous Revenue	23,888	258,767	125,260	237,100	111,840	217,100
Total Revenue	4,022,967	4,600,923	4,987,976	5,051,185	63,209	5,049,939
Fund Balance	939,868	737,716	737,716	778,895	41,179	708,895
TOTAL SOURCES	4,962,835	5,338,639	5,725,692	5,830,080	104,388	5,758,834
REQUIREMENTS						
Salaries and Benefits	6,922,789	7,017,689	7,653,963	7,679,878	25,915	7,678,632
Services and Supplies	1,891,466	1,725,750	1,990,048	1,952,603	(37,445)	1,882,603
Other Charges	525,678	651,266	532,585	559,883	27,298	559,883
Fixed Assets	6,470		10,000		(10,000)	
Gross Appropriations	9,346,403	9,394,705	10,186,596	10,192,364	5,768	10,121,118
Intrafund Transfers	(1,188,555)	(1,097,019)	(1,348,465)	(1,251,138)	97,327	(1,251,138)
Net Appropriations	8,157,848	8,297,686	8,838,131	8,941,226	103,095	8,869,980
Contingencies/Dept Reserves	579,841	569,841	569,841	590,531	20,690	590,531
TOTAL REQUIREMENTS	8,737,689	8,867,527	9,407,972	9,531,757	123,785	9,460,511
NET COUNTY COST	3,774,854	3,528,888	3,682,280	3,701,677	19,397	3,701,677
AUTHORIZED POSITIONS						
Salary Resolution	59.0	55.0	56.0	55.0	(1.0)	55.0
Funded FTE	56.6	54.1	55.1	52.9	(2.1)	52.9

**Human Resources Department (1700B)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of applicants	13,578	12,803	9,365	9,500	9,500
Number of hires					
- New hires	497	297	126	130	130
- Promotions	490	327	201	220	220
- Extra help	675	501	510	500	500
Number of employment complaints:					
- Equal Employment Opportunity	117	69	95	90	90
- Employee and Labor Relations	39	36	74	60	60
Number of training participants:					
- Training and Development classes	4,064	4,961	3,638	4,000	4,000
- Health Promotion and Risk Assessment classes	2,832	3,246	2,862	2,500	2,500
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating overall satisfaction with services good or better	95%	95%	94%	90%	90%
Percent of employees leaving County employment:					
- Retirees	2.9%	2.2%	2.3%	2.0%	2.0%
- Within one year of employment	1.0%	0.3%	0.4%	0.5%	0.5%
- Other	4.9%	3.9%	3.1%	4.3%	4.3%
Turnover rate as compared to ICMA: ⁽¹⁾					
- San Mateo County	8.8%	6.5%	5.8%	6.8%	6.8%
- ICMA	8.2%	7.6%	7.6%	7.6%	7.6%
Percent of complaints resolved prior to formal process:					
- Equal Employment Opportunity	97%	87%	92%	90%	90%
- Employee and Labor Relations	95%	95%	99%	90%	90%
Number of workers' compensation claims (per 100 FTEs):					
- San Mateo County	11	10.3	9.3	10.1	10.1
- ICMA	12	12	12	12	12
Time-to-fill vacancies (in weeks): ⁽²⁾					
- Internal	6	5	4	5	5
- External	9	6	6	6	6

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Is Anyone Better Off? (Outcome / Effect)					
Percent of clients satisfied with new hires after six months	95%	94%	94%	90%	90%
Percent of positions filled with internal candidates:					
- Management	82%	65%	73%	65%	65%
- Non-management	46%	51%	58%	50%	50%
Percent of participants utilizing skills or reporting change in behavior after attending training classes:					
- Training and Development classes	93%	98%	99%	90%	90%
- Health Promotion and Risk Assessment classes	90%	87%	95%	90%	90%

(1) This data was obtained from International City / County Management Association (ICMA), Comparative Performance Measurement FY 2007 Data Report.

(2) This data reflects time between recruitment opening and referral of list to department.

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LIVABLE COMMUNITY

OUR GROWTH OCCURS NEAR TRANSIT,
PROMOTES AFFORDABLE,
LIVABLE CONNECTED COMMUNITIES.

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



County Summaries

Healthy Community

Prosperous Community

Livable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

Livable Community FY 2010-11 and 2011-12 All Funds Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
General Fund Budgets						
Planning and Building	11,809,700	9,357,316	11,324,986	9,291,538	(2,033,448)	8,657,221
Local Agency Formation Commission	294,263	249,297	313,995	299,446	(14,549)	294,977
Housing and Community Development	9,634,798	5,780,825	8,221,022	8,330,067	109,045	8,368,635
Total General Fund	21,738,761	15,387,438	19,860,003	17,921,051	(1,938,952)	17,320,833
Non-General Fund Budgets						
County Library	29,789,788	32,491,926	29,279,168	31,418,341	2,139,173	27,765,016
Total Non-General Fund	29,789,788	32,491,926	29,279,168	31,418,341	2,139,173	27,765,016
Total Requirements	51,528,549	47,879,364	49,139,171	49,339,392	200,221	45,085,849
Total Sources	49,757,627	47,880,107	47,349,504	47,589,470	239,966	43,335,927
Net County Cost	1,770,922	(743)	1,789,667	1,749,922	(39,745)	1,749,922
AUTHORIZED POSITIONS						
Salary Resolution	205.0	197.0	200.0	197.0	(3.0)	197.0
Funded FTE	187.1	179.8	184.5	180.5	(4.1)	180.5
<u>FOR INFORMATION ONLY:</u>						
Housing Authority	66,479,593	65,388,994	65,481,839	69,177,771	3,695,932	69,177,771

LIVABLE COMMUNITY

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Planning and Building					
Quality / Outcome measures meeting performance targets	50%	60%	69%	75%	75%
Cost per capita	\$122	\$113	\$108	\$114	\$112
Department of Housing					
Quality / Outcome measures meeting performance targets	56%	40%	57%	75%	75%
Cost per household served	\$1,206	\$1,541	\$1,557	\$1,450	\$1,450
Affordable housing units countywide:					
- Homeownership programs	1,219	1,249	1,255	1,300	1,300
- Rent controlled apartments	2,900	2,900	2,940	2,650	2,600
- Open-market rental assistance (Section 8)	3,723	3,604	3,582	3,600	3,600
- Non-profit rental housing	5,286	1,731	1,698	1,900	2,100

**Planning and Building (3800B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	2,408,163	2,510,704	2,449,077	2,339,000	(110,077)	2,339,000
Fines, Forfeitures and Penalties	19,373	46,260	15,000	15,000		15,000
Intergovernmental Revenues		868	30,000	50,000	20,000	25,000
Charges for Services	1,442,053	1,189,171	1,524,200	1,237,100	(287,100)	1,364,384
Interfund Revenue	57,502	125,551	70,000	95,000	25,000	80,200
Miscellaneous Revenue	501,199	715,560	755,689	454,644	(301,045)	147,200
Total Revenue	4,428,289	4,588,115	4,843,966	4,190,744	(653,222)	3,970,784
Fund Balance	5,610,489	4,691,353	4,691,353	3,450,872	(1,240,481)	3,036,515
TOTAL SOURCES	10,038,778	9,279,468	9,535,319	7,641,616	(1,893,703)	7,007,299
REQUIREMENTS						
Salaries and Benefits	5,928,017	6,043,834	6,811,006	6,678,987	(132,019)	6,856,810
Services and Supplies	3,432,237	6,292,129	7,246,070	5,367,264	(1,878,806)	4,641,564
Other Charges	821,470	589,150	832,440	614,746	(217,694)	614,746
Gross Appropriations	10,181,724	12,925,113	14,889,516	12,660,997	(2,228,519)	12,113,120
Intrafund Transfers	(2,539,504)	(5,529,934)	(5,526,667)	(4,401,813)	1,124,854	(4,346,257)
Net Appropriations	7,642,220	7,395,179	9,362,849	8,259,184	(1,103,665)	7,766,863
Contingencies/Dept Reserves	4,167,480	1,962,137	1,962,137	1,032,354	(929,783)	890,358
TOTAL REQUIREMENTS	11,809,700	9,357,316	11,324,986	9,291,538	(2,033,448)	8,657,221
NET COUNTY COST	1,770,922	77,847	1,789,667	1,649,922	(139,745)	1,649,922
AUTHORIZED POSITIONS						
Salary Resolution	55.0	52.0	52.0	52.0		52.0
Funded FTE	54.6	52.0	53.7	51.6	(2.1)	51.6

Administration and Support (3810P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Miscellaneous Revenue	754	3,461				
Total Revenue	754	3,461				
Fund Balance	4,251,429	4,691,353	4,691,353	3,450,872	(1,240,481)	3,036,515
TOTAL SOURCES	4,252,183	4,694,814	4,691,353	3,450,872	(1,240,481)	3,036,515
REQUIREMENTS						
Salaries and Benefits	1,501,654	1,627,804	1,788,228	1,782,077	(6,151)	1,853,382
Services and Supplies	165,015	3,080,418	3,164,561	2,527,518	(637,043)	2,291,657
Other Charges	513,174	451,984	682,559	480,640	(201,919)	480,640
Gross Appropriations	2,179,842	5,160,206	5,635,348	4,790,235	(845,113)	4,625,679
Intrafund Transfers	(2,539,504)	(2,712,918)	(2,709,651)	(2,092,295)	617,356	(2,200,100)
Net Appropriations	(359,662)	2,447,288	2,925,697	2,697,940	(227,757)	2,425,579
Contingencies/Dept Reserves	4,167,480	1,962,137	1,962,137	1,032,354	(929,783)	890,358
TOTAL REQUIREMENTS	3,807,818	4,409,425	4,887,834	3,730,294	(1,157,540)	3,315,937
NET COUNTY COST	(444,364)	(285,389)	196,481	279,422	82,941	279,422
AUTHORIZED POSITIONS						
Salary Resolution	15.0	15.0	15.0	15.0		15.0
Funded FTE	14.9	14.9	14.9	14.9		14.9

**Administration and Support (3810P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of service requests processed for:					
- Word processing	3,798	3,437	2,748	2,800	3,000
- Graphics	1,022	992	1,034	980	1,000
Number of public hearing items agendaized	237	171	113	125	150
How Well We Do It (Quality / Efficiency)					
Percent of service requests completed by due date:					
- Word processing	100%	100%	100%	100%	100%
- Graphics	95%	98%	98%	98%	98%
Percent of letters of decision mailed within three working days of hearing date	99%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Percent of Department budget allocated to Administration and Support	10.1%	10.6%	---	10.8%	10.7%
Percent availability of network during scheduled hours	99%	100%	99%	99.5%	99.5%

Long Range Planning Services (3830P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues		868		50,000	50,000	25,000
Charges for Services		2,660				
Interfund Revenue	57,502	125,551	70,000	95,000	25,000	80,200
Miscellaneous Revenue	130,750	159,947	161,200	136,200	(25,000)	136,200
Total Revenue	188,252	289,027	231,200	281,200	50,000	241,400
Fund Balance	835,623					
TOTAL SOURCES	1,023,875	289,027	231,200	281,200	50,000	241,400
REQUIREMENTS						
Salaries and Benefits	741,294	870,604	1,081,369	984,274	(97,095)	1,013,160
Services and Supplies	512,961	556,422	1,055,891	817,880	(238,011)	544,241
Other Charges	9,476	12,206	13,052	9,023	(4,029)	9,023
Gross Appropriations	1,263,731	1,439,231	2,150,312	1,811,177	(339,135)	1,566,424
Intrafund Transfers		(812,588)	(812,588)	(548,807)	263,781	(343,854)
TOTAL REQUIREMENTS	1,263,731	626,643	1,337,724	1,262,370	(75,354)	1,222,570
NET COUNTY COST	239,856	337,616	1,106,524	981,170	(125,354)	981,170
AUTHORIZED POSITIONS						
Salary Resolution	8.0	7.0	7.0	7.0		7.0
Funded FTE	8.0	7.0	7.7	7.0	(0.7)	7.0

Long Range Planning Services (3830P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of minor projects / programs in development (less than one year)	9	9	9	8	8
Number of major projects / programs in development (less than one year)	5	16	12	10	10
How Well We Do It (Quality / Efficiency)					
Percent of total hours spent on projects and program that contribute to the following Shared Vision 2010 goals:					
- Increase housing supply, especially additions to affordable and transit oriented development housing supplies	11%	12%	13%	15%	15%
- Reduce traffic congestion	7%	1%	1%	15%	15%
- Preserve and enhance the natural environment and increase recreational opportunities	22%	20%	30%	25%	25%
- Enhance the built environment	33%	46%	36%	25%	25%
- Reduce airport noise	27%	21%	20%	20%	20%
Is Anyone Better Off? (Outcome / Effect)					
Percent of projects proceeding in accordance with established time frame, budget, and priorities ⁽¹⁾	---	70%	60%	70%	80%
Percent of customer survey respondents and project participants / stakeholders rating services good or better (data development)	---	---	---	90%	90%

⁽¹⁾ This was a new measure in FY 2008-09.

Development Review Services (3840P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	2,408,163	2,510,704	2,449,077	2,339,000	(110,077)	2,339,000
Fines, Forfeitures and Penalties	19,373	46,260	15,000	15,000		15,000
Intergovernmental Revenues			30,000		(30,000)	
Charges for Services	1,442,053	1,186,511	1,524,200	1,237,100	(287,100)	1,364,384
Miscellaneous Revenue	369,695	552,153	594,489	318,444	(276,045)	11,000
Total Revenue	4,239,283	4,295,628	4,612,766	3,909,544	(703,222)	3,729,384
Fund Balance	523,437					
TOTAL SOURCES	4,762,720	4,295,628	4,612,766	3,909,544	(703,222)	3,729,384
REQUIREMENTS						
Salaries and Benefits	3,685,069	3,545,426	3,941,409	3,912,636	(28,773)	3,990,268
Services and Supplies	2,754,262	2,655,289	3,025,618	2,021,866	(1,003,752)	1,805,666
Other Charges	298,820	124,960	136,829	125,083	(11,746)	125,083
Gross Appropriations	6,738,151	6,325,676	7,103,856	6,059,585	(1,044,271)	5,921,017
Intrafund Transfers		(2,004,428)	(2,004,428)	(1,760,711)	243,717	(1,802,303)
TOTAL REQUIREMENTS	6,738,151	4,321,248	5,099,428	4,298,874	(800,554)	4,118,714
NET COUNTY COST	1,975,431	25,620	486,662	389,330	(97,332)	389,330
AUTHORIZED POSITIONS						
Salary Resolution	32.0	30.0	30.0	30.0		30.0
Funded FTE	31.7	30.0	31.0	29.7	(1.4)	29.7

Development Review Services (3840P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Deferred Contract Revenues

This adjustment reappropriates deferred revenue received in FY 2009-10 from applicants and developers for continuing project-related contracts, including environmental impact reviews.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
307,444	307,444	0	0	0	0

FY 2011-12 September Revisions

2. Elimination of One-Time Contract Revenue

One-time deferred contract revenues from applicants and developers and corresponding expenditures have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(307,444)	(307,444)	0	0	0	0

Development Review Services (3840P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of building permits issued	1,944	1,704	1,584	1,700	1,750
Number of customers seen at the Development Review Center	13,464	11,338	11,120	11,500	12,000
Average number of days to issue a Major Type building permit ⁽¹⁾	---	202	272	190	180
How Well We Do It (Quality / Efficiency)					
Percent of customers served at the Development Review Center within twenty minutes	89%	90%	91%	90%	90%
Percent of planning permits requiring a public hearing processed within four months	69%	73%	70%	75%	75%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating services good or better	90%	81%	93%	90%	90%
Number of building permits finalized	1,987	1,982	1,631	1,850	1,900
Percent of major type building permits issued within 365 days ⁽¹⁾	---	87%	79%	90%	90%

⁽¹⁾ These were new measures in FY 2008-09.

**Local Agency Formation Commission (3570B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	189,019	159,278	149,958	165,638	15,680	166,608
Charges for Services	13,635	29,573	25,000	25,000		25,000
Total Revenue	202,654	188,851	174,958	190,638	15,680	191,608
Fund Balance	91,609	139,037	139,037	108,808	(30,229)	103,369
TOTAL SOURCES	294,263	327,888	313,995	299,446	(14,549)	294,977
REQUIREMENTS						
Salaries and Benefits	200,721	202,272	210,897	219,867	8,970	221,322
Services and Supplies	31,410	62,354	93,544	71,132	(22,412)	65,693
Other Charges	31,857	29,403	54,286	57,065	2,779	57,065
Gross Appropriations	263,988	294,029	358,727	348,064	(10,663)	344,080
Intrafund Transfers	(96,222)	(74,979)	(74,979)	(82,819)	(7,840)	(83,304)
Net Appropriations	167,766	219,050	283,748	265,245	(18,503)	260,776
Contingencies/Dept Reserves	126,497	30,247	30,247	34,201	3,954	34,201
TOTAL REQUIREMENTS	294,263	249,297	313,995	299,446	(14,549)	294,977
NET COUNTY COST	0	(78,591)				
AUTHORIZED POSITIONS						
Salary Resolution	1.0	1.0	1.0	1.0		1.0
Funded FTE	1.0	1.0	1.0	1.0		1.0

County Library (3700B)
County Library Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	17,918,752	18,802,988	15,720,839	17,294,081	1,573,242	16,169,664
Use of Money and Property	(243,475)	102,831	159,512	84,800	(74,712)	94,800
Intergovernmental Revenues	545,943	453,344	518,523	445,776	(72,747)	418,240
Charges for Services	748,608	692,722	697,000	612,000	(85,000)	544,000
Interfund Revenue	150,158	157,388	157,388	160,000	2,612	12,733
Miscellaneous Revenue	719,187	792,271	535,524	1,180,032	644,508	315,232
Total Revenue	19,839,173	21,001,544	17,788,786	19,776,689	1,987,903	17,554,669
Fund Balance	9,950,614	11,490,382	11,490,382	11,641,652	151,270	10,210,347
TOTAL SOURCES	29,789,788	32,491,926	29,279,168	31,418,341	2,139,173	27,765,016
REQUIREMENTS						
Salaries and Benefits	11,350,475	11,909,355	12,324,677	12,913,036	588,359	13,095,719
Services and Supplies	12,936,166	14,398,639	15,551,681	16,287,235	735,554	11,102,323
Other Charges	1,256,786	1,378,565	1,473,574	1,413,786	(59,788)	1,407,786
Fixed Assets	16,540	1,058,388	1,195,000	212,000	(983,000)	
Gross Appropriations	25,559,967	28,744,947	30,544,932	30,826,057	281,125	25,605,828
Intrafund Transfers	(7,260,561)	(7,894,673)	(9,202,791)	(9,618,063)	(415,272)	(7,538,076)
Net Appropriations	18,299,406	20,850,274	21,342,141	21,207,994	(134,147)	18,067,752
Contingencies/Dept Reserves	7,193,282	7,403,077	3,698,452	3,656,026	(42,426)	3,142,943
Non-General Fund Reserves	4,297,100	4,238,575	4,238,575	6,554,321	2,315,746	6,554,321
TOTAL REQUIREMENTS	29,789,788	32,491,926	29,279,168	31,418,341	2,139,173	27,765,016
AUTHORIZED POSITIONS						
Salary Resolution	130.0	130.0	130.0	130.0		130.0
Funded FTE	112.5	113.0	113.0	114.2	1.2	114.2

County Library (3700B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Final Budget Adjustments

Represents modest adjustments to Library revenues and expenditures, including donation supported activities and book purchases, and adjusts cost-applied charges from the Administrative Division to Library branches.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,561)	423,678	(425,239)	0	0	0

FY 2011-12 September Revisions

2. Final Budget Adjustments

One-time items, including donations and related expenditures, as well as cost-applied charges from the Administrative Division to the Library branches, have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(17,336)	(421,961)	404,625	0	0	0

Department of Housing (7900B)
ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	1,482,262	1,472,650	1,454,508	1,475,883	21,375	1,475,883
Intergovernmental Revenues	70,969,069	68,051,308	70,073,260	73,975,423	3,902,163	73,975,423
Charges for Services	13					
Interfund Revenue		87,650				
Miscellaneous Revenue	1,633,155	1,558,211	2,175,093	1,947,487	(227,606)	1,986,055
Other Financing Sources	135,854					
Total Revenue	74,220,353	71,169,819	73,702,861	77,398,793	3,695,932	77,437,361
Fund Balance	1,894,038			9,045	9,045	9,045
TOTAL SOURCES	76,114,391	71,169,819	73,702,861	77,407,838	3,704,977	77,446,406
REQUIREMENTS						
Salaries and Benefits	6,395,545	6,499,619	6,574,135	6,556,109	(18,026)	6,594,677
Services and Supplies	2,944,616	2,645,314	2,668,394	3,033,582	365,188	3,033,582
Other Charges	66,556,979	61,764,764	64,128,916	66,962,109	2,833,193	66,962,109
Fixed Assets	209,206	259,122	294,512	1,110,089	815,577	1,110,089
Gross Appropriations	76,106,346	71,168,819	73,665,957	77,661,889	3,995,932	77,700,457
Intrafund Transfers				(200,000)	(200,000)	(200,000)
Net Appropriations	76,106,346	71,168,819	73,665,957	77,461,889	3,795,932	77,500,457
Contingencies/Dept Reserves	8,045	1,000	36,904	45,949	9,045	45,949
TOTAL REQUIREMENTS	76,114,391	71,169,819	73,702,861	77,507,838	3,804,977	77,546,406
NET COUNTY COST	0	0		100,000	100,000	100,000
AUTHORIZED POSITIONS						
Salary Resolution	65.0	60.0	63.0	60.0	(3.0)	60.0
Funded FTE	64.9	59.9	62.9	59.7	(3.2)	59.7

Housing and Community Development (7920P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	5,512,466	4,409,846	6,456,539	6,456,539		6,456,539
Charges for Services	13					
Miscellaneous Revenue	2,228,281	1,370,979	1,764,483	1,764,483		1,803,051
Total Revenue	7,740,760	5,780,825	8,221,022	8,221,022		8,259,590
Fund Balance	1,894,038			9,045	9,045	9,045
TOTAL SOURCES	9,634,798	5,780,825	8,221,022	8,230,067	9,045	8,268,635
REQUIREMENTS						
Salaries and Benefits	2,211,450	2,134,083	2,080,357	1,890,966	(189,391)	1,929,534
Services and Supplies	554,481	227,938	282,289	590,122	307,833	590,122
Other Charges	6,860,822	3,417,804	5,821,472	6,003,030	181,558	6,003,030
Gross Appropriations	9,626,753	5,779,825	8,184,118	8,484,118	300,000	8,522,686
Intrafund Transfers				(200,000)	(200,000)	(200,000)
Net Appropriations	9,626,753	5,779,825	8,184,118	8,284,118	100,000	8,322,686
Contingencies/Dept Reserves	8,045	1,000	36,904	45,949	9,045	45,949
TOTAL REQUIREMENTS	9,634,798	5,780,825	8,221,022	8,330,067	109,045	8,368,635
NET COUNTY COST	0	0		100,000	100,000	100,000
AUTHORIZED POSITIONS						
Salary Resolution	19.0	14.0	17.0	14.0	(3.0)	14.0
Funded FTE	18.9	13.9	16.9	13.7	(3.2)	13.7

Housing and Community Development (7920P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Federal grant expended on:					
- Affordable housing programs ⁽¹⁾	\$2,539,417	\$2,846,329	\$318,686	\$2,500,000	\$2,500,000
- Public services and public facilities	\$891,670	\$1,246,792	\$2,112,839	\$500,000	\$500,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	95%	67%	94%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of affordable housing units developed and occupied:					
- Annual	340	113	119	200	200
- Cumulative (since FY 1999-00)	1,655	1,768	1,877	1,968	2,168
Number of households benefitting from Homeowner Assistance					
- Annual	1,374	301	226	200	200
- Cumulative (since FY 2009-10) (data development)	---	---	490	500	700

⁽¹⁾ This measure includes loans for home rehabilitation and homebuyer assistance; estimate is lower because previous years contained closed out loans.

**Housing Authority (7930P)
Housing Authority Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	1,482,262	1,472,650	1,454,508	1,475,883	21,375	1,475,883
Intergovernmental Revenues	65,456,603	63,641,462	63,616,721	67,518,884	3,902,163	67,518,884
Interfund Revenue		87,650				
Miscellaneous Revenue	(595,126)	187,232	410,610	183,004	(227,606)	183,004
Other Financing Sources	135,854					
TOTAL SOURCES	66,479,593	65,388,994	65,481,839	69,177,771	3,695,932	69,177,771
REQUIREMENTS						
Salaries and Benefits	4,184,095	4,365,536	4,493,778	4,665,143	171,365	4,665,143
Services and Supplies	2,390,135	2,417,376	2,386,105	2,443,460	57,355	2,443,460
Other Charges	59,696,157	58,346,960	58,307,444	60,959,079	2,651,635	60,959,079
Fixed Assets	209,206	259,122	294,512	1,110,089	815,577	1,110,089
TOTAL REQUIREMENTS	66,479,593	65,388,994	65,481,839	69,177,771	3,695,932	69,177,771
AUTHORIZED POSITIONS						
Salary Resolution	46.0	46.0	46.0	46.0		46.0
Funded FTE	46.0	46.0	46.0	46.0		46.0

Housing Authority (7930P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of households served by rental assistance ⁽¹⁾	4,193	4,449	4,404	4,400	4,400
How Well We Do It (Quality / Efficiency)					
Percent of rental assistance capacity being utilized	98%	98%	97%	96%	96%
Percent of customer survey respondents rating services good or better	89%	83%	90%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of clients successfully transitioning out of rental housing assistance ⁽²⁾	6	42	90	45	45

⁽¹⁾ This measure includes rental assistance provided by Section 8 vouchers such as Housing Choice, Project Based or other special programs in additions to Public Housing Units such as Midway Village and El Camino Village.

⁽²⁾ The data being measured reflects the number of clients that have transitioned out of rental assistance programs due to home purchase or achieving capacity to pay market rent. The change between FY 2006-07 and FY 2008-09 is because of a change in type of data included in the measure.



ENVIRONMENTALLY CONSCIOUS COMMUNITY

OUR NATURAL RESOURCES ARE PRESERVED THROUGH ENVIRONMENTAL STEWARDSHIP, REDUCING OUR CARBON EMISSIONS, AND USING ENERGY, WATER AND LAND MORE EFFICIENTLY.

County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally Conscious Community

Collaborative Community

Final Fund Balance Adjustments

Controller's Schedules

Glossary of Budget Terms

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

Environmentally Conscious Community FY 2010-11 and 2011-12 All Funds Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
General Fund Budgets						
Administrative Services	5,082,142	5,475,577	6,453,619	6,786,840	333,221	6,844,110
Engineering Services	3,726,822	3,419,530	5,255,220	4,956,938	(298,282)	4,996,594
Facilities Services	7,708,013	10,257,219	10,609,105	10,309,517	(299,588)	10,131,213
Vehicle and Equipment Services	198,337	203,769	230,385	230,385		230,385
Utilities	1,816,077	1,919,829	2,377,291	2,719,342	342,051	2,689,667
Real Property Services	3,047,685	3,197,440	3,390,769	3,453,043	62,274	3,427,431
Parks Department	8,589,546	8,680,316	8,859,872	8,825,692	(34,180)	9,028,576
Agricultural Commissioner/Sealer	4,246,310	4,524,870	4,580,394	4,916,489	336,095	4,701,835
Total General Fund	34,414,932	37,678,549	41,756,655	42,198,246	441,591	42,049,811
Non-General Fund Budgets						
Road Construction and Operations	37,720,262	44,155,571	31,740,136	50,889,063	19,148,927	40,069,434
Construction Services	4,252,081	2,754,836	3,743,176	2,863,303	(879,873)	2,516,804
Vehicle and Equipment Services	12,957,411	12,057,628	11,422,957	11,726,793	303,836	11,340,819
Waste Management	11,590,078	10,478,163	9,817,675	9,835,133	17,458	9,580,125
Transportation Services	3,098,791	3,301,446	3,421,950	3,494,745	72,795	3,113,921
Utilities	51,181,703	55,233,554	53,630,794	57,901,082	4,270,288	44,498,594
Airports	5,551,212	8,077,917	7,590,547	5,165,022	(2,425,525)	3,721,428
Capital Projects	9,237,071	12,636,593	34,106,091	28,646,548	(5,459,543)	15,100,490
Accumulated Capital Outlay Fund	5,693	5,748	5,893	5,948	55	6,148
Courthouse Construction Fund	5,039,269	4,915,684	4,785,058	4,697,606	(87,452)	1,772,012
Criminal Justice Construction Fund	2,113,242	2,285,508	2,158,660	2,249,962	91,302	2,309,962
Fish and Game	77,618	74,178	77,454	76,678	(776)	64,678
Off-Highway Vehicle License Fees	192,664	110,227	116,676	80,227	(36,449)	
Parks Acquisition and Development	5,862,799	6,332,061	10,136,124	5,640,676	(4,495,448)	4,541,716
Coyote Point Marina	1,914,298	1,807,915	3,967,334	2,284,975	(1,682,359)	2,674,425
Total Non-General Fund	150,794,193	164,227,029	176,720,525	185,557,761	8,837,236	141,310,556
Total Requirements	185,209,125	201,905,578	218,477,180	227,756,007	9,278,827	183,360,367
Total Sources	178,272,795	193,956,145	210,057,596	219,632,432	9,574,836	175,058,908
Net County Cost	6,936,330	7,949,433	8,419,584	8,123,575	(296,009)	8,301,459
AUTHORIZED POSITIONS						
Salary Resolution	434.0	410.0	410.0	393.0	(17.0)	393.0
Funded FTE	430.9	408.5	409.6	390.2	(19.5)	390.2

ENVIRONMENTALLY CONSCIOUS COMMUNITY	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
Department of Public Works					
Quality / Outcome measures meeting performance targets	74%	71%	76%	75%	75%
Energy consumption / electricity usage in County maintained facilities - kilowatt hours per 1,000 square feet:					
- Detention space	13,011	12,929	10,762	11,000	11,000
- Office space	12,772	11,792	12,360	13,050	13,050
Energy consumption / gas usage in County maintained facilities - therms per 1,000 square feet:					
- Detention space	1,262	1,270	1,310	1,450	1,450
- Office space	726	811	713	675	675
Real Property Services					
Quality / Outcome measures meeting performance targets	50%	100%	100%	75%	75%
Parks Department					
Quality / Outcome measures meeting performance targets	77%	73%	81%	75%	75%
Cost per visitor	\$5.71	\$5.41	\$3.78	\$4.36	\$4.32
Number of parks visitors	1,731	1,547		1,500	1,515
Coyote Point Marina					
Quality / Outcome measures meeting performance targets	---	---	50%	75%	75%
Agricultural Commissioner Sealer					
Quality / Outcome measures meeting performance targets	---	---	---	75%	75%

Department of Public Works (4500D)
ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	7,298,694	7,325,971	6,255,018	6,353,707	98,689	6,355,243
Licenses, Permits and Franchises	5,269,501	4,818,609	5,429,518	673,171	(4,756,347)	763,171
Use of Money and Property	1,322,508	3,763,988	3,862,640	3,306,766	(555,874)	3,394,157
Intergovernmental Revenues	27,610,241	30,436,041	19,937,251	24,152,018	4,214,767	20,186,124
Charges for Services	11,431,561	12,286,564	11,208,149	15,047,007	3,838,858	14,265,395
Interfund Revenue	28,579,246	26,517,822	29,634,990	32,724,206	3,089,216	32,551,000
Miscellaneous Revenue	4,898,279	1,876,563	684,656	2,089,777	1,405,121	735,336
Other Financing Sources	2,289,911	3,048,965	2,885,798	3,309,256	423,458	3,505,776
Total Revenue	88,699,941	90,074,523	79,898,020	87,655,908	7,757,888	81,756,202
Fund Balance	56,854,317	66,907,764	65,778,780	78,667,805	12,889,025	57,422,442
TOTAL SOURCES	145,554,258	156,982,287	145,676,800	166,323,713	20,646,913	139,178,644
REQUIREMENTS						
Salaries and Benefits	33,163,933	32,700,524	37,104,469	37,656,823	552,354	37,991,544
Services and Supplies	46,501,880	42,511,424	53,850,364	62,114,132	8,263,768	52,199,678
Other Charges	12,287,811	12,113,916	12,137,481	11,748,481	(389,000)	10,007,058
Fixed Assets	5,824,270	5,379,822	14,644,334	19,351,259	4,706,925	7,079,094
Other Financing Uses	16,163,055	17,195,742	18,137,956	17,675,528	(462,428)	17,869,829
Gross Appropriations	113,940,949	109,901,428	135,874,604	148,546,223	12,671,619	125,147,203
Intrafund Transfers	(33,483,127)	(31,370,758)	(34,245,364)	(33,907,009)	338,355	(34,290,597)
Net Appropriations	80,457,822	78,530,670	101,629,240	114,639,214	13,009,974	90,856,606
Contingencies/Dept Reserves	50,690,735	68,040,253	33,748,452	42,112,324	8,363,872	39,257,922
Non-General Fund Reserves	13,734,373	10,764,116	10,915,163	10,126,625	(788,538)	9,618,566
TOTAL REQUIREMENTS	144,882,929	157,335,039	146,292,855	166,878,163	20,585,308	139,733,094
NET COUNTY COST	(671,328)	352,752	616,055	554,450	(61,605)	554,450
AUTHORIZED POSITIONS						
Salary Resolution	336.0	317.0	317.0	302.0	(15.0)	302.0
Funded FTE	335.0	317.1	317.1	300.7	(16.5)	300.7

Administrative Services (4510P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues			262,000		(262,000)	
Charges for Services		8,442				
Interfund Revenue	4,646,760	5,094,291	5,833,250	6,536,744	703,494	6,594,014
Miscellaneous Revenue	40,806	38,290	10,000	10,000		10,000
Other Financing Sources	96,420	35,617	49,432	49,432		49,432
Total Revenue	4,783,986	5,176,640	6,154,682	6,596,176	441,494	6,653,446
Fund Balance	61,000	61,000	61,000		(61,000)	
TOTAL SOURCES	4,844,986	5,237,640	6,215,682	6,596,176	380,494	6,653,446
REQUIREMENTS						
Salaries and Benefits	3,098,956	2,909,598	3,456,323	3,676,228	219,905	3,737,973
Services and Supplies	705,063	697,982	878,756	843,633	(35,123)	838,658
Other Charges	1,504,342	1,990,506	2,008,790	2,233,729	224,939	2,233,729
Fixed Assets	59,843		48,750	33,250	(15,500)	33,750
Other Financing Uses		61,000	61,000		(61,000)	
Gross Appropriations	5,368,203	5,659,086	6,453,619	6,786,840	333,221	6,844,110
Intrafund Transfers	(286,061)	(183,509)				
TOTAL REQUIREMENTS	5,082,142	5,475,577	6,453,619	6,786,840	333,221	6,844,110
NET COUNTY COST	237,155	237,937	237,937	190,664	(47,273)	190,664
AUTHORIZED POSITIONS						
Salary Resolution	28.0	28.0	28.0	28.0		28.0
Funded FTE	27.9	27.9	27.9	27.9		27.9

Administrative Services (4510P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Reclassification of Funding for Accounting Purposes

This adjustment reclassifies revenue received from operating Departments for accounting purposes only. There is no Net County Cost.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(262,000)	0	0	0	0	0
262,000	0	0	0	0	0

FY 2011-12 September Revisions

No change.

Administrative Services (4510P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of hours network is available during business hours	2,242	2,239	2,240	2,230	2,230
Number of work authorizations processed	2,621	2,439	2,210	2,100	2,100
Number of batched and scanned administrative document pages (data development) ⁽¹⁾	---	---	424,201	95,000	95,000
How Well We Do It (Quality / Efficiency)					
Percent of time network is available during business hours	100%	99%	100%	99%	99%
Percent of work authorizations processed within five days	98%	98%	99%	98%	98%
Percent of total administrative documents committed in FileNet ⁽¹⁾	---	---	25%	75%	95%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of information technology service requests resolved within 24 hours	495 / 99%	492 / 100%	513 / 100%	500 / 99%	500 / 99%
Number and percent of reimbursable work authorization expenditures fully reimbursed	1,382 / 99%	1,316 / 99%	1,163 / 100%	1,200 / 99%	1,200 / 99%
Number of administrative document pages committed to FileNet ⁽¹⁾	---	---	447,090	95,000	95,000

⁽¹⁾ The scanning of administrative documents was a new program that started in FY 2009-10. The peak in scanning occurred in FY 2009-10 because it was necessary to scan historical documents.

Engineering Services (4600P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues			35,000	48,000	13,000	
Charges for Services	17,028	40,677	9,074	9,074		9,074
Interfund Revenue	3,603,197	3,268,163	5,114,340	4,803,240	(311,100)	4,890,896
Miscellaneous Revenue	6,726	8,553				
Other Financing Sources	3,491	5,149				
Total Revenue	3,630,441	3,322,542	5,158,414	4,860,314	(298,100)	4,899,970
Fund Balance		182	182		(182)	
TOTAL SOURCES	3,630,441	3,322,724	5,158,596	4,860,314	(298,282)	4,899,970
REQUIREMENTS						
Salaries and Benefits	3,133,195	2,966,408	4,100,768	3,782,510	(318,258)	3,822,166
Services and Supplies	270,143	222,011	670,123	670,123		670,123
Other Charges	470,852	481,865	484,147	504,305	20,158	504,305
Gross Appropriations	3,874,189	3,670,283	5,255,038	4,956,938	(298,100)	4,996,594
Intrafund Transfers	(147,367)	(250,936)				
Net Appropriations	3,726,822	3,419,348	5,255,038	4,956,938	(298,100)	4,996,594
Contingencies/Dept Reserves		182	182		(182)	
TOTAL REQUIREMENTS	3,726,822	3,419,530	5,255,220	4,956,938	(298,282)	4,996,594
NET COUNTY COST	96,381	96,806	96,624	96,624		96,624
AUTHORIZED POSITIONS						
Salary Resolution	30.0	30.0	30.0	25.0	(5.0)	25.0
Funded FTE	29.5	29.5	29.5	24.6	(4.9)	24.6

Engineering Services (4600P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of roads, sewer, watershed, and parks projects funded	61	66	57	55	55
Number of counter service requests for maps and survey records	383	417	412	375	375
How Well We Do It (Quality / Efficiency)					
Number and percent of customers rating maps / survey records counter services good or better	32 / 100%	42 / 100%	16 / 100%	20 / 90%	20 / 90%
Percent of projects completed on time and within budget					
- Design phase on time	86%	100%	100%	85%	85%
- Design phase within budget ⁽¹⁾	71%	86%	78%	85%	85%
- Construction phase within budget ⁽¹⁾	100%	100%	78%	85%	85%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents (residents) rating road project improvements good or better ⁽²⁾	100%	100%	77%	90%	90%

⁽¹⁾ The percent of design phase and construction phase projects completed on time and within budget decreased in FY 2009-10 because when the design phase was complete for these projects, funding was not available for the construction phase. Once the construction phase funding was restored through Prop 1B and American Recovery and Reinvestment Act, the projects have to be revisited by the engineering design team, thereby driving up the cost of each project.

⁽²⁾ The percent of customer survey respondents rating road project improvements good or better decreased in FY 2009-10 because of a very small portion of residents who were unhappy with road improvements.

**Facilities Services (4730P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	551,017	561,163	474,844	501,644	26,800	501,644
Intergovernmental Revenues		1,077,114	1,893,169	1,987,429	94,260	1,987,429
Charges for Services	592,818	786,139	52,398	3,000	(49,398)	3,000
Interfund Revenue	7,104,010	6,173,807	6,215,669	6,954,508	738,839	6,973,822
Miscellaneous Revenue	344,142	227,616	278,156	278,156		278,156
Total Revenue	8,591,987	8,825,839	8,914,236	9,724,737	810,501	9,744,051
Fund Balance	179	1,292,669	1,292,669	197,618	(1,095,051)	
TOTAL SOURCES	8,592,166	10,118,508	10,206,905	9,922,355	(284,550)	9,744,051
REQUIREMENTS						
Salaries and Benefits	10,003,311	10,416,420	11,242,492	11,588,218	345,726	11,724,772
Services and Supplies	12,728,275	11,521,504	12,474,724	12,556,672	81,948	12,250,506
Other Charges	3,282,500	3,459,204	3,218,119	3,040,833	(177,286)	3,040,729
Other Financing Uses	12,021,379	12,654,818	13,315,666	13,108,028	(207,638)	13,108,028
Gross Appropriations	38,035,466	38,051,947	40,251,001	40,293,751	42,750	40,124,035
Intrafund Transfers	(30,327,633)	(28,128,728)	(29,975,896)	(29,984,234)	(8,338)	(29,992,822)
Net Appropriations	7,707,834	9,923,219	10,275,105	10,309,517	34,412	10,131,213
Contingencies/Dept Reserves	179	334,000	334,000		(334,000)	
TOTAL REQUIREMENTS	7,708,013	10,257,219	10,609,105	10,309,517	(299,588)	10,131,213
NET COUNTY COST	(884,154)	138,711	402,200	387,162	(15,038)	387,162
AUTHORIZED POSITIONS						
Salary Resolution	112.0	106.0	106.0	102.0	(4.0)	102.0
Funded FTE	112.0	106.0	106.0	101.8	(4.1)	101.8

Facilities Services (4730P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Daly City Clinic Maintenance

On June 1, 2010, the Department of Public Works assumed maintenance responsibilities for the Daly City Clinic. The responsibilities associated with assuming the Clinic include mechanical, electrical and plumbing maintenance, elevator maintenance, fire and life safety systems maintenance, emergency response, utility services, grounds maintenance, and light craft work. The increase in responsibilities required the addition of one new Stationary Engineer II position, tools, and construction materials to properly maintain the Clinic. The Board of Supervisors approved the additional position on June 29, 2010 and this funding adjustment adds appropriation to the budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
543,000	543,000	0	0	0	1

FY 2011-12 September Revisions

No changes.

Facilities Services 4730P
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of hours spent on preventative maintenance for:					
- County facilities maintenance	4,309	4,946	11,051	9,000	9,000
- Health and hospital facilities maintenance	1,769	3,100	5,023	5,000	5,000
Number of square feet maintained:					
- County facilities	2,570,333	2,501,168	2,595,000	2,313,168	2,313,168
- Custodial	1,918,085	1,871,826	1,871,826	1,871,826	1,871,826
- Health and hospital facilities	689,669	689,669	689,669	689,669	689,669
Number of work service requests:					
- County facilities	8,824	6,615	7,038	7,800	7,800
- Custodial	374	665	547	500	500
- Health and hospital facilities	6,558	5,896	5,971	6,000	6,000
Number of funded facilities / capital projects managed by Public Works project management staff	159	195	249	125	125
How Well We Do It (Quality / Efficiency)					
Percent of preventive maintenance completed within prescribed time frames:					
- County facilities	26%	52%	69%	75%	78%
- Health and hospital facilities	78%	90%	90%	90%	90%
Percent of funded facilities / capital projects managed by Public Works project management staff completed on time and within budget	100%	99%	98%	98%	98%
Percent below Building Owner's Management Association International (BOMA) average operating cost per square foot for County facilities	28%	30%	20%	20%	20%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers rating services good or better:					
- County facilities	93%	---	94%	90%	90%
- Custodial	98%	98%	100%	90%	90%
- Health and hospital facilities	92%	---	95%	90%	90%
Percent of square feet with a satisfactory Facility Condition Index (FCI)	60%	68%	68%	69%	70%

Road Construction and Operations (4520P) Special Revenue Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	73,841	125,913	80,000	120,000	40,000	120,000
Use of Money and Property	(218,009)	170,845	287,679	90,679	(197,000)	90,679
Intergovernmental Revenues	24,262,262	26,085,548	14,454,480	21,116,456	6,661,976	17,984,515
Charges for Services	183,761	337,799	307,500	267,500	(40,000)	206,000
Interfund Revenue	590,001	545,200	340,000	541,000	201,000	541,000
Miscellaneous Revenue	3,247,111	1,212,313	248,000	1,649,941	1,401,941	210,500
Total Revenue	28,138,967	28,477,619	15,717,659	23,785,576	8,067,917	19,152,694
Fund Balance	8,896,511	16,022,477	16,022,477	27,103,487	11,081,010	20,916,740
TOTAL SOURCES	37,035,478	44,500,096	31,740,136	50,889,063	19,148,927	40,069,434
REQUIREMENTS						
Salaries and Benefits	6,995,604	7,032,084	7,836,495	7,918,467	81,972	8,050,316
Services and Supplies	11,982,672	9,298,666	11,026,697	18,140,735	7,114,038	10,377,753
Other Charges	743,231	721,335	968,214	929,476	(38,738)	993,134
Fixed Assets	1,976,278		2,235,218	6,286,941	4,051,723	3,935,000
Net Appropriations	21,697,786	17,052,084	22,066,624	33,275,619	11,208,995	23,356,203
Contingencies/Dept Reserves	13,117,756	24,556,004	6,718,791	14,790,961	8,072,170	13,677,748
Non-General Fund Reserves	2,904,721	2,547,483	2,954,721	2,822,483	(132,238)	3,035,483
TOTAL REQUIREMENTS	37,720,262	44,155,571	31,740,136	50,889,063	19,148,927	40,069,434
NET COUNTY COST	684,784	(344,524)				
AUTHORIZED POSITIONS						
Salary Resolution	70.0	70.0	70.0	66.0	(4.0)	66.0
Funded FTE	70.0	70.0	70.0	66.0	(4.0)	66.0

Road Construction and Operations (4520P) Special Revenue Funds

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Crystal Springs Dam Bridge Demolition

The existing bridge over the Crystal Springs Dam on Skyline Boulevard will be demolished. The bridge, which is structurally deficient to withstand a maximum credible earthquake, has reached the end of its useful life and must be replaced. The bridge will be removed and San Francisco Public Utilities Commission (PUC) will proceed with dam modifications to increase the capacity of the reservoir. Grant funding from the State of California will be used for the Crystal Springs Dam Bridge Demolition.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
3,131,941	3,131,941	0	0	0	0

FY 2011-12 September Revisions

2. Elimination of Crystal Springs Dam Bridge Demolition

One-time grant funding from the State for the Crystal Springs Dam Demolition project has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(3,131,194)	(3,131,194)	0	0	0	0

Road Construction and Operations (4520P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of maintained miles ⁽¹⁾	316	313	315	315	315
- Primary	99	97	98	98	98
- Secondary	216	216	218	217	217
Number of lane miles					
- Sealed	29	67	16	50	50
- Resurfaced	4	2.8	12.5	5.0	5.0
- Reconstructed	1.3	0.8	0.4	1.5	1.5
Number of requests for service from the public or other agencies for: ⁽³⁾					
- Asphalt and concrete pavement	63	44	---	75	75
- Drainage facilities	34	36	---	30	30
- Vegetation management	110	87	---	95	95
Number of encroachment permits processed	---	361	373	425	425
Number of service requests for traffic ⁽³⁾	235	238	---	225	225
How Well We Do It (Quality / Efficiency)					
Percent of work hours spent on scheduled work	93%	95%	93%	92%	92%
Percent of productive hours not subject to injury related work modifications	98%	98%	98%	98%	98%
Cost per lane mile:					
- Sealed	\$27,538	\$33,770	\$15,890	\$25,000	\$30,000
- Resurfaced	\$191,625	\$151,410	\$126,797	\$200,000	\$175,000
- Reconstructed	\$604,032	\$647,690	\$414,425	\$650,000	\$650,000
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of customer survey respondents rating services good or better:					
- Service requests	27 / 80%	51 / 95%	25 / 85%	60 / 90%	60 / 90%
- Street sweeping	--- / ---	232 / 92%	181 / 74%	200 / 90%	200 / 90%
- Traffic	20 / 79%	8 / 85%	8 / 100%	35 / 90%	2 / 90%
Percent of road miles, by type, with Pavement Condition Index greater than established baseline: ⁽²⁾					
- Primary	84%	86%	87%	87%	86%
- Secondary	83%	87%	82%	85%	85%

-
- (1) Primary roads are defined as County maintained roads that are major thoroughfares and streets or the only road servicing a particular area. Secondary roads are defined as all other roads. Pavement Management System Centerline lengths were updated in FY 2009- 10 to reflect changes made to Collier Burns Reports when road lengths were re-measured.
- (2) The Pavement Condition Index (PCI) is a standard measurement system used statewide to rate the condition of roads. All roads maintained by the County are periodically inspected using defined criteria (cracks, deteriorating pavement, etc.) and assigned a rating. Repeat inspections are regularly conducted to determine if the road condition is becoming worse, staying the same, or improving.
- (3) Actual data is not available for these Performance Measures in FY 2009-10 because the measure was accidentally deleted from the database.

Construction Services (4740P) Construction Services Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	11,603	(3,501)				
Charges for Services	90,982	100,205	50,343	280,393	230,050	280,393
Interfund Revenue	3,455,147	2,208,301	3,510,613	2,454,556	(1,056,057)	2,236,411
Miscellaneous Revenue	648,177	30,411				
Other Financing Sources		237,200				
Total Revenue	4,205,910	2,572,615	3,560,956	2,734,949	(826,007)	2,516,804
Fund Balance	46,171	182,220	182,220	128,354	(53,866)	
TOTAL SOURCES	4,252,081	2,754,835	3,743,176	2,863,303	(879,873)	2,516,804
REQUIREMENTS						
Salaries and Benefits	2,589,186	1,827,105	2,073,245	2,101,024	27,779	1,937,122
Services and Supplies	701,864	490,704	1,126,186	561,837	(564,349)	518,263
Other Charges	778,811	308,672	280,418	200,442	(79,976)	61,419
Net Appropriations	4,069,861	2,626,482	3,479,849	2,863,303	(616,546)	2,516,804
Contingencies/Dept Reserves	182,220	128,354	263,327		(263,327)	
TOTAL REQUIREMENTS	4,252,081	2,754,836	3,743,176	2,863,303	(879,873)	2,516,804
AUTHORIZED POSITIONS						
Salary Resolution	29.0	16.0	16.0	16.0		16.0
Funded FTE	28.8	17.0	17.0	15.8	(1.2)	15.8

Construction Services (4740P)

Construction Services Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Maintenance of County-Owned Facilities

The Facilities Division will transfer funds to Construction Services to partially offset one-time costs related to maintenance of County-Owned facilities.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
238,705	238,705	0	0	0	0

FY 2011-12 September Revisions

2. Maintenance of County-Owned Facilities

One-time costs and funding to maintain County-Owned facilities has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(238,705)	(238,705)	0	0	0	0

Construction Services (4740P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of work requests	1,863	1,810	883	1,000	1,200
Number of capital projects	46	68	30	45	50
Number of jobs estimated	243	255	192	200	225
How Well We Do It (Quality / Efficiency)					
Percent of fixed cost jobs completed within budget	92%	98%	98%	94%	94%
Percent of capital projects completed within budget	92%	98%	100%	96%	96%
Percent of estimated jobs assigned	77%	41%	52%	67%	70%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers rating services good or better ⁽¹⁾	87%	---	100%	90%	90%

⁽¹⁾ No surveys were collected in FY 2008-09.

Vehicle and Equipment Services (4760P) ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(183,257)	56,708				20,550
Intergovernmental Revenues	1,188,596					
Charges for Services	33,817	34,867	10,000	14,000	4,000	14,000
Interfund Revenue	6,604,241	6,180,160	6,115,236	6,102,549	(12,687)	6,102,549
Miscellaneous Revenue	296,910	169,733	51,700	72,880	21,180	72,880
Other Financing Sources			1,000	1,000		1,000
Total Revenue	7,940,307	6,441,467	6,177,936	6,190,429	12,493	6,210,979
Fund Balance	5,900,225	5,475,406	5,475,406	5,766,749	291,343	5,360,225
TOTAL SOURCES	13,840,532	11,916,873	11,653,342	11,957,178	303,836	11,571,204
REQUIREMENTS						
Salaries and Benefits	2,492,929	2,582,163	2,799,177	2,928,867	129,690	2,961,037
Services and Supplies	3,979,508	3,355,403	3,993,259	4,158,994	165,735	4,147,374
Other Charges	810,028	773,102	785,609	647,285	(138,324)	647,285
Fixed Assets	2,163,112	1,426,130	2,030,500	1,715,650	(314,850)	2,435,000
Other Financing Uses			95,000		(95,000)	
Gross Appropriations	9,445,577	8,136,797	9,703,545	9,450,796	(252,749)	10,190,696
Intrafund Transfers	(1,765,235)	(1,642,150)	(3,184,823)	(2,853,843)	330,980	(3,228,843)
Net Appropriations	7,680,342	6,494,648	6,518,722	6,596,953	78,231	6,961,853
Non-General Fund Reserves	5,475,406	5,766,749	5,134,620	5,360,225	225,605	4,609,351
TOTAL REQUIREMENTS	13,155,748	12,261,397	11,653,342	11,957,178	303,836	11,571,204
NET COUNTY COST	(684,784)	344,524				
AUTHORIZED POSITIONS						
Salary Resolution	25.0	25.0	25.0	25.0		25.0
Funded FTE	25.0	25.0	25.0	25.0		25.0

Vehicle and Equipment Services (4760P)

ALL FUNDS

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

No change.

FY 2011-12 September Revisions

1. Vehicle and Equipment Purchases

Vehicle and equipment purchases were over-appropriated in the FY 2011-12 Recommended Budget. Excess appropriation has been eliminated and Reserves have been increased.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(1,715,650)	0	1,715,650	0	0

Vehicle and Equipment Services (4760P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of completed:					
- Preventive maintenance jobs	2,087	2,177	2,204	2,000	2,000
- Scheduled repairs	1,142	1,100	1,317	1,350	1,350
- Unscheduled repairs	82	131	125	175	175
Number of compact and mid-size alternative fuel vehicles in fleet (hybrid, electric, compressed natural gas, and fuel cell) ⁽¹⁾	---	---	177	200	200
How Well We Do It (Quality / Efficiency)					
Compact and mid-size vehicle average fuel economy in miles per gallon ⁽²⁾	28	29	29	30	30
Total fleet average fuel economy in miles per gallon ⁽³⁾	---	---	20	21	22
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers rating services good or better:					
- Motor pools / fleet vehicles	100%	92%	99%	90%	90%
- Road vehicles and equipment	---	100%	99%	90%	90%

⁽¹⁾ This is a new Performance Measure for FY 2009-10; the goal is to replace all compact and mid-size vehicles with alternative fuel vehicles by 2020.

⁽²⁾ The goal is to reach 30 miles per gallon by 2012 for mid-size and compact vehicles.

⁽³⁾ This is a new Performance Measure for FY 2009-10; the goal is to reach 25 miles per gallon by FY 2016-17.

Waste Management (4820B) Special Revenue Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	4,662,148	4,132,044	4,866,024	30,000	(4,836,024)	120,000
Use of Money and Property	(244,496)	49,942	50,000	12,101	(37,899)	12,101
Intergovernmental Revenues	112,941	255,953	131,000	185,000	54,000	180,000
Charges for Services	57,792	87,742	40,000	3,219,081	3,179,081	2,480,472
Interfund Revenue	639,478	1,174,002		2,659,397	2,659,397	2,534,393
Miscellaneous Revenue	73,767	72,829	25,000		(25,000)	
Total Revenue	5,301,630	5,772,512	5,112,024	6,105,579	993,555	5,326,966
Fund Balance	6,288,448	4,705,651	4,705,651	3,729,554	(976,097)	4,253,159
TOTAL SOURCES	11,590,078	10,478,163	9,817,675	9,835,133	17,458	9,580,125
REQUIREMENTS						
Salaries and Benefits	1,123,728	1,184,865	1,221,467	1,300,114	78,647	1,326,847
Services and Supplies	3,683,533	3,801,298	4,949,795	5,422,169	472,374	4,782,427
Other Charges	1,734,552	1,535,582	1,539,649	60,567	(1,479,082)	60,567
Other Financing Uses	342,614	226,865	226,865		(226,865)	
Net Appropriations	6,884,427	6,748,609	7,937,776	6,782,850	(1,154,926)	6,169,841
Contingencies/Dept Reserves	1,457,333	3,128,867	600,687	1,773,071	1,172,384	2,131,072
Non-General Fund Reserves	3,248,318	600,687	1,279,212	1,279,212		1,279,212
TOTAL REQUIREMENTS	11,590,078	10,478,163	9,817,675	9,835,133	17,458	9,580,125
AUTHORIZED POSITIONS						
Salary Resolution	9.0	9.0	9.0	9.0		9.0
Funded FTE	8.8	8.8	8.8	8.8	(0.0)	8.8

Waste Management (4820B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of visits to the County's RecycleWorks.org website	518,887	522,022	672,227	540,000	550,000
Number of programs / projects implemented in the unincorporated areas that reduce waste, promote resource conservation, or conserve natural resources (data development) ⁽¹⁾ ⁽²⁾	---	---	58	35	30
Number of businesses that meet established criteria and are certified as a "Green Business" ⁽²⁾	---	---	---	20	25
How Well We Do It (Quality / Efficiency)					
Number and percent of RecycleWorks hotline customers served well	--- / 100%	--- / 98%	91%	45 / 95%	45 / 95%
Is Anyone Better Off? (Outcome / Effect)					
AB 939 solid waste diversion in unincorporated San Mateo County:					
- Per person / per day ⁽³⁾	---	5.1	3.6	3.6	3.6
- Per employer / per day ⁽³⁾	---	15.7	---	12	12

⁽¹⁾ Some of the programs / projects include green building, green business, mini grant awards, internships, composting, education, seminars, recycling events, deconstruction, and county facilities recycling.

⁽²⁾ This was a new Performance Measure in FY 2009-10.

⁽³⁾ New reporting requirements under SB 1016 have eliminated the previously used database to calculate diversion as percentages. The new measurement is based on a per capita, pounds / per person / per day disposal reduction target. For FY 2010-11 the Population Target is 3.6 pounds / per person / per day, and the Employer target is 12 pounds / per employer / per day.

Transportation Services (4830P) Half-Cent Transportation Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	1,704,474	1,671,348	1,890,000	1,681,923	(208,077)	1,683,459
Use of Money and Property	6,469	2,352				
Charges for Services	1,330,963	1,399,719	1,314,294	1,195,309	(118,985)	1,212,806
Interfund Revenue	3,621					
Miscellaneous Revenue	50,832	10,371				
Total Revenue	3,096,359	3,083,790	3,204,294	2,877,232	(327,062)	2,896,265
Fund Balance	2,433	217,656	217,656	617,513	399,857	217,656
TOTAL SOURCES	3,098,792	3,301,446	3,421,950	3,494,745	72,795	3,113,921
REQUIREMENTS						
Salaries and Benefits	1,001,515	1,075,148	1,315,554	1,151,077	(164,477)	1,170,110
Services and Supplies	1,681,778	1,414,916	1,950,353	2,187,782	237,429	1,787,925
Other Charges	197,843	193,870	156,043	155,886	(157)	155,886
Net Appropriations	2,881,135	2,683,933	3,421,950	3,494,745	72,795	3,113,921
Contingencies/Dept Reserves	217,656	617,513				
TOTAL REQUIREMENTS	3,098,791	3,301,446	3,421,950	3,494,745	72,795	3,113,921
AUTHORIZED POSITIONS						
Salary Resolution	8.0	8.0	8.0	6.0	(2.0)	6.0
Funded FTE	8.0	8.0	8.0	6.0	(2.0)	6.0

Transportation Services (4830P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Average monthly number of County employees served in the Commute Alternatives Program (CAP):	1,558	1,636	1,459	1,300	1,300
- Vanpool	16	13	9	10	10
- Transit tickets	1,115	1,224	1,091	940	940
- Carpool	330	341	307	300	300
- Bike / walk	57	57	51	50	50
How Well We Do It (Quality / Efficiency)					
Commute Alternatives Program cost per participant per quarter	\$196	\$225	\$188	\$200	\$200
Is Anyone Better Off? (Outcome / Effect)					
Number of new Commute Alternatives Program participants ⁽¹⁾	158	118	272	50	50
Percent of survey respondents (participants) who reported that the Commute Alternatives Program had a positive effect on their lives and well-being	93%	94%	95%	94%	94%
Percent participation of County employees in Commute Alternatives Program as compared to percent employee participation in large companies:					
- San Mateo County	27%	28%	26%	25%	25%
- Other large employers in San Mateo County	15%	15%	15%	15%	15%

⁽¹⁾ The number of new Commute Alternatives Program participants is expected to decrease because the County of San Mateo is decreasing the number of new employees hired each year.

Utilities (4840B) ALL FUNDS

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	5,594,220	5,654,623	4,365,018	4,671,784	306,766	4,671,784
Licenses, Permits and Franchises	518,012	545,152	467,994	507,671	39,677	507,671
Use of Money and Property	(1,019,460)	344,380	765,865	236,042	(529,823)	239,883
Intergovernmental Revenues	36,689	36,178	34,602	34,180	(422)	34,180
Charges for Services	9,112,287	9,468,906	9,382,640	10,020,650	638,010	10,021,650
Interfund Revenue	1,932,203	1,873,897	2,505,882	2,672,212	166,330	2,677,915
Miscellaneous Revenue	115,053	33,133				85,000
Other Financing Sources	2,190,000	2,771,000	2,835,366	3,258,824	423,458	3,455,344
Total Revenue	18,479,004	20,727,269	20,357,367	21,401,363	1,043,996	21,693,427
Fund Balance	34,639,487	36,546,817	35,771,424	39,339,061	3,567,637	25,614,834
TOTAL SOURCES	53,118,491	57,274,086	56,128,791	60,740,424	4,611,633	47,308,261
REQUIREMENTS						
Salaries and Benefits	1,831,121	1,703,560	1,994,057	2,073,196	79,139	2,099,099
Services and Supplies	10,176,276	10,803,306	15,934,827	16,763,633	828,806	16,007,095
Other Charges	1,570,276	1,622,348	2,003,697	2,840,888	837,191	1,174,934
Fixed Assets	748,942	530,374	6,790,366	9,808,824	3,018,458	675,344
Other Financing Uses	3,799,061	4,253,059	4,439,425	4,567,500	128,075	4,761,801
Gross Appropriations	18,125,676	18,912,647	31,162,372	36,054,041	4,891,669	24,718,273
Intrafund Transfers	(899,320)	(1,098,325)	(1,044,645)	(1,048,432)	(3,787)	(1,048,432)
Net Appropriations	17,226,357	17,814,322	30,117,727	35,005,609	4,887,882	23,669,841
Contingencies/Dept Reserves	35,715,591	39,275,333	25,831,465	25,548,292	(283,173)	23,449,102
Non-General Fund Reserves	55,833	63,728	58,893	66,523	7,630	69,318
TOTAL REQUIREMENTS	52,997,781	57,153,383	56,008,085	60,620,424	4,612,339	47,188,261
NET COUNTY COST	(120,710)	(120,703)	(120,706)	(120,000)	706	(120,000)
AUTHORIZED POSITIONS						
Salary Resolution	16.0	16.0	16.0	16.0		16.0
Funded FTE	16.0	16.0	16.0	15.8	(0.2)	15.8

Utilities (4840B) ALL FUNDS

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Eleanor Drive Sanitary Sewer Rehabilitation Project

Capital Reserves will be used for the Eleanor Drive Sanitary Sewer Rehabilitation Project to build 11,500 linear feet of sanitary sewer mains in the Fair Oaks Sewer Maintenance District.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,575,000	0	(1,575,000)	0	0

2. Crystal Springs / El Cerrito Trunk Line Project

On July 27, 2010, the Board of Supervisors adopted a rate increase for the Crystal Springs County Sanitation District (CSCSD). A portion of the increased revenue was allocated to fund the CSCSD's share of costs to the Town of Hillsborough and the City of San Mateo for the environmental study and design costs associated with improvements to the Crystal Springs / El Cerrito Trunk sewer transmission lines.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
302,283	518,000	0	(215,717)	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
302,283	1,877,283	0	(1,575,000)	0	0

FY 2011-12 September Revisions

No change.

Utilities (4840B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of properties served by County sewer districts	11,429	11,429	11,429	11,429	11,429
Number of street lights maintained	2,128	2,158	2,166	2,166	2,166
Miles of flood control channel maintained	8	7	7	8	8
How Well We Do It (Quality / Efficiency)					
Percent of streetlights repaired within ten working days	95%	93%	98%	95%	95%
Percent of time spent on scheduled vs. unscheduled work:					
- Scheduled sewer work	83%	85%	89%	75%	75%
- Unscheduled sewer work	17%	15%	11%	25%	25%
- Scheduled flood control work	82%	90%	92%	100%	100%
- Unscheduled flood control work ⁽¹⁾	18%	10%	8%	0%	0%
Is Anyone Better Off? (Outcome / Effect)					
Number of reportable sewer overflows:					
- 1,000 gallons or more	5	1	3	5	5
- Between 100 and 999 gallons	20	14	21	19	18
- Between 1 and 99 gallons	31	28	16	19	18
Number and percent of customers rating sewer services good or better	36 / 100%	50 / 100%	38 / 100%	35 / 100%	35 / 100%

⁽¹⁾ Unscheduled flood control work is defined as either work that requires a permit and must be done immediately because lives or property are in eminent danger or an unanticipated situation that does not require a permit but does require significant funding reallocations in order to do the work needed.

Airports (4850P)
County Airports Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	15,500	15,500	15,500	15,500		15,500
Use of Money and Property	2,418,640	2,582,099	2,284,252	2,466,300	182,048	2,529,300
Intergovernmental Revenues	2,009,753	2,981,249	3,127,000	780,953	(2,346,047)	
Charges for Services	12,114	22,069	41,900	38,000	(3,900)	38,000
Interfund Revenue	586					
Miscellaneous Revenue	74,755	73,314	71,800	78,800	7,000	78,800
Total Revenue	4,531,348	5,674,231	5,540,452	3,379,553	(2,160,899)	2,661,600
Fund Balance	1,019,864	2,403,686	2,050,095	1,785,469	(264,626)	1,059,828
TOTAL SOURCES	5,551,212	8,077,917	7,590,547	5,165,022	(2,425,525)	3,721,428
REQUIREMENTS						
Salaries and Benefits	894,388	1,003,174	1,064,891	1,137,122	72,231	1,162,102
Services and Supplies	592,768	905,635	845,644	808,554	(37,090)	819,554
Other Charges	1,195,377	1,027,433	692,795	1,135,070	442,275	1,135,070
Fixed Assets	876,095	3,423,318	3,539,500	1,506,594	(2,032,906)	
Gross Appropriations	3,558,628	6,359,559	6,142,830	4,587,340	(1,555,490)	3,116,726
Intrafund Transfers	(57,511)	(67,111)	(40,000)	(20,500)	19,500	(20,500)
Net Appropriations	3,501,117	6,292,448	6,102,830	4,566,840	(1,535,990)	3,096,226
Non-General Fund Reserves	2,050,095	1,785,469	1,487,717	598,182	(889,535)	625,202
TOTAL REQUIREMENTS	5,551,212	8,077,917	7,590,547	5,165,022	(2,425,525)	3,721,428
AUTHORIZED POSITIONS						
Salary Resolution	9.0	9.0	9.0	9.0		9.0
Funded FTE	9.0	9.0	9.0	9.0		9.0

Airports (4850P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Total number of aircraft operations at San Carlos Airport	147,115	116,861	107,707	90,000	90,000
How Well We Do It (Quality / Efficiency)					
Percent of hangars, T-shades, offices and concession areas rented at SQL and HAF:					
- Hangars and T-shades ⁽¹⁾	94%	97%	98%	90%	90%
- Airport offices and concession areas	91%	90%	85%	80%	80%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of customer survey respondents rating services good or better	31 / 97%	39 / 100%	37 / 100%	30 / 90%	30 / 90%
Percent of aircraft observed operating in compliance with airport noise abatement procedures in relation to total number of aircraft observed	99%	99%	99%	99%	99%

⁽¹⁾ In FY 2008-09, 44 new hangars and 29 new T-shades were constructed and available to rent at the San Carlos Airport.

Capital Projects (8500D)
Capital Project Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(64,023)	16,939				
Intergovernmental Revenues		856,224	1,427,250	631,208	(796,042)	315,604
Charges for Services	6,100	3,376	1,656,653	1,056,541	(600,112)	1,003,190
Interfund Revenue	16,706					
Miscellaneous Revenue	25,117	25,721	4,139		(4,139)	
Other Financing Sources	7,381,614	9,829,874	29,188,713	24,615,736	(4,572,977)	12,305,615
Total Revenue	7,365,513	10,732,135	32,276,755	26,303,485	(5,973,270)	13,624,409
Fund Balance	1,871,558	1,904,458	1,829,336	2,343,063	513,727	1,476,081
TOTAL SOURCES	9,237,071	12,636,593	34,106,091	28,646,548	(5,459,543)	15,100,490
REQUIREMENTS						
Fixed Assets	7,407,735	10,293,530	34,106,091	27,170,467	(6,935,624)	14,323,276
Net Appropriations	7,407,735	10,293,530	34,106,091	27,170,467	(6,935,624)	14,323,276
Contingencies/Dept Reserves	1,829,336	2,343,063		1,476,081	1,476,081	777,214
TOTAL REQUIREMENTS	9,237,071	12,636,593	34,106,091	28,646,548	(5,459,543)	15,100,490

Capital Projects (8500D) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Completed and Reappropriated Capital Projects

Appropriation and funding has been reduced for completed projects and eliminated for canceled projects.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(5,093,934)	(6,570,015)	0	1,476,081	0	0

FY 2011-12 September Revisions

2. Project Re-Appropriations

Projects that will not be completed in FY 2010-11 have been reappropriated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
5,071,329	5,770,196	0	(698,867)	0	0

Capital Projects Summary FY 2010-11

Project Description	Reapprop	New Approp	Total Approp
CRIMINAL JUSTICE PROJECTS			
Communications Dispatch Center Replace HVAC	57,564		57,564
Countywide Radio Upgrade	85,588		85,588
Coyote Point Replace Indoor 50-foot Firing Range	42,340		42,340
Crime Lab Retro Comm Building Energy Efficiency	4,189		4,189
Day Top Drug Treatment Center Replace D-Pane Windows	5,257		5,257
Facility Condition Information System Criminal Justice Project		203,712	203,712
Glenwood Camp Improvement Project		328,000	328,000
Hall of Justice Fire Alarm Panel	21,374		21,374
Hall of Justice / Maguire Correctional Facility COB HVAC Consultant	9,351		9,351
Jail Architect Preliminary Work	51		51
Maguire Correctional Facility 4 West Reconfigure Interlock System		10,315	10,315
MCF Co-Generation Project	100,933		100,933
MCF Additional Cameras and Equipment Upgrades	36,100		36,100
MCF Evaluate Building-wide Power Surge	0		0
MCF JMS Need Assessment New Information System	275		275
MCF Replace Fire Alarm Panel	266,690		266,690
MCF Replace Roof Elevator in 4th Floor Mechanical Room	84,116		84,116
MCF Replace Water Boiler and Storage Tanks	303,539		303,539
MCF Kitchen Hood Fire Suppression Upgrade	13,940		13,940
MSF Sheriff's Office Expenditures	116,041		116,041
New Women's Jail Request for Proposals for Master Architect	1,981		1,981
North Coast Substation Generator Installation	0		0
Northern and Central Courts Seismic	44,799		44,799
San Mateo Medical Center Morgue Renovation		460,000	460,000
Work Furlough Building Replace Roof Top HVAC	23,883		23,883
Youth Services Center Central Plant Fire Sprinkler	0		0
Youth Services Center Co-Generator Maintenance	65,208		65,208
Youth Services Center Security Control System	0		0
Subtotal Criminal Justice Projects - County General Fund	1,283,219	1,002,027	2,285,246
Northern Courts Install Backflow Devices	0		0

Project Description	Reapprop	New Approp	Total Approp
Northern and Central Courts Seismic	2,669,905		2,669,905
Subtotal Criminal Justice Projects - CTCF	2,669,905	0	2,669,905
Berm Modifications	100,137		100,137
Hillcrest Deconstruction	137,136	250,000	387,136
Youth Services Center / Justice Center Plan	58,930		58,930
Youth Services Center Group Home	381,278		381,278
Subtotal Criminal Justice Projects - Bond Proceeds	677,481	250,000	927,481
Maguire Correctional Facility Co-Generation Project	0	0	0
Subtotal Criminal Justice Projects - Loan Proceeds	0	0	0
Camp Glenwood Improvement Project	419,542		419,542
MCF Additional Cameras and Equipment Upgrades	0		0
MCF Generator Add Circuits to E-Power	0		0
MCF Replace Life Safety Air Tanks	137,417		137,417
Medium Security Facility Load Bank	0		0
Retherm Unit at Glenwood	53,351		53,351
South San Francisco Probation Ventilation and Cooling	48,817		48,817
Subtotal Criminal Justice Projects - Facility Surcharge	659,127	0	659,127
TOTAL CRIMINAL JUSTICE PROJECTS	5,289,732	1,252,027	6,541,759
HEALTH PROJECTS			
Facility Condition Information System San Mateo Medical Center	0	755,320	755,320
Nurse Call Bench	0	10,000	10,000
San Mateo Medical Center Admin Building Seismic Retrofit	0	150,000	150,000
SMMC Clinic Building Window Resealing	0	420,000	420,000
SMMC High Pressure Steam Boiler Replacement	0	385,000	385,000
Subtotal Medical Center Projects - County General Fund	0	1,720,320	1,720,320
Burlingame Long Term Care Evaluate Installed HVAC System	8,602		8,602
Burlingame Long Term Care Window Repairs	159,001		159,001
Cordilleras Creek Restoration	0		0
Facility Condition Information System Health System Projects	0	386,231	386,231
Health System Building Steam and Heating Hot Water	44,059		44,059
Health System Replace HVAC Controls and Reheat Coils	49,817		49,817

Project Description	Reapprop	New Approp	Total Approp
SMMC Building 54 Upgrade Sprinkler System	0		0
SMMC Co-Generation Project	97,508		97,508
SMMC Morgue Renovation	214,777		214,777
SMMC Re-roofing Administration	62,232		62,232
SMMC Sealing Fire Penetrations	8,856		8,856
Subtotal Health Services Projects - County General Fund	644,852	386,231	1,031,083
Daly City Mike Nevin Center Space Value Max	203,391		203,391
Subtotal Health Services Projects - Department General Fund	203,391	0	203,391
SMMC CAD Schematics Drawings	25,028		25,028
SMMC Heating Hot Water Extension	77,349		77,349
SMMC High Pressure Steam Boiler Replacement	86,286		86,286
SMMC Nursing Wing Access to Roof Fan	0		0
SMMC Replace Lobby Linoleum Flooring	71,377		71,377
SMMC Yamas and Johnson Controls Integration	0		0
Subtotal Health Services Projects - Facility Surcharge	260,040	0	260,040
Burlingame Long Term Care Improvement and Upgrade	0		0
BLTC Facility Smoking Hut for Patients	8,311		8,311
Cardboard Box Bailer	0		0
Coastside Medical Facility Remodel	1,976,445		1,976,445
Replace Loading Dock Doors	0		0
SMMC Building 54 Fire Separation	0		0
SMMC CT Scanner Replacement	0		0
SMMC and BLTC Cook Chill System	0		0
SMMC Emergency Room Triage Remodel	60,587		60,587
SMMC Ron Robinson Senior Care Center	374,200		374,200
SMMC Scope Washer Installation	0		0
Subtotal Health Services Projects - Other	2,419,543	0	2,419,543
HEALTH PROJECTS TOTAL	3,527,826	2,106,551	5,634,377
PARKS AND MARINA PROJECTS			
ADA Compliance Marina Restroom	70,000		70,000
Dock 29 Plans and Specifications	214,000		214,000

Project Description	Reapprop	New Approp	Total Approp
Subtotal Parks and Marina Projects-Coyote Point	284,000	0	284,000
ADA-Eucalyptus Park Accessible Path Way	25,650		25,650
Crystal Springs Trail South of Dam to Highway 35	565,943		565,943
Edgewood Park Interpretive Center	968,793		968,793
Mirada Surf Coastal Trail	127,194		127,194
San Bruno Mountain Sewer Line Installation	168,692		168,692
San Vicente Bridge and Coastal Trail Work	0		0
Seal Cove Stairway	339		339
Sequoia Flat Stream Barrier Removal	0		0
Wash Down Racks	194,167		194,167
Subtotal Parks and Marina Projects- Park Acquisition	2,050,778	0	2,050,778
TOTAL PARKS AND MARINA PROJECTS	2,334,778	0	2,334,778
OTHER COUNTY PROJECTS			
ADA Compliance Capital Projects Development	12,451		12,451
ADA Compliance Eucalyptus Park Accessible Path Way	77,108		77,108
ADA Compliance Consultant	4,000		4,000
ADA Compliance Agricultural Building	22,607		22,607
ADA Compliance at Women and Infant Care Program	20,000		20,000
ADA Compliance Countywide	233,000		233,000
ADA Compliance Human Services Agency Building A Belmont	30,103		30,103
ADA Compliance Update Transition Plan for Parks	24,970		24,970
Burlingame Long Term Care Patient Cabinet Replacement	0		0
Capital Projects Development Time	6,142	100,000	106,142
County Government Center Parking Garage Install Solar Panels	977,946		977,946
CGC Garage Lighting Retrofits	39,800		39,800
CGC and HOJ Fire Alarm Panel Upgrade	6,303		6,303
CGC Parking Structure Fire Pump/Generator	37,178		37,178
Child Care Center Roofing Replacement	43,338		43,338
Children's Receiving Home Paint Exterior and Interior	0		0
County Office Building Partial Roof Replacement	102,153		102,153
COB1 Elevator One and Two	75,638		75,638

Project Description	Reapprop	New Approp	Total Approp
COB1 Replace Penthouse Re-Circulation Pump	0		0
COB1 Replace Multi Zone AHU's	0		0
COB1 Replace Circulation Pump and Exhaust Fan	12,110		12,110
COB1 Upgrade HVAC Control System	885,135		885,135
COB2 Re-seal Windows and Wall Panels	26,005		26,005
Cohn Sorenson Library	0	101,302	101,302
Cordilleras Replace and Rewire Walk-In Freezer	0		0
Cordilleras Install Cooler Control	16,873		16,873
Cordilleras Remove Asbestos Duct	302,175		302,175
Cordilleras Replace Hot Water Boiler	541,790		541,790
Cordilleras Replace Sash Window	9,574		9,574
County Facility Master Plan Phase 2	0	210,000	210,000
County Energy Projects	131,218		131,218
County Facility Master Plan	22,000		22,000
Day Top Treatment Center Clean Duct System	406		406
Energy Efficiency Conservation Block Grant Facility Project 1 Audits	5,226		5,226
Elections Building Seal Asphalt Pavement	921		921
Emergent Special Jobs	160,000	250,000	410,000
East Palo Alto Building Clean and Balance HVAC	113,471		113,471
East Palo Alto Building Correction of Fire Sprinklers	0		0
EPA Building Cleaning and Balance HVAC	71,141		71,141
Facility Condition Information System Criminal Justice Project	0	998,759	998,759
Facility Condition Information System Deferred Maintenance	2,565,552		2,565,552
FCIS Other County Projects	0	1,344,476	1,344,476
Government Center Parking Structure Seal Roadway	49,145		49,145
Health System Aging and Adult Services Building Painting	0		0
Health System Replace Ceiling Tiles	0		0
Hall of Justice Boiler Replacement	744,220		744,220
Hall of Justice Remediate Asbestos Repair Boilers	0		0
Northern Courts/Administrative Office of Courts Install Building Fire Alarm	23,337		23,337
Northern Courts/AOC Main Air Handler Replacement	1,714		1,714

Project Description	Reapprop	New Approp	Total Approp
Northern Courts/AOC Supply Air Damper Replacement	273		273
Motor Pool Replace Built-Up Roofing	0		0
New Jail Project Management Department of Public Works	128,541		128,541
Old Courthouse Repair Roof of Main Building	959		959
Parking Meters	64,011		64,011
Pescadero Creek Park Trestle Bridge Repair	0		0
Probation Department Replace Lead Solder Joints	46,838		46,838
Replace Built-Up Roofing	0		0
Retro Commissioning of Crime Lab	0		0
San Carlos Airport Levees Environmental Review	147,797		147,797
San Mateo Medical Center Building 54 Seismic Retrofit Study	0		0
SMMC Carrier Package Unit Replacement	0		0
SMMC Clean and Repair Radiators	0		0
SMMC Clinic Window Resealing	11,572		11,572
SMMC Install Lighting Control	18,522		18,522
SMMC Lobby Linoleum Flooring	107,000		107,000
SMMC Replace MCU Control Main Entrance Door	0		0
SMMC Replace Vacuum Pump	0		0
SMMC Replace Bulk Oxygen Signals	0		0
Tower Road Parking Lot Repairs	1,847		1,847
Women's Correctional Facility Install Insulation Jackets	0		0
WCF Replace #9 Centrifugal Exhaust Fan	0		0
WCF Replace Fiberglass Pipe Insulation	0		0
WCF Replace Dryer	0		0
Work Furlough Replace Roof	92,833		92,833
Work Furlough and Homeless Shelter Painting	0		0
Work Furlough and Homeless Shelter Carpet Replacement	0		0
Subtotal Other County Projects - County General Fund	8,014,943	3,004,537	11,019,480
County Government Center Parking Garage Install Solar Panels	631,208	0	631,208
Subtotal Other County Projects - Federal	631,208	0	631,208
ADA Compliance Planning and Other Projects	10,224		10,224
Alameda Streetscape Replace Tree	71,169		71,169

Project Description	Reapprop	New Approp	Total Approp
Countywide Energy Projects	35,848		35,848
Countywide Facility Master Plan	117,898		117,898
Maguire Correctional Facility Fire Alarm Replacement	700,000		700,000
New Women's Jail	45,196		45,196
Old Courthouse Replace and Repair Windows	24,021		24,021
Ozone Laundry	4,509		4,509
Subtotal Other County Projects - Facility Surcharge	1,008,865	0	1,008,865
TOTAL OTHER PROJECTS	9,655,016	3,004,537	12,659,553
TOTAL ALL PROJECTS ALL FUNDS	20,807,352	6,363,115	27,170,467

Accumulated Capital Outlay Fund (8200B)
Accumulated Capital Outlay Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(190)	55	200	200		200
Total Revenue	(190)	55	200	200		200
Fund Balance	5,883	5,693	5,693	5,748	55	5,948
TOTAL SOURCES	5,693	5,748	5,893	5,948	55	6,148
REQUIREMENTS						
Contingencies/Dept Reserves		5,748	5,893	5,948	55	6,148
Non-General Fund Reserves	5,693					
TOTAL REQUIREMENTS	5,693	5,748	5,893	5,948	55	6,148

Courthouse Construction Fund (8300B)
Courthouse Temporary Construction Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties		58				
Use of Money and Property	(109,284)	37,938	70,000	30,000	(40,000)	30,000
Charges for Services	1,199,862	1,282,629	1,120,000	1,150,000	30,000	1,150,000
Other Financing Sources	29,156					
Total Revenue	1,119,734	1,320,626	1,190,000	1,180,000	(10,000)	1,180,000
Fund Balance	3,919,535	3,595,058	3,595,058	3,517,606	(77,452)	592,012
TOTAL SOURCES	5,039,269	4,915,684	4,785,058	4,697,606	(87,452)	1,772,012
REQUIREMENTS						
Services and Supplies		(621)				
Other Charges				861,687	861,687	861,687
Other Financing Uses	1,444,211	1,398,699	4,301,935	3,243,907	(1,058,028)	458,413
Net Appropriations	1,444,211	1,398,078	4,301,935	4,105,594	(196,341)	1,320,100
Non-General Fund Reserves	3,595,058	3,517,606	483,123	592,012	108,889	451,912
TOTAL REQUIREMENTS	5,039,269	4,915,684	4,785,058	4,697,606	(87,452)	1,772,012

Criminal Justice Construction Fund (8400B)
Criminal Justice Temporary Construction Fund
FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(35,403)	13,579	20,000	10,000	(10,000)	10,000
Charges for Services	1,250,223	1,283,028	1,150,000	1,150,000		1,150,000
Total Revenue	1,214,820	1,296,608	1,170,000	1,160,000	(10,000)	1,160,000
Fund Balance	898,422	988,900	988,660	1,089,962	101,302	1,149,962
TOTAL SOURCES	2,113,242	2,285,508	2,158,660	2,249,962	91,302	2,309,962
REQUIREMENTS						
Other Financing Uses	1,124,582	1,195,546	1,303,083	1,100,000	(203,083)	1,100,000
Net Appropriations	1,124,582	1,195,546	1,303,083	1,100,000	(203,083)	1,100,000
Non-General Fund Reserves	988,660	1,089,962	855,577	1,149,962	294,385	1,209,962
TOTAL REQUIREMENTS	2,113,242	2,285,508	2,158,660	2,249,962	91,302	2,309,962

Real Property Services (1220B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	256,961	256,539	256,539	253,909	(2,630)	253,909
Charges for Services	147,038	44,934	50,000	50,000		50,000
Interfund Revenue	2,519,174	2,584,411	2,776,341	3,055,042	278,701	3,055,042
Miscellaneous Revenue	1,948	3,667				
Total Revenue	2,925,121	2,889,551	3,082,880	3,358,951	276,071	3,358,951
Fund Balance	122,564	307,889	307,889	94,092	(213,797)	68,480
TOTAL SOURCES	3,047,685	3,197,440	3,390,769	3,453,043	62,274	3,427,431
REQUIREMENTS						
Salaries and Benefits	563,113	573,233	591,611	619,383	27,772	623,779
Services and Supplies	109,407	69,009	247,854	56,058	(191,796)	56,058
Other Charges	13,832,514	14,022,731	14,629,337	14,569,005	(60,332)	14,543,393
Gross Appropriations	14,505,034	14,664,973	15,468,802	15,244,446	(224,356)	15,223,230
Intrafund Transfers	(11,765,238)	(11,561,625)	(12,143,745)	(11,859,883)	283,862	(11,864,279)
Net Appropriations	2,739,796	3,103,348	3,325,057	3,384,563	59,506	3,358,951
Contingencies/Dept Reserves	307,889	94,092	65,712	68,480	2,768	68,480
TOTAL REQUIREMENTS	3,047,685	3,197,440	3,390,769	3,453,043	62,274	3,427,431
AUTHORIZED POSITIONS						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

Real Property Services (1220B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of leases managed					
- County tenant	64	64	61	64	64
- County landlord	121	120	114	115	115
Area of County tenant leased space managed (sq. ft.)	535,467	548,707	581,433	560,000	550,000
How Well We Do It (Quality / Efficiency)					
Monthly cost per square foot:					
- County leased space	\$2.25	\$2.30	\$1.93	\$2.19	\$2.25
- Countywide average asking rate	\$3.41	\$2.84	\$2.65	\$2.50	\$2.75
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers rating services good or better ⁽¹⁾	---	93%	96%	90%	90%

⁽¹⁾ Customer satisfaction surveys were not distributed in FY 2007-08.

**Parks Department (3900B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	8,561	5,909	7,000	7,000		7,000
Use of Money and Property	109,881	111,863	213,594	257,594	44,000	222,594
Intergovernmental Revenues	23,068	16,838	21,000		(21,000)	
Charges for Services	1,123,160	1,433,410	1,627,000	1,924,415	297,415	2,027,415
Interfund Revenue				25,000	25,000	25,000
Miscellaneous Revenue	194,672	176,407	70,000	55,000	(15,000)	55,000
Other Financing Sources	181,848	237,500	274,348	234,348	(40,000)	204,348
Total Revenue	1,641,191	1,981,926	2,212,942	2,503,357	290,415	2,541,357
Fund Balance	260,149	103,599	103,599	150,361	46,762	137,361
TOTAL SOURCES	1,901,340	2,085,525	2,316,541	2,653,718	337,177	2,678,718
REQUIREMENTS						
Salaries and Benefits	6,406,189	6,419,721	6,642,653	6,722,228	79,575	6,810,771
Services and Supplies	1,065,592	942,996	987,934	952,369	(35,565)	1,049,415
Other Charges	1,092,912	1,153,499	1,161,728	1,072,973	(88,755)	1,089,750
Fixed Assets	32,042	24,220				
Gross Appropriations	8,596,735	8,540,436	8,792,315	8,747,570	(44,745)	8,949,936
Intrafund Transfers	(185,000)	(55,000)	(127,323)	(54,997)	72,326	(54,997)
Net Appropriations	8,411,735	8,485,436	8,664,992	8,692,573	27,581	8,894,939
Contingencies/Dept Reserves	177,811	194,880	194,880	133,119	(61,761)	133,637
TOTAL REQUIREMENTS	8,589,546	8,680,316	8,859,872	8,825,692	(34,180)	9,028,576
NET COUNTY COST	6,688,207	6,594,791	6,543,331	6,171,974	(371,357)	6,349,858
AUTHORIZED POSITIONS						
Salary Resolution	57.0	52.0	52.0	52.0		52.0
Funded FTE	56.6	52.0	53.1	51.5	(1.6)	51.5

Administration and Support (3910P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	8,561	5,909	7,000	7,000		7,000
Use of Money and Property	39,773	42,143	172,000	155,000	(17,000)	105,000
Intergovernmental Revenues		15,298				
Charges for Services	25,185	124,520	135,000	315,208	180,208	305,208
Interfund Revenue				25,000	25,000	25,000
Miscellaneous Revenue	73,041	30,210	15,000		(15,000)	
Other Financing Sources	42,848	90,348	86,282	86,282		86,282
Total Revenue	189,408	308,429	415,282	588,490	173,208	528,490
Fund Balance	260,149	103,599	103,599	150,361	46,762	137,361
TOTAL SOURCES	449,557	412,028	518,881	738,851	219,970	665,851
REQUIREMENTS						
Salaries and Benefits	1,048,871	1,171,462	1,321,688	1,260,018	(61,670)	1,267,108
Services and Supplies	157,872	129,071	164,442	137,200	(27,242)	137,200
Other Charges	258,301	264,762	298,121	273,621	(24,500)	273,621
Gross Appropriations	1,465,044	1,565,295	1,784,251	1,670,839	(113,412)	1,677,929
Intrafund Transfers	(185,000)	(55,000)	(127,323)	(54,997)	72,326	(54,997)
Net Appropriations	1,280,044	1,510,295	1,656,928	1,615,842	(41,086)	1,622,932
Contingencies/Dept Reserves	177,811	194,880	194,880	133,119	(61,761)	133,637
TOTAL REQUIREMENTS	1,457,855	1,705,175	1,851,808	1,748,961	(102,847)	1,756,569
NET COUNTY COST	1,008,297	1,293,147	1,332,927	1,010,110	(322,817)	1,090,718
AUTHORIZED POSITIONS						
Salary Resolution	10.0	52.0	8.0	8.0		8.0
Funded FTE	10.0	52.0	8.7	8.0	(0.7)	8.0

**Administration and Support (3910P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Total number of park reservations taken annually	8,913	14,819	13,983	10,000	10,000
Number of volunteer hours	22,653	19,494	21,878	20,000	20,000
Number of applications for funding	9	11	8	5	5
Number of Parks capital projects	---	6	7	8	6
How Well We Do It (Quality / Efficiency)					
Percent of park reservations taken online	0%	58%	89%	80%	80%
Number of capital projects funded by outside sources	---	2	5	5	4
Percent of Capital Projects completed on time and within budget	---	83%	44%	88%	85%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating services good or better ⁽¹⁾	---	90%	90%	90%	90%
Dollar value of volunteer hours	\$319,634	\$283,320	\$319,675	\$270,000	\$270,000

⁽¹⁾ No surveys regarding Administrative Support were received in FY 2007-08.

Operations and Maintenance (3930P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	70,109	69,719	41,594	102,594	61,000	117,594
Intergovernmental Revenues	23,068	1,540	21,000		(21,000)	
Charges for Services	1,097,975	1,308,890	1,492,000	1,609,207	117,207	1,722,207
Miscellaneous Revenue	121,631	146,196	55,000	55,000		55,000
Other Financing Sources	139,000	147,152	188,066	148,066	(40,000)	118,066
TOTAL SOURCES	1,451,782	1,673,497	1,797,660	1,914,867	117,207	2,012,867
REQUIREMENTS						
Salaries and Benefits	5,357,318	5,248,260	5,320,965	5,462,210	141,245	5,543,663
Services and Supplies	907,720	813,925	823,492	815,169	(8,323)	912,215
Other Charges	834,612	888,737	863,607	799,352	(64,255)	816,129
Fixed Assets	32,042	24,220				
TOTAL REQUIREMENTS	7,131,692	6,975,141	7,008,064	7,076,731	68,667	7,272,007
NET COUNTY COST	5,679,909	5,301,644	5,210,404	5,161,864	(48,540)	5,259,140
AUTHORIZED POSITIONS						
Salary Resolution	47.0		44.0	44.0		44.0
Funded FTE	46.6		44.5	43.6	(0.9)	43.6

Operations and Maintenance (3930P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of acres restored	186	190	639	190	200
Number of ADA improvements	46	24	94	30	30
Number of family campsite nights available					
- Memorial Day to Labor Day	156	156	154	156	156
- Labor Day to Memorial Day	46	46	51	50	50
Number of youth campsite nights available					
- Memorial Day to Labor Day	10	10	6	10	10
- Labor Day to Memorial Day ⁽¹⁾	1	1	1	1	1
How Well We Do It (Quality / Efficiency)					
Percent of family campsite nights utilized ⁽²⁾					
- Memorial Day to Labor Day	100%	95%	97%	95%	95%
- Labor Day to Memorial Day	100%	95%	84%	80%	80%
Percent of youth campsite nights utilized ⁽²⁾					
- Memorial Day to Labor Day	70%	70%	75%	70%	70%
- Labor Day to Memorial Day	50%	50%	85%	50%	50%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating service and facilities good or better	95%	84%	95%	90%	90%
Number of visitors	1,546,940	1,730,749	1,729,253	1,500,000	1,515,000
Tons of park user waste recycled ⁽³⁾	186	195	233	200	200
Tons of green waste recycled ⁽⁴⁾	---	---	---	100	100
Number of youth served in youth campsites ⁽⁵⁾					
- Memorial Day to Labor Day	188	150	485	100	100
- Labor Day to Memorial Day	199	199	432	200	200

⁽¹⁾ The Youth Overnight Camping area at Huddart Park is open all year long. The Youth Overnight Camping areas at Memorial and Sam McDonald Parks are closed annually from mid October through mid May because assessing these campsites in winter weather is not advisable.

⁽²⁾ A snapshot of percent of family camping utilization and youth camping utilization is taken annually during the last weekend in June and the last weekend in September.

⁽³⁾ It is measuring plastic, aluminum and paper recycling only in the parks.

⁽⁴⁾ This is measuring the amount of concrete and asphalt, construction debris, dirt and tree debris in the parks diverted from landfills.

⁽⁵⁾ A snapshot of number of youth served in youth camping is taken by counting the number of youth reserved at the youth camp annually during the last weekend on June and the last weekend in September.

Fish and Game (3950B)
Fish and Game Propagation Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fines, Forfeitures and Penalties	3,572	1,847	3,000	2,000	(1,000)	2,500
Use of Money and Property	(2,095)	701	3,000	500	(2,500)	500
Charges for Services		175				
Total Revenue	1,477	2,724	6,000	2,500	(3,500)	3,000
Fund Balance	76,142	71,454	71,454	74,178	2,724	61,678
TOTAL SOURCES	77,619	74,178	77,454	76,678	(776)	64,678
REQUIREMENTS						
Services and Supplies	6,164		20,000	15,000	(5,000)	15,000
Net Appropriations	6,164		20,000	15,000	(5,000)	15,000
Non-General Fund Reserves	71,454	74,178	57,454	61,678	4,224	49,678
TOTAL REQUIREMENTS	77,619	74,178	77,454	76,678	(776)	64,678

Off-Highway Vehicle License Fees (3960B)
Off-Highway Vehicle License Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(7,000)	1,051	7,500		(7,500)	
Total Revenue	(7,000)	1,051	7,500		(7,500)	
Fund Balance	199,664	109,176	109,176	80,227	(28,949)	
TOTAL SOURCES	192,664	110,227	116,676	80,227	(36,449)	
REQUIREMENTS						
Services and Supplies	83,488		46,750	73,227	26,477	
Other Financing Uses		30,000	30,000	7,000	(23,000)	
Net Appropriations	83,488	30,000	76,750	80,227	3,477	
Non-General Fund Reserves	109,176	80,227	39,926		(39,926)	
TOTAL REQUIREMENTS	192,664	110,227	116,676	80,227	(36,449)	

Parks Acquisition and Development (3970B)
Parks Acquisition and Development Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(129,463)	35,656	70,000	35,000	(35,000)	35,000
Intergovernmental Revenues	1,424,958	1,043,920	5,643,826	2,027,320	(3,616,506)	2,027,320
Interfund Revenue			75,000		(75,000)	
Miscellaneous Revenue	906,303	903,144				
Total Revenue	2,201,797	1,982,721	5,788,826	2,062,320	(3,726,506)	2,062,320
Fund Balance	3,661,002	4,349,341	4,347,298	3,578,356	(768,942)	2,479,396
TOTAL SOURCES	5,862,799	6,332,061	10,136,124	5,640,676	(4,495,448)	4,541,716
REQUIREMENTS						
Services and Supplies	232,644	412,590	400,000	543,500	143,500	543,500
Fixed Assets	492,678	623,864	1,000,000	978,509	(21,491)	978,509
Other Financing Uses	790,180	1,717,252	6,551,219	1,639,271	(4,911,948)	540,311
Net Appropriations	1,515,502	2,753,705	7,951,219	3,161,280	(4,789,939)	2,062,320
Non-General Fund Reserves	4,347,298	3,578,356	2,184,905	2,479,396	294,491	2,479,396
TOTAL REQUIREMENTS	5,862,799	6,332,061	10,136,124	5,640,676	(4,495,448)	4,541,716

Coyote Point Marina (3980B)
Coyote Point Marina Operating Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	10,588	29,184	45,000	28,000	(17,000)	28,000
Intergovernmental Revenues			1,920,000	364,000	(1,556,000)	1,300,000
Charges for Services	1,083,532	1,039,596	1,263,200	1,106,969	(156,231)	1,106,969
Miscellaneous Revenue	8,074					
Total Revenue	1,102,194	1,068,781	3,228,200	1,498,969	(1,729,231)	2,434,969
Fund Balance	812,105	739,134	739,134	786,006	46,872	239,456
TOTAL SOURCES	1,914,299	1,807,915	3,967,334	2,284,975	(1,682,359)	2,674,425
REQUIREMENTS						
Salaries and Benefits	537,277	394,847	535,414	542,317	6,903	547,283
Services and Supplies	220,923	290,031	325,000	321,428	(3,572)	421,428
Other Charges	402,247	403,421	436,865	401,923	(34,942)	401,923
Fixed Assets		5,190	138,092	194,769	56,677	
Other Financing Uses	253,648	165,000	2,078,000	585,082	(1,492,918)	1,200,000
Net Appropriations	1,414,095	1,258,489	3,513,371	2,045,519	(1,467,852)	2,570,634
Non-General Fund Reserves	500,203	549,426	453,963	239,456	(214,507)	103,791
TOTAL REQUIREMENTS	1,914,298	1,807,915	3,967,334	2,284,975	(1,682,359)	2,674,425
AUTHORIZED POSITIONS						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

Agricultural Commissioner/Sealer (1260B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	506,309	556,983	530,280	544,400	14,120	544,400
Fines, Forfeitures and Penalties	17,353	18,700				
Intergovernmental Revenues	2,264,161	2,377,602	2,264,533	2,331,248	66,715	2,331,248
Charges for Services	148,584	168,450	146,700	146,700		146,700
Miscellaneous Revenue	2,419	22,458	200	200		200
Total Revenue	2,938,826	3,144,194	2,941,713	3,022,548	80,835	3,022,548
Fund Balance	384,954	378,483	378,483	496,790	118,307	282,136
TOTAL SOURCES	3,323,780	3,522,677	3,320,196	3,519,338	199,142	3,304,684
REQUIREMENTS						
Salaries and Benefits	3,341,534	3,435,300	3,498,127	3,728,295	230,168	3,784,075
Services and Supplies	165,602	136,981	189,396	241,026	51,630	146,372
Other Charges	610,174	692,052	632,335	686,632	54,297	510,852
Net Appropriations	4,117,310	4,264,334	4,319,858	4,655,953	336,095	4,441,299
Contingencies/Dept Reserves	129,000	260,536	260,536	260,536		260,536
TOTAL REQUIREMENTS	4,246,310	4,524,870	4,580,394	4,916,489	336,095	4,701,835
NET COUNTY COST	922,530	1,002,192	1,260,198	1,397,151	136,953	1,397,151
AUTHORIZED POSITIONS						
Salary Resolution	32.0	32.0	32.0	30.0	(2.0)	30.0
Funded FTE	30.4	30.4	30.4	29.0	(1.4)	29.0

Agricultural Commissioner (1260B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Weed Abatement Grant

Additional funding has been received from the California Department of Food and Agriculture for one-time Weed Abatement Grant.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
8,734	8,734	0	0	0	0

FY 2011-12 September Revisions

2. Weed Abatement Grant

One-time Weed Abatement Grant funding from the California Department of Food and Agriculture has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(8,734)	(8,734)	0	0	0	0

Agricultural Commissioner (1260B) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of pesticide inspection (including applications monitored, field worker inspections, training and business record audits)	591	447	481	640	640
Number of agricultural plant product shipments inspected	15,745	26,450	29,208	20,000	20,000
Number of business locations inspected for accuracy of weighing and measuring devices or for price scanner audits	2,871	3,017	3,546	2,800	2,800
How Well We Do It (Quality / Efficiency)					
Percent of agricultural plant product shipments rejected for violations of quarantine regulations	6%	3%	1%	3%	3%
Percent of business locations inspected for weights and measures requirements versus annual goals	100%	100%	100%	99%	99%
Percent of stakeholder survey respondents rating services good or better	96%	97%	100%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of agricultural and pest control businesses in compliance with all pesticide regulatory requirements	485 / 97%	490 / 98%	482 / 97%	490 / 98%	490 / 98%
Number of interceptions of harmful pests subject to State quarantine actions	1,090	966	135	300	300
Number and percent of businesses in compliance with weights and measures consumer protection requirements	1,607 / 88%	1,674 / 90%	2,474 / 92%	1,660 / 92%	1,680 / 93%



COLLABORATIVE COMMUNITY

OUR LEADERS FORGE PARTNERSHIPS,
PROMOTE REGIONAL SOLUTIONS, WITH
INFORMED AND ENGAGED RESIDENTS,
AND APPROACH ISSUES WITH FISCAL
ACCOUNTABILITY AND CONCERN FOR
FUTURE IMPACTS.

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

Collaborative Community FY 2010-11 and 2011-12 All Funds Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
General Fund Budgets						
Board of Supervisors	3,091,674	3,343,815	3,483,233	3,669,530	186,297	3,669,530
County Manager/Clerk of the Board	8,487,726	9,063,623	9,721,395	11,159,684	1,438,289	10,559,423
Assessor-County Clerk-Recorder	21,626,683	18,977,149	19,465,485	19,897,457	431,972	19,441,444
Controller's Office	7,968,600	8,003,649	8,597,514	9,021,396	423,882	8,906,123
Treasurer - Tax Collector	7,462,727	7,096,605	10,370,707	10,291,795	(78,912)	9,954,041
County Counsel	8,845,409	9,014,519	9,947,859	10,232,016	284,157	10,152,016
Information Services Department	26,809,012	21,277,668	21,149,421	17,944,973	(3,204,448)	13,392,488
Grand Jury	610,583	613,993	676,491	722,432	45,941	676,491
Non-Departmental Services	175,042,956	152,400,745	176,119,245	196,422,482	20,303,237	133,629,810
Contingencies	30,415,719	30,324,876	30,324,876	30,704,543	379,667	29,564,118
Total General Fund	290,361,089	260,116,640	289,856,226	310,066,308	20,210,082	239,945,484
Non-General Fund Budgets						
Debt Service Fund	53,689,374	46,405,710	46,251,399	46,092,613	(158,786)	45,185,777
Total Non-General Fund	57,596,006	50,247,035	50,938,937	52,056,313	1,117,376	50,718,697
Total Requirements	344,050,463	306,522,351	336,107,625	356,158,921	20,051,296	285,131,261
Total Sources	725,260,981	717,688,756	650,549,954	688,197,261	37,647,307	619,067,098
Net County Cost	(381,211,311)	(411,166,405)	(314,442,329)	(332,038,340)	(17,596,011)	(333,935,837)
AUTHORIZED POSITIONS						
Salary Resolution	486.0	478.0	480.0	470.0	(10.0)	470.0
Funded FTE	481.6	476.9	480.4	467.2	(13.2)	467.7
FOR INFORMATION ONLY:						
Retirement Office (SamCERA)	3,906,632	3,841,324	4,687,538	5,963,700	1,276,162	5,532,920

Collaborative Community

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
County Manager / Clerk of the Board					
Quality / Outcome measures meeting performance targets for County Management / Clerk of the Board programs	72%	86%	68%	75%	75%
Cost per capita	\$8.85	\$9.18	\$9.85	\$11.96	\$11.98
Quality / Outcome measures meeting performance targets for ALL County programs	73%	72%	73%	75%	75%
Assessor - County Clerk - Recorder					
Quality / Outcome measures meeting performance targets	56%	78%	83%	75%	75%
Cost per capita	\$27.88	\$29.65	\$26.60	\$28.19	\$29.85
Number of eligible voters	476,076	482,604	486,570	488,140	489,899
Number of registered voters	360,018	360,782	339,758	343,000	350,000
Controller's Office					
Quality / Outcome measures meeting performance targets	85%	92%	100%	75%	75%
Cost per invoice	\$1.48	\$1.31	\$1.16	\$1.35	\$1.35
Cost per capita	\$8.30	\$10.48	\$9.91	\$10.79	\$10.92
Treasurer - Tax Collector					
Quality / Outcome measures meeting performance targets	69%	44%	81%	75%	75%
Cost per invoice	\$16.61	\$15.66	\$17.33	\$16.00	\$16.00
Cost per capita	\$4.59	\$5.00	\$4.35	\$5.00	\$5.00
County Counsel					
Quality / Outcome measures meeting performance targets	100%	100%	100%	75%	75%
Cost per case	\$4,098	\$4,048	\$3,768	\$4,507	\$4,513
Information Services Department					
Quality / Outcome measures meeting performance targets	94%	100%	82%	75%	75%
Cost per County employee	\$5,094	\$5,513	\$6,109	\$7,294	\$7,287

**Board of Supervisors (1100B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Miscellaneous Revenue	2,567					
Total Revenue	2,567					
Fund Balance	351,835	388,315	388,315		(388,315)	
TOTAL SOURCES	354,402	388,315	388,315		(388,315)	
REQUIREMENTS						
Salaries and Benefits	2,580,470	2,818,084	2,826,656	3,189,790	363,134	3,189,790
Services and Supplies	219,758	182,318	276,083	258,695	(17,388)	258,695
Other Charges	180,613	189,316	197,851	221,045	23,194	221,045
Net Appropriations	2,980,840	3,189,718	3,300,590	3,669,530	368,940	3,669,530
Contingencies/Dept Reserves	110,834	154,097	182,643		(182,643)	
TOTAL REQUIREMENTS	3,091,674	3,343,815	3,483,233	3,669,530	186,297	3,669,530
NET COUNTY COST	2,737,272	2,955,500	3,094,918	3,669,530	574,612	3,669,530
AUTHORIZED POSITIONS						
Salary Resolution	20.0	20.0	20.0	20.0		20.0
Funded FTE	20.0	20.0	20.0	20.0		20.0

County Manager/Clerk of the Board (1200B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	128,430	12,232	13,100	13,100		13,100
Intergovernmental Revenues		13,349		1,954,590	1,954,590	1,954,590
Charges for Services	217,823	76,927	208,998	70,072	(138,926)	74,498
Interfund Revenue	221,539	214,797	232,532	122,209	(110,323)	125,708
Miscellaneous Revenue	89,897	115,789	84,450	83,950	(500)	83,950
Other Financing Sources	2,162	1,211	48,918	2,200	(46,718)	2,200
Total Revenue	659,850	434,305	587,998	2,246,121	1,658,123	2,254,046
Fund Balance	1,777,770	1,925,041	1,925,041	2,336,245	411,204	1,728,059
TOTAL SOURCES	2,437,620	2,359,346	2,513,039	4,582,366	2,069,327	3,982,105
REQUIREMENTS						
Salaries and Benefits	5,488,151	5,192,774	5,915,984	5,896,872	(19,112)	5,809,789
Services and Supplies	1,107,742	1,298,370	2,214,020	3,241,652	1,027,632	2,997,893
Other Charges	1,822,783	1,774,976	963,280	900,044	(63,236)	852,315
Fixed Assets	32,351		10,000	10,000		
Gross Appropriations	8,451,027	8,266,120	9,103,284	10,048,568	945,284	9,659,997
Intrafund Transfers	(646,551)	(497,666)	(677,058)	(556,322)	120,736	(601,654)
Net Appropriations	7,804,476	7,768,454	8,426,226	9,492,246	1,066,020	9,058,343
Contingencies/Dept Reserves	683,250	1,295,169	1,295,169	1,667,438	372,269	1,501,080
TOTAL REQUIREMENTS	8,487,726	9,063,623	9,721,395	11,159,684	1,438,289	10,559,423
NET COUNTY COST	6,050,106	6,704,277	7,208,356	6,577,318	(631,038)	6,577,318
AUTHORIZED POSITIONS						
Salary Resolution	40.0	40.0	38.0	38.0		38.0
Funded FTE	39.5	40.0	38.8	38.0	(0.8)	38.0

**County Management (1210P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	120,426					
Intergovernmental Revenues		13,349		1,954,590	1,954,590	1,954,590
Interfund Revenue	118,190	120,310	122,801	15,000	(107,801)	15,000
Miscellaneous Revenue	2,910	31,014				
Other Financing Sources			46,718		(46,718)	
Total Revenue	241,526	164,673	169,519	1,969,590	1,800,071	1,969,590
Fund Balance	1,264,431	1,387,472	1,387,472	1,849,666	462,194	1,511,545
TOTAL SOURCES	1,505,957	1,552,145	1,556,991	3,819,256	2,262,265	3,481,135
REQUIREMENTS						
Salaries and Benefits	3,079,106	2,684,086	3,334,806	3,274,457	(60,349)	3,158,423
Services and Supplies	467,790	781,044	1,195,490	2,600,976	1,405,486	2,577,976
Other Charges	1,581,106	1,496,407	710,597	615,665	(94,932)	592,936
Fixed Assets			10,000	10,000		
Gross Appropriations	5,128,002	4,961,537	5,250,893	6,501,098	1,250,205	6,329,335
Intrafund Transfers	(131,818)	(95,000)	(185,153)	(152,801)	32,352	(152,801)
Net Appropriations	4,996,184	4,866,537	5,065,740	6,348,297	1,282,557	6,176,534
Contingencies/Dept Reserves	594,914	1,118,106	1,118,106	1,511,545	393,439	1,345,187
TOTAL REQUIREMENTS	5,591,098	5,984,643	6,183,846	7,859,842	1,675,996	7,521,721
NET COUNTY COST	4,085,141	4,432,497	4,626,855	4,040,586	(586,269)	4,040,586
AUTHORIZED POSITIONS						
Salary Resolution	17.0	18.0	16.0	17.0	1.0	17.0
Funded FTE	17.0	18.0	16.7	17.0	0.3	17.0

County Management (1210P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Memberships and Contributions ABAG Bay Area Hazardous Waste Committee

Membership dues for the Association of Bay Area Governments (ABAG) Bay Area Hazardous Waste Management Facility Allocation Committee have been transferred from the Department of Public Works Solid Waste Fund to the Memberships and Contributions budget as the Solid Waste Fund is no longer able to sustain this cost.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	10,404	0	0	10,404	0

2. See-It Shared Vision 2025 Performance Tracking and Community Engagement Tool

Enviance is a new vendor that will provide support for the County's See-It tool, which is a web-based program used to track Shared Vision 2025 community outcomes with opportunities for the public to provide input. Enviance will build enhancements to the program to further support enterprise-wide performance reporting and benchmarking information from both the public and private sectors. County Management Reserves will be used to fully offset the cost of this contract.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	40,000	0	(40,000)	0	0

3. Energy Upgrade, Second Chance Re-Entry, and Other Reimbursement Revenues

Revenues and expenditures have been adjusted to reflect updated projections for the Energy Upgrade and Second Chance Re-Entry Programs. Reimbursements from Non-Departmental Services and Fire Protections Services have been reclassified from revenue to reimbursements through Intrafund Transfers.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(105,797)	2,004	(107,801)	0	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(105,797)	52,408	(107,801)	(40,000)	10,404	0

FY 2011-12 September Revisions

No change.

County Management (1210P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of budgets monitored	70	69	66	67	67
Number of performance measures monitored:					
- Quality and Outcome measures	572	587	587	567	567
- Workload and other measures	472	493	493	477	477
Number of training sessions offered	11	13	9	14	19
Number of participants	180	300	241	469	669
Number of people benefitting from County Green education efforts (data development)	---	---	---	1,000	1,000
How Well We Do It (Quality / Efficiency)					
Percent of budgets exceeding appropriations at fiscal year-end	4.3%	1.4%	1.5%	0%	0%
Percent of survey respondents rating training sessions good or better	100%	100%	100%	90%	90%
Percent of Departments getting "passing" grades on the Green Report card (data development)	---	---	---	---	---
Is Anyone Better Off? (Outcome / Effect)					
Amount and percent of General Fund Contingencies and Non-Departmental Reserves used during the fiscal year ⁽¹⁾	\$67.6 million / 36.3%	\$7.1 million / 3.7%	\$3.4 million / 2.2%	\$0 / 0%	\$0 / 0%
Number and percent of Quality and Outcome measures meeting performance targets for ALL County Programs	418 / 73%	423 / 72%	440 / 73%	425 / 75%	425 / 75%
Percent of survey respondents indicating training sessions will improve job performance and / or prepare them for promotional opportunities	100%	100%	100%	100%	100%
Tons of CO ₂ eliminated due to County green initiatives (data development)	---	---	---	---	---

⁽¹⁾ Total FY 2009-10 General Fund Contingencies and Non-Departmental Reserves is \$151.8 million. The Board approved the use of Reserves for the following: Census 2010 Coordinator in the amount of \$90,000; Economic Urgency Initiative in the amount of \$500,000; Solar Genesis Project in the amount of \$272,750; and the La Honda / Pescadero School District in the amount of \$2,500,000.

Intergovernmental Affairs (1214P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	143,491	12	139,925		(139,925)	
Miscellaneous Revenue		6,467	500		(500)	
Total Revenue	143,491	6,479	140,425		(140,425)	
Fund Balance	456,288	391,791	391,791	298,621	(93,170)	60,621
TOTAL SOURCES	599,779	398,270	532,216	298,621	(233,595)	60,621
REQUIREMENTS						
Salaries and Benefits	720,578	805,746	789,801	867,288	77,487	867,441
Services and Supplies	167,677	143,075	565,159	257,819	(307,340)	44,666
Other Charges	6,814	6,452	2,557	35,212	32,655	10,212
Fixed Assets	32,351					
Gross Appropriations	927,419	955,273	1,357,517	1,160,319	(197,198)	922,319
Intrafund Transfers	(74,250)	(52,326)	(52,326)		52,326	
Net Appropriations	853,169	902,947	1,305,191	1,160,319	(144,872)	922,319
Contingencies/Dept Reserves	31,285	31,285	31,285		(31,285)	
TOTAL REQUIREMENTS	884,454	934,232	1,336,476	1,160,319	(176,157)	922,319
NET COUNTY COST	284,675	535,962	804,260	861,698	57,438	861,698
AUTHORIZED POSITIONS						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

Intergovernmental and Public Affairs (1214P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Web/E-Gov Project

The Intergovernmental and Public Affairs (IGPA) unit manages the County's Electronic Government, for the purpose of setting long-term vision for Web content management; conducting audience analysis studies to ensure the County's website provides accessible, valuable and accurate information and assures visitors to the website are provided user-friendly formats, consistent quality and simple messages and navigation; coordinates web policies; advocates for new technologies; and coordinates training for the Web Advisory Group. The position within the Information Services Department was used initially for the planning phase of the project. In FY 2009-10, the incumbent was transferred to an existing vacant Management Analyst position within IGPA to complete the implementation phase and ongoing long-term management of the project. During the May Recommended Budget, this transfer was added to the IGPA budget as a reimbursement from Non-Departmental Services. The reimbursement from Non-Departmental Services has been eliminated and the Net County Cost has been increased to reflect ongoing costs. The Net County Cost increase is fully offset by a reduction in Non-Departmental transfers to the Information Services Department

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	139,491	0	139,491	0

FY 2011-12 September Revisions

No change.

Intergovernmental and Public Affairs (1214P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Federal / State measures analyzed and acted on	25	35	116	60	60
Number of communications, legislative and strategic planning trainings conducted	6	5	11	10	10
Number of communications, legislative and strategic planning strategies acted on	10	30	60	50	30
How Well We Do It (Quality / Efficiency)					
Number of legislation related actions taken - County actions (support / oppose / amend)	35	40	57	50	50
Percent of survey respondents who indicated good or better overall satisfaction with trainings	83%	85%	90%	90%	90%
Number and percent of developed strategies that were acted on	78% (18 of 23)	88% (14 of 16)	90% (12 of 13)	90% (12 of 13)	90% (12 of 13)
Is Anyone Better Off? (Outcome / Effect)					
Percent of departments and community partners satisfied with IGPA services	75%	92%	87%	90%	90%

**Clerk of the Board (1215P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	44,739	52,238	38,250	38,250		38,250
Total Revenue	44,739	52,238	38,250	38,250		38,250
Fund Balance	47,696	110,334	110,334	155,893	45,559	155,893
TOTAL SOURCES	92,435	162,572	148,584	194,143	45,559	194,143
REQUIREMENTS						
Salaries and Benefits	336,901	344,133	351,743	353,581	1,838	361,187
Services and Supplies	66,510	57,476	101,441	58,938	(42,503)	51,332
Other Charges	15,696	35,048	18,307	11,328	(6,979)	11,328
Gross Appropriations	419,107	436,657	471,491	423,847	(47,644)	423,847
Net Appropriations	419,107	436,657	471,491	423,847	(47,644)	423,847
Contingencies/Dept Reserves	47,696	110,334	110,334	155,893	45,559	155,893
TOTAL REQUIREMENTS	466,803	546,991	581,825	579,740	(2,085)	579,740
NET COUNTY COST	374,368	384,418	433,241	385,597	(47,644)	385,597
AUTHORIZED POSITIONS						
Salary Resolution	3.0	3.0	3.0	3.0		3.0
Funded FTE	3.0	3.0	3.0	3.0		3.0

Clerk of the Board (1215P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of Board agendas prepared	30	28	26	26	26
Number of Board agenda items processed	1,100	1,219	2250	1,100	1,100
Number of research requests	105	180	113	100	100
Number of Boards and Commissions recruitments	20	20	22	20	20
Number of new Assessment Appeals filings	1,016	1,463	1767	1,800	1,800
How Well We Do It (Quality / Efficiency)					
Percent of Board agendas completed accurately	98%	99%	99%	99%	99%
Average number of days between Board meeting and approval of minutes	31	47	25	30	30
Percent of Boards and Commissions recruitments initiated within established time frames after notification of vacancy	100%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customers satisfied with record research requests processed (data development)	---	---	---	90%	90%
Percent of Board members satisfied with the level of services provided by the Clerk of Board's Unit (data development)	---	---	---	100%	100%
Percent of Board agenda items published online	95%	98%	95%	98%	98%

Shared Services (1250P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	8,003	12,232	13,100	13,100		13,100
Charges for Services	29,593	24,677	30,823	31,822	999	36,248
Interfund Revenue	103,349	94,487	109,731	107,209	(2,522)	110,708
Miscellaneous Revenue	86,987	78,308	83,950	83,950		83,950
Other Financing Sources	2,162	1,211	2,200	2,200		2,200
Total Revenue	230,094	210,914	239,804	238,281	(1,523)	246,206
Fund Balance	9,355	35,444	35,444	32,065	(3,379)	
TOTAL SOURCES	239,449	246,358	275,248	270,346	(4,902)	246,206
REQUIREMENTS						
Salaries and Benefits	1,351,567	1,358,809	1,439,634	1,401,546	(38,088)	1,422,738
Services and Supplies	405,764	316,775	351,930	323,919	(28,011)	323,919
Other Charges	219,168	237,070	231,819	237,839	6,020	237,839
Gross Appropriations	1,976,499	1,912,654	2,023,383	1,963,304	(60,079)	1,984,496
Intrafund Transfers	(440,483)	(350,340)	(439,579)	(403,521)	36,058	(448,853)
Net Appropriations	1,536,016	1,562,314	1,583,804	1,559,783	(24,021)	1,535,643
Contingencies/Dept Reserves	9,355	35,444	35,444		(35,444)	
TOTAL REQUIREMENTS	1,545,371	1,597,758	1,619,248	1,559,783	(59,465)	1,535,643
NET COUNTY COST	1,305,922	1,351,399	1,344,000	1,289,437	(54,563)	1,289,437
AUTHORIZED POSITIONS						
Salary Resolution	15.0	14.0	14.0	13.0	(1.0)	13.0
Funded FTE	14.5	14.0	14.1	13.0	(1.1)	13.0

Shared Services (1250P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Total dollar value of Purchasing requests	\$49,377,406	\$45,176,588	\$45,290,136	\$35,000,000	\$35,000,000
Total number of copy impressions completed annually	5,369,035	5,083,532	4,198,902	4,200,000	4,200,000
Total pieces U.S. and pony mail processed	4,103,666	4,248,884	4,259,032	4,200,000	4,200,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better:					
- Purchasing	97%	92%	92%	90%	90%
- Copy	87%	98%	96%	90%	90%
- Mail	98%	98%	97%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Total dollars / percent saved through the use of purchase orders and vendor agreements	\$8,878,807 / 19.0%	\$9,269,404 / 20.5%	\$8,014,484 / 17.7%	\$8,600,000 / 18.6%	\$8,600,000 / 18.6%
Total dollars / percent saved using the Copy Center versus external sources	\$107,381 / 36%	\$101,671 / 36%	\$83,978 36%	\$90,000 / 36%	\$90,000 / 36%
Total dollars / percent saved using Mail Services versus U.S. mail	\$681,734 / 41%	\$719,336 / 40%	\$769,319 / 42%	\$750,000 / 40%	\$750,000 / 40%

Assessor-County Clerk-Recorder (1300D) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	282,790	20,599				
Charges for Services	10,839,358	9,503,479	9,476,556	9,193,130	(283,426)	9,321,220
Miscellaneous Revenue	80,637	69,549	8,000	5,700	(2,300)	5,700
Total Revenue	11,202,785	9,593,628	9,484,556	9,198,830	(285,726)	9,326,920
Fund Balance	536,789	1,222,009	1,222,009	1,556,215	334,206	937,105
TOTAL SOURCES	11,739,574	10,815,637	10,706,565	10,755,045	48,480	10,264,025
REQUIREMENTS						
Salaries and Benefits	14,411,779	13,545,729	14,801,689	14,832,576	30,887	16,178,602
Services and Supplies	5,182,372	3,953,508	4,577,349	3,086,580	(1,490,769)	4,426,102
Other Charges	2,012,776	2,154,824	2,160,095	2,100,268	(59,827)	2,082,753
Fixed Assets	19,756	19,043		141,600	141,600	
Gross Appropriations	21,626,683	19,673,104	21,539,133	20,161,024	(1,378,109)	22,687,457
Intrafund Transfers		(1,798,964)	(3,176,657)	(952,770)	2,223,887	(3,830,346)
Net Appropriations	21,626,683	17,874,140	18,362,476	19,208,254	845,778	18,857,111
Contingencies/Dept Reserves		1,103,009	1,103,009	689,203	(413,806)	584,333
TOTAL REQUIREMENTS	21,626,683	18,977,149	19,465,485	19,897,457	431,972	19,441,444
NET COUNTY COST	9,887,109	8,161,512	8,758,920	9,142,412	383,492	9,177,419
AUTHORIZED POSITIONS						
Salary Resolution	119.0	113.0	113.0	114.0	1.0	114.0
Funded FTE	119.0	113.2	113.2	113.4	0.2	113.9

Appraisal Services (1310P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	4,611,602	3,760,003	4,522,000	3,925,000	(597,000)	3,925,000
Miscellaneous Revenue	58,250	26,979	5,000	2,000	(3,000)	2,000
Total Revenue	4,669,852	3,786,983	4,527,000	3,927,000	(600,000)	3,927,000
Fund Balance	536,789	972,009	972,009	1,350,115	378,106	937,105
TOTAL SOURCES	5,206,641	4,758,992	5,499,009	5,277,115	(221,894)	4,864,105
REQUIREMENTS						
Salaries and Benefits	7,765,184	7,708,741	8,194,913	8,962,591	767,678	9,084,387
Services and Supplies	549,773	537,803	581,336	417,981	(163,355)	396,968
Other Charges	1,155,842	1,174,743	1,163,298	1,182,450	19,152	1,164,935
Fixed Assets	19,756					
Net Appropriations	9,490,554	9,421,286	9,939,547	10,563,022	623,475	10,646,290
Contingencies/Dept Reserves		853,009	853,009	449,203	(403,806)	344,333
TOTAL REQUIREMENTS	9,490,554	10,274,295	10,792,556	11,012,225	219,669	10,990,623
NET COUNTY COST	4,283,914	5,515,304	5,293,547	5,735,110	441,563	6,126,518
AUTHORIZED POSITIONS						
Salary Resolution	75.0	72.0	72.0	74.0	2.0	74.0
Funded FTE	75.0	72.0	72.0	73.4	1.4	73.9

Appraisal Services (1310P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Elimination of Non-Departmental Loan

Due to better than expected revenues, the County Clerk-Recorder's Division did not need to take a loan from Non-Departmental Services in FY 2009-10. The loan repayment has been eliminated. The increase in Net County Cost will be offset by corresponding adjustments in County Clerk-Recorder Division.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	160,000	160,000	0

2. Decline in Value Applications and Property Assessment Appeals

Because of an increase in the amount of Decline in Value applications and property assessment appeals, one new full-time unclassified Senior Appraiser position and one new full-time unclassified Assessor Recorder Technician II have been added to assist with the increased workload and identify new property tax revenue in Appraisal Services. Net County Cost is increased to fund the two positions, prorated for nine months.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	176,174	0	0	176,174	2

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	176,174	0	160,000	336,174	2

FY 2011-12 September Revisions

1. Decline in Value Applications and Property Assessment Appeals

The increase in the amount of Decline in Value applications and Assessment Appeals caused Appraisal Services to hire one new full-time unclassified Senior Appraiser position and one new full-time unclassified Assessor Recorder Technician II to assist with the increased workload and identify new property tax revenue in FY 2010-11. The cost of the new unclassified positions are annualized in FY 2011-12. Net County Cost is increased to fund the two positions.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	35,007	0	0	35,007	0

Appraisal Services (1310P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of real property assessments processed	219,316	219,589	219,811	219,200	219,200
Number of supplemental assessments processed	14,963	16,751	15,575	15,000	15,000
Number of mandatory audits completed	311	378	286	250	250
How Well We Do It (Quality / Efficiency)					
Percent of real property activities processed by close of roll	100%	100%	100%	90%	90%
Median days from residential sale to notice of supplemental assessment ⁽¹⁾	17	24	14	25	25
Percent of mandatory audits completed by the close of roll	93%	92%	100%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Percent of taxing agencies rating services good or better	100%	97%	95%	90%	90%
Percent of audits with waivers beyond the four year statute	4%	8%	3%	10%	10%

⁽¹⁾ Staffing resources that would normally be used to process the notices of supplemental assessments will be focused instead on appraising properties in the Decline in Value program in FY 2010-11 and FY 2011-12.

**Administration and Support (1320P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	428,425	306,193	306,193	325,450	19,257	326,767
Miscellaneous Revenue		1,302				
TOTAL SOURCES	428,425	307,495	306,193	325,450	19,257	326,767
REQUIREMENTS						
Salaries and Benefits	1,439,995	1,178,683	1,192,584	1,222,877	30,293	1,231,202
Services and Supplies	23,579	22,015	30,500	44,700	14,200	39,700
Other Charges	8,145	7,513	7,517	6,024	(1,493)	6,024
TOTAL REQUIREMENTS	1,471,719	1,208,211	1,230,601	1,273,601	43,000	1,276,926
NET COUNTY COST	1,043,294	900,716	924,408	948,151	23,743	950,159
AUTHORIZED POSITIONS						
Salary Resolution	10.0	8.0	8.0	8.0		8.0
Funded FTE	10.0	8.2	8.2	8.0	(0.2)	8.0

Administration and Support (1320P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of payables processed ⁽¹⁾	6,671	5,350	1,770	1,400	3,500
Number of information technology service requests (high priority) ⁽²⁾	388	89	33	40	40
How Well We Do It (Quality / Efficiency)					
Percent of payables paid on time	88%	90%	87%	90%	90%
Percent of business application availability	99%	99%	98%	96%	96%
Average hours from information service request to resolution (high priority)	8	6	5	8	8
Percent of information technology customer survey respondents rating services good or better ⁽³⁾	94%	96%	87%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Administration and support costs as percentage of total departmental budget	6.5%	6.5%	6.1%	6.8%	6.8%
Amount of property transfer tax collected for taxing agencies ⁽⁴⁾	\$9,987,947	\$6,465,120	8,274,907	\$6,800,000	\$7,140,000

⁽¹⁾ The number of payables processed is related to the number of elections in a given fiscal year. The Administrative and Support Division expects fewer invoices in FY 2010-11 because there will be fewer elections; and an increase in payable processed in FY 2011-12 because there will be more elections than the prior year.

⁽²⁾ A new internal information technology support process was implemented in FY 2008-09 and decreased the number of high priority requests.

⁽³⁾ The percent of information technology customer survey respondents rating services good or better decreased in FY 2009-10 because the division introduced a technological upgrade that made customers unhappy during the startup phase.

⁽⁴⁾ The amount of property transfer tax collected for taxing agencies in FY 2009-10 increased due to the unanticipated transfer tax collection from the Pacific Shores Development court settlement.

Elections (1330P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Intergovernmental Revenues	282,790	20,599				
Charges for Services	2,034,645	2,477,970	2,358,604	1,505,230	(853,374)	1,649,121
Miscellaneous Revenue	20,082	31,996	1,000	2,500	1,500	2,500
Total Revenue	2,337,517	2,530,566	2,359,604	1,507,730	(851,874)	1,651,621
Fund Balance				202,100	202,100	
TOTAL SOURCES	2,337,517	2,530,566	2,359,604	1,709,830	(649,774)	1,651,621
REQUIREMENTS						
Salaries and Benefits	3,161,965	2,628,871	3,357,670	2,544,017	(813,653)	3,737,460
Services and Supplies	3,891,438	2,671,552	3,252,357	2,009,730	(1,242,627)	3,615,878
Other Charges	247,405	311,229	346,120	258,651	(87,469)	258,651
Fixed Assets		19,043		141,600	141,600	
Gross Appropriations	7,300,808	5,630,695	6,956,147	4,953,998	(2,002,149)	7,611,989
Intrafund Transfers		(1,798,964)	(2,534,676)	(952,770)	1,581,906	(3,830,346)
TOTAL REQUIREMENTS	7,300,808	3,831,730	4,421,471	4,001,228	(420,243)	3,781,643
NET COUNTY COST	4,963,291	1,301,165	2,061,867	2,291,398	229,531	2,130,022
AUTHORIZED POSITIONS						
Salary Resolution	12.0	11.0	11.0	11.0		11.0
Funded FTE	12.0	11.0	11.0	11.0		11.0

Elections (1330P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of new voters enrolled	27,320	39,029	11,268	21,000	25,000
Number of poll workers	1,584	1,639	1,715	1,600	1,600
Number of voting precincts	448	407	349	350	350
How Well We Do It (Quality / Efficiency)					
Percent of eligible voters registered to vote	76%	75%	70%	70%	72%
Percent of eligible voters registered to vote by mail	44%	43%	44%	44%	44%
Cost per registered voter	\$5.82	\$9.11	\$7.24	\$8.68	\$6.50
Recruitment cost per poll worker	\$29	\$15	\$27	\$27	\$29
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of registered voters who voted in last election - SMC ⁽¹⁾	104,160 / 29%	307,350 / 79%	130,383 / 38%	222,000 / 60%	97,000 / 28%
Percent of registered voters in last elections					
- Countywide	29%	79%	38%	58%	25%
- Statewide average ⁽¹⁾	22%	79%	33%	50%	20%
Number and percent of registered voters who voted by mail in last election	67,166 / 19%	151,928 / 39%	79,955 / 24%	111,000 / 30%	59,292 / 17%

⁽¹⁾ Elections occurred or will occur as follows: local Consolidated District Election (UDEL) / presidential primary election in FY 2007-08; a presidential general election in FY 2008-09; local UDEL / gubernatorial primary elections in FY 2009-10; a gubernatorial general election in FY 2010-11; and a UDEL / presidential primary / statewide direct primary in FY 2011-12.

**County Clerk-Recorder (1340P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	3,764,686	2,959,313	2,289,759	3,437,450	1,147,691	3,420,332
Miscellaneous Revenue	2,305	9,271	2,000	1,200	(800)	1,200
Total Revenue	3,766,992	2,968,584	2,291,759	3,438,650	1,146,891	3,421,532
Fund Balance		250,000	250,000	4,000	(246,000)	
TOTAL SOURCES	3,766,992	3,218,584	2,541,759	3,442,650	900,891	3,421,532
REQUIREMENTS						
Salaries and Benefits	2,044,636	2,029,435	2,056,522	2,103,091	46,569	2,125,553
Services and Supplies	717,582	722,138	713,156	614,169	(98,987)	373,556
Other Charges	601,384	661,339	643,160	653,143	9,983	653,143
Gross Appropriations	3,363,601	3,412,912	3,412,838	3,370,403	(42,435)	3,152,252
Intrafund Transfers			(641,981)		641,981	
Net Appropriations	3,363,601	3,412,912	2,770,857	3,370,403	599,546	3,152,252
Contingencies/Dept Reserves		250,000	250,000	240,000	(10,000)	240,000
TOTAL REQUIREMENTS	3,363,601	3,662,912	3,020,857	3,610,403	589,546	3,392,252
NET COUNTY COST	(403,391)	444,327	479,098	167,753	(311,345)	(29,280)
AUTHORIZED POSITIONS						
Salary Resolution	22.0	22.0	22.0	21.0	(1.0)	21.0
Funded FTE	22.0	22.0	22.0	21.0	(1.0)	21.0

County Clerk - Recorder (1340P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Elimination of Non-Departmental Loan

Due to better than expected revenues, the County Clerk - Recorder's Division did not need to take a loan from Non-Departmental Services in FY 2009-10. The loan repayment has been eliminated. The decrease in Net County Cost will be offset by corresponding adjustments in the Appraisal Division.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(160,000)	0	0	(160,000)	0

FY 2011-12 September Revisions

No change.

County Clerk-Recorder (1340P)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of official and vital documents examined, recorded, and indexed	172,415	163,960	166,615	150,000	157,500
Number of customers assisted per day: ⁽¹⁾					
- Onsite	---	---	329	75	75
- Callers	---	---	---	225	225
- Total customers assisted	---	---	---	300	300
How Well We Do It (Quality / Efficiency)					
Percent of documents electronically recorded	8%	8%	7%	10%	12%
Percent of customer survey respondents rating services good or better	89%	87%	91%	90%	90%
Percent of transactions processed correctly	99%	99%	99%	99%	99%
Is Anyone Better Off? (Outcome / Effect)					
Amount of recording fees generated	\$1,455,877	\$1,333,471	\$1,848,272	\$2,100,000	\$2,025,000

⁽¹⁾ This was a new Performance Measure in FY 2009-10. Beginning in FY 2011-12, the number of customers assisted per day will be broken up into on site customers and customers who call on the phone.

Controller's Office (1400B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	109					
Charges for Services	1,210,487	1,123,531	1,319,720	1,486,235	166,515	1,486,235
Interfund Revenue	133,168	170,812	124,593	172,317	47,724	172,317
Miscellaneous Revenue	40,167	35,784				
Total Revenue	1,383,931	1,330,127	1,444,313	1,658,552	214,239	1,658,552
Fund Balance	1,070,823	1,022,394	1,022,394	1,295,954	273,560	1,180,681
TOTAL SOURCES	2,454,754	2,352,521	2,466,707	2,954,506	487,799	2,839,233
REQUIREMENTS						
Salaries and Benefits	4,971,062	5,146,702	5,355,779	5,575,088	219,309	5,672,860
Services and Supplies	498,322	272,707	504,567	261,046	(243,521)	261,046
Other Charges	2,233,912	1,786,802	2,812,838	2,161,215	(651,623)	2,161,215
Fixed Assets		46,208				
Gross Appropriations	7,703,296	7,252,419	8,673,184	7,997,349	(675,835)	8,095,121
Intrafund Transfers	(158,627)		(826,900)	(17,743)	809,157	(17,743)
Net Appropriations	7,544,669	7,252,419	7,846,284	7,979,606	133,322	8,077,378
Contingencies/Dept Reserves	423,931	751,230	751,230	1,041,790	290,560	828,745
TOTAL REQUIREMENTS	7,968,600	8,003,649	8,597,514	9,021,396	423,882	8,906,123
NET COUNTY COST	5,513,846	5,651,128	6,130,807	6,066,890	(63,917)	6,066,890
AUTHORIZED POSITIONS						
Salary Resolution	45.0	44.0	45.0	42.0	(3.0)	42.0
Funded FTE	43.6	42.6	43.6	42.0	(1.6)	42.0

Administration (1411P)
General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Miscellaneous Revenue	12,520	11,407				
Total Revenue	12,520	11,407				
Fund Balance	646,892	610,046	610,046	492,144	(117,902)	376,871
TOTAL SOURCES	659,412	621,453	610,046	492,144	(117,902)	376,871
REQUIREMENTS						
Salaries and Benefits	1,083,481	1,103,310	1,105,298	1,186,527	81,229	1,199,793
Services and Supplies	200,211	187,619	247,991	210,544	(37,447)	210,544
Other Charges	560,890	581,945	232,488	204,039	(28,449)	204,039
Net Appropriations	1,844,581	1,872,874	1,585,777	1,601,110	15,333	1,614,376
Contingencies/Dept Reserves		345,882	345,882	237,980	(107,902)	24,935
TOTAL REQUIREMENTS	1,844,581	2,218,756	1,931,659	1,839,090	(92,569)	1,639,311
NET COUNTY COST	1,185,169	1,597,303	1,321,613	1,346,946	25,333	1,262,440
AUTHORIZED POSITIONS						
Salary Resolution	7.0	7.0	7.0	7.0		7.0
Funded FTE	6.8	6.8	6.8	7.0	0.2	7.0

Administration (1411P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of performance measures monitored for all programs	46	46	46	46	46
How Well We Do It (Quality / Efficiency)					
Number of measures where targets were met	36	36	42	35	32
Percent of performance measures where targets were met	78%	78%	91%	75%	75%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating Controller Services good or better	96%	95%	100%	90%	90%

**Internal Audit (1421P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	18,670	40,918	35,200	38,648	3,448	38,648
Interfund Revenue	61,300	96,956	47,800	69,639	21,839	69,639
Miscellaneous Revenue	19,939	3,043				
TOTAL SOURCES	99,909	140,917	83,000	108,287	25,287	108,287
REQUIREMENTS						
Salaries and Benefits	981,528	1,173,601	1,288,288	1,298,965	10,677	1,334,733
Services and Supplies	125,884	25,901	33,224	29,403	(3,821)	29,403
Other Charges	100	1,357	95,125	94,925	(200)	94,925
Gross Appropriations	1,107,511	1,200,859	1,416,637	1,423,293	6,656	1,459,061
Intrafund Transfers			(7,800)	(17,743)	(9,943)	(17,743)
TOTAL REQUIREMENTS	1,107,511	1,200,859	1,408,837	1,405,550	(3,287)	1,441,318
NET COUNTY COST	1,007,602	1,059,943	1,325,837	1,297,263	(28,574)	1,333,031
AUTHORIZED POSITIONS						
Salary Resolution	10.0	10.0	10.0	9.0	(1.0)	9.0
Funded FTE	9.5	9.5	9.5	9.0	(0.5)	9.0

Internal Audit (1421P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of audits conducted:					
- Mandated	21	21	23	18	18
- Discretionary	4	2	5	3	3
- Special projects	3	6	7	6	6
How Well We Do It (Quality / Efficiency)					
Dollar savings per Audit employee	\$12,499,498	\$9,708,340	\$10,743,220	\$36,500	\$36,500
Percent of County budget covered by internal controls review (risk reduction) ⁽¹⁾	34.8%	14.5%	20.9%	10.0%	10.0%
Is Anyone Better Off? (Outcome / Effect)					
Number of internal audit changes recommended (internal control audits)	22	19	45	15	15
Number of recommended changes that are implemented by departments	20	27	11	10	10
Dollar value of new, one-time revenue enhancements / cost savings (efficiency / effectiveness audits) ⁽²⁾	\$64,872,392	\$66,502,127	\$88,733,362	\$10,000	\$10,000
Dollar value of new, ongoing revenue enhancements / cost savings (efficiency / effectiveness audits) ⁽³⁾	\$0	\$0	\$2,135,144	\$370,000	\$370,000
Percent increase in new revenue collection / cost savings expressed as a percentage of Internal Audit Program budget ⁽⁴⁾	5,274%	5,025%	6,853%	40%	40%
Dollars saved for every dollar spent on internal and operational audits ⁽⁵⁾					
- County	\$56.16	\$53.43	\$71.70	\$1.33	\$1.33
- National Association of Local Government Auditor's Benchmark	\$1.85	\$1.85	\$1.85	\$1.33	\$1.33

⁽¹⁾ Each year the Program will strive to review internal controls over processes that cover 10% of the County budget. Wherever possible, priority will be given to processes with significant opportunities for improvement or high risk of errors or irregularities.

⁽²⁾ Figures for FY 2007-08 through FY 2008-09 include ERAF revenue.

⁽³⁾ No major operational audits that result in new ongoing revenue were completed during FY 2007-08 due to staff shortage. After increase in staff salaries following the completion of a salary survey / study, the Program was able to hire operational auditors during the second half of FY 2008-09. These auditors have undertaken major operational audits and reviews. Revenue enhancements and cost savings from these audits and reviews will be known once they are completed.

(4) The new revenue enhancements / cost savings targets for FY 2010-11 and FY 2011-12 are estimated at 40% of Internal Audit Program budget and will be adjusted as audits are undertaken and result in recommendations relating to revenue enhancement / cost savings that could be implemented in those fiscal years.

(5) The County targets for FY 2010-11 and FY 2011-12 are based on current data from the Benchmarking and Best Practices Survey of the Association of Local Government Auditors. Adjustments will be made as updated data becomes available.

Payroll Services (1431P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	109					
Charges for Services	1,756	6,425				
Interfund Revenue			5,320	5,850	530	5,850
Miscellaneous Revenue		18,981				
Total Revenue	1,865	25,405	5,320	5,850	530	5,850
Fund Balance				344,462	344,462	344,462
TOTAL SOURCES	1,865	25,405	5,320	350,312	344,992	350,312
REQUIREMENTS						
Salaries and Benefits	684,378	601,485	633,924	675,459	41,535	689,226
Services and Supplies	40,276	2,168	9,405	3,485	(5,920)	3,485
Other Charges	1,621,217	1,197,338	2,238,432	1,598,432	(640,000)	1,598,432
Gross Appropriations	2,345,871	1,800,991	2,881,761	2,277,376	(604,385)	2,291,143
Intrafund Transfers	(80,210)		(640,000)		640,000	
Net Appropriations	2,265,661	1,800,991	2,241,761	2,277,376	35,615	2,291,143
Contingencies/Dept Reserves				344,462	344,462	344,462
TOTAL REQUIREMENTS	2,265,661	1,800,991	2,241,761	2,621,838	380,077	2,635,605
NET COUNTY COST	2,263,796	1,775,585	2,236,441	2,271,526	35,085	2,285,293
AUTHORIZED POSITIONS						
Salary Resolution	6.0	6.0	6.0	6.0		6.0
Funded FTE	5.9	5.9	5.9	6.0	0.1	6.0

**Payroll Services (1431P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of departmental payroll adjustments processed each pay period	1,649	1,469	1,391	1,350	1,350
Number of department payroll adjustments requiring correction per pay period	412	367	348	350	350
Number of timecard transaction lines processed each pay period	30,401	32,860	39,108	32,000	32,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	94%	96%	100%	90%	90%
Percent of timecard transactions processed electronically ⁽¹⁾	62%	100%	100%	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Number and percent of payroll checks issued correctly	170,806 / 100%	169,855 / 100%	166,732 / 100%	152,656 / 99%	148,000 / 99%

⁽¹⁾ The percentage is based on electronic interfaces received from Information Services Department and the Department of Public Works for their stand-alone time-entry software.

Controller Information Systems (1432P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Fund Balance		45,997	45,997	75,997	30,000	75,997
TOTAL SOURCES		45,997	45,997	75,997	30,000	75,997
REQUIREMENTS						
Salaries and Benefits	559,990	697,308	645,567	701,674	56,107	710,850
Services and Supplies	20,214	13,221	194,517	15,614	(178,903)	15,614
Other Charges	2,610	932	51,465	51,151	(314)	51,151
Fixed Assets		46,208				
Gross Appropriations	582,814	757,668	891,549	768,439	(123,110)	777,615
Intrafund Transfers	(78,417)		(175,000)		175,000	
Net Appropriations	504,397	757,668	716,549	768,439	51,890	777,615
Contingencies/Dept Reserves		55,997	55,997	75,997	20,000	75,997
TOTAL REQUIREMENTS	504,397	813,665	772,546	844,436	71,890	853,612
NET COUNTY COST	504,397	767,668	726,549	768,439	41,890	777,615
AUTHORIZED POSITIONS						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

Controller Information Systems (1432P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of IFAS users trained ⁽¹⁾	171	188	189	140	140
Number of Help Desk calls	2,005	1,309	4,363	2,300	2,300
How Well We Do It (Quality / Efficiency)					
Percent of trainees rating training as good or better ⁽¹⁾	94%	99%	96%	90%	90%
Percent of Help Desk customer survey respondents rating services provided good or better	94%	96%	97%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of business hours IFAS is available	2,998	3,010	3,007	2,988	2,988
Percent IFAS scheduled availability during business hours	99.9%	99.9%	99.8%	99.2%	99.2%

⁽¹⁾ IFAS training began in FY 2007-08 with the addition of a new Management Analyst position.

**General Accounting (1441P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	5,667	2,917				
Interfund Revenue	71,868	73,856	71,473	96,828	25,355	96,828
Miscellaneous Revenue	120	2,145				
TOTAL SOURCES	77,656	78,918	71,473	96,828	25,355	96,828
REQUIREMENTS						
Salaries and Benefits	797,564	784,166	841,735	899,697	57,962	920,459
Services and Supplies	30,764	43,532	1,775	1,500	(275)	1,500
Other Charges	10,606	4,607	80,714	97,883	17,169	97,883
TOTAL REQUIREMENTS	838,934	832,305	924,224	999,080	74,856	1,019,842
NET COUNTY COST	761,279	753,387	852,751	902,252	49,501	923,014
AUTHORIZED POSITIONS						
Salary Resolution	9.0	8.0	9.0	8.0	(1.0)	8.0
Funded FTE	8.5	7.5	8.5	8.0	(0.5)	8.0

**General Accounting (1441P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of transactions processed	2,096,162	2,236,685	2,297,131	2,000,000	2,000,000
Number of transactions submitted to the Controller's Office electronically	1,382,209	1,416,164	1,491,314	1,300,000	1,300,000
How Well We Do It (Quality / Efficiency)					
Percent of transactions processed electronically (payments, journal entries, deposits)	66.0%	63.0%	65.0%	66.0%	67.0%
Audit adjustments as percent of total assets (1)	2.10%	0.70%	0.42%	2.00%	2.00%
Is Anyone Better Off? (Outcome / Effect)					
Number of monthly closings performed on time	10	12	12	12	12
Number of process improvements implemented	2	6	5	2	2
CAFR issued with unqualified opinion and GFOA award of excellence	100%	100%	100%	100%	100%

(1) This is a new measure added in FY 2009-10 to calculate audit adjustments as a percentage of total assets per government-wide statement of net assets.

Property Tax/Special Accounting (1461P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	1,184,394	1,073,272	1,284,520	1,447,587	163,067	1,447,587
Miscellaneous Revenue	7,587	208				
Total Revenue	1,191,981	1,073,480	1,284,520	1,447,587	163,067	1,447,587
Fund Balance	423,931	366,351	366,351	383,351	17,000	383,351
TOTAL SOURCES	1,615,912	1,439,831	1,650,871	1,830,938	180,067	1,830,938
REQUIREMENTS						
Salaries and Benefits	864,122	786,831	840,967	812,766	(28,201)	817,799
Services and Supplies	80,973	267	17,655	500	(17,155)	500
Other Charges	38,488	623	114,614	114,785	171	114,785
Gross Appropriations	983,584	787,721	973,236	928,051	(45,185)	933,084
Intrafund Transfers			(4,100)		4,100	
Net Appropriations	983,584	787,721	969,136	928,051	(41,085)	933,084
Contingencies/Dept Reserves	423,931	349,351	349,351	383,351	34,000	383,351
TOTAL REQUIREMENTS	1,407,515	1,137,072	1,318,487	1,311,402	(7,085)	1,316,435
NET COUNTY COST	(208,397)	(302,759)	(332,384)	(519,536)	(187,152)	(514,503)
AUTHORIZED POSITIONS						
Salary Resolution	8.0	8.0	8.0	7.0	(1.0)	7.0
Funded FTE	7.9	7.9	7.9	7.0	(0.9)	7.0

Property Tax / Special Accounting (1461P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of tax roll changes and refunds processed	22,711	32,747	34,390	<11,000	<11,000
Number of tax apportionments made	210	210	210	210	210
Number of Special District transactions processed electronically (data development) ⁽¹⁾	---	---	---	50	50
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating Property Tax services good or better	81%	90%	90%	90%	90%
Percent of Property Tax transactions processed electronically (data development) ⁽¹⁾	---	---	---	100%	100%
Percent of Special District transactions processed electronically (data development) ⁽¹⁾	---	---	---	100%	100%
Is Anyone Better Off? (Outcome / Effect)					
Percent of refunds issued correctly	100%	100%	100%	100%	100%
Net County Cost as a percentage of Program's Total Requirements	-24.3%	-21.1%	-36.3%	-24.0%	-24.0%

⁽¹⁾ Data availability for these measures depends on when IFAS is capable of performing electronic transfers for property tax.

Treasurer - Tax Collector (1500B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	8,768	6,875	3,650	3,650		3,650
Use of Money and Property	35,900	30,913	30,000	30,000		30,000
Charges for Services	5,101,908	4,818,487	3,911,434	3,911,434		3,911,434
Interfund Revenue	572,681	809,906	631,000	631,000		631,000
Miscellaneous Revenue	150,933	139,886	81,500	81,500		81,500
Total Revenue	5,870,190	5,806,067	4,657,584	4,657,584		4,657,584
Fund Balance	4,436,123	4,607,149	4,607,149	4,420,835	(186,314)	4,083,081
TOTAL SOURCES	10,306,313	10,413,216	9,264,733	9,078,419	(186,314)	8,740,665
REQUIREMENTS						
Salaries and Benefits	6,155,246	6,269,689	7,365,433	7,710,363	344,930	7,674,488
Services and Supplies	1,451,999	1,604,056	3,922,856	2,797,924	(1,124,932)	2,605,454
Other Charges	954,786	989,218	1,001,508	1,095,783	94,275	1,068,783
Fixed Assets	6,481			80,000	80,000	80,000
Gross Appropriations	8,568,512	8,862,963	12,289,797	11,684,070	(605,727)	11,428,725
Intrafund Transfers	(2,780,990)	(2,827,206)	(2,979,938)	(2,979,938)		(2,979,938)
Net Appropriations	5,787,522	6,035,757	9,309,859	8,704,132	(605,727)	8,448,787
Contingencies/Dept Reserves	1,675,205	1,060,848	1,060,848	1,587,663	526,815	1,505,254
TOTAL REQUIREMENTS	7,462,727	7,096,605	10,370,707	10,291,795	(78,912)	9,954,041
NET COUNTY COST	(2,843,587)	(3,316,611)	1,105,974	1,213,376	107,402	1,213,376
AUTHORIZED POSITIONS						
Salary Resolution	67.0	63.0	63.0	63.0		63.0
Funded FTE	67.0	65.0	65.0	63.0	(2.0)	63.0

**Tax Collector (1510P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Licenses, Permits and Franchises	8,768	6,875	3,650	3,650		3,650
Charges for Services	1,732,908	1,485,041	1,164,474	1,164,474		1,164,474
Miscellaneous Revenue	67,424	60,307	56,000	56,000		56,000
Total Revenue	1,809,099	1,552,223	1,224,124	1,224,124		1,224,124
Fund Balance	2,420,845	2,773,803	2,773,803	2,545,097	(228,706)	2,374,129
TOTAL SOURCES	4,229,944	4,326,026	3,997,927	3,769,221	(228,706)	3,598,253
REQUIREMENTS						
Salaries and Benefits	1,924,752	2,031,169	2,266,656	2,391,395	124,739	2,414,497
Services and Supplies	816,761	802,101	2,222,419	1,251,200	(971,219)	1,100,232
Other Charges	504,989	544,714	566,849	586,900	20,051	566,900
Fixed Assets	6,481			80,000	80,000	80,000
Net Appropriations	3,252,984	3,377,984	5,055,924	4,309,495	(746,429)	4,161,629
Contingencies/Dept Reserves	510,261	370,040	370,040	673,102	303,062	650,000
TOTAL REQUIREMENTS	3,763,245	3,748,024	5,425,964	4,982,597	(443,367)	4,811,629
NET COUNTY COST	(466,699)	(578,002)	1,428,037	1,213,376	(214,661)	1,213,376
AUTHORIZED POSITIONS						
Salary Resolution	19.0	19.0	19.0	19.0		19.0
Funded FTE	19.0	19.0	19.0	19.0		19.0

Tax Collector (1510P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of property tax bills issued	310,970	323,327	310,948	320,000	320,000
How Well We Do It (Quality / Efficiency)					
Number of days secured property tax bills are sent past August 15th goal date	33	19	16	20	20
Cost per bill ⁽¹⁾	\$16.61	\$15.56	\$17.33	\$16.00	\$16.00
Is Anyone Better Off? (Outcome / Effect)					
Dollars collected for all tax rolls (in billions)	\$1.6	\$1.7	\$1.8	\$1.5	\$1.6
Collection rate:					
- Secured (County)	97%	98%	98%	95%	95%
- Unsecured (County)	99%	92%	100%	90%	90%
- Secured (statewide average)	97%	95%	96%	95%	95%
- Unsecured (statewide average)	94%	95%	95%	90%	90%

⁽¹⁾ The cost per property tax bill is derived by dividing the annual number of bills by salaries and benefits and other operating costs such as paper, printing, envelopes, postage, contract programmer maintenance and AS400 costs through the Information Services Department.

**Treasurer (1520P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	3,300,278	3,269,425	2,696,460	2,696,460		2,696,460
Miscellaneous Revenue	14,715	29,245				
Total Revenue	3,314,993	3,298,670	2,696,460	2,696,460		2,696,460
Fund Balance	1,034,314	698,636	698,636	558,744	(139,892)	524,242
TOTAL SOURCES	4,349,307	3,997,306	3,395,096	3,255,204	(139,892)	3,220,702
REQUIREMENTS						
Salaries and Benefits	1,295,903	1,645,117	1,831,197	2,016,576	185,379	2,034,618
Services and Supplies	185,154	304,063	750,000	604,287	(145,713)	569,785
Other Charges	218,205	218,535	213,682	269,225	55,543	269,225
Gross Appropriations	1,699,262	2,167,714	2,794,879	2,890,088	95,209	2,873,628
Intrafund Transfers			(152,926)	(152,926)		(152,926)
Net Appropriations	1,699,262	2,167,714	2,641,953	2,737,162	95,209	2,720,702
Contingencies/Dept Reserves	914,944	390,808	390,808	518,042	127,234	500,000
TOTAL REQUIREMENTS	2,614,206	2,558,522	3,032,761	3,255,204	222,443	3,220,702
NET COUNTY COST	(1,735,100)	(1,438,785)	(362,335)		362,335	
AUTHORIZED POSITIONS						
Salary Resolution	12.0	15.0	15.0	16.0	1.0	16.0
Funded FTE	12.0	15.0	15.0	16.0	1.0	16.0

Treasurer (1520P)

General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Alignment of Budgeted Positions with Salary Ordinance

Currently a Fiscal Office Specialist is occupying a Revenue Collector II position. This change deletes the Revenue Collector II position and adds a Fiscal Office Specialist position to align the Salary Ordinance with the Division's budget. There is no Net County Cost impact.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	90,639	0	0	90,639	1
0	(90,639)	0	0	(90,639)	(1)

FY 2011-12 September Revisions

No change.

Treasurer (1520P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Number of accounts managed: ⁽¹⁾					
- Voluntary	---	158	162	150	150
- Involuntary	---	884	906	865	865
Dollar amount of funds managed (in millions):					
- Voluntary ⁽²⁾	---	\$786	\$666	\$700	\$700
- Involuntary	---	\$1,790	\$1,947	\$1,600	\$1,600
Number of deposits processed ⁽³⁾	48,994	49,084	50,105	41,000	41,000
How Well We Do It (Quality / Efficiency)					
Percent of customer survey respondents rating services good or better	100%	97%	100%	90%	90%
Percent of deposits processed within one day	98%	98%	98%	98%	98%
Is Anyone Better Off? (Outcome / Effect)					
Dollar (in millions) / percent growth in County Pool due to investments ⁽⁴⁾	\$118.2 / 4.3%	\$68.0 / 2.57%	\$28.5 / 1.09%	28.7 / 1.25%	28.7 / 1.25%
County Pool 3 year rate vs. Local Agency Investment Fund (LAIF): ⁽⁵⁾					
- Pool 3	4.17%	2.44%	0.960%	1.125%	1.125%
- LAIF	4.37%	2.18%	0.650%	1.125%	1.125%

⁽¹⁾ This measure reflects voluntary funds with a goal to maintain existing funds and attempt to gain additional participants. California state law requires certain pool participants to deposit their operating funds in the County treasury and these are defined as involuntary funds.

⁽²⁾ This measure reflects the dollar balance at the end of the fiscal year. Historically, the balance has reflected approximately 30% of total pooled funds.

⁽³⁾ The decrease in deposits is due to online payments and transactions.

⁽⁴⁾ The growth has declined due to short-term interest rates and the Lehman bankruptcy.

⁽⁵⁾ Percentages under Pool 3 yield rate vs. LAIF are net rates after fees and charges.

Revenue Services Program (1530P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	35,900	30,913	30,000	30,000		30,000
Charges for Services	68,723	64,021	50,500	50,500		50,500
Interfund Revenue	572,681	809,906	631,000	631,000		631,000
Miscellaneous Revenue	68,794	50,334	25,500	25,500		25,500
Total Revenue	746,099	955,174	737,000	737,000		737,000
Fund Balance	980,964	1,134,710	1,134,710	1,316,994	182,284	1,184,710
TOTAL SOURCES	1,727,063	2,089,884	1,871,710	2,053,994	182,284	1,921,710
REQUIREMENTS						
Salaries and Benefits	2,934,590	2,593,404	3,267,580	3,302,392	34,812	3,225,373
Services and Supplies	450,084	497,892	950,437	942,437	(8,000)	935,437
Other Charges	231,591	225,969	220,977	239,658	18,681	232,658
Gross Appropriations	3,616,265	3,317,266	4,438,994	4,484,487	45,493	4,393,468
Intrafund Transfers	(2,780,990)	(2,827,206)	(2,827,012)	(2,827,012)		(2,827,012)
Net Appropriations	835,275	490,059	1,611,982	1,657,475	45,493	1,566,456
Contingencies/Dept Reserves	250,000	300,000	300,000	396,519	96,519	355,254
TOTAL REQUIREMENTS	1,085,275	790,059	1,911,982	2,053,994	142,012	1,921,710
NET COUNTY COST	(641,787)	(1,299,824)	40,272		(40,272)	
AUTHORIZED POSITIONS						
Salary Resolution	36.0	29.0	29.0	28.0	(1.0)	28.0
Funded FTE	36.0	31.0	31.0	28.0	(3.0)	28.0

**Revenue Services (1530P)
Performance Measures Summary Table**

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What/How Much We Do (Effort)					
Dollar amount of accounts received (in millions)	\$37.7	\$57.8	\$52.2	\$30.0	\$30.0
Number of accounts received	51,970	63,481	60,421	45,000	45,000
How Well We Do It (Quality / Efficiency)					
Percent of debtors contacted within five days of receipt	100%	100%	100%	100%	10%
Percent of accounts collected	55%	40%	43%	38%	30%
Is Anyone Better Off? (Outcome / Effect)					
Dollars collected (in millions)	\$18.9	\$17.5	\$17.3	\$15.0	\$15.0
Total cost of collections	\$3.6	\$3.6	\$3.3	\$3.6	\$3.6
Collections rate	53%	30%	33%	25%	25%
Cost of collections ratio	19%	21%	19%	22%	22%

Retirement Office (2000B)
Retirement Trust Fund (Information Only)

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Miscellaneous Revenue	3,906,632	3,841,324				
Other Financing Sources			4,687,538	5,963,700	1,276,162	5,532,920
TOTAL SOURCES	3,906,632	3,841,324	4,687,538	5,963,700	1,276,162	5,532,920
REQUIREMENTS						
Salaries and Benefits	2,528,902	2,502,488	2,841,988	3,182,668	340,680	3,201,888
Services and Supplies	1,186,168	1,161,773	1,489,050	2,613,032	1,123,982	2,163,032
Other Charges	126,062	76,867	156,500	168,000	11,500	168,000
Fixed Assets	65,500	100,197	200,000		(200,000)	
Gross Appropriations	3,906,632	3,841,324	4,687,538	5,963,700	1,276,162	5,532,920
TOTAL REQUIREMENTS	3,906,632	3,841,324	4,687,538	5,963,700	1,276,162	5,532,920
AUTHORIZED POSITIONS						
Salary Resolution	16.0	16.0	16.0	19.0	3.0	19.0
Funded FTE	16.0	16.0	16.0	18.5	2.5	18.5

Retirement (2000B)

Retirement Trust Fund (Information Only)

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Retirement Board Adopted Budget

On May 25, 2010, the Retirement Board adopted an operating budget for FY 2010-11. A realignment of appropriations resulted in additional costs that have been fully offset by revenue from the Retirement Trust Fund.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
935,482	935,482	0	0	0	0

2. Fiscal and Administrative Support Positions

On May 25, 2010, the Retirement Board adopted an operating budget for FY 2010-11. Three new positions, including a Retirement Accounting Technician, an Administrative Assistant, and a Management Analyst have been added to assist with fiscal and administrative support, as well as improve communication with employees, retirees, and the public.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
162,570	162,570	0	0	0	3

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
1,098,052	1,098,052	0	0	0	3

FY 2011-12 September Revisions

3. Elimination of Internal Technological Improvement Costs

One-time internal technological improvement costs have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(450,000)	(450,000)	0	0	0	0

County Counsel (1600B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	4,738,336	3,671,677	3,563,444	3,518,688	(44,756)	3,528,688
Miscellaneous Revenue	100,431	20,703	5,000	5,000		5,000
Total Revenue	4,838,767	3,692,380	3,568,444	3,523,688	(44,756)	3,533,688
Fund Balance	790,185	2,549,460	2,549,460	2,771,668	222,208	2,681,668
TOTAL SOURCES	5,628,952	6,241,840	6,117,904	6,295,356	177,452	6,215,356
REQUIREMENTS						
Salaries and Benefits	7,508,045	7,283,063	8,248,229	8,052,569	(195,660)	8,095,069
Services and Supplies	449,849	355,058	652,550	721,915	69,365	609,415
Other Charges	347,006	358,334	424,636	432,073	7,437	422,073
Gross Appropriations	8,304,900	7,996,456	9,325,415	9,206,557	(118,858)	9,126,557
Intrafund Transfers	(1,220,703)	(776,687)	(1,172,306)	(1,139,052)	33,254	(1,139,052)
Net Appropriations	7,084,197	7,219,769	8,153,109	8,067,505	(85,604)	7,987,505
Contingencies/Dept Reserves	1,761,212	1,794,750	1,794,750	2,164,511	369,761	2,164,511
TOTAL REQUIREMENTS	8,845,409	9,014,519	9,947,859	10,232,016	284,157	10,152,016
NET COUNTY COST	3,216,457	2,772,679	3,829,955	3,936,660	106,705	3,936,660
AUTHORIZED POSITIONS						
Salary Resolution	40.0	40.0	40.0	38.0	(2.0)	38.0
Funded FTE	38.2	38.2	38.2	38.0	(0.2)	38.0

County Counsel (1600B)
Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of customer agencies served					
- County departments	27	22	22	22	22
- School districts	23	23	24	24	24
- Other agencies (JPAs, Special Districts)	30	30	30	31	31
Number of cases					
- Probate proceedings	1,257	1,328	1,366	1,300	1,300
- Children Services Litigation	282	305	318	300	300
- General liability	246	366	444	450	450
How Well We Do It (Quality / Efficiency)					
Percent of general litigation cases won or resolved with approval of client	100%	100%	98%	95%	95%
Attorneys per capita	1: 30,579	1: 30,453	1: 31,900	1: 30,811	1: 30,811
Department cost as a percentage of the County budget as compared with surrounding counties					
- San Mateo County	0.46%	0.46%	0.46%	0.45%	0.45%
- Surrounding counties	---	0.74%	0.73%	0.73%	0.73%
Is Anyone Better Off? (Outcome / Effect)					
Percent of customer survey respondents rating legal services good or better ⁽¹⁾	98%	---	98%	---	90%

⁽¹⁾ Customer survey is completed every other year.

Information Services Department (1800B) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	94,097	114,236	92,926	92,926		92,926
Charges for Services	4,258,867	551,034	617,087	617,087		617,087
Interfund Revenue	12,758,848	12,178,586	12,092,969	12,930,063	837,094	10,876,169
Miscellaneous Revenue	57,646	87,372				
Total Revenue	17,169,458	12,931,229	12,802,982	13,640,076	837,094	11,586,182
Fund Balance	9,639,555	8,346,439	8,346,439	4,304,897	(4,041,542)	1,806,306
TOTAL SOURCES	26,809,013	21,277,668	21,149,421	17,944,973	(3,204,448)	13,392,488
REQUIREMENTS						
Salaries and Benefits	19,583,137	21,507,553	23,309,834	23,196,978	(112,856)	23,570,424
Services and Supplies	29,401,461	26,011,689	32,840,706	28,859,237	(3,981,469)	23,155,474
Other Charges	1,329,898	1,411,493	2,022,035	1,695,276	(326,759)	1,695,276
Fixed Assets	778,053	532,577	2,588,192	2,976,196	388,004	45,000
Other Financing Uses	352,002	579,087	366,539	704,180	337,641	286,089
Gross Appropriations	51,444,552	50,042,399	61,127,306	57,431,867	(3,695,439)	48,752,263
Intrafund Transfers	(32,980,477)	(32,985,749)	(43,688,391)	(41,293,200)	2,395,191	(37,922,743)
Net Appropriations	18,464,074	17,056,650	17,438,915	16,138,667	(1,300,248)	10,829,520
Contingencies/Dept Reserves	8,344,938	4,221,018	3,710,506	1,806,306	(1,904,200)	2,562,968
TOTAL REQUIREMENTS	26,809,012	21,277,668	21,149,421	17,944,973	(3,204,448)	13,392,488
AUTHORIZED POSITIONS						
Salary Resolution	155.0	158.0	161.0	152.0	(9.0)	152.0
Funded FTE	154.3	158.0	161.6	150.3	(11.4)	150.3

Information and Technology Availability (1830P) General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	94,097	114,236	92,926	92,926		92,926
Charges for Services	711,563	467,434	481,483	481,483		481,483
Interfund Revenue	1,712,731	1,737,934	7,143,071	7,641,528	498,457	7,641,528
Miscellaneous Revenue	26,792	44,955				
Total Revenue	2,545,182	2,364,559	7,717,480	8,215,937	498,457	8,215,937
Fund Balance	8,843,352	6,047,626	6,047,626	3,493,407	(2,554,219)	1,066,306
TOTAL SOURCES	11,388,534	8,412,185	13,765,106	11,709,344	(2,055,762)	9,282,243
REQUIREMENTS						
Salaries and Benefits	9,037,704	12,191,130	12,167,162	12,848,357	681,195	13,091,469
Services and Supplies	15,431,530	16,010,050	17,467,190	17,114,046	(353,144)	14,973,804
Other Charges	548,096	595,903	1,465,481	1,008,776	(456,705)	1,008,776
Fixed Assets	418,891	471,793	2,330,172	1,245,696	(1,084,476)	45,000
Other Financing Uses	352,002	579,087	366,539	704,180	337,641	286,089
Gross Appropriations	25,788,223	29,847,963	33,796,544	32,921,055	(875,489)	29,405,138
Intrafund Transfers	(10,397,941)	(10,389,456)	(23,526,041)	(22,278,017)	1,248,024	(21,877,201)
Net Appropriations	15,390,282	19,458,507	10,270,503	10,643,038	372,535	7,527,937
Contingencies/Dept Reserves	6,047,626	4,005,115	3,494,603	1,066,306	(2,428,297)	1,754,306
TOTAL REQUIREMENTS	21,437,908	23,463,622	13,765,106	11,709,344	(2,055,762)	9,282,243
NET COUNTY COST	10,049,374	15,051,437				
AUTHORIZED POSITIONS						
Salary Resolution	82.0	88.0	90.0	88.0	(2.0)	88.0
Funded FTE	81.3	87.0	89.3	86.3	(3.0)	86.3

Information and Technology Availability (1830P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Customer Funded Projects

The following projects not completed in FY 2009-10 have been re-appropriated: various projects for the Human Services Agency including the Compass Project and the Harbor Building reconfiguration; Criminal Justice projects such as a cost benefit analysis to determine the value proposition of investing in Criminal Justice Information Services integration, grant match funding for the Community Oriented Policing Services (COPS) project, and the Public Safety Interoperable Communications (PSIC) project. Funding from Non-Departmental Services and Reserves will be used to offset costs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,896,418	(778,831)	(1,117,587)	0	0

2. Core Information Technology Transfer From the Probation Department

Core information technology functions such as desktop and application support, including three filled Information Technology Analyst positions have been transferred from the Probation Department to Information Services. Costs will be fully offset through a reimbursement from the Probation Department.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	354,510	(354,510)	0	0	3

3. Geographic Information System Project

A geographic information system (GIS) allows for data to be viewed in the form of maps, reports, and charts so that information can be quickly understood. Reserves will be used to fully offset the cost of the County's GIS infrastructure replacement project.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	40,000	0	(40,000)	0	0

TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	2,290,928	(1,133,341)	(1,157,587)	0	0

FY 2011-12 September Revisions

4. Core Information Technology Transfer From the Probation Department

Annualized costs have been added for the transfer of three Information Technology Analyst positions added in FY 2010-11. Costs will be fully offset through a reimbursement from the Probation Department.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	118,170	(118,170)	0	0	0

Information and Technology Availability (1830P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of County IT end-point devices:					
- Voice	8,206	8,317	7,959	8,000	8,000
- Radio	1,497	1,519	1,479	1,500	1,500
- Computers / printers	6,388	6,691	6,443	6,300	6,300
Security Measure:					
- Number of incoming e-mail viruses blocked ⁽¹⁾	19,597	82,708	200,358	250,000	250,000
- Number of spam messages blocked ⁽²⁾	77,339,337	60,000,000	31,697,213	30,000,000	30,000,000
Service Desk Call Volume	26,797	19,377	23,111	20,000	20,000
Number of file servers converted from stand-alone platforms to shared or Virtual Management platforms	---	64	0	320	340
How Well We Do It (Quality / Efficiency)					
Percent of Service Desk calls responded to within Service Level commitments:					
- Emergency calls	100%	100%	100%	100%	100%
- Critical calls	100%	100%	100%	100%	100%
- High calls	100%	100%	100%	100%	100%
- Routine calls	100%	100%	100%	100%	100%
Technology staff to PC maintenance ratio (ISD supported PC's only)	1:245	1:252	1:246	1:250	1:250
Percent of IT devices and applications meeting availability goals:					
- Network devices	96%	98%	97%	95%	95%
- File servers	100%	100%	98%	98%	98%
Percent of County PC's using server-based PC Power-Management software ⁽³⁾	---	100%	94%	95%	95%
Is Anyone Better Off? (Outcome / Effect)					
Number of unplanned unscheduled major outages	5	2	3	3	3
Percent of time information and technology services are available	99.8%	99.8%	99.9%	99.8%	99.8%
Percent of user satisfaction with information technology availability necessary to perform job functions rated good or better	95%	96%	92%	90%	90%

- (1) The surge of e-mail viruses in FY 2009-10 is attributed to the efforts to exploit Windows software security vulnerabilities as well as other software vulnerabilities.
- (2) The increase in the number of spam messages blocked is due to increasing spam e-mail being sent by spammers and by the addition of a third tier of spam e-mail defense software. The number of spam messages blocked decreased from FY 2008-09 to FY 2009-10 because the spam defense software is now pre-blocking e-mail from known spamming domains before it gets evaluated as spam and therefore is not counted.
- (3) Not all PC's in the County are candidates for the PC Power Management software as some need to be available at any time i.e., Public Safety Dispatch workstations.

**Project Management (1840P)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Charges for Services	3,547,304	83,600	135,604	135,604		135,604
Interfund Revenue	11,046,117	10,440,652	4,949,898	5,288,535	338,637	3,234,641
Miscellaneous Revenue	30,853	42,418				
Total Revenue	14,624,275	10,566,670	5,085,502	5,424,139	338,637	3,370,245
Fund Balance	796,203	2,298,813	2,298,813	811,490	(1,487,323)	740,000
TOTAL SOURCES	15,420,478	12,865,483	7,384,315	6,235,629	(1,148,686)	4,110,245
REQUIREMENTS						
Salaries and Benefits	10,545,433	9,316,423	11,142,672	10,348,621	(794,051)	10,478,955
Services and Supplies	13,969,931	10,001,639	15,373,516	11,745,191	(3,628,325)	8,181,670
Other Charges	781,802	815,590	556,554	686,500	129,946	686,500
Fixed Assets	359,162	60,784	258,020	1,730,500	1,472,480	
Gross Appropriations	25,656,328	20,194,436	27,330,762	24,510,812	(2,819,950)	19,347,125
Intrafund Transfers	(22,582,536)	(22,596,293)	(20,162,350)	(19,015,183)	1,147,167	(16,045,542)
Net Appropriations	3,073,792	(2,401,857)	7,168,412	5,495,629	(1,672,783)	3,301,583
Contingencies/Dept Reserves	2,297,312	215,903	215,903	740,000	524,097	808,662
TOTAL REQUIREMENTS	5,371,104	(2,185,954)	7,384,315	6,235,629	(1,148,686)	4,110,245
NET COUNTY COST	(10,049,374)	(15,051,437)				
AUTHORIZED POSITIONS						
Salary Resolution	73.0	70.0	71.0	64.0	(7.0)	64.0
Funded FTE	73.0	71.0	72.3	64.0	(8.3)	64.0

Project Management (1840P) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Countywide Project Reappropriations

The following projects not completed in FY 2009-10 have been reappropriations: Automated Time Keeping System (ATKS), Information Business Continuity Plan (IT-BCP), e-mail retention, ID Management and network improvements.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,697,527	(1,697,527)	0	0	0

FY 2011-12 September Revisions

2. Countywide Projects

One-time appropriation for countywide project such as the Automated Time Keeping System (ATKS), Information Business Continuity Plan (IT-BCP), e-mail retention, ID Management and network improvements has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(1,697,527)	1,697,527	0	0	0

Project Management (1840P) Performance Measures Summary Table

Performance Measures	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Actual	FY 2010-11 Target	FY 2011-12 Target
What / How Much We Do (Effort)					
Number of IT projects completed (projects / activities) ⁽¹⁾	54	30	42	30	30
Number of IT projects in progress ⁽¹⁾	111	70	48	60	60
How Well We Do It (Quality / Efficiency)					
Percent of medium and large IT projects that follow established Project Management procedures	100%	100%	90%	95%	95%
Percent of medium and large IT projects completed on time	85%	85%	95%	85%	85%
Percent of medium and large IT projects completed within budget	88%	90%	95%	90%	90%
Is Anyone Better Off? (Outcome / Effect)					
Number of projects that are cross-departmental ⁽²⁾	21	9	15	10	10
Percent of medium and large IT projects meeting project goals	100%	100%	100%	95%	95%
Percent of customer survey respondents rating satisfaction with delivered projects as good or better	100%	100%	100%	90%	90%

⁽¹⁾ The number of medium-to-large IT projects has decreased because of budget constraints.

⁽²⁾ The Standish Group "CHAOS Summary 2009" report shows only 32% of IT projects are delivered on time, on budget, with required functions. This represents a decrease in the success rates from previous studies over the past decade.

**Grand Jury (1920B)
General Fund**

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Miscellaneous Revenue		1,880				
Total Revenue		1,880				
Fund Balance	128,523	128,523	128,523	174,464	45,941	128,523
TOTAL SOURCES	128,523	130,403	128,523	174,464	45,941	128,523
REQUIREMENTS						
Salaries and Benefits	46,525	44,550	53,960	55,941	1,981	50,000
Services and Supplies	432,194	437,527	481,308	529,468	48,160	489,468
Other Charges	3,341	3,393	12,700	8,500	(4,200)	8,500
Net Appropriations	482,060	485,470	547,968	593,909	45,941	547,968
Contingencies/Dept Reserves	128,523	128,523	128,523	128,523		128,523
TOTAL REQUIREMENTS	610,583	613,993	676,491	722,432	45,941	676,491
NET COUNTY COST	482,060	483,590	547,968	547,968		547,968

Non-Departmental Services (8000B) General Funds

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Taxes	371,642,175	382,854,036	305,864,224	331,609,191	25,744,967	332,070,886
Licenses, Permits and Franchises	443,999	396,063	443,999	396,063	(47,936)	403,985
Fines, Forfeitures and Penalties		980,581				
Use of Money and Property	1,951,413	4,081,757	8,291,769	5,483,769	(2,808,000)	5,591,412
Intergovernmental Revenues	1,370,385	2,497,440	1,350,062	1,347,240	(2,822)	1,385,690
Charges for Services	2,214,369	22,721	205	205		205
Interfund Revenue	14,201,947	3,887,343	12,858,448	4,448,594	(8,409,854)	4,533,566
Miscellaneous Revenue	1,403,971	504,200	674,683	400,000	(274,683)	400,000
Other Financing Sources	975,474					
Total Revenue	394,203,734	395,224,142	329,483,390	343,685,062	14,201,672	344,385,744
Fund Balance	217,508,722	222,079,958	222,079,958	246,634,457	24,554,499	183,933,182
TOTAL SOURCES	611,712,456	617,304,100	551,563,348	590,319,519	38,756,171	528,318,926
REQUIREMENTS						
Salaries and Benefits	3,233,157	2,531,803	3,100,000	2,100,000	(1,000,000)	2,100,000
Services and Supplies	11,511,349	15,745,288	25,544,640	18,130,055	(7,414,585)	14,913,230
Other Charges	1,324,061	2,673,079	5,551,920	2,602,956	(2,948,964)	503,000
Other Financing Uses	13,919,130	9,546,722	19,261,872	21,382,456	2,120,584	11,908,627
Gross Appropriations	29,987,697	30,496,892	53,458,432	44,215,467	(9,242,965)	29,424,857
Intrafund Transfers	(552,264)	(2,527,946)	(1,770,986)	(794,582)	976,404	(807,274)
Net Appropriations	29,435,433	27,968,946	51,687,446	43,420,885	(8,266,561)	28,617,583
Contingencies/Dept Reserves	145,607,523	124,431,799	124,431,799	153,001,597	28,569,798	105,012,227
TOTAL REQUIREMENTS	175,042,956	152,400,745	176,119,245	196,422,482	20,303,237	133,629,810
NET COUNTY COST	(436,669,500)	(464,903,355)	(375,444,103)	(393,897,037)	(18,452,934)	(394,689,116)

Non-Departmental Services (8000B) General Fund

Funding adjustments prior to June 2010 Budget Hearings can be seen in the FY 2010-12 Recommended Budget. The following funding adjustments reflect budget changes from June 2010 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2010 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

FY 2010-11 September Revisions

1. Collaborative Performance Management System (CPMS) Pilot

One-time funding is needed to support the CPMS Pilot project for select departments that will run through June 2011. These funds will support Learning Management System (LMS) training, coaching pilot participants in planning and goal setting, training supervisors on feedback and coaching skills, and evaluating the effectiveness of the pilot.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	96,000	0	(96,000)	0	0

2. Information Services Department (ISD) Loan

A one-time loan is provided to ISD to cover funding shortfalls that arose during FY 2009-10. The Department will also borrow \$1.1 million from its departmental reserves. Payback to both sources will be made over the next five years. To relieve fiscal pressure on operating departments, the Service Charge Committee has held internal service charge rates flat the past two years. This has contributed to a structural deficit in ISD's budget. The funding shortfall is largely due to ISD's structural deficit compounded by projects that were deferred by user departments, resulting in lower than expected service fees. In the coming year ISD will develop a plan to regain sustainability.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	778,831	0	(778,831)	0	0

3. E-Gov Projects - Community Outreach

The General Fund's contribution to the Information Services Department budget for countywide IT projects is reduced and a corresponding Net County Cost increase is made to the County Manager's Office to support a Management Analyst III position that is dedicated to E-Gov community outreach initiatives. This adjustment is Net County Cost neutral.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(139,491)	0	0	(139,491)	0

4. ABAG-Bay Area Waste Management Facility Allocation Committee Membership Fee

A Net County Cost adjustment is provided to Memberships and Contributions to cover the ongoing cost of the County's membership to the ABAG-Bay Area Waste Management Facility Allocation Committee. This fee was previously paid out of the Solid Waste Fund.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	(10,404)	(10,404)	0

5. Increase to Math and Science Project Funding

An ongoing Net County Cost adjustment is made to the Human Services Agency for the Stanford University component of the Math and Science Project to provide ongoing training to high school science teachers.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	(14,000)	(14,000)	0

Contingencies (8100B)
General Fund

FY 2010-11 and 2011-12 Budget Unit Summary

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
REQUIREMENTS						
Contingencies/Dept Reserves	30,415,719	30,324,876	30,324,876	30,704,543	379,667	29,564,118
TOTAL REQUIREMENTS	30,415,719	30,324,876	30,324,876	30,704,543	379,667	29,564,118
NET COUNTY COST	30,415,719	30,324,876	30,324,876	30,704,543	379,667	29,564,118

Debt Service Fund (8900B)**Debt Service Fund****FY 2010-11 and 2011-12 Budget Unit Summary**

	Actual 2008-09	Actual 2009-10	Revised 2009-10	Adopted 2010-11	Change 2010-11	Adopted 2011-12
SOURCES						
Use of Money and Property	(815,907)	156,831				
Other Financing Sources	30,534,805	30,408,580	30,411,099	29,636,404	(774,695)	29,653,961
Total Revenue	29,718,898	30,565,411	30,411,099	29,636,404	(774,695)	29,653,961
Fund Balance	23,970,476	15,840,300	15,840,300	16,456,209	615,909	15,531,816
TOTAL SOURCES	53,689,374	46,405,711	46,251,399	46,092,613	(158,786)	45,185,777
REQUIREMENTS						
Other Charges	37,849,074	29,949,501	31,005,280	30,560,797	(444,483)	30,594,038
Net Appropriations	37,849,074	29,949,501	31,005,280	30,560,797	(444,483)	30,594,038
Non-General Fund Reserves	15,840,300	16,456,209	15,246,119	15,531,816	285,697	14,591,739
TOTAL REQUIREMENTS	53,689,374	46,405,710	46,251,399	46,092,613	(158,786)	45,185,777

FY 2010-11 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control ⁽¹⁾	350,000	1,162,071	1,512,071	Colma Creek Flood Control Special District
Courts Relocation Project	170,000	293,844	463,844	Courthouse Construction Fund
Crime Lab	340,000	567,553	907,553	General Fund/Fees
Equipment Project	15,000	25,410	40,410	General Fund/User Departments
Health Center	2,990,000	5,178,833	8,168,833	General Fund/SB1732FQHC/Tobacco Settlement
HSA Redwood City District	120,000	205,485	325,485	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	2,905,000	2,565,450	5,470,450	General Fund/Criminal Justice Facilities Fund
Mutual Aid ESC JPA/Admin	590,000	293,298	883,298	Reserves/User Departments/Cities
New Office Building	765,000	1,306,841	2,071,841	Facilities Surcharge/Rent from County
North County Clinic	380,000	179,868	559,868	FQHC Reimbursement/Tobacco Settlement
Sheriff's Radio Project	750,000	112,600	862,600	General Fund
Youth Services Center	2,665,000	6,629,546	9,294,546	Rent From Departments
TOTAL DEBT SERVICE	12,040,000	18,520,797	30,560,797	

⁽¹⁾ Not included in the Debt Service Subject to Debt Limit

FY 2011-12 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control ⁽¹⁾	365,000	1,144,851	1,509,851	Colma Creek Flood Control Special District
Courts Relocation Project	195,000	263,413	458,413	Courthouse Construction Fund
Crime Lab	350,000	554,181	904,181	General Fund/Fees
Equipment Project	15,000	22,813	37,813	General Fund/User Departments
Health Center	3,525,000	4,653,326	8,178,326	General Fund/SB1732FQHC/Tobacco Settlement
HSA Redwood City District	140,000	184,113	324,113	HSA (claimable)/Housing/General Fund
Maguire Jail Facility	3,085,000	2,376,625	5,461,625	General Fund/Criminal Justice Facilities Fund
Mutual Aid ESC JPA/Admin	610,000	269,298	879,298	Reserves/User Departments/Cities
New Office Building	880,000	1,210,225	2,090,225	Facilities Surcharge/Rent from County
North County Clinic	445,000	148,825	593,825	FQHC Reimbursement/Tobacco Settlement
Sheriff's Radio Project	780,000	82,000	862,000	General Fund
Youth Services Center	2,760,000	6,534,371	9,294,371	Rent From Departments
TOTAL DEBT SERVICE	13,150,000	17,444,038	30,594,038	

⁽¹⁾ Not included in the Debt Service Subject to Debt Limit

Calculation of Annual Debt Service Limit	
Fiscal Year	Budget
Adopted FY 2006-07	1,645,608,036
Adopted FY 2007-08	1,727,258,070
Adopted FY 2008-09	1,793,835,041
Adopted FY 2009-10	1,755,387,719
Adopted FY 2010-11	1,816,193,673
Five-Year Average	1,747,656,508
Debt Limit 4.0%	69,906,260
FY 2010-11 Debt Service Limit Subject to the Debt Limit ⁽¹⁾	29,048,726
Under Limit by This Amount	40,857,534
% Under Limit	58.4%

⁽¹⁾ Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit

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FINAL FUND BALANCE ADJUSTMENTS

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
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SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

FY 2010-11 Final Fund Balance Adjustments

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
1240B	Public Safety Communications	413,532	Appropriated \$35,000 for one-time items and projects, as follows: training and travel for PSC Dispatchers to become Police and Fire Protocol instructors, California Accreditation for Law Enforcement (CALEA) training, and purchase of an Incident and Tactical Dispatch Team vehicle; and set aside \$378,532 in Reserves
1940B	Message Switch	126,739	Set aside in Reserves
2510B	District Attorney/Public Administrator	0	No change
3000B	Sheriff's Office	2,018,057	Appropriated \$100,000 for overtime in the Women's Transitional Facility (WTF); appropriated \$156,351 to cover 25% of the contract with the Service League; and set aside \$1,761,706 in Reserves
3200D	Probation Department	(399,509)	Shortfall is fully offset by a reduction in various contracts in Services and Supplies with minimal impact on services
3300B	Coroner's Office	150,793	Appropriated \$45,345 in various operating expenditures including employee training and disaster preparedness equipment; and set aside \$105,448 in Reserves
3580B	Fire Protection Services	0	No change
5500B	Health Administration	58,098	Set aside in Reserves
5550B	Health Policy and Planning	77,648	Appropriated for Built Environment - Pedestrian and Bicycle Safety Project
5700B	Aging and Adult Services	2	Set aside in Reserves
6100B	Behavioral Health and Recovery Services	431,232	Appropriated \$379,568 for IT projects and \$51,664 for AOD program contract services
6200B	Community Health	433,587	Set aside in Reserves
6240B	Family Health Services	34,476	Set aside in Reserves
6300B	Correctional Services	138,738	Set aside in Reserves
	Healthy Community General Fund	3,483,393	
1700B	Human Resources	70,690	Appropriated \$50,000 for one-time operating costs such as internships, countywide service awards, and computer software; and set aside \$20,690 in Reserves
7000D	Human Services Agency	482,081	Set aside in Reserves

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
	Prosperous Community General Fund	552,771	
3570B	Local Agency Formation Commission	19,361	Appropriated \$5,439 for maps; and set aside \$13,922 in Reserves
3800B	Planning and Building	381,807	Appropriated \$110,000 for one-time contracts, software maintenance and office supplies; and set aside \$271,807 in Reserves
7900B	Department of Housing	9,045	Set aside in Reserves
	Livable Community General Fund	410,213	
1220B	Real Property	(213,797)	Shortfall is offset by various adjustments, as follows: revenues are increased \$75,385, operating expenditures are decreased \$632,414, transfers from other departments are reduced \$491,234, and set aside \$2,768 in Reserves; Budget & Performance Unit staff are working with the Real Property to ensure that fees for services cover operating expenditures
1260B	Agricultural Commissioner/Sealer	214,654	Appropriated for one-time items and projects, as follows: office remodel, computer equipment and furniture, global positioning and pesticide detection devices, gasoline prover equipment, GIS and website improvements, and staff training
3900B	Parks Department	(212,208)	Shortfall is offset by increased revenue from Ranger residence and Wunderlich Stable rents and increased reservation service fees due to increased calls; and Ranger remote mileage expenditure has been reduced through the AFSCME Memorandum of Understanding
4510P	Administrative Services	(61,000)	Shortfall is offset by increased Interfund Revenue
4600P	Engineering Services	(182)	Reduced Reserves
4730P	Facilities Services	197,618	Appropriated for one-time operating costs related to building maintenance
4840B	Utilities	244,008	Set aside in Reserves
	Environmentally Conscious Community General Fund	169,093	

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
1100D	Board of Supervisors	0	No change
1200B	County Manager's Office	567,013	Appropriated \$133,574 for outreach and communications projects; and set aside \$433,439 in Reserves
1300D	Assessor-Clerk-Recorder	130,433	Appropriated \$74,290 for a one-time purchase of one large scanner in the Elections division for Vote by Mail processing; and set aside \$56,143 in Reserves
1400B	Controller's Office	286,792	Set aside in Reserves
1500B	Tax Collector/Treasurer	459,739	Appropriated \$337,754 for one-time items and projects, as follows: software and IT upgrades, Contractor Knowledge Transfer Project, South San Francisco Office remodel, succession planning, and printing and postage costs for property tax bills and Revenue Services collection notices; and set aside \$121,985 in Reserves
1600B	County Counsel	588,062	Appropriated \$90,000 for various one-time operating costs such as computer equipment and set aside \$498,062 in Reserves
1800B	Information Services Department	(45,609)	Reduced Reserves
1920B	Grand Jury	45,941	Appropriated for one-time operating costs
8000B	Non-Departmental Services	18,112,363	Reappropriated \$1,091,802 for countywide IT projects; \$640,000 for PIPS upgrade, \$931,828 for Jail Management System, \$2,598,004 for capital projects, and \$1,054,458 for La Honda/Pescadero Unified School District loan; and set aside \$11,796,271 in Reserves
	Collaborative Community General Fund	20,144,734	
	Subtotal General Fund	24,760,204	
3550B	Structural Fire	318,763	Appropriated \$125,000 for equipment leases, as follows: fire engine for the Belmont Station and water tenders for the Kings Mountain and Skylonda Stations; and set aside \$193,763 in Reserves
3560B	County Service Area #1	206,498	Set aside in Reserves
5630B	Emergency Medical Services Fund	148,529	Set aside in Reserves

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
5800B	IHSS Public Authority	24	Set aside in Reserves
6600B	San Mateo Medical Center	3,503,124	Reduced revenues in contractual allowances
	Healthy Community Non-General Funds	4,176,938	
3700B	County Library	404,625	Appropriated for one-time items and projects, as follows: furnishings at the Library branches, data/electrical work associated with staff workroom modifications, automated material handling system equipment, and an anticipated increase in donor city refunds
	Livable Community Non-General Funds	404,625	
3950B	Fish and Game	4,224	Set aside in Reserves
3960B	Off-Highway Vehicle License Fees	3,551	Appropriated for one-time off-highway projects in County parks
3970B	Parks Acquisition and Development	(940,674)	Shortfall is offset by reduced appropriation for capital projects of \$910,986; the Parks Department will work with Public Works on prioritizing which projects will move forward in FY 2010-11. Reserves will also be reduced by \$29,688 but those funds will be recouped in FY 2010-11 from the Wunderlich Trust Fund for project costs to renovate the parking lot at Folger Stables last fiscal year
3980B	Coyote Point Marina	320,082	Appropriated for completion of Marina dredging project
4520B	Road Construction and Operations	13,850,675	Appropriated \$6,461,747 for Capital Projects; and set aside \$7,388,928 in Reserves
4740B	Construction Services	128,354	Appropriated for one-time costs related to repaying an inter-department loan
4760B	Vehicle and Equipment Services	1,886,843	Set aside in Reserves
4820B	Waste Management	810,187	Set aside in Reserves
4830B	Transportation Services	399,857	Appropriated for one-time expenditures related to the Commute Alternatives Program
4840B	Utilities	2,646,522	Set aside in Reserves
4850B	Airports	(264,626)	Reduced Reserves

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
8200B	Accumulated Capital Outlay Fund	7	Set aside in Reserves
8300B	Courthouse Construction Fund	205,732	Set aside in Reserves
8400B	Criminal Justice Construction Fund	151,302	Set aside in Reserves
8500D	Capital Projects Fund	513,727	Appropriated for one-time Capital Project expenditures
	Environmentally Conscious Community Non-General Funds	19,715,763	
8900B	Debt Service Fund	1,210,090	Set aside in Reserves
	Collaborative Community Non-General Funds	1,210,090	
	Subtotal Non-General Funds	25,507,416	
	TOTAL ALL COUNTY FUNDS	<u>50,267,620</u>	
1950B	First 5 San Mateo County (Information Only)	2,095,720	Appropriated \$22,032 for retiree health benefits; set aside \$2,073,688 in Reserves
2000B	Retirement Office (Information Only)	0	No change

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CONTROLLER'S SCHEDULES

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 **ADOPTED BUDGET**



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Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



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Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

State Controller Schedules
 County Budget Act
 January 2010

County of San Mateo
 All Funds Summary
 Fiscal Year 2010-11

Schedule 1

Fund Name	Total Financing Sources				Total Financing Uses		
	Fund Balance Unreserved/Undesignated June 30, 2010	Decreases to Reserves/ Designations/Net Assets	Additional Financing Sources	Total Financing Sources	Financing Uses	Increase to Reserves/ Designations/Net Assets	Total Financing Uses
1	2	3	4	5	6	7	8
Governmental Funds							
General Fund	\$ 308,437,645	\$ -	\$ 951,906,941	\$ 1,260,344,586	\$ 1,069,588,491	\$ 190,756,095	\$ 1,260,344,586
Special Revenue Funds	38,008,330	-	56,133,168	94,141,498	83,761,576	10,379,922	94,141,498
Capital Projects Funds	10,534,735	-	30,706,005	41,240,740	35,537,341	5,703,399	41,240,740
Debt Service Funds	16,456,209	-	29,636,404	46,092,613	30,560,797	15,531,816	46,092,613
Total Governmental Funds	\$ 373,436,919	\$ -	\$ 1,068,382,518	\$ 1,441,819,437	\$ 1,219,448,205	\$ 222,371,232	\$ 1,441,819,437
Other Funds							
Internal Service Funds	\$ -	\$ 5,895,103	\$ 8,611,021	\$ 14,506,124	\$ 14,506,124	\$ -	\$ 14,506,124
Enterprise Funds	-	6,074,599	260,857,991	266,932,590	266,932,590	-	266,932,590
Special Districts and Other Agencies	40,044,619	-	21,472,562	61,517,181	60,122,201	1,394,980	61,517,181
Total Other Funds	\$ 40,044,619	\$ 11,969,702	\$ 280,941,574	\$ 342,955,885	\$ 341,560,915	\$ 1,394,980	\$ 342,955,885
Total All Funds	\$ 413,481,538	\$ 11,969,702	\$ 1,369,324,092	\$ 1,784,775,332	\$ 1,561,009,120	\$ 223,766,212	\$ 1,784,775,332

State Controller Schedules		County of San Mateo Governmental Funds summary Fiscal Year 2010-11					Schedule 2	
Fund Name	Total Financing Sources					Total Financing Uses		
	Fund Balance Unreserved/Undesignated June 30, 2010	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/Designations	Total Financing Uses	
1	2	3	4	5	6	7	8	
General Fund								
General Fund	\$ 308,437,645	\$ -	\$ 951,906,941	\$ 1,260,344,586	\$ 1,069,588,491	\$ 190,756,095	\$ 1,260,344,586	
Total General Fund	\$ 308,437,645	\$ -	\$ 951,906,941	\$ 1,260,344,586	\$ 1,069,588,491	\$ 190,756,095	\$ 1,260,344,586	
Special Revenue Funds								
Emergency Medical Services Fund	\$ 2,711,941	\$ -	\$ 2,199,415	\$ 4,911,356	\$ 2,261,237	\$ 2,650,119	\$ 4,911,356	
IHSS Public Authority Fund	3,372,867	-	14,659,473	18,032,140	14,659,473	3,372,667	18,032,140	
Fish and Game Propagation Fund	74,178	-	2,500	76,678	15,000	61,678	76,678	
Off-Highway Vehicle License Fees	80,227	-	-	80,227	80,227	-	80,227	
County Fire Protection Structure Fund	318,763	-	6,419,421	6,738,184	6,544,421	193,763	6,738,184	
Road Fund	24,556,004	-	23,594,548	48,150,552	48,150,552	-	48,150,552	
Half Cent Transportation Fund	617,513	-	2,877,232	3,494,745	3,494,745	-	3,494,745	
SM Co-Wide Road Improvement Fund	2,547,483	-	275,000	2,822,483	-	2,822,483	2,822,483	
Solid Waste Fund	3,727,910	-	2,935,577	6,663,387	5,384,175	1,279,212	6,663,387	
Waste Management Fund	1,744	-	3,170,002	3,171,746	3,171,746	-	3,171,746	
Total Special Revenue Funds	\$ 38,008,330	\$ -	\$ 56,133,188	\$ 94,141,468	\$ 83,761,576	\$ 10,379,892	\$ 94,141,468	
Capital Project Funds								
Accumulated Capital Outlay	\$ 5,748	\$ -	\$ 200	\$ 5,948	\$ -	\$ 5,948	\$ 5,948	
Criminal Justice Temporary Construction Fund	1,089,962	-	1,160,000	2,249,962	1,100,000	1,149,962	2,249,962	
Court House Temporary Construction Fund	3,517,606	-	1,180,000	4,697,606	4,105,594	592,012	4,697,606	
Parks Acquisition and Development Fund	3,578,356	-	2,062,320	5,640,676	3,161,280	2,479,396	5,640,676	
Capital Project Fund	2,343,063	-	26,303,485	28,646,548	27,170,467	1,476,081	28,646,548	
Total Capital Project Funds	\$ 10,534,735	\$ -	\$ 30,706,005	\$ 41,240,740	\$ 35,537,341	\$ 5,703,399	\$ 41,240,740	
Debt Service Funds								
Debt Service Funds	\$ 16,456,209	\$ -	\$ 29,636,404	\$ 46,092,613	\$ 30,560,797	\$ 15,531,816	\$ 46,092,613	
Total Debt Service Funds	\$ 16,456,209	\$ -	\$ 29,636,404	\$ 46,092,613	\$ 30,560,797	\$ 15,531,816	\$ 46,092,613	
Total Governmental Funds	\$ 373,436,919	\$ -	\$ 1,068,382,518	\$ 1,441,819,437	\$ 1,279,448,205	\$ 222,371,232	\$ 1,441,819,437	
Appropriations Limit	\$ 390,053,426							
Appropriations Subject to Limit	\$ 195,670,010							

State Controller Schedules		County of San Mateo				Schedule 3	
County Budget Act January 2010		Fund Balance - Governmental Funds Fiscal Year 2010-11					
Fund Name	Total Fund Balance June 30, 2010	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2010	Actual Estimated	
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
General Fund							
General Fund	\$ 324,344,082	\$ 8,479,340	\$ 7,427,097	\$ -	\$ 308,437,645		
Total General Fund	\$ 324,344,082	\$ 8,479,340	\$ 7,427,097	\$ -	\$ 308,437,645		
Special Revenue Funds							
Emergency Medical Services Fund	\$ 2,711,941	\$ -	\$ -	\$ -	\$ 2,711,941		
IHSS Public Authority Fund	3,372,667	-	-	-	3,372,667		
Fish and Game Propagation Fund	74,178	-	-	-	74,178		
Off-Highway Vehicle License Fees	80,227	-	-	-	80,227		
County Fire Protection Structure Fund	1,404,454	-	1,085,691	-	318,763		
Road Fund	24,908,225	-	352,221	-	24,556,004		
Half Cent Transportation Fund	617,513	-	-	-	617,513		
SM Co-Wide Road Improvement Fund	2,547,483	-	-	-	2,547,483		
Solid Waste Fund	3,727,810	-	-	-	3,727,810		
Waste Management Fund	1,744	-	-	-	1,744		
Total Special Revenue Funds	\$ 39,446,242	\$ -	\$ 1,437,912	\$ -	\$ 38,008,330		
Capital Project Funds							
Accumulated Capital Outlay	\$ 5,748	\$ -	\$ -	\$ -	\$ 5,748		
Criminal Justice Temporary Construction Fund	1,089,962	-	-	-	1,089,962		
Court House Temporary Construction Fund	3,517,606	-	-	-	3,517,606		
Parks Acquisition and Development Fund	3,578,356	-	-	-	3,578,356		
Capital Project Fund	2,343,063	-	-	-	2,343,063		
Total Capital Project Funds	\$ 10,534,735	\$ -	\$ -	\$ -	\$ 10,534,735		
Debt Service Funds							
Debt Service Funds	\$ 16,456,209	\$ -	\$ -	\$ -	\$ 16,456,209		
Total Debt Service Funds	\$ 16,456,209	\$ -	\$ -	\$ -	\$ 16,456,209		
Total Governmental Funds	\$ 380,781,268	\$ 8,479,340	\$ 8,865,009	\$ -	\$ 373,436,919		

State Controller Schedules		County of San Mateo				Schedule 4	
County Budget Act		Reserves/Designations - By Governmental Funds					
January 2010		Fiscal Year 2010-11					
Description	Reserves /Designations June 30, 2010	Decreases or Cancellations		Increases or New		Total Reserves/Designations for the Budget year	
		Recommended	Adopted by the Board of Supervisors	Recommended	Adopted by the Board of Supervisors		
1	2	3	4	5	6	7	
General Fund							
General Reserve	\$ -	\$ -	\$ -	\$ -	\$ 190,756,095	\$ 190,756,095	
Reserve for Inventories	103,292	-	-	-	-	103,292	
Reserve for Advance to SR	600,000	-	-	-	-	600,000	
Reserve for Advance to ISF	784,000	-	-	-	-	784,000	
Reserve for Advance to EF	5,142,948	-	-	-	-	5,142,948	
Reserve for Advance to EF	796,857	-	-	-	-	796,857	
Total General Fund	\$ 7,427,097	\$ -	\$ -	\$ 177,831,802	\$ 190,756,095	\$ 198,183,192	
Special Revenue Funds							
Emergency Medical Services Fund	\$ -	\$ -	\$ -	\$ 2,501,590	\$ 2,650,119	\$ 2,650,119	
IHSS Public Authority Fund	-	-	-	3,372,643	3,372,667	3,372,667	
Fish and Game Propagation Fund	-	-	-	57,454	61,678	61,678	
County Fire Protection Structure Fund	-	-	-	193,763	193,763	193,763	
Investment in Fixed Assets	1,085,691	-	-	-	-	1,085,691	
Road Fund	-	-	-	-	-	-	
Material Inventory	352,221	-	-	-	-	352,221	
SM Co-Wide Road Improvement Fund	-	-	-	3,349,721	2,822,483	2,822,483	
Solid Waste Fund	-	-	-	1,279,212	1,279,212	1,279,212	
Total Special Revenue Funds	\$ 1,437,912	\$ -	\$ -	\$ 10,560,620	\$ 10,379,922	\$ 11,817,834	
Capital Project Funds							
Accumulated Capital Outlay	\$ -	\$ -	\$ -	\$ 5,941	\$ 5,948	\$ 5,948	
Criminal Justice Temporary Construction Fund	-	-	-	998,660	1,149,962	1,149,962	
Court House Temporary Construction Fund	-	-	-	386,280	592,012	592,012	
Parks Acquisition and Development Fund	-	-	-	2,509,084	2,479,396	2,479,396	
Capital Project Fund	-	-	-	-	1,476,081	1,476,081	
Total Capital Project Funds	\$ -	\$ -	\$ -	\$ 3,889,965	\$ 5,703,389	\$ 5,703,389	
Debt Service Funds							
Debt Service Funds	\$ -	\$ -	\$ -	\$ 14,321,726	\$ 15,531,816	\$ 15,531,816	
Total Debt Service Funds	\$ -	\$ -	\$ -	\$ 14,321,726	\$ 15,531,816	\$ 15,531,816	
Total Governmental Funds	\$ 8,865,009	\$ -	\$ -	\$ 206,614,113	\$ 222,371,232	\$ 231,236,241	

State Controller Schedules		County of San Mateo			Schedule 5	
County Budget Act		Summary of Additional Financing Sources by Source and Fund				
January 2010		Governmental Funds				
		Fiscal Year 2010-11				
1	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Summarization by Source						
Taxes	\$ 378,344,113	\$ 389,866,310	\$ 338,253,661	\$ 338,253,661	\$ 338,253,661	
Licenses, Permits and Franchises	10,056,031	9,459,008	5,395,583	5,395,583	5,395,583	
Fines, Forfeitures and Penalties	10,558,366	12,206,835	10,510,013	10,510,013	10,510,013	
Revenue From Use of Money and Property	1,506,288	5,843,476	6,989,542	6,989,542	7,011,912	
Intergovernmental Revenue	382,789,341	384,732,022	431,764,883	431,764,883	434,406,467	
Charges for Current Services	110,535,098	103,270,496	111,130,106	111,130,106	112,247,326	
Interfund Revenue	78,331,222	65,993,444	75,019,547	75,019,547	75,792,279	
Miscellaneous Revenues	32,001,923	30,792,094	29,366,413	29,366,413	29,727,157	
Other Financing Sources	40,341,371	41,056,595	59,128,105	59,128,105	55,038,120	
Total Summarization by Source	\$ 1,044,463,753	\$ 1,043,240,279	\$ 1,067,557,863	\$ 1,067,557,863	\$ 1,068,382,518	
Summarization by Fund						
General Fund	\$ 941,559,481	\$ 938,928,120	\$ 949,120,283	\$ 949,120,283	\$ 951,906,941	
Emergency Medical Services Fund	2,266,248	2,466,381	2,199,415	2,199,415	2,199,415	
IHSS Public Authority Fund	14,189,693	12,160,793	14,659,473	14,659,473	14,659,473	
Fish and Game Fund	1,477	2,724	2,500	2,500	2,500	
Off-Highway License Fees Fund	(7,000)	1,051	-	-	-	
Structural Fire Protection Fund	6,530,635	6,025,100	6,419,421	6,419,421	6,419,421	
Road Fund	29,723,420	28,603,575	20,462,607	20,462,607	23,594,548	
Half-Cent Transportation Fund	3,096,359	3,083,790	2,877,232	2,877,232	2,877,232	
SM Co-Wide Road Improvement Fund	181,237	298,679	275,000	275,000	275,000	
Solid Waste Fund	5,301,630	4,862,045	2,935,577	2,935,577	2,935,577	
Waste Management Fund	-	910,467	3,170,002	3,170,002	3,170,002	
Accumulated Capital Outlay Fund	(190)	55	200	200	200	
Criminal Justice Facility Temp Const Fund	1,214,820	1,296,608	1,160,000	1,160,000	1,160,000	
Courthouse Temporary Construction Fund	1,119,734	1,320,625	1,180,000	1,180,000	1,180,000	
Parks Acquisition and Development Fund	2,201,797	1,982,721	2,062,320	2,062,320	2,062,320	
Capital Project Funds	7,365,514	10,732,135	31,397,419	31,397,419	26,303,485	
Debt Service Funds	29,718,898	30,565,411	29,636,404	29,636,404	29,636,404	
Total Summarization by Fund	\$ 1,044,463,753	\$ 1,043,240,279	\$ 1,067,557,863	\$ 1,067,557,863	\$ 1,068,382,518	

State Controller Schedules
 County Budget Act
 January 2010

County of San Mateo
 Detail of Additional Financing Sources by Fund and Account
 Governmental Funds
 Fiscal Year 2010-11

Schedule 6

Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

General Fund

General Fund

Taxes					
Current Yr Secured	\$	179,501,117	\$	180,857,503	\$ 179,114,572
PY Secured Redemption		272,830		204,963	272,830
Excess Tax Losses Reserve		7,440,000		-	-
Current Yr Unsecured		9,543,725		9,958,921	9,958,921
Prior Yr Unsecured		(354,876)		(8,707)	-
CY SB 813 Secured Supplemental		7,047,865		4,134,255	6,017,791
CY SB 813 Unsec Supplemental		98,567		133,630	-
PY SB 813 Redemption		862,825		395,122	200,000
PY SB 813 Unsecured Supplemental		29,307		-	29,306
Non-Departmental ERAF Rebate		66,303,145		87,848,255	44,629,557
Penalty & Cost		1,281,110		783,787	849,580
Unclaimed Property Tax Refunds		6,994		-	-
Sales and Use Taxes		14,678,853		12,987,187	11,392,605
Aircraft Taxes		1,517,231		1,631,098	1,631,098
Property Transfer Tax		3,841,685		4,829,319	4,750,028
Transient Occupancy Tax		936,779		873,141	834,959
In Lieu Sales & Use Tax Revenue		5,131,953		4,203,180	4,827,072
Property Tax In-Lieu of VLF		73,503,067		74,022,381	67,724,764
Total Taxes	\$	371,642,175	\$	382,854,036	\$ 331,609,191

Licenses, Permits and Franchises

Dog Licenses	\$	472,457	\$	380,109	\$ 558,000
Cat Licenses		27,582		23,577	28,263
Dangerous/Vicious Animal Permit		23,462		27,028	20,000
Animal Quarantine Fee		13,722		12,180	10,450
Other Animal Permits & Fees		400		250	500
Miscellaneous Business License		6,393		5,570	3,500
Building Permits		1,602,204		1,622,825	1,600,000
Underground Tank Permits		423,802		332,399	400,457
Well & Septic Permits		343,713		294,333	350,000
Reinstatement Fees		108,728		80,916	75,000

State Controller Schedules
 County Budget Act
 January 2010

County of San Mateo
 Detail of Additional Financing Sources by Fund and Account
 Governmental Funds
 Fiscal Year 2010-11

Schedule 6

Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Reinspection Fees	864	1,495	1,000	1,000
		Building Permit Appeals	-	537	-	-
		Zoning Permits	247,333	409,462	275,000	275,000
		Grading/Land Clearing Permits	132,320	76,341	118,000	118,000
		Resource Permits	34,818	33,208	35,000	35,000
		Variations & Exceptions	48,435	48,908	52,000	52,000
		Land Division Permits	119,604	120,973	75,000	75,000
		Stable & Kennel Permits	5,308	3,614	3,000	3,000
		Architecture/Design Revisions	59,348	63,509	55,000	55,000
		Other Zoning Fees	48,850	49,074	50,000	50,000
		Death Certificate Filing Fee	21,201	22,224	21,700	21,700
		Device Registration Fees	343,269	362,354	358,400	358,400
		Gun & Shooting Fees	2,257	3,558	2,100	2,100
		Other Registration Fees	171,681	202,515	192,150	192,150
		Misc Licenses & Permits	160,807	151,879	125,000	125,000
		Franchise Fees	901,487	872,215	836,063	836,063
Total Licenses, Permits and Franchises \$			5,320,042 \$	5,201,051 \$	5,245,583 \$	5,245,583

Fines, Forfeitures and Penalties						
		Court Fines	\$ 7,140,383	\$ 7,368,328	\$ 7,075,119	\$ 7,075,119
		Juvenile Traffic Fines	41,673	23,685	26,000	26,000
		Other Vehicle Code Fines	497,543	477,839	605,953	605,953
		Equipment Violation Fines	1,559	2,081	2,000	2,000
		Municipal Court Fines	261,850	310,615	57,000	57,000
		Juvenile Court Fines	2,794	1,940	2,000	2,000
		Narcotics Forfeitures	121,105	96,480	110,000	110,000
		Other Forfeitures	23,534	37,026	40,000	40,000
		Agricultural Penalties	17,353	18,700	-	-
		Other Penalties	448,667	475,594	415,000	415,000
		Escheated Revenue	-	980,581	-	-
Total Fines, Forfeitures and Penalties \$			8,556,460 \$	9,792,870 \$	8,333,072 \$	8,333,072

Revenue From Use of Money and Property						
		Interest Earned	\$	\$ 3,144,601	\$ 3,200,000	\$ 3,200,000
		Interest Earned - PA/PG	19,119	60,012	100,000	100,000

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account			2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7		
		Other Interest Eamed	161,080	181,873	131,624	131,624		
		Other Investment Income	4,346,830	781,712	2,182,145	2,182,145		
		County Land/Buildings Rentals	821,444	571,557	633,793	633,793		
		Service Machine Concessions	47,635	44,331	36,900	36,900		
		Other Rents & Concessions	395,045	474,162	460,126	460,126		
Total Revenue From Use of Monev and Property			\$ 3,252,115	\$ 5,258,248	\$ 6,744,588	\$ 6,744,588	\$ 6,766,988	

Intergovernmental Revenues		2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6
State		\$ -	\$ -	\$ -	\$ -
	Highway Property Tax Rental		9,281		
	State Block Grant	2,063,624	1,665,380	1,639,330	1,639,330
	Realignment VLF	24,025,963	21,142,483	21,522,119	21,522,119
	Realignment Sales Tax - Health	1,793,490	597,048	414,452	414,452
	Realignment Sales Tx-Mntl Hlth	19,331,036	17,717,751	16,574,885	16,574,885
	Realignment Sales Tax-Pub Asst	13,010,254	14,800,196	17,309,113	17,290,357
	State Welfare Administration	46,391,997	41,727,979	64,947,370	64,947,370
	State Staff Development	548,428	722,986	1,035,043	1,035,043
	Assistance Payments - AFDC	17,923,734	20,703,307	25,807,711	25,807,711
	Child Abuse Services	254,653	118,455	210,306	210,306
	State Child Care	2,702,092	2,036,235	3,507,219	3,507,219
	Misc Welfare Programs - State	-	203,741	-	-
	CCS State Subvention	4,388,491	4,574,060	4,479,300	4,479,300
	Mental Health Short Doyle	2,517,216	782,281	3,053,057	3,053,057
	Mental Health SEP	-	29	-	-
	Mental Health Services Act (MHSA)	12,534,702	17,047,839	18,389,747	18,389,747
	Other State Mental Health	6,687,044	5,667,275	4,094,920	4,094,920
	State Public Health Grant	1,498,957	621,726	907,135	907,135
	State Aid - CHDP	993,726	1,083,948	1,252,111	1,252,111
	State Aid - WIC	2,565,780	3,019,902	3,054,639	3,225,423
	State Aid-Infectious Diseases	482,120	412,608	399,716	399,716
	State AIDS Master Grant	1,730,341	747,438	722,382	722,382
	State AIDS Drug Asst Program	10,263	8,165	8,165	8,165
	State PH Categorical Aid	291,040	283,154	288,000	288,000
	State - Other Public Health	763,384	603,066	599,918	599,918
	Alcohol & Drug Programs	25,613	10,640	11,000	11,000

State Controller Schedules
 County Budget Act
 January 2010

County of San Mateo
 Detail of Additional Financing Sources by Fund and Account
 Governmental Funds
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Schedule 6

Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Other State AIDS Program	(3)			
		State Aid - Aging	731,546	442,877	500,265	500,265
		Other State Health Programs	1,452,712	1,269,526	1,644,931	1,644,931
		State Aid - Agriculture	1,314,293	1,322,147	1,233,670	1,242,404
		State Aid - Corrections	2,159,786	1,627,038	679,535	679,535
		Court Ward Travel	212	-	-	-
		State Aid Jail Booking	682,777	562,511	682,777	682,777
		Homeowners Property Tax Relief	1,342,045	1,339,223	1,339,223	1,339,223
		Other State Trial Court	-	1,077,114	-	-
		State Aid - Public Safety	57,556,836	54,918,863	49,399,508	49,399,508
		Crime & Delinquency Prevention	579,533	673,647	297,000	297,000
		OCJP Grant - Various	1,197,576	1,391,476	1,211,832	1,211,832
		Tobacco Tax	146,372	162,752	150,000	150,000
		School Lunch Program	337,491	352,259	259,000	259,000
		Child Support Incentive Program	3,713,161	3,851,168	3,982,503	4,001,631
		State-Mandated Cost Reimburse	2,497,262	9,607,894	3,243,724	3,243,724
		Abandoned Vehicle Service Fee	63,314	54,504	52,500	52,500
		Timber Tax Yield Guarantee	9,090	816	8,017	8,017
		Misc State Reimb/Subsidies	728,274	454,264	1,639,618	1,641,622
		All Other State Aid	5,717,916	6,639,676	11,372,744	11,387,666
		State Aid - Anti Terrorism	982,632	826,404	928,393	1,063,360
		State Aid - TCM/MAA	256,227	(46,503)	-	-
		State Aid - LTC SNF Supplemental	37	-	-	-
Total State \$			244,003,084 \$	242,834,630 \$	268,852,878 \$	269,184,661

Federal	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	4	5	6	7
Federal Welfare Administration	\$ 30,478,320	\$ 31,830,397	\$ 47,410,740	\$ 47,410,740
Child Support Enforcement	7,207,818	7,475,880	7,504,801	7,541,931
Federal Staff Development	1,458,945	413,569	427,363	427,363
Assistance Payments - Other	16,161,293	17,424,144	13,146,488	13,146,488
Federal IHSS	-	84,199	-	-
IRAP Assistance	6,430	2,497	10,000	10,000
Title IV-A Payments	2,331,246	2,084,505	2,348,004	2,348,004
Title IV-E Payments	3,580,545	1,148,386	3,376,569	3,376,569
Other Federal Health Programs	355,176	318,023	350,000	350,000
Federal Aid - Roads & Bridges	1,087,455	2,078,384	1,614,794	1,614,794

State Controller Schedules		County of San Mateo					Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010		Governmental Funds					
		Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		Federal Aid - Disaster Relief	166,861	93,993	359,891	359,891	
		Federal Aid - Anti Terrorism	1,549,260	2,589,636	2,031,365	2,066,497	
		Federal UASI Grant	1,906,859	902,700	5,418,194	6,656,216	
		OCJP Grant - Federal	403,883	823,978	871,575	936,915	
		Federal Aid - Aging	2,771,505	3,123,686	2,645,708	2,645,708	
		Federal JTPA Program	5,349,569	6,406,290	6,464,122	6,464,122	
		Fed Comm Development HUD Grant	4,662,963	3,426,769	5,630,783	5,630,783	
		Federal Categorical Programs	3,324,410	3,122,777	3,759,798	3,759,798	
		All Other Federal Aid	8,899,659	8,841,338	9,226,172	9,226,172	
		All Other Federal Grants	1,160,702	4,404,528	7,367,582	7,516,660	
		Other In-Lieu Taxes	19,251	29,556	-	-	
		County Housing Authority Pymts	849,503	971,464	825,756	825,756	
		Total Federal \$	93,731,652 \$	97,586,697 \$	120,789,705 \$	122,314,407	
		Other Local Government					
		Aid From Cities	107,245	317,244	95,855	95,855	
		Aid - Transportation Agency	-	-	48,000	48,000	
		Aid - Other Local Agencies	5,076,896	5,061,380	5,556,839	5,556,839	
		Ryan White I - Formula (CSF)	2,016,307	2,053,407	2,069,926	2,069,926	
		HOPWA Grant (CSF)	694,000	779,299	779,300	779,300	
		Misc Local Agency Grants	15,440	18,000	5,000	5,000	
		All Other Local Govern Revenue	186,995	159,278	428,193	166,193	
		Realignment Subsidy - VLF	353,069	237,323	342,740	342,740	
		Total Other Local Government \$	8,449,951 \$	8,625,931 \$	9,325,853 \$	9,053,853	
		Total Intergovernmental Revenues \$	346,184,637 \$	349,057,258 \$	368,968,436 \$	400,562,921	
		Charges for Services					
		Prop Tax Administration Fee	\$	3,627,221 \$	3,420,000 \$	3,420,000	
		Tax/Assessment Collection Fee	705,436	772,269	850,205	850,205	
		Redemption Fee - County Share	166,233	166,503	96,000	96,000	
		Suppl Tax Admin Fee 5%	2,550,812	1,232,680	1,740,072	1,740,072	
		Tax/Assessment Document Fee	853,652	906,666	875,000	875,000	
		Other Administrative Assessment	198,677	113,997	-	-	
		Special Tax Collector Fees	289,685	305,716	303,014	303,014	
		Accounting Svcs-Other Agency	58,450	56,996	66,425	66,425	

State Controller Schedules						County of San Mateo			Schedule 6		
County Budget Act						Detail of Additional Financing Sources by Fund and Account					
January 2010						Governmental Funds					
Fiscal Year 2010-11											
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors					
1	2	3	4	5	6	7					
		Audit Fees	18,670	40,918	38,648	38,648					
		Returned Check Charges	67,370	64,814	47,450	47,450					
		Management Svcs - Other Agency	50,000	50,000	50,000	50,000					
		Proc Fee - Installment Account	2,393	2,388	1,850	1,850					
		Telephone Services	243,057	59,517	71,551	71,551					
		Public Safety Communicat'n Svc	4,763,492	4,922,018	4,951,778	4,951,778					
		Network & Information Services	604,608	661,414	781,241	781,241					
		Radio Services	469,601	408,378	384,691	384,691					
		Candidate Filing Fees	-	138,504	20,000	20,000					
		Election Services-Other Agency	4,221,433	2,339,466	1,485,230	1,485,230					
		Public Admin Legal Fees	118,261	115,016	120,000	120,000					
		Public Guardian Legal Fees	1,193,119	1,321,254	1,375,502	1,375,502					
		Legal Services-Other Agencies	2,928,802	2,879,876	2,775,400	2,775,400					
		Miscellaneous Legal Recoveries	1,275,725	196,242	500	500					
		Private Defender Fees	680,699	661,411	650,000	650,000					
		Human Resources Svcs-Variou	10,000	-	22,000	22,000					
		Plan Research Fee	6,226	11,110	6,000	6,000					
		Ordinance/General Plan Fee	18,582	15,169	-	-					
		Geotechnical Fee	6,892	2,458	3,000	3,000					
		Plan/Inspection Fee	20,761	15,264	23,000	23,000					
		Other Planning Services Fees	26,457	13,120	25,000	25,000					
		Engineering Services	269,814	239,169	250,000	250,000					
		Misc Engineering Fees	82,358	-	-	-					
		Environmental Review Fees	63,861	125,551	110,000	110,000					
		Plan Checking Fees	779,100	779,280	820,000	820,000					
		Agricultural Inspection Fees	145,214	162,093	146,200	146,200					
		Admin Fees	1,756	446,639	453,696	453,696					
		Process Service Fees/Mileage	209,443	187,930	185,000	185,000					
		Restitution Fee - 10%	142,598	110,632	85,580	85,580					
		Municipal Court Fees	1,349,840	1,438,673	1,453,363	1,453,363					
		Diversion Admin Fee \$50/\$100	78,012	58,962	56,000	56,000					
		Miscellaneous Court Fees	1,707	1,128	900	900					
		Financial Responsibility Fee	19,080	5,949	5,000	5,000					
		Night Traffic Court Fees	43,040	45	40	40					
		Other Court Fees & Costs	-	330	-	-					
		Family Court Fees	100	-	-	-					
		Public Admin Estate Fees	130,898	134,228	120,000	120,000					

State Controller Schedules		County of San Mateo				Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010		Governmental Funds					
		Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		Public Guardian Estate Fees	1,207,791	1,606,601	2,447,949	2,447,949	
		Warehouse Service Fees	59,054	35,181	42,500	42,500	
		Humane Services Fees	153,108	158,177	145,700	145,700	
		Miscellaneous Animal Services	82,913	89,338	60,000	60,000	
		Misc Law Enforcement Fees	40,030	49,734	49,320	49,320	
		Impound Administration Fee	11,614	12,985	14,900	14,900	
		Jail Booking Fees	64,835	61,533	80,000	80,000	
		Eichler Contract Patrol Svc	482,560	769,673	637,208	637,208	
		Woodside Contract Patrol Svc	1,033,568	1,121,164	1,215,917	1,215,917	
		Portola Contract Patrol Svc	597,367	658,394	724,837	724,837	
		Other Agency Patrol Services	41,911	3,044	28,000	28,000	
		Work Program Fees	231,274	218,376	265,000	265,000	
		Transportation of Prisoners	59,768	54,360	25,000	25,000	
		Traffic Patrol Fees	8,074	16,371	5,000	5,000	
		Work Furlough Maintenance Fee	647,385	623,865	732,500	732,500	
		Fingerprinting Fees	91,991	68,854	96,000	96,000	
		Crime Lab Services	101,664	104,354	100,000	100,000	
		DUI Response Fee	355,891	227,666	217,889	217,889	
		Crime Investigation Services	922,873	616,279	497,176	497,176	
		Transportation Security Services	3,427,283	3,695,459	3,209,712	3,209,712	
		CSA & Policing Services	198,500	-	198,500	198,500	
		Document Recording Fees	1,898,384	2,428,222	2,528,500	2,528,500	
		Micrographic Conversion Fee	2,029,497	548,322	967,400	967,400	
		Automatlon Trust Account Fee	-	6,400	40,000	40,000	
		Vital Statistics Document Fee	344,378	368,938	343,700	343,700	
		Reimbursement-Public Works Svc	32,417	59,619	12,074	12,074	
		Medical Report Fees	1,579	1,660	1,600	1,600	
		Other Health Fees	81,874	112,323	90,728	90,728	
		Laboratory Service	329,615	365,558	450,000	450,000	
		Mental Health Service Fees	33,082	45,592	47,161	47,161	
		Residency Fees	384,285	384,285	329,387	329,387	
		Cal Child Svc (CCS) Client Fee	4,340	2,516	3,000	3,000	
		Vector Control Services	356,896	156,897	-	-	
		PH Solid Waste Services	370,511	370,511	-	-	
		Public Pool Inspection Fee	400,405	458,345	419,490	419,490	
		Hotel/Motel Inspection Fee	694,609	741,164	746,551	746,551	
		Cross-Connection Fee	229,332	229,102	264,707	264,707	

State Controller Schedules						County of San Mateo		Schedule 6	
County Budget Act						Detail of Additional Financing Sources by Fund and Account			
January 2010						Governmental Funds			
Fiscal Year 2010-11									
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors			
1	2	3	4	5	6	7			
		Hazardous Waste Inspection Fee	2,030,708	2,195,416	2,295,805	2,295,805			
		Household Hazardous Waste Svcs	951,610	951,610	-	-			
		Food Handling Fees	2,793,141	3,071,487	3,097,965	3,097,965			
		Filing Fees - Real Prop Alt	30,838	34,565	30,000	30,000			
		Educational Fees	64,096	73,147	90,000	90,000			
		Camping Permits	145,741	190,479	376,207	376,207			
		Horse Camp Permits	29,571	38,445	36,000	36,000			
		Reservation Fees	208,597	457,857	512,000	692,208			
		Miscellaneous Park Sales	-	-	10,000	10,000			
		Park Entry Fees	670,995	669,707	750,000	750,000			
		Annual Pass Sales	25,135	23,230	30,000	30,000			
		Rifle Range Fees	55,500	36,405	60,000	60,000			
		Other Park & Recreation Fees	43,071	53,693	30,000	30,000			
		Reimbursement for Burials	4,077	11,308	11,000	11,000			
		Body Removal & Storage	182,078	217,318	255,150	255,150			
		Other Coroner's Fees	18,173	1,570	6,000	6,000			
		Bad Debt - Outpatient	-	1,771	-	-			
		HPSM Risk Share Supplemental	240,340	307,822	474,989	474,989			
		Medi-Cal FFP	33,435,466	33,113,840	33,449,364	33,533,174			
		Medi-Cal State	949,066	718,761	808,450	808,450			
		Medicare	2,493,228	1,736,421	3,100,000	3,100,000			
		Third Party Reimbursements	853,008	1,290,776	1,086,661	1,086,661			
		Patient Fees	20,514	26,182	25,000	25,000			
		SSI/SSP Collections	451,893	350,859	281,607	281,607			
		Other Reimbursements	3,768,901	4,369,523	7,019,518	6,837,688			
		HPSM Risk Sharing	608,613	655,283	820,771	820,771			
		Institutional Care - Juveniles	428,584	361,105	530,100	530,100			
		Care of Inmates - State Inst	177,548	227,086	210,000	210,000			
		Care of Court Wards	12,733	31,880	15,000	15,000			
		Other Institutional Care	46,504	47,505	-	-			
		Annexation Charges	13,635	17,073	25,000	25,000			
		Benefit Assessments	-	30	-	-			
		Commissions	3,300,278	3,269,425	2,696,460	2,696,460			
		Refuse Disposal Charges	-	-	2,939,569	2,939,569			
		Water Service Charges	23,158	23,065	24,057	24,057			
		Misc Services to Cities	345,890	251,729	349,956	349,956			
		Other Charges for Services	5,313,105	1,569,708	850,749	850,749			

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
		VRS Workcenter Charges	981,311	903,392	637,587	637,587		
Total Charges for Services \$			106,220,886 \$	98,636,489 \$	103,841,707 \$	103,841,707 \$	103,923,885	
Interfund Revenue								
		IFR - General Fund	21,312	6,965	1,000	1,000	1,000	
		IFR - Parks Fund	705	10,945	210,000	210,000	210,000	
		IFR - CJTCF	447,218	453,926	453,926	453,926	340,444	
		IFR - EMS Fund	1,634	1,414	-	-	-	
		IFR - Road Fund	3,206,130	2,488,886	4,718,765	4,718,765	4,728,431	
		IFR - Half Cent Fund	67,707	52,409	-	-	-	
		IFR - Coyote Point Marina Fund	11,838	13,821	11,297	11,297	11,297	
		IFR - Road Improvement Fund	198,060	176,011	-	-	-	
		IFR - Airports Fund	420,957	240,048	162,625	162,625	162,625	
		IFR - Solid Waste Fund	2,668,237	435,472	160,000	160,000	160,000	
		IFR - Fire Protection Fund	6,218,809	6,192,333	6,419,421	6,419,421	6,419,421	
		IFR - Library Fund	540,261	615,371	552,154	552,154	552,154	
		IFR - SMCGR	21,084,634	21,896,118	23,530,523	23,530,523	24,126,872	
		IFR - CSRC	408,637	455,646	501,746	501,746	501,746	
		IFR - Special District Fund	979,081	1,132,608	1,541,911	1,541,911	1,541,911	
		Other Interfund Revenue	16,620,659	16,583,565	18,385,457	18,385,457	18,635,666	
		Loan Repayments - Other Funds	9,200,000	200,000	200,000	200,000	200,000	
		IFR - Trial Ct Funding-Muni	8,606,499	7,813,697	8,760,068	8,760,068	8,760,068	
		IFR - Trial Ct Funding-Super	267,297	349,668	300,000	300,000	300,000	
Total Interfund Revenue \$			70,959,674 \$	59,118,903 \$	66,878,883 \$	66,878,883 \$	66,651,625	
Miscellaneous Revenue								
		Reimbursement-Basic Needs Loan	1,101,276	406,836	957,286	957,286	957,286	
		Other Client Reimbursements	154,837	144,375	603,118	603,118	603,118	
		Sale of Literature	6,418	22,190	1,700	1,700	1,700	
		Sale of Surplus & Salvage	38,698	31,635	40,200	40,200	40,200	
		Sale of Property & Materials	2,546	2,033	3,500	3,500	3,500	
		Sale of Data/Microfiche	68,792	59,089	56,000	56,000	56,000	
		Photocopy Sales	8,858	6,161	8,500	8,500	8,500	
		Cash Overages	11,280	11,884	-	-	-	
		Bad Debt Recoveries	120,738	154,788	140,000	140,000	140,000	
		Compensation Insurance Refunds	577,544	513,246	509,308	509,308	509,308	

State Controller Schedules		County of San Mateo					Schedule 6
County Budget Act		Detail of Additional Financing Sources by Fund and Account					
January 2010		Governmental Funds					
		Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
		SDI Payments	1,461,001	1,502,780	452,200	452,200	
		Gifts & Donations	91,499	29,618	15,000	15,000	
		Miscellaneous Reimbursements	2,832,089	2,859,427	2,550,055	2,604,624	
		Insurance Recoveries & Refunds	2,358	75,380	17,699	17,699	
		Equipment Cost Reimbursement	246,947	97,230	100,000	100,000	
		Project Cost Reimbursement	2,307,109	1,797,128	1,509,357	1,816,801	
		Witness & Jury Fees	106,483	174,399	26,271	26,271	
		Other Foundation Grants	4,127,851	3,785,161	3,752,440	3,777,440	
		Non-Government Program Funds	-	25,000	-	15,000	
		PG&E Rebates	85,960	13,771	-	-	
		All Other Miscellaneous Revenue	4,659,629	8,812,050	8,606,932	8,569,802	
		Rebates and Refunds	1,390,034	444,012	43,750	43,750	
		Tobacco Settlement	7,615,740	7,222,933	8,269,517	8,269,517	
		Total Miscellaneous Revenue	27,017,685	28,191,124	27,662,833	28,027,716	
Other Financing Sources							
		Sale of Fixed Assets		2,162	2,200	2,200	
		Operating Tsf In	2,393,635	774,431	833,780	783,780	
		Long Term Debt Proceeds	-	42,500	-	-	
		Total Other Financing Sources	2,395,796	818,142	835,980	785,980	
TOTAL General Fund Financing Sources			\$ 941,559,481	\$ 933,928,120	\$ 948,120,283	\$ 951,906,941	
TOTAL General Fund Financing Sources			\$ 941,559,481	\$ 933,928,120	\$ 948,120,283	\$ 951,906,941	
Special Revenue Funds							
Emergency Medical Services Fund							
Fines, Forfeitures and Penalties							
		Court Fines	1,214,047	1,349,268	1,177,259	1,177,259	
		Juvenile Traffic Fines	36,030	110,689	160,773	160,773	
		Other Vehicle Code Fines	748,237	952,103	836,909	836,909	
		Equipment Violation Fines	20	1	-	-	
		Total Fines, Forfeitures and Penalties	1,998,334	2,412,061	2,174,941	2,174,941	

State Controller Schedules		County of San Mateo					Schedule 6
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
Revenue From Use of Money and Property							
		Interest Earned	\$ (67,177)	\$ 26,492	\$ 24,474	\$ 24,474	
		Total Revenue From Use of Money and Property	\$ (67,177)	\$ 26,492	\$ 24,474	\$ 24,474	
Intergovernmental Revenues							
State							
		Tobacco Tax	\$ (3,866)	\$ -	\$ -	\$ -	
		Total State	\$ (3,866)	\$ -	\$ -	\$ -	
		Total Intergovernmental Revenues	\$ (3,866)	\$ -	\$ -	\$ -	
Charges for Services							
		Municipal Court Fees	\$ -	\$ 220	\$ -	\$ -	
		Total Charges for Services	\$ -	\$ 220	\$ -	\$ -	
Miscellaneous Revenue							
		Miscellaneous Reimbursements	240	-	-	-	
		All Other Miscellaneous Revenue	338,717	27,609	-	-	
		Total Miscellaneous Revenue	\$ 338,957	\$ 27,609	\$ -	\$ -	
TOTAL Emergency Medical Services Fund Financing Sources							
			\$ 2,266,248	\$ 2,466,381	\$ 2,199,415	\$ 2,199,415	
IHSS Public Authority Fund							
Revenue From Use of Money and Property							
		Interest Earned - PA/PG	\$ (96,881)	\$ 14,261	\$ -	\$ -	
		Total Revenue From Use of Money and Property	\$ (96,881)	\$ 14,261	\$ -	\$ -	
Intergovernmental Revenues							
State							
		Realignment Sales Tax-Pub Asst	\$ 3,712,810	\$ 3,343,263	\$ 5,226,299	\$ 5,226,299	
		State IHSS	1,492,526	1,139,195	1,465,759	1,465,759	
		Total State	\$ 5,205,336	\$ 4,482,458	\$ 6,692,058	\$ 6,692,058	

State Controller Schedules		County of San Mateo		Schedule 6			
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
Federal							
		Federal IHSS	4,380,108	2,911,749	3,158,421	3,158,421	
		Total Federal \$	4,380,108 \$	2,911,749 \$	3,158,421 \$	3,158,421	
		Total Intergovernmental Revenues \$	9,585,444 \$	7,394,207 \$	9,850,479 \$	9,850,479	
Interfund Revenue							
		IFR - General Fund	4,487,523 \$	4,487,523 \$	4,487,523 \$	4,487,523	
		Other Interfund Revenue	213,112	259,537	321,471	321,471	
		Interfund Revenue \$	4,700,635 \$	4,747,060 \$	4,808,994 \$	4,808,994	
Miscellaneous Revenue							
		Other Client Reimbursements	70 \$	- \$	- \$	-	
		SDI Payments	-	4,870	-	-	
		All Other Miscellaneous Revenue	425	395	-	-	
		Total Miscellaneous Revenue \$	485 \$	5,265 \$	- \$	-	
TOTAL IHSS Public Authority Fund Financing Sources							
			14,189,693 \$	12,160,793 \$	14,659,473 \$	14,659,473	
Fish and Game Propagation Fund							
Fines, Forfeitures and Penalties							
		Fish & Game Fines	3,572 \$	1,847 \$	2,000 \$	2,000	
		Total Fines, Forfeitures and Penalties \$	3,572 \$	1,847 \$	2,000 \$	2,000	
Revenue From Use of Money and Property							
		Interest Earned	(2,096) \$	702 \$	500 \$	500	
		Total Revenue From Use of Money and Property \$	(2,096) \$	702 \$	500 \$	500	
Charges for Services							
		Municipal Court Fees	-	176 \$	- \$	-	
		Total Charges for Services \$	- \$	176 \$	- \$	-	
TOTAL Fish and Game Propagation Fund Financing Sources							
			1,477 \$	2,724 \$	2,500 \$	2,500	

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act		Detail of Additional Financing Sources by Fund and Account						
January 2010		Governmental Funds						
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Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
Off-Highway Vehicle License Fund								
Revenue From Use of Money and Property								
Interest Earned			\$ (7,000)	\$ 1,051	\$ -	\$ -		
Total Revenue From Use of Money and Property			\$ (7,000)	\$ 1,051	\$ -	\$ -		
TOTAL Off-Highway Vehicle License Fund Financing Sources								
Structural Fire Protection Fund								
Taxes								
Current Yr Secured			\$ 4,578,997	\$ 4,973,869	\$ 4,593,701	\$ 4,593,701		
Current Yr Unsecured			292,210	320,646	310,931	310,931		
Prior Yr Unsecured			(9,429)	(1,895)	-	-		
CY SB 813 Secured Supplemental			114,933	58,085	49,500	49,500		
CY SB 813 Unsec Supplemental			1,799	2,400	3,465	3,465		
PY SB 813 Redemption			18,423	7,820	4,950	4,950		
PY SB 813 Unsecured Supplemental			531	-	-	-		
Property Tax In-Lieu of VLF			-	-	-	-		
Total Taxes			\$ 4,997,464	\$ 5,360,926	\$ 4,962,547	\$ 4,962,547		
Revenue From Use of Money and Property								
Interest Earned			\$ 6,563	\$ 19,713	\$ 10,000	\$ 10,000		
Other Rents & Concessions			31,068	38,872	32,000	32,000		
Total Revenue From Use of Money and Property			\$ 37,631	\$ 58,585	\$ 42,000	\$ 42,000		
Intergovernmental Revenues								
State								
Homeowners Property Tax Relief			\$ 32,493	\$ 34,833	\$ 31,583	\$ 31,583		
Timber Tax Yield Guarantee			1,876	168	1,500	1,500		
Total State			\$ 34,369	\$ 35,001	\$ 33,083	\$ 33,083		
Federal								
Other In-Lieu Taxes			\$ -	\$ 3,911	\$ -	\$ -		

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County of San Mateo
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 Governmental Funds
 Fiscal Year 2010-11

Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
Total Federal			\$ -	\$ 3,911	\$ -	\$ -
Total Intergovernmental Revenues			\$ 34,369	\$ 38,912	\$ 33,083	\$ 33,083
Charges for Services						
Management Svcs - Other Agency			\$ 200,000	\$ 150,876	\$ 195,000	\$ 195,000
Plan Checking Fees			85,502	88,028	90,000	90,000
Total Charges for Services			\$ 285,502	\$ 238,904	\$ 285,000	\$ 285,000
Interfund Revenue						
Other Interfund Revenue			\$ 1,017,368	-	\$ 1,050,791	\$ 1,050,791
Total Interfund Revenue			\$ 1,017,368	-	\$ 1,050,791	\$ 1,050,791
Miscellaneous Revenue						
Miscellaneous Reimbursements			\$ 135,526	\$ 19,693	\$ 43,000	\$ 43,000
Equipment Cost Reimbursement			-	25,000	-	-
All Other Miscellaneous Revenue			22,775	283,079	3,000	3,000
Total Miscellaneous Revenue			\$ 158,302	\$ 327,773	\$ 46,000	\$ 46,000
TOTAL Structural Fire Protection Fund Financing Sources			\$ 6,530,635	\$ 6,025,100	\$ 6,419,421	\$ 6,419,421
Road Fund						
Licenses Permits and Franchises						
Building Permits			-	\$ 103	-	-
Road Privileges & Permits			73,841	125,810	120,000	120,000
Total Licenses Permits and Franchises			\$ 73,841	\$ 125,913	\$ 120,000	\$ 120,000
Revenue From Use of Money and Property						
Interest Earned			\$ (152,486)	\$ 98,501	\$ 40,000	\$ 40,000
Other Interest Earned			308	222	-	-
Airport Transient Use Fees			-	248	-	-
County Land/Buildings Rentals			48,231	46,729	37,679	37,679
Total Revenue From Use of Money and Property			\$ (103,948)	\$ 145,700	\$ 77,679	\$ 77,679

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County of San Mateo
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Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7

Intergovernmental Revenues

State	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
Highway Users Tax - SCA 1	4,162,096 \$	3,253,741 \$	3,414,033 \$	3,414,033
Highway Users Tax - 1.5/8	8,834,197	6,866,572	7,303,159	7,303,159
Highway Users Tax - 1.04	401,092	313,597	331,460	331,460
State Aid - Roads & Bridges	9,270,886	13,298,780	6,455,863	9,587,804
State Aid - Water Resource Gmt	123,620	-	-	-
State Aid - Other Construction	534,804	-	-	-
All Other State Aid	22,500	-	-	-
Total State \$	23,349,195 \$	23,732,690 \$	17,504,515 \$	20,636,456

Federal

Federal Aid - Roads & Bridges	812,371 \$	2,220,488 \$	-	-
Federal Aid - Disaster Relief	(14,549)	-	-	-
Total Federal \$	797,822 \$	2,220,488 \$	- \$	-

Other Local Government

Aid - Other Local Agencies	115,246 \$	132,370 \$	-	-
All Other Local Govern Revenue	1,188,596	-	480,000	480,000
Total Local Government \$	1,303,842 \$	132,370 \$	480,000 \$	480,000

Total Intergovernmental Revenues \$

Total Intergovernmental Revenues \$	25,450,858 \$	26,085,548 \$	17,984,515 \$	21,116,456
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Charges for Services

Sale of Plans & Specs	11,490 \$	8,456 \$	2,500 \$	2,500
Reimbursement-Public Works Svc	3,884	45,316	3,000	3,000
Benefit Assessments	(118,638)	-	-	-
Bonds - Special Charges	16,427	10,908	-	-
Other Special Charges	1,200	-	-	-
Total Charges for Services \$	(85,637) \$	64,679 \$	5,500 \$	5,500

Interfund Revenue

IFR - General Fund	475,845 \$	503,801 \$	61,672 \$	61,672
IFR - Parks Fund	1,271	422	-	-

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
		IFR - Road Fund	-	7,093	-	-		
		IFR - Half Cent Fund	3,650	-	-	-		
		IFR - Road Improvement Fund	6,787	11,213	-	-		
		IFR - Airports Fund	28,121	33,895	7,300	7,300		
		IFR - Solid Waste Fund	56,277	8,839	131,000	131,000		
		IFR - Library Fund	28,120	26,929	-	-		
		IFR - Special District Fund	61,291	60,700	31,000	31,000		
		Other Interfund Revenue	322,379	300,586	390,500	390,500		
		Total Interfund Revenue	983,740	953,478	621,472	621,472		
Miscellaneous Revenue								
		Sale of Surplus & Salvage	\$ -	\$ 12,008	\$ -	\$ -		
		Bad Debt Recoveries	-	99	-	-		
		Compensation Insurance Refunds	35,793	23,019	51,500	51,500		
		SDI Payments	7,159	23,677	-	-		
		Miscellaneous Reimbursements	-	550	-	-		
		Equipment Cost Reimbursement	-	20	-	-		
		Project Cost Reimbursement	3,179,171	1,130,415	1,601,941	1,601,941		
		All Other Miscellaneous Revenue	-	34,780	-	-		
		Rebates and Refunds	181,619	3,689	-	-		
		Total Miscellaneous Revenue	3,404,566	1,228,257	1,653,441	1,653,441		
		TOTAL Road Fund Financing Sources	\$ 29,723,420	\$ 28,603,575	\$ 20,462,607	\$ 23,594,548		
Half Cent Transportation Fund								
Taxes								
		Sales and Use Taxes	\$ 1,704,474	\$ 1,671,348	\$ 1,681,923	\$ 1,681,923		
		Total Taxes	\$ 1,704,474	\$ 1,671,348	\$ 1,681,923	\$ 1,681,923		
Revenue From Use of Money and Property								
		Interest Earned	\$ 6,469	\$ 2,352	\$ -	\$ -		
		Total Revenue From Use of Money and Property	\$ 6,469	\$ 2,352	\$ -	\$ -		
Charges for Services								

State Controller Schedules Schedule 6
County of San Mateo
 Detail of Additional Financing Sources by Fund and Account
 Governmental Funds
 Fiscal Year 2010-11

Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	6	7
		Returned Check Charges	\$ 275	\$ 200	\$ -	\$ -
		Management Svcs - Other Agency	1,177,044	1,272,785	1,120,309	1,120,309
		Other Charges for Services	153,644	126,734	75,000	75,000
		Total Charges for Services	1,330,963	1,399,719	1,195,309	1,195,309

Interfund Revenue						
	IFR - Road Fund	\$ 3,621	\$ -	\$ -	\$ -	\$ -
	Total Interfund Revenue	3,621	\$ -	\$ -	\$ -	\$ -
Miscellaneous Revenue						
	Miscellaneous Reimbursements	\$ 38,000	\$ -	\$ -	\$ -	\$ -
	Project Cost Reimbursement	12,829	3,975	-	-	-
	All Other Miscellaneous Revenue	-	5,925	-	-	-
	Rebates and Refunds	3	471	-	-	-
	Total Miscellaneous Revenue	50,832	10,371	\$ -	\$ -	\$ -

TOTAL Half Cmty Transportation Fund Financing Sources \$ 3,036,359 \$ 3,033,750 \$ 2,877,232 \$ 2,877,232

Road Improvement Fund

Revenue From Use of Money and Property						
	Interest Earned	\$ (114,061)	\$ 25,145	\$ 13,000	\$ 13,000	\$ 13,000
	Total Revenue From Use of Money and Property	(114,061)	25,145	13,000	13,000	13,000
Charges for Services						
	Mitigation Fees	\$ 269,398	\$ 273,534	\$ 262,000	\$ 262,000	\$ 262,000
	Total Charges for Services	269,398	273,534	262,000	262,000	262,000
Miscellaneous Revenue						
	Project Cost Reimbursement	\$ 25,900	\$ -	\$ -	\$ -	\$ -
	Total Miscellaneous Revenue	25,900	\$ -	\$ -	\$ -	\$ -

TOTAL Road Improvement Fund Financing Sources \$ 181,237 \$ 288,679 \$ 275,000 \$ 275,000

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
Solid Waste Fund								
Licenses Permits and Franchises								
		Franchise Fees	\$ 4,662,148	\$ 3,223,321	\$ -	\$ -		
		Total Licenses Permits and Franchises	\$ 4,662,148	\$ 3,223,321	\$ -	\$ -		
Revenue From Use of Money and Property								
		Interest Earned	\$ (244,496)	\$ 48,198	\$ 12,101	\$ 12,101		
		Total Revenue From Use of Money and Property	\$ (244,496)	\$ 48,198	\$ 12,101	\$ 12,101		
Intergovernmental Revenues								
State								
		State Aid - Waste Management	\$ 17,198	\$ 10,000	\$ -	\$ -		
		Total State	\$ 17,198	\$ 10,000	\$ -	\$ -		
Other Local Government								
		Misc Local Agency Grants	39,171	17,061	-	-		
		All Other Local Govern Revenue	56,572	228,892	185,000	185,000		
		Total Other Local Government	\$ 95,743	\$ 245,953	\$ 185,000	\$ 185,000		
		Total Intergovernmental Revenues	\$ 112,941	\$ 255,953	\$ 185,000	\$ 185,000		
Charges for Services								
		Other Planning Services Fees	\$ -	\$ 1,900	\$ -	\$ -		
		Refuse Disposal Charges	57,792	85,842	79,079	79,079		
		Total Charges for Services	\$ 57,792	\$ 87,742	\$ 79,079	\$ 79,079		
Interfund Revenue								
		IFR - Special District Fund	\$ 26,678	\$ 22,635	\$ 13,000	\$ 13,000		
		Other Interfund Revenue	-	914,168	2,646,397	2,646,397		
		Loan Repayments - Other Funds	612,800	237,200	-	-		
		Total Interfund Revenue	\$ 639,478	\$ 1,174,003	\$ 2,659,397	\$ 2,659,397		
Miscellaneous Revenue								

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account	200809 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
		Sale of Surplus & Salvage	\$ -	416 \$	- \$	- \$		
		Sale of Property & Materials	43,193	13,060	-	-		
		SDI Payments	-	4,608	-	-		
		PG&E Rebates	30,532	6,099	-	-		
		All Other Miscellaneous Revenue	-	1,250	-	-		
		Rebates and Refunds	43	47,396	-	-		
		Total Miscellaneous Revenue	73,767 \$	72,829 \$	- \$	- \$		
TOTAL Solid Waste Fund Financing Sources			\$ 5,301,630	\$ 4,852,045	\$ 2,935,577	\$ 2,935,577		
Waste Management Fund								
Licenses Permits and Franchises								
		Franchise Fees	\$ -	- \$	- \$	30,000 \$		30,000
		Franchise Fees-Wast Mgmt	-	908,723	-	-		-
		Total Licenses Permits and Franchises	- \$	908,723 \$	- \$	30,000 \$		30,000
Revenue From Use of Money and Property								
		Interest Earned	\$ -	1,744 \$	- \$	- \$		-
		Total Revenue From Use of Money and Property	- \$	1,744 \$	- \$	- \$		-
Charges for Services								
		Refuse Disposal Charges	\$ -	- \$	3,140,002 \$	3,140,002 \$		3,140,002
		Total Charges for Services	- \$	- \$	3,140,002 \$	3,140,002 \$		3,140,002
TOTAL Waste Management Fund Financing Sources			\$ -	\$ 910,467	\$ 3,170,002	\$ 3,170,002		3,170,002
TOTAL Special Revenue Services Fund Financing Sources			\$ 61,233,699	\$ 58,414,605	\$ 53,001,227	\$ 56,133,168		
Capital Project Funds								
Accumulated Capital Outlay Fund								
		Revenue From Use of Money and Property	\$ -	(190) \$	55 \$	200 \$		200
		Interest Earned						

State Controller Schedules		County of San Mateo					Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11						
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
		Total Revenue From Use of Money and Property	\$ (190)	\$ 55	\$ 200	\$ 200		
TOTAL Accumulated Capital Outlay Fund Financing Sources			\$	\$ (190)	\$ 55	\$ 200		
Criminal Justice Temporary Construction Fund								
Revenue From Use of Money and Property								
		Interest Earned	\$ (35,403)	\$ 13,579	\$ 10,000	\$ 10,000		
		Total Revenue From Use of Money and Property	\$ (35,403)	\$ 13,579	\$ 10,000	\$ 10,000		
Charges for Services								
		Municipal Court Fees	\$ 1,250,209	\$ 1,283,018	\$ 1,150,000	\$ 1,150,000		
		Diversion Admin Fee \$50/\$100	14	11				
		Total Charges for Services	\$ 1,250,223	\$ 1,283,028	\$ 1,150,000	\$ 1,150,000		
TOTAL Criminal Justice Temporary Construction Fund Financing Sources			\$	\$ 1,214,820	\$ 1,160,000	\$ 1,160,000		
Courthouse Temporary Construction Fund								
Fines, Forfeitures and Penalties								
		Court Fines	\$ -	\$ 58	\$ -	\$ -		
		Total Fines, Forfeitures and Penalties	\$ -	\$ 58	\$ -	\$ -		
Revenue From Use of Money and Property								
		Interest Earned	\$ (109,284)	\$ 37,938	\$ 30,000	\$ 30,000		
		Total Revenue From Use of Money and Property	\$ (109,284)	\$ 37,938	\$ 30,000	\$ 30,000		
Charges for Services								
		Municipal Court Fees	\$ 1,199,862	\$ 1,282,629	\$ 1,150,000	\$ 1,150,000		
		Total Charges for Services	\$ 1,199,862	\$ 1,282,629	\$ 1,150,000	\$ 1,150,000		
Other Financing Sources								
		Operating Trsf In	\$ 29,156	\$ -	\$ -	\$ -		
		Total Other Financing Sources	\$ 29,156	\$ -	\$ -	\$ -		

State Controller Schedules		County of San Mateo				Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
TOTAL Courthouse Temporary Construction Fund Financing Sources			\$ 1,119,734	\$ 1,320,625	\$ 1,180,000	\$ 1,180,000	
Parks Acquisition and Development Fund							
Revenue From Use of Money and Property							
		Interest Earned	\$ (129,464)	\$ 35,656	\$ 35,000	\$ 35,000	
Total Revenue From Use of Money and Property			\$ (129,464)	\$ 35,656	\$ 35,000	\$ 35,000	
Intergovernmental Revenues							
State							
		State Aid-Parks Acquis & Devlp	\$ 1,293,470	\$ 857,348	\$ 2,027,320	\$ 2,027,320	
Total State			\$ 1,293,470	\$ 857,348	\$ 2,027,320	\$ 2,027,320	
Federal							
		All Other Federal Aid	131,488	186,572	-	-	
Total Federal			\$ 131,488	\$ 186,572	\$ -	\$ -	
Total Intergovernmental Revenues			\$ 1,424,958	\$ 1,043,920	\$ 2,027,320	\$ 2,027,320	
Miscellaneous Revenue							
		Sale of Surplus & Salvage	\$ 1,195	\$ -	\$ -	\$ -	
		Gifts and Donation	54,394	890,319	-	-	
		All Other Miscellaneous Revenue	850,714	12,825	-	-	
Total Miscellaneous Revenue			\$ 906,303	\$ 903,144	\$ -	\$ -	
TOTAL Parks Acquisition and Development Fund Financing Sources			\$ 2,201,797	\$ 1,992,721	\$ 2,062,320	\$ 2,062,320	
Capital Projects Fund							
Revenue From Use of Money and Property							
		Interest Earned	\$ (64,023)	\$ 16,939	\$ -	\$ -	
Total Revenue From Use of Money and Property			\$ (64,023)	\$ 16,939	\$ -	\$ -	

State Controller Schedules		County of San Mateo				Schedule 6	
County Budget Act January 2010		Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11					
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	6	7	
Intergovernmental Revenues							
State							
		State Aid - Other Construction	\$ -	12,656 \$	1,288,800 \$	-	
		Total State	\$ -	12,656 \$	1,288,800 \$	-	
Federal							
		Federal Aid-Other Construction	-	796,042	1,427,250	631,208	
		All Other Federal Grants	-	47,526	-	-	
		Total Federal	\$ -	843,568 \$	1,427,250 \$	631,208	
		Total Intergovernmental Revenues	\$ -	856,224 \$	2,716,050 \$	631,208	
Charges for Services							
		Sale of Plans & Specs	\$ 6,100	3,376 \$	- \$	-	
		Surcharges & Penalties	-	-	21,509	1,056,541	
		Total Charges for Services	\$ 6,100	3,376 \$	21,509 \$	1,056,541	
Interfund Revenue							
		Other Interfund Revenue	\$ 16,706	- \$	- \$	-	
		Total Interfund Revenue	\$ 16,706	- \$	- \$	-	
Miscellaneous Revenue							
		Miscellaneous Reimbursements	\$ -	5,000 \$	- \$	-	
		PG&E Rebates	1,000	-	-	-	
		Rebates and Refunds	24,117	20,721	4,139	-	
		Total Miscellaneous Revenue	\$ 25,117	25,721 \$	4,139 \$	-	
Other Financing Sources							
		Operating Tsftr In	\$ 7,381,614	9,829,874 \$	28,655,721 \$	24,615,736	
		Total Other Financing Sources	\$ 7,381,614	9,829,874 \$	28,655,721 \$	24,615,736	
TOTAL Capital Projects Fund Financing Sources			\$ 7,355,514	10,732,135 \$	31,397,419 \$	26,303,485	

State Controller Schedules County Budget Act January 2010		County of San Mateo Detail of Additional Financing Sources by Fund and Account Governmental Funds Fiscal Year 2010-11					Schedule 6	
Fund Name	Financing Source Category	Financing Source Account	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5	6	7		
TOTAL Capital Projects Funds Financing Sources			\$ 11,901,674	\$ 15,332,143	\$ 35,799,939	\$ 30,706,005		
Debt Service Funds								
Debt Service Fund								
Revenue From Use of Money and Property								
			(815,907)	156,831	-	-		
		Interest Earned						
		Total Revenue From Use of Money and Property	(815,907)	156,831	-	-		
Other Financing Sources								
		Operating Tsfr In	30,534,805	30,408,580	29,636,404	29,636,404		
		Total Other Financing Sources	30,534,805	30,408,580	29,636,404	29,636,404		
TOTAL Debt Service Fund Financing Sources			\$ 29,718,898	\$ 30,565,411	\$ 29,636,404	\$ 29,636,404		
TOTAL Debt Service Funds Financing Sources			\$ 29,718,898	\$ 30,565,411	\$ 29,636,404	\$ 29,636,404		
TOTAL ALL FUNDS			\$ 1,044,463,753	\$ 1,043,240,279	\$ 1,067,557,853	\$ 1,068,332,518		

State Controller Schedules		County of San Mateo				Schedule 7
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2010-11				
Description	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Summarization by Function						
General	\$ 141,128,731	\$ 141,572,056	\$ 185,882,628	\$ 188,795,952		
Public Protection	320,054,012	322,759,193	356,848,038	358,979,849		
Public Ways & Facilities	25,743,315	20,535,177	26,937,467	36,934,563		
Health & Sanitation	301,752,814	283,080,765	287,941,564	290,340,534		
Public Assistance	211,253,017	207,765,337	256,959,494	257,054,738		
Recreation	8,411,735	8,485,436	8,699,573	8,692,573		
Debt Service	37,849,074	29,949,501	30,560,797	30,560,797		
Total Financing Uses by Function		\$ 1,046,192,688	\$ 1,014,147,465	\$ 1,153,829,561	\$ 1,171,359,006	
Appropriations for Contingencies						
General Fund	\$ -	\$ -	\$ 31,281,159	\$ 31,525,167		
Road Fund	-	-	6,874,795	14,790,961		
Solid Waste Fund	-	-	435,341	1,249,466		
Waste Management	-	-	523,605	523,605		
Total Appropriations for Contingencies		\$ -	\$ -	\$ 39,114,900	\$ 48,089,199	
Subtotal Financing Uses		\$ 1,046,192,688	\$ 1,014,147,465	\$ 1,192,944,461	\$ 1,219,448,205	
Provisions for Reserves and Designations						
General Fund	\$ -	\$ -	\$ 177,831,802	\$ 190,766,095		
Emergency Medical Services Fund	-	-	2,501,590	2,650,119		
IHSS Public Authority Fund	-	-	3,372,643	3,372,667		
Fish and Game Propagation Fund	-	-	57,454	61,678		
County Fire Protection Structure Fund	-	-	-	193,763		
SM Co-Wide Road Improvement Fund	-	-	3,349,721	2,822,483		
Solid Waste Fund	-	-	1,279,212	1,279,212		
Accumulated Capital Outlay	-	-	5,941	5,948		
Criminal Justice Temporary Construction Fund	-	-	998,660	1,149,962		
Court House Temporary Construction Fund	-	-	386,280	592,012		

State Controller Schedules		County of San Mateo				Schedule 7
County Budget Act January 2010		Summary of Financing Uses by Function and Fund Governmental Funds Fiscal Year 2010-11				
Description	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Parks Acquisition and Development Fund	-	-	2,509,084	2,479,396		
Capital Project Fund	-	-	-	1,476,081		
Debt Service	-	-	14,321,726	15,531,816		
Total Reserves and Designations \$	- \$	- \$	206,614,113 \$	222,371,232		
Total Financing Uses \$	1,046,192,688 \$	1,014,147,465 \$	1,399,558,574 \$	1,441,819,437		
Summarization by Fund						
General Fund	\$ 941,687,595	\$ 920,556,309	\$ 1,232,797,724	\$ 1,260,344,586		
Emergency Medical Center	1,997,329	2,324,844	4,762,827	4,911,356		
IHSS Public Authority Fund	14,314,013	12,160,769	18,032,116	18,032,140		
Fish and Game Propagation Fund	6,164	-	72,454	76,678		
Off-Highway Vehicle License Fees	83,488	30,000	76,676	80,227		
County Fire Protection Structure Fund	6,218,751	6,231,396	6,419,421	6,738,184		
Road Fund	22,114,642	17,165,327	30,640,698	48,150,552		
SMC Half Cent Transportation Fund	2,881,135	2,683,933	3,094,888	3,494,745		
SM Co-Wide Road Improvement Fund	664,050	655,917	3,349,721	2,822,483		
Solid Waste Fund	6,884,427	5,839,887	5,854,944	6,663,387		
Waste Management Fund	-	908,723	3,170,002	3,171,746		
Accumulated Capital Outlay	-	-	5,941	5,948		
Criminal Justice Temporary Construction Fund	1,124,582	1,195,546	2,098,660	2,249,962		
Court House Temporary Construction Fund	1,444,211	1,398,078	4,491,874	4,697,606		
Parks Acquisition and Development Fund	1,515,502	2,753,705	6,581,350	5,640,676		
Capital Project Fund	7,407,735	10,293,630	33,226,755	28,646,548		
Debt Service Funds	37,849,074	29,949,501	44,882,523	46,082,613		
Total Financing Uses \$	1,046,192,688 \$	1,014,147,465 \$	1,399,558,574 \$	1,441,819,437		

State Controller Schedules		County of San Mateo			Schedule 8	
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit				
January 2010		Governmental Funds				
		Fiscal Year 2010-11				
Function, Activity and Budget Unit	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
General						
Legislation and Administration						
Board of Supervisors	\$ 2,980,840	\$ 3,189,718	\$ 3,669,530	\$ 3,669,530		
County Manager/Clerk of the Board	7,804,476	7,768,454	9,320,133	9,492,246		
Non-Departmental Services	29,435,433	27,968,946	36,169,453	43,420,885		
Total Legislation and Administration	\$ 40,220,749	\$ 38,927,118	\$ 49,159,116	\$ 56,582,661		
Finance						
Controller's Office	\$ 7,544,669	\$ 7,252,419	\$ 7,979,606	\$ 7,979,606		
Treasurer-Tax Collector	5,787,522	6,035,757	8,366,378	8,704,132		
Assessor-County Clerk-Recorder	21,626,682	17,874,139	18,985,980	19,208,254		
Total Finance	\$ 34,958,873	\$ 31,162,315	\$ 35,331,964	\$ 35,891,992		
Counsel						
County Counsel	\$ 7,084,197	\$ 7,219,769	\$ 7,977,505	\$ 8,067,505		
Total Counsel	\$ 7,084,197	\$ 7,219,769	\$ 7,977,505	\$ 8,067,505		
Personnel						
Human Resources Department	\$ 8,157,848	\$ 8,297,686	\$ 8,891,226	\$ 8,941,226		
Total Personnel	\$ 8,157,848	\$ 8,297,686	\$ 8,891,226	\$ 8,941,226		
Plant Acquisition and Construction						
Criminal Justice Temporary Construction Fund	1,124,582	1,195,546	1,100,000	1,100,000		
Courthouse Temporary Construction Fund	1,444,211	1,398,078	4,105,594	4,105,594		
Parks Acquisition and Development Fund	1,515,502	2,753,705	4,072,266	3,161,280		
Capital Projects Fund	7,407,735	10,293,530	33,226,755	27,170,467		

State Controller Schedules		County of San Mateo			Schedule 8	
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit				
January 2010		Governmental Funds				
		Fiscal Year 2010-11				
Function, Activity and Budget Unit	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Total Plant Acquisition and Construction		\$ 11,492,030	\$ 15,640,859	\$ 42,504,615	\$ 35,537,341	
Other General						
Information Services Department	\$ 18,464,074	\$ 17,056,650	\$ 14,981,080	\$ 16,138,667		
Public Works - General Fund	18,011,164	20,164,311	23,511,379	24,251,997		
Real Property Services	2,739,796	3,103,348	3,525,743	3,384,563		
Total Other General	\$ 39,215,034	\$ 40,324,309	\$ 42,018,202	\$ 43,775,227		
Total General	\$ 141,123,731	\$ 141,572,056	\$ 185,832,628	\$ 188,795,952		
Public Protection						
Judicial						
County Support of the Courts	22,408,266	19,981,458	20,411,313	20,411,313		
District Attorney/Public Administrator	23,043,790	23,726,540	25,898,211	25,898,211		
Grand Jury	482,060	485,470	547,968	593,909		
Private Defender Program	15,875,032	16,510,522	16,510,529	16,510,529		
Total Judicial	\$ 61,809,148	\$ 60,703,990	\$ 63,368,021	\$ 63,413,962		
Detention and Corrections						
Sheriff's Office	\$ 139,205,807	\$ 142,847,261	\$ 169,956,006	\$ 171,570,641		
Message Switch	490,477	521,925	617,127	617,127		
Probation Department	72,148,200	71,989,102	73,824,282	73,424,773		
Total Detention and Correction	\$ 211,844,484	\$ 215,358,288	\$ 244,397,415	\$ 245,612,541		
Fire Protection						
Structural Fire Protection Fund	\$ 6,218,751	\$ 6,231,396	\$ 6,419,421	\$ 6,544,421		
Fire Protection Services	6,218,751	6,192,282	6,419,421	6,419,421		

State Controller Schedules		County of San Mateo			Schedule 8	
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2010-11				
Function, Activity and Budget Unit	2008-09 Actual	2009-10 Actual Estimated	<input checked="" type="checkbox"/> 2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Total Fire Protection \$		12,437,502 \$	12,423,678 \$	12,838,842 \$	12,963,842	
Other Protection						
Coroner's Office	\$ 2,598,437	\$ 2,610,865	\$ 2,908,086	\$ 2,953,431		
Public Safety Communication	8,303,216	8,456,829	9,046,012	9,081,012		
Planning and Building	7,642,220	7,395,179	7,841,740	8,259,184		
Department of Child Support Services	11,127,765	11,326,980	11,740,551	11,759,679		
Agricultural Commissioner/Sealer	4,117,310	4,264,334	4,432,565	4,655,953		
Fish and Game Propagation Fund	6,164	-	15,000	15,000		
Local Agency Formation Commission	167,766	219,050	259,806	265,245		
Total Other Protection \$	33,962,878 \$	34,273,237 \$	36,243,760 \$	36,989,504		
Total Public Protection \$	320,054,012 \$	322,759,193 \$	356,848,038 \$	358,979,849		
Public Ways & Facilities						
Public Ways						
Off-Highway Vehicle License Fund	\$ 83,488	\$ 30,000	\$ 76,676	\$ 80,227		
Road Fund	22,114,642	17,165,327	23,765,903	33,359,591		
Half-Cent Transportation Fund	2,881,135	2,683,933	3,094,888	3,494,745		
Road Improvement Fund	664,050	655,917	-	-		
Total Public Ways \$	25,743,315 \$	20,535,177 \$	26,937,467 \$	36,934,563		
Total Public Ways & Facilities \$	25,743,315 \$	20,535,177 \$	26,937,467 \$	36,934,563		
Health and Sanitation						
Health						
Health Administration	\$ 1,435,205	\$ 869,252	\$ 1,724,618	\$ 2,383,304		

State Controller Schedules		County of San Mateo			Schedule 8	
County Budget Act January 2010		Detail of Financing Uses by Function, Activity and Budget Unit Governmental Funds Fiscal Year 2010-11				
1	Function, Activity and Budget Unit	2008-09 Actual	2009-10 Actual Estimated	<input checked="" type="checkbox"/> 3 <input type="checkbox"/>	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		2	3		4	5
	Health Policy and Planning	7,407,210	8,091,938		10,148,316	10,111,241
	Community Health	36,199,355	40,127,408		42,476,397	42,850,143
	Family Health Services	22,212,994	23,054,871		25,370,422	25,541,206
	Behavioral Health and Recovery Services	126,954,646	127,526,817		124,801,285	126,151,534
	Correctional Health Svcs	7,820,450	7,766,571		9,918,688	9,805,206
	Emergency Medical Services Fund	1,997,329	2,324,844		2,261,237	2,261,237
	Solid Waste Fund	6,884,427	5,839,887		4,140,391	4,134,709
	Waste Management Fund	-	908,723		2,646,397	2,648,141
	Total Health \$	210,911,616 \$	216,510,311 \$		223,487,751 \$	225,886,721
	Hospital Care					
	Contributions to Medical Center	\$ 90,841,198 \$	66,570,454 \$		64,453,813 \$	64,453,813
	Total Hospital Care \$	90,841,198 \$	66,570,454 \$		64,453,813 \$	64,453,813
	Total Health and Sanitation \$	301,752,814 \$	283,080,765 \$		287,941,564 \$	290,340,534
	Public Assistance					
	Administration					
	Human Services Agency	\$ 163,579,031 \$	165,517,855 \$		207,848,355 \$	207,862,355
	Total Administration \$	163,579,031 \$	165,517,855 \$		207,848,355 \$	207,862,355
	Other Assistance					
	Aging and Adult Services	\$ 19,245,697 \$	19,819,365 \$		21,780,025 \$	21,761,269
	Department of Housing	9,626,753	5,779,825		8,184,118	8,284,118
	IHSS Public Authority Fund	14,314,013	12,160,769		14,659,473	14,659,473
	IHSS Public Authority GF	4,487,523	4,487,523		4,487,523	4,487,523

State Controller Schedules		County of San Mateo			Schedule 8	
County Budget Act		Detail of Financing Uses by Function, Activity and Budget Unit				
January 2010		Governmental Funds				
		Fiscal Year 2010-11				
Function, Activity and Budget Unit	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
	2	3	4	5		
1						
Total Other Assistance	\$ 47,673,986	\$ 42,247,482	\$ 49,111,139	\$ 49,192,383		
Total Public Assistance	\$ 211,253,017	\$ 207,765,337	\$ 256,959,494	\$ 257,054,738		
Recreation						
Recreation Facilities						
Parks Department	\$ 8,411,735	\$ 8,485,436	\$ 8,699,573	\$ 8,692,573		
Total Recreation Facilities	\$ 8,411,735	\$ 8,485,436	\$ 8,699,573	\$ 8,692,573		
Total Recreation	\$ 8,411,735	\$ 8,485,436	\$ 8,699,573	\$ 8,692,573		
Debt Service						
Debt Service						
Debt Service Fund	\$ 37,849,074	\$ 29,949,501	\$ 30,560,797	\$ 30,560,797		
Total Debt Service	\$ 37,849,074	\$ 29,949,501	\$ 30,560,797	\$ 30,560,797		
Total Debt Service	\$ 37,849,074	\$ 29,949,501	\$ 30,560,797	\$ 30,560,797		
Grand Total Financing Uses by Function	\$ 1,046,192,688	\$ 1,014,147,465	\$ 1,153,829,561	\$ 1,171,359,006		

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Budget Unit 12403 - Public Safety Communications

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	3	4	5
Intergovernmental Revenues	2,311,993	2,646,756	2,646,756	1,960,464	1,960,464
Charges for Services	3,848,313	3,920,283	3,920,283	4,018,969	4,018,969
Interfund Revenue	7,785	10,664	10,664	10,151	10,151
Miscellaneous Revenue	148,603	116,048	116,048	106,000	106,000
Total Revenue	6,316,694	6,693,750	6,693,750	6,095,584	6,095,584
Salaries and Benefits	7,560,127	7,587,991	7,587,991	8,125,093	8,125,093
Services and Supplies	353,090	556,037	556,037	510,593	545,593
Other Charges	444,347	459,890	459,890	507,375	507,375
Fixed Assets	99,993	7,501	7,501	39,100	39,100
Intrafund Transfers	(154,341)	(154,591)	(154,591)	(136,149)	(136,149)
Total Expenditures/Appropriations	8,303,216	8,456,829	8,456,829	9,046,012	9,081,012
Net Cost	1,986,522	1,763,079	1,763,079	2,950,428	2,985,428

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Detail by Revenue Category and Expenditure Object	Budget Unit 19403 - Message Switch				
	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended
	2	3	4	5	
	1	2	3	4	5
Charges for Services		571,008	601,894	589,396	589,396
Interfund Revenue		1,713	587	1,192	1,192
Miscellaneous Revenue		11,522	8,683	-	-
Total Revenue		584,243	611,164	590,588	590,588
Services and Supplies		357,678	390,319	467,121	467,121
Other Charges		265,483	265,671	288,181	288,181
Intrafund Transfers		(132,684)	(134,064)	(138,175)	(138,175)
Total Expenditures/Appropriations		490,477	521,925	617,127	617,127
Net Cost		(93,766)	(89,239)	26,539	26,539

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Budget Unit **2510B - District Attorney/Public Administrator**

Function **Public Protection**
 Activity **Judicial**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fines, Forfeitures and Penalties	429,294	429,334	400,000	400,000
Use of Money and Property	19,119	-	-	-
Intergovernmental Revenues	10,932,092	10,628,391	9,500,291	9,500,291
Charges for Services	190,202	169,409	162,500	162,500
Miscellaneous Revenue	162,323	311,235	53,500	53,500
Total Revenue	11,733,030	11,538,368	10,116,291	10,116,291
Salaries and Benefits	20,213,463	20,931,676	23,008,530	23,008,530
Services and Supplies	1,096,358	998,848	1,084,245	1,084,245
Other Charges	1,733,968	1,772,315	1,805,436	1,805,436
Fixed Assets	-	23,701	-	-
Total Expenditures/Appropriations	23,043,790	23,726,540	25,898,211	25,898,211
Net Cost	11,310,760	12,188,172	15,781,920	15,781,920

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Budget Unit 2700B - County Support of the Courts

Function **Public Protection**
 Activity **Judicial**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4
Fines, Forfeitures and Penalties	7,010,364	7,301,671	6,843,119	6,843,119
Intergovernmental Revenues	-	29	-	-
Charges for Services	2,144,014	2,140,514	2,028,063	2,028,063
Miscellaneous Revenue	851,548	792,095	800,000	800,000
Other Financing Sources	768,592	-	-	-
Total Revenue	10,774,517	10,234,309	9,671,182	9,671,182
Salaries and Benefits	411,148	413,543	460,000	460,000
Services and Supplies	780,147	672,808	1,082,000	1,082,000
Other Charges	21,216,970	18,895,107	18,869,313	18,869,313
Total Expenditures/Appropriations	22,408,266	19,981,458	20,411,313	20,411,313
Net Cost	11,633,748	9,747,149	10,740,131	10,740,131

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Budget Unit 2800B - Private Defender Program

Function **Public Protection**
 Activity **Judicial**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	58,289	-	-	-
Charges for Services	680,699	661,411	650,000	650,000
Interfund Revenue	267,297	349,668	300,000	300,000
Total Revenue	1,006,285	1,011,079	950,000	950,000
Services and Supplies	15,816,390	16,449,046	16,449,046	16,449,046
Other Charges	58,642	61,476	61,483	61,483
Total Expenditures/Appropriations	15,875,032	16,510,522	16,510,529	16,510,529
Net Cost	14,868,747	15,469,443	15,560,529	15,560,529

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Budget Unit **3000B - Sheriff's Office**
Function **Public Protection**
Activity **Detention and Corrections**

Detail by Revenue Category and Expenditure Object	2008-09	2009-10	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	Actuals	Actual Estimated		
1	2	3	4	5
Licenses, Permits and Franchises	2,707	3,958	2,100	2,100
Fines, Forfeitures and Penalties	354,179	332,441	322,000	322,000
Intergovernmental Revenues	38,222,032	39,766,405	44,924,115	46,242,399
Charges for Services	9,073,256	9,142,795	8,923,720	8,923,720
Interfund Revenue	12,395,779	11,378,525	12,393,806	12,393,806
Miscellaneous Revenue	669,051	893,520	670,389	710,389
Other Financing Sources	325,336	461,870	500,000	500,000
Total Revenue	61,042,339	61,979,514	67,736,130	69,094,414
Salaries and Benefits	110,701,617	109,920,560	129,717,645	129,830,622
Services and Supplies	11,245,126	16,011,174	18,460,383	19,702,041
Other Charges	16,967,100	17,179,638	19,337,641	19,337,641
Fixed Assets	803,294	732,062	4,327,260	4,587,260
Other Financing Uses	905,874	899,765	907,765	907,765
Intrafund Transfers	(1,417,204)	(1,895,938)	(2,794,688)	(2,794,688)
Total Expenditures/Appropriations	139,205,807	142,847,261	169,956,006	171,570,641
Net Cost	78,163,468	80,867,747	102,219,876	102,476,227

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Budget Unit **3200B - Probation Department**
 Function **Public Protection**
 Activity **Detention and Corrections**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Fines, Forfeitures and Penalties	46,365	35,001	30,000	30,000
Intergovernmental Revenues	27,773,525	24,340,622	26,973,076	26,973,076
Charges for Services	1,535,961	1,518,304	1,592,589	1,592,589
Miscellaneous Revenue	108,363	117,147	98,775	98,775
Total Revenue	29,464,214	26,011,074	28,694,440	28,694,440
Salaries and Benefits	53,236,432	53,146,764	52,458,862	52,048,569
Services and Supplies	23,113,756	21,015,006	24,395,462	24,406,246
Other Charges	15,593,979	15,956,757	16,401,094	16,401,094
Fixed Assets	10,419	-	170,170	170,170
Other Financing Uses	-	24,933	-	-
Intrafund Transfers	(19,806,386)	(18,154,359)	(19,601,306)	(19,601,306)
Total Expenditures/Appropriations	72,148,200	71,989,102	73,824,282	73,424,773
Net Cost	42,683,985	45,978,028	45,129,842	44,730,333

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		Budget Unit 3300B - Coroner's Office				
		Function Public Protection		Activity Other Protection		
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
Licenses, Permits and Franchises	10,600	11,111	11,200	11,200		
Intergovernmental Revenues	462,428	441,270	393,713	393,713		
Charges for Services	204,327	230,195	272,150	272,150		
Miscellaneous Revenue	31,382	16,372	8,500	8,500		
Total Revenue	708,738	698,949	685,563	685,563		
Salaries and Benefits	1,737,740	1,684,799	1,940,639	1,958,139		
Services and Supplies	604,059	649,116	683,345	706,190		
Other Charges	256,638	276,950	284,102	289,102		
Total Expenditures/Appropriations	2,598,437	2,610,865	2,908,086	2,953,431		
Net Cost	1,889,699	1,911,916	2,222,523	2,267,868		

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Detail by Revenue Category and Expenditure Object	Budget Unit 001008 - Structural Fire Fund				
	Function Public Protection		Activity Fire Protection		
	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Taxes	4,997,464	5,360,926	4,962,547	4,962,547	4,962,547
Use of Money and Property	37,631	58,585	42,000	42,000	42,000
Intergovernmental Revenues	34,369	38,912	33,083	33,083	33,083
Charges for Services	285,502	238,904	285,000	285,000	285,000
Interfund Revenue	1,017,368	-	1,050,791	1,050,791	1,050,791
Miscellaneous Revenue	158,302	327,773	46,000	46,000	46,000
Total Revenue	6,530,635	6,025,099	6,419,421	6,419,421	6,419,421
Services and Supplies	6,218,751	6,231,396	6,419,421	6,419,421	6,544,421
Total Expenditures/Appropriations	6,218,751	6,231,396	6,419,421	6,419,421	6,544,421
Net Cost	(311,884)	206,296	-	-	125,000

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Budget Unit **3580B - Fire Protection Services**

Function **Public Protection**
 Activity **Fire Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual	2009-10 Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	2	3	<input checked="" type="checkbox"/> <input type="checkbox"/>	4	5
Interfund Revenue	6,218,751	6,192,283		6,419,421	6,419,421
Total Revenue	6,218,751	6,192,283		6,419,421	6,419,421
Salaries and Benefits	156	156		156	156
Services and Supplies	5,878,981	5,867,355		6,081,689	6,081,689
Other Charges	178,058	150,028		217,576	217,576
Fixed Assets	161,556	174,744		120,000	120,000
Total Expenditures/Appropriations	6,218,751	6,192,283		6,419,421	6,419,421
Net Cost	-	-		-	-

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		Budget Unit 5500B - Health Administration				
		Function Health and Sanitation			Activity Health	
1	Detail by Revenue Category and Expenditure Object	2	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		3	4	5	6	
	Intergovernmental Revenues	712,598	87,544	87,544	464,516	464,516
	Charges for Services	121,734	184,567	184,567	821,562	754,455
	Interfund Revenue	19,568	19,568	19,568	19,568	19,568
	Miscellaneous Revenue	365,449	368,365	368,365	333,175	333,175
	Total Revenue	1,219,348	660,044	660,044	1,638,821	1,571,714
	Salaries and Benefits	2,376,060	2,196,699	2,196,699	2,159,450	2,092,343
	Services and Supplies	1,247,494	762,118	762,118	1,630,655	2,356,448
	Other Charges	1,390,990	1,202,755	1,202,755	1,677,788	1,677,788
	Other Financing Uses	-	280,000	280,000	-	-
	Intrafund Transfers	(3,579,339)	(3,572,320)	(3,572,320)	(3,743,275)	(3,743,275)
	Total Expenditures/Appropriations	1,435,205	869,252	869,252	1,724,618	2,383,304
	Net Cost	215,857	209,208	209,208	85,797	81,590

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		Budget Unit 5550B - Health Policy and Planning				
		Function Health and Sanitation			Activity Health	
Detail by Revenue Category and Expenditure Object	1	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
		2	3	4	5	
Intergovernmental Revenues		607,456	135,713	240,000	240,000	
Charges for Services		865,649	736,294	2,002,400	1,887,677	
Interfund Revenue		18,301	149,773	201,000	201,000	
Miscellaneous Revenue		3,790,211	3,544,426	3,703,440	3,703,440	
Total Revenue		5,281,617	4,566,206	6,146,840	6,032,117	
Salaries and Benefits		3,307,128	4,700,624	6,157,648	6,042,925	
Services and Supplies		8,665,453	7,422,789	7,447,155	7,497,155	
Other Charges		189,931	186,497	240,271	267,919	
Intrafund Transfers		(4,755,302)	(4,217,972)	(3,696,758)	(3,696,758)	
Total Expenditures/Appropriations		7,407,210	8,091,938	10,148,316	10,111,241	
Net Cost		2,125,593	3,525,732	4,001,476	4,079,124	

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Budget Unit **00102 - Emergency Medical Services Fund**

Function **Health and Sanitation**
Activity **Health**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3		4	5
Fines, Forfeitures and Penalties	1,998,334	2,412,060		2,174,941	2,174,941
Use of Money and Property	(67,177)	26,492		24,474	24,474
Intergovernmental Revenues	(3,866)			-	-
Charges for Services	-		220	-	-
Miscellaneous Revenue	338,957		27,609	-	-
Total Revenue	2,266,248	2,466,381		2,199,415	2,199,415
Services and Supplies	1,997,329		2,324,844	2,261,237	2,261,237
Total Expenditures/Appropriations	1,997,329	2,324,844		2,261,237	2,261,237
Net Cost	(268,919)	(141,537)		61,822	61,822

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Budget Unit 5700B - Aging and Adult Services

Function **Public Assistance**
 Activity **Other Assistance**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended		2010-11 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	8
Fines, Forfeitures and Penalties		52,323	68,653	<input checked="" type="checkbox"/>	<input type="checkbox"/>	-	-	-
Use of Money and Property		-	60,012			100,000	100,000	100,000
Intergovernmental Revenues		10,465,925	11,792,007			11,865,552	11,846,796	11,846,796
Charges for Services		2,264,178	2,659,412			3,267,163	3,267,163	3,267,163
Interfund Revenue		148,007	150,305			218,624	218,624	218,624
Miscellaneous Revenue		752,440	246,232			804,556	804,556	804,556
Total Revenue		13,682,872	14,976,621			16,255,895	16,237,139	16,237,139
Salaries and Benefits		12,660,720	13,075,091			14,198,538	14,179,782	14,179,782
Services and Supplies		3,519,191	3,295,663			3,830,020	3,830,020	3,830,020
Other Charges		4,664,226	4,816,478			5,076,070	5,076,070	5,076,070
Intrafund Transfers		(1,598,440)	(1,367,866)			(1,324,603)	(1,324,603)	(1,324,603)
Total Expenditures/Appropriations		19,245,697	19,819,365			21,780,025	21,761,269	21,761,269
Net Cost		5,562,825	4,842,744			5,524,130	5,524,130	5,524,130

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Budget Unit 00105 - IHSS Public Authority Fund

Function **Public Assistance**
 Activity **Other Assistance**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4
		<input checked="" type="checkbox"/>		5
Use of Money and Property	(96,881)	14,261	-	-
Intergovernmental Revenues	9,585,444	7,394,207	9,850,479	9,850,479
Interfund Revenue	4,700,635	4,747,060	4,808,994	4,808,994
Miscellaneous Revenue	495	5,265	-	-
Total Revenue	14,189,693	12,160,793	14,659,473	14,659,473
Salaries and Benefits	466,451	481,860	577,141	577,141
Services and Supplies	2,982,883	3,049,454	3,097,260	3,097,260
Other Charges	10,864,680	8,629,454	10,985,072	10,985,072
Total Expenditures/Appropriations	14,314,013	12,160,769	14,659,473	14,659,473
Net Cost	124,320	(25)	-	-

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		Budget Unit 6900B - IHSS Public Authority GF			
		Function	Public Assistance		
		Activity	Other Assistance		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	<input type="checkbox"/>	4	5
Other Charges		4,487,523	4,487,523	4,487,523	4,487,523
Total Expenditures/Appropriations		4,487,523	4,487,523	4,487,523	4,487,523
Net Cost		4,487,523	4,487,523	4,487,523	4,487,523

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Budget Unit 6100B - Behavioral Health and Recovery Services

Function **Health and Sanitation**
 Activity **Health**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Use of Money and Property	32,355	34,016	34,016	34,016
Intergovernmental Revenues	64,340,181	68,769,328	64,859,288	64,859,288
Charges for Services	38,187,455	37,867,371	39,285,411	39,369,221
Miscellaneous Revenue	2,305,239	1,482,476	1,377,061	1,377,061
Total Revenue	104,865,230	108,153,191	105,555,776	105,639,586
Salaries and Benefits	42,520,468	44,401,364	48,532,480	48,516,880
Services and Supplies	54,753,226	54,932,206	49,443,205	49,969,279
Other Charges	32,435,000	30,805,976	30,293,605	31,798,173
Intrafund Transfers	(2,754,048)	(2,612,729)	(3,468,005)	(4,132,798)
Total Expenditures/Appropriations	126,954,647	127,528,817	124,801,285	126,151,534
Net Cost	22,089,416	19,373,626	19,245,509	20,511,948

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Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated		2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		Actual	Estimated		
	2	3		4	5
Budget Unit 6200B - Community Health Function Health and Sanitation Activity Health					
Licenses, Permits and Franchises	1,482,008	1,239,204	<input checked="" type="checkbox"/>	1,509,170	1,509,170
Fines, Forfeitures and Penalties	618,648	574,319	<input type="checkbox"/>	715,953	715,953
Intergovernmental Revenues	15,790,557	15,638,650	<input type="checkbox"/>	15,359,656	15,678,833
Charges for Services	10,449,844	11,095,024	<input type="checkbox"/>	13,125,086	13,125,086
Interfund Revenue	596,832	621,221	<input type="checkbox"/>	598,000	598,000
Miscellaneous Revenue	1,408,657	5,503,022	<input type="checkbox"/>	5,106,140	5,160,709
Other Financing Sources	42,474	76,795	<input type="checkbox"/>	-	-
Total Revenue	30,389,020	34,748,235		36,414,005	36,787,751
Salaries and Benefits	22,241,734	23,110,019		25,383,167	25,700,321
Services and Supplies	12,362,280	15,719,025		16,514,877	16,942,969
Other Charges	3,518,864	3,041,433		3,052,044	3,052,744
Fixed Assets	-	26,190		718,642	718,642
Other Financing Uses	-	-		42,564	42,564
Intrafund Transfers	(1,923,524)	(1,769,260)		(3,234,897)	(3,607,097)
Total Expenditures/Appropriations	36,199,355	40,127,408		42,476,397	42,850,143
Net Cost	5,810,334	5,379,173		6,062,392	6,062,392

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		Budget Unit 62403 - Family Health Services				
		Function Health and Sanitation			Activity Health	
Detail by Revenue Category and Expenditure Object	1	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
		2	3	4	5	
Intergovernmental Revenues		11,405,099	10,709,984	11,070,372	11,241,156	
Charges for Services		2,711,396	3,029,317	4,135,900	4,135,900	
Miscellaneous Revenue		1,392,487	1,526,525	1,357,556	1,357,556	
Total Revenue		15,508,981	15,265,826	16,563,828	16,734,612	
Salaries and Benefits		17,817,241	18,914,553	21,369,552	21,409,542	
Services and Supplies		2,921,793	2,998,799	2,827,357	2,958,151	
Other Charges		2,054,982	1,831,218	2,442,182	2,442,182	
Intrafund Transfers		(581,021)	(689,699)	(1,268,669)	(1,268,669)	
Total Expenditures/Appropriations		22,212,994	23,054,871	25,370,422	25,541,206	
Net Cost		6,704,013	7,789,046	8,806,594	8,806,594	

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Budget Unit 6300B - Correctional Health Services

Function **Health and Sanitation**
 Activity **Health**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	<input checked="" type="checkbox"/>	4	5
Intergovernmental Revenues	375,535	308,492		365,205	365,205
Charges for Services	1,579	1,660		1,600	1,600
Interfund Revenue	447,218	453,926		453,926	340,444
Miscellaneous Revenue	126,985	47,533		24,162	24,162
Total Revenue	951,317	811,610		844,893	731,411
Salaries and Benefits	11,455,443	11,135,068		12,309,185	12,220,663
Services and Supplies	5,646,540	4,942,302		5,722,777	5,697,817
Other Charges	445,922	518,689		582,225	582,225
Fixed Assets	10,978	-		-	-
Intrafund Transfers	(9,738,434)	(8,829,489)		(8,695,499)	(8,695,499)
Total Expenditures/Appropriations	7,820,450	7,766,571		9,918,688	9,805,206
Net Cost	6,869,133	6,954,961		9,073,795	9,073,795

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Budget Unit **58503 - Contributions to Medical Center**

Function **Health and Sanitation**
 Activity **Hospital Care**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3		4	5
Intergovernmental Revenues	12,755,011	11,479,500		10,634,067	10,634,067
Miscellaneous Revenue	7,133,164	6,450,605		7,489,517	7,489,517
Total Revenue	19,888,175	17,930,105		18,123,584	18,123,584
Services and Supplies	27,848,177	41,652,819		41,265,068	41,455,340
Other Financing Uses	62,993,021	24,917,635		23,188,745	22,998,473
Total Expenditures/Appropriations	90,841,198	66,570,454		64,453,813	64,453,813
Net Cost	70,953,023	48,640,349		46,330,229	46,330,229

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Budget Unit 1700B - Human Resources Department

Function **General**
 Activity **Personnel**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	<input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	5
Charges for Services	348,275	325,873		315,679	315,679
Interfund Revenue	3,650,803	4,016,284		4,498,406	4,498,406
Miscellaneous Revenue	23,888	258,767		237,100	237,100
Total Revenue	4,022,967	4,600,923		5,051,185	5,051,185
Salaries and Benefits	6,922,789	7,017,689		7,649,878	7,679,878
Services and Supplies	1,891,466	1,725,750		1,932,603	1,952,603
Other Charges	525,678	651,266		559,883	559,883
Fixed Assets	6,470	-		-	-
Intrafund Transfers	(1,188,555)	(1,097,019)		(1,251,138)	(1,251,138)
Total Expenditures/Appropriations	8,157,848	8,297,686		8,891,226	8,941,226
Net Cost	4,134,881	3,695,763		3,840,041	3,890,041

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Budget Unit 2600B - Department of Child Support Services

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3		4	5
Intergovernmental Revenues	10,920,979	11,327,047		11,487,304	11,543,562
Miscellaneous Revenue	206,786	(67)		253,247	216,117
Total Revenue	11,127,765	11,326,980		11,740,551	11,759,679
Salaries and Benefits	9,242,170	9,677,772		10,120,854	10,120,854
Services and Supplies	560,746	454,728		464,650	464,650
Other Charges	1,365,946	1,194,449		1,285,508	1,285,508
Other Financing Uses	47,621	-		-	-
Intrafund Transfers	(88,718)	31		(130,461)	(111,333)
Total Expenditures/Appropriations	11,127,765	11,326,980		11,740,551	11,759,679
Net Cost	-	-		-	-

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		Budget Unit 7000B - Human Services Agency				
		Function Public Assistance				
		Activity Administration				
1	2	3	4	5	6	7
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
Use of Money and Property	-	-	-	-		
Intergovernmental Revenues	129,467,338	130,412,586	174,278,871	174,278,871		
Charges for Services	981,311	903,392	637,587	637,587		
Interfund Revenue	39,568	50,973	25,000	25,000		
Miscellaneous Revenue	2,262,814	2,941,425	2,408,526	2,408,526		
Total Revenue	132,751,031	134,308,380	177,349,984	177,349,984		
Salaries and Benefits	81,364,698	79,625,832	90,528,956	90,528,956		
Services and Supplies	44,350,940	43,087,679	67,271,577	67,285,577		
Other Charges	63,433,911	66,757,626	76,583,252	76,583,252		
Fixed Assets	192,696	109,803	100,000	100,000		
Other Financing Uses	333,863	244,843	301,337	301,337		
Intrafund Transfers	(26,097,079)	(24,307,928)	(26,936,767)	(26,936,767)		
Total Expenditures/Appropriations	163,579,031	165,517,855	207,848,355	207,862,355		
Net Cost	30,828,000	31,209,474	30,498,371	30,512,371		

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Budget Unit 35703 - Local Agency Formation Commission

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Intergovernmental Revenues	189,019	159,278	165,638	165,638
Charges for Services	13,635	29,573	25,000	25,000
Total Revenue	202,654	188,851	190,638	190,638
Salaries and Benefits	200,721	202,272	219,867	219,867
Services and Supplies	31,410	62,354	65,693	71,132
Other Charges	31,858	29,403	57,065	57,065
Intrafund Transfers	(96,222)	(74,979)	(82,819)	(82,819)
Total Expenditures/Appropriations	167,766	219,050	259,806	265,245
Net Cost	(34,888)	30,199	69,168	74,607

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Budget Unit 3800B - Planning and Building

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Licenses, Permits and Franchises	2,408,163	2,510,704	2,339,000	2,339,000
Fines, Forfeitures and Penalties	19,373	46,260	15,000	15,000
Intergovernmental Revenues	-	868	50,000	50,000
Charges for Services	1,442,053	1,189,171	1,237,100	1,237,100
Interfund Revenue	57,502	125,551	95,000	95,000
Miscellaneous Revenue	501,199	715,560	147,200	454,644
Total Revenue	4,428,289	4,588,115	3,883,300	4,190,744
Salaries and Benefits	5,928,017	6,043,834	6,678,987	6,678,987
Services and Supplies	3,432,237	6,292,129	4,949,820	5,367,264
Other Charges	821,470	589,150	614,746	614,746
Intrafund Transfers	(2,539,504)	(5,529,934)	(4,401,813)	(4,401,813)
Total Expenditures/Appropriations	7,642,220	7,395,179	7,841,740	8,259,184
Net Cost	3,213,931	2,807,063	3,958,440	4,068,440

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		Budget Unit 7900B - Department of Housing				
		Function		Activity		
		Public Assistance		Other Assistance		
1	2	3	4	5	6	7
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	<input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	2010-11 Adopted by the Board of Supervisors
Intergovernmental Revenues	5,512,466	4,409,846		6,456,539	6,456,539	6,456,539
Charges for Services	13			-	-	-
Miscellaneous Revenue	2,228,281	1,370,979		1,764,483	1,764,483	1,764,483
Total Revenue	7,740,760	5,780,825		8,221,022	8,221,022	8,221,022
Salaries and Benefits	2,211,450	2,134,083		1,890,966	1,890,966	1,890,966
Services and Supplies	554,481	227,938		290,122	290,122	290,122
Other Charges	6,860,822	3,417,804		6,003,030	6,003,030	6,003,030
Intrafund Transfers	-	-		-	-	(200,000)
Total Expenditures/Appropriations	9,626,753	5,779,825		8,184,118	8,184,118	8,284,118
Net Cost	1,885,993	(1,000)		(36,904)	(36,904)	63,096

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		Budget Unit 12203 - Real Property Services				
		Function General		Activity Other General		
1	Detail by Revenue Category and Expenditure Object	2	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		3	4	5	6	
	Use of Money and Property	256,961	256,539	256,539	256,539	253,909
	Charges for Services	147,038	44,934	44,934	50,000	50,000
	Interfund Revenue	2,519,174	2,584,411	2,584,411	2,977,027	3,055,042
	Miscellaneous Revenue	1,948	3,667	3,667	-	-
	Total Revenue	2,925,121	2,889,551	2,889,551	3,283,566	3,358,951
	Salaries and Benefits	563,113	573,233	573,233	625,687	619,383
	Services and Supplies	109,407	69,009	69,009	247,854	56,058
	Other Charges	13,832,514	14,022,731	14,022,731	15,003,319	14,569,005
	Intrafund Transfers	(11,765,238)	(11,561,625)	(11,561,625)	(12,351,117)	(11,859,883)
	Total Expenditures/Appropriations	2,739,796	3,103,348	3,103,348	3,525,743	3,384,563
	Net Cost	(185,325)	213,797	213,797	242,177	25,612

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Budget Unit 1260B - Agricultural Commissioner/Sealer

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Licenses, Permits and Franchises	506,309	556,983	544,400	544,400
Fines, Forfeitures and Penalties	17,353	18,700	-	-
Intergovernmental Revenues	2,264,161	2,377,602	2,322,514	2,331,248
Charges for Services	148,584	168,450	146,700	146,700
Miscellaneous Revenue	2,419	22,458	200	200
Total Revenue	2,938,826	3,144,194	3,013,814	3,022,548
Salaries and Benefits	3,341,534	3,435,300	3,728,295	3,728,295
Services and Supplies	165,602	136,981	137,638	241,026
Other Charges	610,174	692,052	566,632	686,632
Total Expenditures/Appropriations	4,117,310	4,264,334	4,432,565	4,655,953
Net Cost	1,178,484	1,120,139	1,418,751	1,633,405

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Budget Unit 3900B - Parks Department

Function Recreation

Activity Recreation Facilities

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4		
Fines, Forfeitures and Penalties		8,561	5,909		7,000	7,000
Use of Money and Property		109,881	111,863		232,594	257,594
Intergovernmental Revenues		23,068	16,838		-	-
Charges for Services		1,123,160	1,433,410		1,744,207	1,924,415
Interfund Revenue		-	-		25,000	25,000
Miscellaneous Revenue		194,672	176,407		55,000	55,000
Other Financing Sources		181,848	237,500		234,348	234,348
Total Revenue		1,641,191	1,981,926		2,298,149	2,503,357
Salaries and Benefits		6,406,189	6,419,721		6,722,228	6,722,228
Services and Supplies		1,065,592	942,996		959,369	952,369
Other Charges		1,092,913	1,153,499		1,072,973	1,072,973
Fixed Assets		32,042	24,220		-	-
Intrafund Transfers		(185,000)	(55,000)		(54,997)	(54,997)
Total Expenditures/Appropriations		8,411,735	8,485,436		8,699,573	8,692,573
Net Cost		6,770,545	6,503,510		6,401,424	6,189,216

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Budget Unit 00106 - Fish and Game Propagation Fund

Function **Public Protection**
 Activity **Other Protection**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	3	4	5
Fines, Forfeitures and Penalties	3,572	1,847	1,847	2,000	2,000
Use of Money and Property	(2,096)	702	702	500	500
Charges for Services	-	176	176	-	-
Total Revenue	1,477	2,724	2,724	2,500	2,500
Services and Supplies	6,164	-	-	15,000	15,000
Total Expenditures/Appropriations	6,164	-	-	15,000	15,000
Net Cost	4,687	(2,724)	(2,724)	12,500	12,500

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Budget Unit **00107 - Off-Highway Vehicle License Fee Fund**

Function **Public Ways and Facilities**
 Activity **Public Ways**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	3	4	5
Use of Money and Property	(7,000)	1,051	1,051	0	0
Total Revenue	(7,000)	1,051	1,051	0	0
Services and Supplies	83,488	-	-	65,000	73,227
Other Financing Uses	-	-	30,000	7,000	7,000
Intrafund Transfers	-	-	-	4,676	-
Total Expenditures/Appropriations	83,488	30,000	30,000	76,676	80,227
Net Cost	90,488	28,949	28,949	76,676	80,227

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Budget Unit **00404 - Parks Acquisition and Development Fund**

Detail by Revenue Category and Expenditure Object	Function General				
	Activity Plant Acquisition and Construction				
	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	5
Use of Money and Property	(129,464)	35,656	35,000	35,000	35,000
Intergovernmental Revenues	1,424,958	1,043,920	2,027,320	2,027,320	2,027,320
Interfund Revenue	-	-	-	-	-
Miscellaneous Revenue	906,303	903,144	-	-	-
Total Revenue	2,201,798	1,982,721	2,062,320	2,062,320	2,062,320
Services and Supplies	232,644	412,590	543,500	543,500	543,500
Fixed Assets	492,678	623,864	978,509	978,509	978,509
Other Financing Uses	790,180	1,717,252	2,550,257	2,550,257	1,639,271
Total Expenditures/Appropriations	1,515,502	2,753,705	4,072,266	4,072,266	3,161,280
Net Cost	(686,296)	770,984	2,009,946	2,009,946	1,098,960

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Budget Unit 45103 - Public Works - General Fund

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended		2010-11 Adopted by the Board of Supervisors	
	1	2	3	4	5	6	7	8
Function			General					
Activity			Other General					
Licenses, Permits and Franchises		457,488	476,153	440,000	440,000	440,000		440,000
Use of Money and Property		551,017	561,163	501,644	501,644	501,644		501,644
Intergovernmental Revenues		-	1,077,114	2,297,429	2,297,429	2,035,429		2,035,429
Charges for Services		613,398	837,880	12,074	12,074	12,074		12,074
Interfund Revenue		16,693,193	15,753,721	19,280,788	19,280,788	20,146,788		20,146,788
Miscellaneous Revenue		412,006	302,480	288,156	288,156	288,156		288,156
Other Financing Sources		99,911	40,766	49,432	49,432	49,432		49,432
Total Revenue		18,827,013	19,049,275	22,869,523	22,869,523	23,473,523		23,473,523
Salaries and Benefits		17,446,863	17,344,129	20,330,296	20,330,296	20,453,292		20,453,292
Services and Supplies		13,899,286	12,667,629	14,032,315	14,032,315	14,600,575		14,600,575
Other Charges		5,384,959	6,024,924	6,041,086	6,041,086	6,041,086		6,041,086
Fixed Assets		59,843	-	33,250	33,250	33,250		33,250
Other Financing Uses		12,021,379	12,715,818	13,058,666	13,058,666	13,108,028		13,108,028
Intrafund Transfers		(30,801,166)	(28,588,189)	(29,984,234)	(29,984,234)	(29,984,234)		(29,984,234)
Total Expenditures/Appropriations		18,011,164	20,164,310	23,511,379	23,511,379	24,251,997		24,251,997
Net Cost		(815,849)	1,115,035	641,856	641,856	778,474		778,474

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		Budget Unit 00110 - Road Fund				
		Function Public Ways and Facilities				
		Activity Public Ways				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
Licenses, Permits and Franchises	73,841	125,913	120,000	120,000		
Use of Money and Property	(103,948)	145,700	77,679	77,679		
Intergovernmental Revenues	25,450,858	26,085,548	17,984,515	21,116,456		
Charges for Services	(85,637)	64,679	5,500	5,500		
Interfund Revenue	983,740	953,478	621,472	621,472		
Miscellaneous Revenue	3,404,566	1,228,257	1,653,441	1,653,441		
Total Revenue	29,723,420	28,603,575	20,462,607	23,594,548		
Salaries and Benefits	7,896,850	7,983,846	9,063,784	9,063,784		
Services and Supplies	13,002,983	9,869,413	13,283,411	19,745,158		
Other Charges	1,003,765	954,217	1,117,551	1,117,551		
Fixed Assets	1,976,279	-	3,155,000	6,286,941		
Intrafund Transfers	(1,765,235)	(1,642,150)	(2,853,843)	(2,853,843)		
Total Expenditures/Appropriations	22,114,642	17,165,327	23,765,903	33,359,591		
Net Cost	(7,608,718)	(11,438,248)	3,303,296	9,765,043		

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Budget Unit 00114 - Road Improvement Fund

Function **Public Ways and Facilities**
Activity **Public Ways**

Detail by Revenue Category and Expenditure Object	2008-09	2009-10	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	Actuals	Actual Estimated		
1	2	3	4	5
Use of Money and Property	(114,061)	25,145	13,000	13,000
Charges for Services	269,398	273,534	262,000	262,000
Miscellaneous Revenue	25,900	-	-	-
Total Revenue	181,237	298,679	275,000	275,000
Services and Supplies	664,050	655,917	-	-
Total Expenditures/Appropriations	664,050	655,917	-	-
Net Cost	482,813	357,238	(275,000)	(275,000)

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		Budget Unit 00115 - Solid Waste Fund				
		Function Health and Sanitation		Activity Health		
1	Detail by Revenue Category and Expenditure Object	2	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		3	4	5		
	Licenses, Permits and Franchises	4,662,148	3,223,321	<input checked="" type="checkbox"/>	-	-
	Use of Money and Property	(244,496)	48,198	<input type="checkbox"/>	12,101	12,101
	Intergovernmental Revenues	112,941	255,953	<input type="checkbox"/>	185,000	185,000
	Charges for Services	57,792	87,742	<input type="checkbox"/>	79,079	79,079
	Interfund Revenue	639,478	1,174,002	<input type="checkbox"/>	2,659,397	2,659,397
	Miscellaneous Revenue	73,767	72,829	<input type="checkbox"/>	-	-
	Total Revenue	5,301,630	4,862,045		2,935,577	2,935,577
	Salaries and Benefits	1,123,728	1,184,865		1,300,114	1,300,114
	Services and Supplies	3,683,534	2,892,575		2,779,710	2,774,028
	Other Charges	1,734,552	1,535,582		60,567	60,567
	Other Financing Uses	342,614	226,865		-	-
	Total Expenditures/Appropriations	6,884,427	5,839,887		4,140,391	4,134,709
	Net Cost	1,582,797	977,841		1,204,814	1,199,132

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Detail by Revenue Category and Expenditure Object		2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	
	Licenses, Permits and Franchises	-	908,723	30,000	30,000
	Use of Money and Property	-	1,744	-	-
	Charges for Services	-	-	3,140,002	3,140,002
	Total Revenue	-	910,467	3,170,002	3,170,002
	Services and Supplies	-	908,723	2,646,397	2,648,141
	Total Expenditures/Appropriations	-	908,723	2,646,397	2,648,141
	Net Cost	-	(1,744)	(523,605)	(521,851)

Budget Unit **00116 - Waste Management Fund**

Function **Health and Sanitation**

Activity **Health**

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Budget Unit 00111 - Half-Cent Transportation Fund

Function **Public Ways and Facilities**
 Activity **Public Ways**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	3	4	5
Taxes	1,704,474	1,671,348		1,681,923	1,681,923
Use of Money and Property	6,469	2,352		-	-
Charges for Services	1,330,963	1,399,719		1,195,309	1,195,309
Interfund Revenue	3,621	-		-	-
Miscellaneous Revenue	50,832	10,371		-	-
Total Revenue	3,096,359	3,083,790		2,877,232	2,877,232
Salaries and Benefits	1,001,515	1,075,148		1,151,077	1,151,077
Services and Supplies	1,681,778	1,414,916		1,787,925	2,187,782
Other Charges	197,843	193,870		155,886	155,886
Total Expenditures/Appropriations	2,881,135	2,683,933		3,094,888	3,494,745
Net Cost	(215,223)	(399,857)		217,656	617,513

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Budget Unit 00400 - Accumulated Capital Outlay Fund

Function **General**

Activity **Plant and Acquisition and Construction**

Detail by Revenue Category and Expenditure Object	2008-09	2009-10	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	Actuals	Actual Estimated		
1	2	3	4	5
Use of Money and Property	(190)	55	200	200
Total Revenue	(190)	55	200	200
Net Cost	190	(55)	(200)	(200)

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Budget Unit 00402 - Courthouse Temporary Construction Fund

Function **General**

Activity **Plant and Acquisition and Construction**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2009-10 <input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	3	4	5
Fines, Forfeitures and Penalties	-	-	58	-	-
Use of Money and Property	(109,284)	37,938	-	30,000	30,000
Charges for Services	1,199,862	1,282,629	-	1,150,000	1,150,000
Other Financing Sources	29,156	-	-	-	-
Total Revenue	1,119,734	1,320,625	1,320,625	1,180,000	1,180,000
Services and Supplies	-	-	(621)	-	-
Other Charges	-	-	-	861,687	861,687
Other Financing Uses	1,444,211	1,398,699	-	3,243,907	3,243,907
Total Expenditures/Appropriations	1,444,211	1,398,078	1,398,078	4,105,594	4,105,594
Net Cost	324,477	77,453	77,453	2,925,594	2,925,594

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Budget Unit 00401 - Criminal Justice Temporary Construction Fund

Function **General**

Activity **Plant Acquisition and Construction**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4
				5
Use of Money and Property		(35,403)	13,579	10,000
Charges for Services		1,250,223	1,283,028	1,150,000
Total Revenue		1,214,820	1,296,608	1,160,000
Other Financing Uses		1,124,582	1,195,546	1,100,000
Total Expenditures/Appropriations		1,124,582	1,195,546	1,100,000
Net Cost		(90,238)	(101,062)	(60,000)

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		Budget Unit 00410 - Capital Projects Fund				
		Function General				
		Activity Plant Acquisition and Construction				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
Use of Money and Property	(64,023)	16,939	-	-		
Intergovernmental Revenues	-	856,224	2,716,050	631,208		
Charges for Services	6,100	3,376	21,509	1,056,541		
Interfund Revenue	16,706	-	-	-		
Miscellaneous Revenue	25,117	25,721	4,139	-		
Other Financing Sources	7,381,614	9,829,874	28,655,721	24,615,736		
Total Revenue	7,365,513	10,732,135	31,397,419	26,303,485		
Fixed Assets	7,407,735	10,293,530	33,226,755	27,170,467		
Total Expenditures/Appropriations	7,407,735	10,293,530	33,226,755	27,170,467		
Net Cost	42,222	(438,605)	1,829,336	866,992		

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Budget Unit **1100B - Board of Supervisors**
Function **General**
Activity **Legislation and Administration**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10		2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
		Actual	Estimated		
1	2	<input checked="" type="checkbox"/>	<input type="checkbox"/>	4	5
Miscellaneous Revenue	2,567	-	-	-	-
Total Revenue	2,567	-	-	-	-
Salaries and Benefits	2,580,470	2,818,084	3,189,790	3,189,790	3,189,790
Services and Supplies	219,758	182,318	258,695	258,695	258,695
Other Charges	180,613	189,316	221,045	221,045	221,045
Total Expenditures/Appropriations	2,980,840	3,189,718	3,669,530	3,669,530	3,669,530
Net Cost	2,978,273	3,189,718	3,669,530	3,669,530	3,669,530

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Budget Unit 1200B - County Manager/Clerk of the Board

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4		
			<input checked="" type="checkbox"/>	<input type="checkbox"/>		5
		3			4	
						5
Use of Money and Property		128,430	12,232		13,100	13,100
Intergovernmental Revenues		-	13,349		1,952,586	1,954,590
Charges for Services		217,823	76,927		70,072	70,072
Interfund Revenue		221,539	214,797		180,010	122,209
Miscellaneous Revenue		89,897	115,789		83,950	83,950
Other Financing Sources		2,162	1,211		52,200	2,200
Total Revenue		659,850	434,305		2,351,918	2,246,121
Salaries and Benefits		5,488,151	5,192,776		5,872,336	5,896,872
Services and Supplies		1,107,742	1,298,370		3,195,647	3,241,652
Other Charges		1,822,783	1,774,977		830,162	900,044
Fixed Assets		32,351	-		10,000	10,000
Intrafund Transfers		(646,551)	(497,666)		(588,012)	(556,322)
Total Expenditures/Appropriations		7,804,476	7,768,457		9,320,133	9,492,246
Net Cost		7,144,626	7,334,152		6,968,215	7,246,125

Function **General**

Activity **Legislation and Administration**

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Budget Unit **1300B - Assessor-County Clerk-Recorder**

Function **General**
 Activity **Finance**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Intergovernmental Revenues	282,790	20,599	-	-
Charges for Services	10,839,358	9,503,479	9,193,130	9,193,130
Miscellaneous Revenue	80,637	69,549	5,700	5,700
Total Revenue	11,202,785	9,593,628	9,198,830	9,198,830
Salaries and Benefits	14,411,779	13,545,729	14,656,402	14,832,576
Services and Supplies	5,182,372	3,953,508	3,182,080	3,086,580
Other Charges	2,012,776	2,154,824	2,100,268	2,100,268
Fixed Assets	19,756	19,043	-	141,600
Intrafund Transfers	-	(1,798,964)	(952,770)	(952,770)
Total Expenditures/Appropriations	21,626,683	17,874,140	18,985,980	19,208,254
Net Cost	10,423,898	8,280,512	9,787,150	10,009,424

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Budget Unit 1400B - Controller's Office

Function **General**
 Activity **Finance**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended		2010-11 Adopted by the Board of Supervisors	
	1	2	3	<input checked="" type="checkbox"/> <input type="checkbox"/>	4	5	6	7
Use of Money and Property		109	-	-	-	-	-	-
Charges for Services		1,210,487	1,123,531		1,486,235	1,486,235	1,486,235	1,486,235
Interfund Revenue		133,168	170,812		172,317	172,317	172,317	172,317
Miscellaneous Revenue		40,167	35,784		-	-	-	-
Total Revenue		1,383,931	1,330,127		1,658,552	1,658,552	1,658,552	1,658,552
Salaries and Benefits		4,971,062	5,146,702		5,575,088	5,575,088	5,575,088	5,575,088
Services and Supplies		498,322	272,707		261,046	261,046	261,046	261,046
Other Charges		2,233,912	1,786,802		2,161,215	2,161,215	2,161,215	2,161,215
Fixed Assets		-	46,208		-	-	-	-
Intrafund Transfers		(158,627)	-		(17,743)	(17,743)	(17,743)	(17,743)
Total Expenditures/Appropriations		7,544,669	7,252,419		7,979,606	7,979,606	7,979,606	7,979,606
Net Cost		6,160,738	5,922,292		6,321,054	6,321,054	6,321,054	6,321,054

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Budget Unit 1500B - Treasurer - Tax Collector

Function **General**
 Activity **Finance**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Licenses, Permits and Franchises	8,768	6,875	3,650	3,650
Use of Money and Property	35,900	30,913	30,000	30,000
Charges for Services	5,101,908	4,818,487	3,911,434	3,911,434
Interfund Revenue	572,681	809,906	631,000	631,000
Miscellaneous Revenue	150,933	139,886	81,500	81,500
Total Revenue	5,870,190	5,806,067	4,657,584	4,657,584
Salaries and Benefits	6,155,246	6,269,689	7,592,079	7,710,363
Services and Supplies	1,451,999	1,604,056	2,605,454	2,797,924
Other Charges	954,786	989,218	1,068,783	1,095,783
Fixed Assets	6,481	-	80,000	80,000
Intrafund Transfers	(2,780,990)	(2,827,206)	(2,979,938)	(2,979,938)
Total Expenditures/Appropriations	5,787,522	6,035,757	8,366,378	8,704,132
Net Cost	(82,669)	229,690	3,708,794	4,046,548

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		Budget Unit 1600B - County Counsel				
		Function	General			
		Activity	Counsel			
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
	2	3	4	5		
Charges for Services	4,738,336	3,671,677	3,518,688	3,518,688		
Miscellaneous Revenue	100,431	20,703	5,000	5,000		
Total Revenue	4,838,767	3,692,380	3,523,688	3,523,688		
Salaries and Benefits	7,508,045	7,283,063	8,052,569	8,052,569		
Services and Supplies	449,850	355,058	631,915	721,915		
Other Charges	347,006	358,334	432,073	432,073		
Intrafund Transfers	(1,220,703)	(776,687)	(1,139,052)	(1,139,052)		
Total Expenditures/Appropriations	7,084,197	7,219,769	7,977,505	8,067,505		
Net Cost	2,245,430	3,527,389	4,453,817	4,543,817		

State Controller Schedules **Schedule 9**
 County Budget Act
 January 2010
County of San Mateo
 Detail of Financing Sources and Financing Uses
 Governmental Funds
 Fiscal Year 2010-11

Budget Unit 1800B - Information Services Department

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended		2010-11 Adopted by the Board of Supervisors	
	1	2	3	<input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	4	5	6	7
Function			General					
Activity			Other General					
Use of Money and Property		94,097	114,236	92,926	92,926	92,926	92,926	92,926
Charges for Services		4,258,867	551,034	617,087	617,087	617,087	617,087	617,087
Interfund Revenue		12,758,848	12,178,586	12,930,063	12,930,063	12,930,063	12,930,063	12,930,063
Miscellaneous Revenue		57,646	87,372	-	-	-	-	-
Total Revenue		17,169,458	12,931,229	13,640,076	13,640,076	13,640,076	13,640,076	13,640,076
Salaries and Benefits		19,583,137	21,507,553	22,860,261	22,860,261	22,860,261	22,860,261	22,860,261
Services and Supplies		29,401,461	26,011,689	25,945,982	25,945,982	25,945,982	25,945,982	25,945,982
Other Charges		1,329,899	1,411,493	1,695,276	1,695,276	1,695,276	1,695,276	1,695,276
Fixed Assets		778,053	532,577	2,362,852	2,362,852	2,362,852	2,362,852	2,362,852
Other Financing Uses		352,002	579,087	579,041	579,041	579,041	579,041	579,041
Intrafund Transfers		(32,980,477)	(32,985,749)	(38,462,332)	(38,462,332)	(38,462,332)	(38,462,332)	(38,462,332)
Total Expenditures/Appropriations		18,464,074	17,056,650	14,981,080	14,981,080	14,981,080	14,981,080	14,981,080
Net Cost		1,294,617	4,125,421	1,341,004	1,341,004	1,341,004	1,341,004	1,341,004

State Controller Schedules **Schedule 9**
County of San Mateo
 Detail of Financing Sources and Financing Uses
 Governmental Funds
 Fiscal Year 2010-11

Budget Unit **19203 - Grand Jury**

Function **Public Protection**
 Activity **Judicial**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5
Miscellaneous Revenue	-	1,880	-	-
Total Revenue	-	1,880	-	-
Salaries and Benefits	46,525	44,550	50,000	55,941
Services and Supplies	432,194	437,527	489,468	529,468
Other Charges	3,341	3,393	8,500	8,500
Total Expenditures/Appropriations	482,060	485,470	547,968	593,909
Net Cost	482,060	483,590	547,968	593,909

State Controller Schedules

County Budget Act
January 2010

County of San Mateo

Detail of Financing Sources and Financing Uses
Governmental Funds
Fiscal Year 2010-11

Schedule 9

Budget Unit 8000B - Non-Departmental Services

Function **General**

Activity **Legislation and Administration**

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended	2010-11 Adopted by the Board of Supervisors
	1	2	3	4		
Taxes		371,642,175	382,854,036		331,609,191	331,609,191
Licenses, Permits and Franchises		443,999	396,063		396,063	396,063
Fines, Forfeitures and Penalties		-	980,581		-	-
Use of Money and Property		1,965,958	4,077,270		5,483,769	5,483,769
Intergovernmental Revenues		1,370,385	2,497,440		1,347,240	1,347,240
Charges for Services		2,187,034	223		205	205
Interfund Revenue		14,201,947	3,887,343		4,448,594	4,448,594
Miscellaneous Revenue		1,403,971	504,200		400,000	400,000
Other Financing Sources		975,475	-		-	-
Total Revenue		394,190,944	395,197,156		343,685,062	343,685,062
Salaries and Benefits		3,233,157	2,531,803		2,100,000	2,100,000
Services and Supplies		11,511,349	15,745,289		14,531,085	18,130,055
Other Charges		1,324,061	2,673,079		1,548,498	2,602,956
Other Financing Uses		13,919,130	9,546,722		18,784,452	21,382,456
Intrafund Transfers		(552,264)	(2,527,946)		(794,582)	(794,582)
Total Expenditures/Appropriations		29,435,433	27,968,946		36,169,453	43,420,885
Net Cost		(364,755,511)	(367,228,210)		(307,515,609)	(300,264,177)

State Controller Schedules **Schedule 9**
 County Budget Act
 January 2010
County of San Mateo
 Detail of Financing Sources and Financing Uses
 Governmental Funds
 Fiscal Year 2010-11

		Budget Unit 00301 - Debt Service Fund				
		Function Debt Service				
		Activity Debt Service				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
	2	3	4	5		
Use of Money and Property	(815,907)	156,831	-	-		
Other Financing Sources	30,534,805	30,408,580	29,636,404	29,636,404		
	Total Revenue	30,565,411	29,636,404	29,636,404		
Other Charges	37,849,074	29,949,501	30,560,797	30,560,797		
	Total Expenditures/Appropriations	29,949,501	30,560,797	30,560,797		
	Net Cost	8,130,176	924,393	924,393		

State Controller Schedules				County of San Mateo		Schedule 10	
County Budget Act January 2010				Operation of Internal Service Fund Fiscal Year 2010-11		Fund Title Service Activity	Fleet Maintenance Fund Fleet Maintenance
Operating Detail	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors			
1	2	3	4	5			
Operating Revenues							
Use of Money and Property	\$ (183,257)	\$ 56,707	\$ -	\$ -			
Charges for Services	33,817	34,454	14,000	14,000			
Interfund Revenue	6,012,166	5,568,373	5,791,692	5,791,692			
Miscellaneous Revenue	113,555	153,529	69,380	69,380			
Total Operating Revenues	\$ 5,976,281	\$ 5,813,063	\$ 5,875,072	\$ 5,875,072			
Operating Expenses							
Salaries and Employee Benefits	\$ 1,424,176	\$ 1,451,844	\$ 1,589,448	\$ 1,589,448			
Services and Supplies	2,285,443	2,125,215	2,539,863	2,539,863			
Other Charges	528,369	518,630	437,635	437,635			
Fixed Assets	-	-	1,715,650	1,715,650			
Depreciation	1,786,043	1,979,661	-	-			
Total Operating Expenses	\$ 6,024,031	\$ 6,075,250	\$ 6,282,596	\$ 6,282,596			
Operating Income (Loss)	\$ (47,750)	\$ (262,187)	\$ (407,524)	\$ (407,524)			
Non-Operating Revenues (Expenses)							
Gain or Loss on Sale of Capital Assets	\$ -	\$ -	\$ 1,000	\$ 1,000			
Capital Reserves	-	-	(3,473,382)	(3,473,382)			
Total Non-Operating Revenues (Expenses)	\$ -	\$ -	\$ (3,472,382)	\$ (3,472,382)			
Change in Net Assets	\$ (47,750)	\$ (262,187)	\$ (3,879,906)	\$ (3,879,906)			
Net Assets - Beginning Balance	12,080,589	12,032,840	11,770,652	11,770,652			
Net Assets - Ending Balance	\$ 12,032,840	\$ 11,770,652	\$ 7,890,746	\$ 6,003,903			
Memo:							
Fixed Assets - Equipment	\$ 2,163,112	\$ 1,426,130	\$ 1,715,650	\$ 1,715,650			

State Controller Schedules				County of San Mateo		Schedule 10		
County Budget Act				Operation of Internal Service Fund		Tower Road Construction Fund		
January 2010				Fiscal Year 2010-11		Maint., Repair & Renovation		
Operating Detail				2008-09	2009-10	2010-11	2010-11	
1				Actual	Actual	Recommended	Adopted by	
2				Estimated	3	4	the Board of	
3							Supervisors	
4							5	
Operating Revenues								
Use of Money and Property	\$	11,603	\$	(3,501)	\$	-	\$	-
Charges for Services		90,982		100,205		280,393		280,393
Interfund Revenue		3,455,147		2,208,301		2,215,851		2,454,556
Miscellaneous Revenue		648,177		30,410		-		-
Total Operating Revenues	\$	4,205,909	\$	2,335,415	\$	2,496,244	\$	2,734,949
Operating Expenses								
Salaries and Employee Benefits	\$	2,589,186	\$	1,827,105	\$	1,916,562	\$	2,101,024
Services and Supplies		701,864		490,704		518,263		561,837
Other Charges		778,811		308,672		61,419		200,442
Depreciation		1,804		1,804		-		-
Total Operating Expenses	\$	4,071,665	\$	2,628,285	\$	2,496,244	\$	2,863,303
Operating Income (Loss)	\$	134,244	\$	(292,870)	\$	-	\$	(128,354)
Non-Operating Revenues (Expenses)								
Other Financing Sources	\$	-	\$	237,200	\$	-	\$	-
Total Non-Operating Revenues (Expenses)	\$	-	\$	237,200	\$	-	\$	-
Change in Net Assets	\$	134,244	\$	(55,670)	\$	-	\$	(128,354)
Net Assets - Beginning Balance		(731,661)		(597,417)		(653,087)		(653,087)
Net Assets - Ending Balance	\$	(597,417)	\$	(653,087)	\$	(653,087)	\$	(781,441)

State Controller Schedules		County of San Mateo			Schedule 11
County Budget Act		Operation of Enterprise Fund			
January 2010		Fiscal Year 2010-11			
Operating Detail	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	Fund Title Service Activity
	1	2	3	4	5
Operating Revenues					
Use of Money and Property	\$	10,588	29,185	28,000	28,000
Charges for Services		1,083,532	1,039,696	1,106,969	1,106,969
Miscellaneous Revenue		8,074	-	-	-
Total Operating Revenues	\$	1,102,194	1,068,781	1,134,969	1,134,969
Operating Expenses					
Salaries and Employee Benefits	\$	537,277	394,847	542,317	542,317
Services and Supplies		220,923	295,221	321,428	321,428
Other Charges		165,317	166,840	165,343	165,343
Fixed Assets		-	-	194,769	194,769
Depreciation		236,930	236,930	236,580	236,580
Total Operating Expenses	\$	1,160,447	1,083,838	1,460,437	1,460,437
Operating Income (Loss)	\$	(58,253)	(25,057)	(325,468)	(325,468)
Non-Operating Revenues (Expenses)					
State/Federal Grants	\$	-	-	364,000	364,000
Other Financing Uses		(253,648)	(165,000)	(265,000)	(585,082)
General Reserves		-	-	(239,456)	(239,456)
Total Non-Operating Revenues (Expenses)	\$	(253,648)	(165,000)	(140,456)	(460,539)
Change in Net Assets	\$	(311,901)	(190,057)	(465,924)	(786,006)
Net Assets - Beginning Balance		8,651,458	8,339,557	8,149,500	8,149,500
Net Assets - Ending Balance	\$	8,339,557	8,149,500	7,683,576	7,363,494
Memo:					
Fixed Assets - Structure/Improv	\$	-	-	146,000	146,000
Fixed Assets - Equipment	\$	-	-	48,769	48,769
Total Fixed Assets	\$	-	-	194,769	194,769

State Controller Schedules		County of San Mateo			Schedule 11	
County Budget Act January 2010		Operation of Enterprise Fund Fiscal Year 2010-11			Fund Title Service Activity	Airport Fund Airport
Operating Detail	2008-09 Actual	2009-10 Actual Estimated	2010-11 Recommended	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Operating Revenues						
License Permit & Franchise	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500	\$ 15,500
Use of Money and Property	2,418,640	2,582,099	2,466,300	2,466,300	2,466,300	2,466,300
Charges for Services	12,114	22,069	38,000	38,000	38,000	38,000
Miscellaneous Revenue	75,341	73,313	78,800	78,800	78,800	78,800
Total Operating Revenues	\$ 2,521,595	\$ 2,692,981	\$ 2,598,600	\$ 2,598,600	\$ 2,598,600	\$ 2,598,600
Operating Expenses						
Salaries and Employee Benefits	\$ 894,388	\$ 1,003,174	\$ 1,137,122	\$ 1,137,122	\$ 1,137,122	\$ 1,137,122
Services and Supplies	592,768	905,635	808,554	808,554	808,554	808,554
Other Charges	807,114	606,730	1,114,570	1,114,570	1,114,570	1,114,570
Fixed Assets	-	-	1,506,594	1,506,594	1,506,594	1,506,594
Depreciation	330,752	353,591	-	-	-	-
Total Operating Expenses	\$ 2,625,022	\$ 2,869,130	\$ 4,566,840	\$ 4,566,840	\$ 4,566,840	\$ 4,566,840
Operating Income (Loss)	\$ (103,427)	\$ (176,149)	\$ (1,968,240)	\$ (1,968,240)	\$ (1,968,240)	\$ (1,968,240)
Non-Operating Revenues (Expenses)						
State/Federal Grants	\$ 2,009,753	\$ 2,981,249	\$ 780,953	\$ 780,953	\$ 780,953	\$ 780,953
General Reserves	-	-	(862,808)	(862,808)	(862,808)	(862,808)
Total Non-Operating Revenues (Expenses)	\$ 2,009,753	\$ 2,981,249	\$ (81,855)	\$ (81,855)	\$ (81,855)	\$ (81,855)
Change in Net Assets	\$ 1,506,326	\$ 2,805,100	\$ (2,050,035)	\$ (2,050,035)	\$ (2,050,035)	\$ (1,785,469)
Net Assets - Beginning Balance	27,621,354	29,527,680	32,332,781	32,332,781	32,332,781	32,332,781
Net Assets - Ending Balance	\$ 29,527,680	\$ 32,332,781	\$ 30,282,686	\$ 30,282,686	\$ 30,282,686	\$ 30,547,312
Memo:						
Fixed Assets - Structures/Improvements	\$ 876,095	\$ 3,423,318	\$ 1,506,594	\$ 1,506,594	\$ 1,506,594	\$ 1,506,594

State Controller Schedules		County of San Mateo Operation of Enterprise Fund Fiscal Year 2010-11			Schedule 11	
County Budget Act January 2010					Fund Title Service Activity	San Mateo Medical Center Hospital Care
Operating Detail		2008-09 Actual	2009-10 Actual Estimated	<input checked="" type="checkbox"/> 2010-11 Recommended	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5		
Operating Revenues						
Taxes	\$ 40,810	\$ 17	\$ 46,335	\$ 46,335	\$ 46,335	\$ 46,335
Use of Money and Property	13,108	5,038	2,528	2,528	2,528	2,528
Charges for Services	125,568,515	141,373,851	159,699,855	152,564,912	152,564,912	152,564,912
Interfund Revenue	18,839,231	19,876,817	24,218,754	12,559,250	12,559,250	12,559,250
Miscellaneous Revenue	7,369,478	9,309,332	6,305,971	6,191,497	6,191,497	6,191,497
Total Operating Revenues	\$ 151,831,142	\$ 170,565,055	\$ 190,273,443	\$ 171,364,522		
Operating Expenses						
Salaries and Employee Benefits	\$ 139,799,844	\$ 142,675,222	\$ 150,407,966	\$ 151,461,582	\$ 151,461,582	\$ 151,461,582
Services and Supplies	61,065,466	63,132,915	67,657,419	67,613,345	67,613,345	67,613,345
Other Charges	32,294,330	24,613,258	23,974,150	23,822,162	23,822,162	23,822,162
Fixed Assets	-	-	2,908,830	2,918,830	2,918,830	2,918,830
Depreciation	1,928,370	1,778,342	1,777,638	2,333,948	2,333,948	2,333,948
Total Operating Expenses	\$ 235,088,010	\$ 232,199,737	\$ 246,725,993	\$ 248,149,867		
Operating Income (Loss)	\$ (83,256,868)	\$ (61,634,682)	\$ (56,452,550)	\$ (76,785,345)		
Non-Operating Revenues (Expenses)						
State/Federal Grants	\$ 46,092,009	\$ 38,039,201	\$ 44,616,531	\$ 61,616,474	\$ 61,616,474	\$ 61,616,474
Other Financing Sources	62,993,021	25,568,178	23,168,745	22,998,473	22,998,473	22,998,473
Other Financing Uses	(10,384,983)	(10,303,219)	(11,332,726)	(11,332,726)	(11,332,726)	(11,332,726)
Total Non-Operating Revenues (Expenses)	\$ 98,700,047	\$ 53,304,160	\$ 56,452,550	\$ 73,282,221		
Change in Net Assets	\$ 15,443,179	\$ (8,330,522)	\$ -	\$ (3,503,124)		
Net Assets - Beginning Balance	40,662,230	56,105,409	47,774,887	47,774,887	47,774,887	47,774,887
Net Assets - Ending Balance	56,105,409	47,774,887	47,774,887	44,271,763	44,271,763	44,271,763
Memo:						
Fixed Assets - Software	\$ 323,741	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Fixed Assets - Equipment	10,552	20,000	2,908,830	2,908,830	2,908,830	2,908,830
Total Fixed Assets	\$ 334,293	\$ 20,000	\$ 2,908,830	\$ 2,908,830	\$ 2,918,830	\$ 2,918,830

State Controller Schedules		County of San Mateo					Schedule 12		
County Budget Act		Special Districts and Other Agencies Summary							
January 2010		Fiscal Year 2010-11							
District Name	Total Financing Sources					Total Financing Uses			
	Fund Balance Unreserved/ Undesignated June 30, 2010	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses		
1	2	3	4	5	6	7	8		
County Service Area									
County Service Area No. 1	\$ 1,482,989	\$ -	\$ 2,133,110	\$ 3,616,099	\$ 2,287,642	\$ 1,328,457	\$ 3,616,099		
County Service Area No. 6	746,833	-	64,574	811,407	811,407	-	811,407		
County Service Area No. 7	179,212	-	41,100	220,312	220,312	-	220,312		
County Service Area No. 8	3,559,185	-	1,939,152	5,498,337	5,498,337	-	5,498,337		
County Service Area No. 11	47,638	-	41,440	89,078	89,078	-	89,078		
Total County Service Area	\$ 6,015,857	\$ -	\$ 4,219,376	\$ 10,235,233	\$ 8,909,776	\$ 1,328,457	\$ 10,235,233		
Sewer Maintenance									
Burlingame Hills Sewer	\$ 435,514	\$ -	\$ 554,591	\$ 990,105	\$ 990,105	\$ -	\$ 990,105		
Emerald Lake Heights Sewer	1,251,464	-	1,364,282	2,615,746	2,615,746	-	2,615,746		
Fair Oak Sewer Maintenance	6,236,931	-	5,020,938	11,257,869	11,257,869	-	11,257,869		
Harbor Ind Sewer Maintenance	834,539	-	82,005	916,544	916,544	-	916,544		
Kensington Square Sewer	234,073	-	77,560	311,633	311,633	-	311,633		
Oak Knoll Manor Sewer	180,401	-	103,165	283,566	283,566	-	283,566		
Edgewood Sewer Maintenance	18,610	-	4,380	22,990	22,990	-	22,990		
Sewer District Clearing	-	-	528,824	528,824	528,824	-	528,824		
Sewer District Maintenance	-	-	1,050,301	1,050,301	1,050,301	-	1,050,301		
Total Sewer Maintenance	\$ 9,191,532	\$ -	\$ 8,786,046	\$ 17,977,578	\$ 17,977,578	\$ -	\$ 17,977,578		

State Controller Schedules		County of San Mateo					Special Districts and Other Agencies Summary			Schedule 12		
County Budget Act January 2010		Fiscal Year 2010-11										
District Name	Total Financing Sources					Total Financing Uses						
	Fund Balance Unreserved/ Undesignated June 30, 2010	2	3	4	5	6	7	8	9	10		
1												
County Sanitary District												
Crystal Springs Sani Dist	\$ 1,598,226	\$ -	\$ -	\$ 1,879,451	\$ 3,477,677	\$ 3,477,677	\$ -	\$ -	\$ 3,477,677	\$ -	\$ 3,477,677	
Devonshire Co Sani Dist	709,219	-	-	291,523	1,000,742	1,000,742	-	-	1,000,742	-	1,000,742	
Scenic Heights Co Sani Dist	60,317	-	-	50,584	110,901	110,901	-	-	110,901	-	110,901	
Total County Sanitary District	\$ 2,367,762	\$ -	\$ -	\$ 2,221,558	\$ 4,589,320	\$ 4,589,320	\$ -	\$ -	\$ 4,589,320	\$ -	\$ 4,589,320	
Drainage Maintenance												
Baywood Park Drainage Maintenance	\$ 1,096	\$ -	\$ -	\$ 10	\$ 1,106	\$ 1,106	\$ -	\$ -	\$ 1,106	\$ -	\$ 1,106	
Camp-Bel Uni PK Drainage Maintenance	53,504	-	-	2,947	56,451	56,451	-	-	56,451	-	56,451	
Encanted Hills Drainage Maintenance	10,785	-	-	1,630	12,415	12,415	-	-	12,415	-	12,415	
Haror Ind Drainage Maintenance	12,517	-	-	-	12,517	12,517	-	-	12,517	-	12,517	
Highlands Drainage Maintenance	24,470	-	-	585	25,055	25,055	-	-	25,055	-	25,055	
Palo Alto Garden Drainage Maintenance	16	-	-	-	16	16	-	-	16	-	16	
Sequoia Drainage Maintenance	52,053	-	-	2,096	54,149	54,149	-	-	54,149	-	54,149	
Uni Hts Area Drainage Maintenance	219,968	-	-	15,276	235,244	235,244	-	-	235,244	-	235,244	
Total Drainage Maintenance	\$ 374,409	\$ -	\$ -	\$ 22,544	\$ 366,953	\$ 366,953	\$ -	\$ -	\$ 366,953	\$ -	\$ 366,953	
Flood Control												
Colima Creek Flood Control Zone	\$ 8,932,989	\$ -	\$ -	\$ 3,104,876	\$ 12,037,865	\$ 12,037,865	\$ -	\$ -	\$ 12,037,865	\$ -	\$ 12,037,865	
Colima Creek Flood Control Zone 1	137,699	-	-	108,882	246,581	246,581	-	-	246,581	-	246,581	
Colima Creek Flood Control Zone 2	824,564	-	-	511,842	1,336,406	1,336,406	-	-	1,336,406	-	1,336,406	
Colima Creek Flood Control Zone 3	204,250	-	-	1,198,054	1,402,304	1,402,304	-	-	1,402,304	-	1,402,304	
Ravenswood Slough Flood Control	275,291	-	-	6,376	281,667	281,667	-	-	281,667	-	281,667	
San Bruno Creek Flood Control Zone 1	1,124,497	-	-	157,010	1,281,507	1,281,507	-	-	1,281,507	-	1,281,507	
San Bruno Creek Flood Control Zone 2	312,774	-	-	181,015	493,789	493,789	-	-	493,789	-	493,789	
San Francisco Creek Flood Zone	2,081,864	-	-	227,984	2,309,848	2,309,848	-	-	2,309,848	-	2,309,848	
San Mateo Co Flood Control	22,915	-	-	160	23,075	23,075	-	-	23,075	-	23,075	
Total Flood Control	\$ 13,916,843	\$ -	\$ -	\$ 5,466,199	\$ 19,413,042	\$ 19,413,042	\$ -	\$ -	\$ 19,413,042	\$ -	\$ 19,413,042	

State Controller Schedules		County of San Mateo					Special Districts and Other Agencies Summary			Schedule 12	
County Budget Act January 2010		Fiscal Year 2010-11									
District Name	1	Total Financing Sources					Total Financing Uses				
		2	3	4	5	6	7	8			
		Fund Balance Unreserved/ Undesignated June 30, 2010	Decreases to Reserves/ Designations	Additional Financing Sources	Total Financing Sources	Financing Uses	Increases to Reserves/ Designations	Total Financing Uses			
Lighting District											
Bel-Aire Lighting Maint		\$ 548,155	\$ -	\$ 43,509	\$ 591,664	\$ 591,664	\$ -	\$ 591,664			
Belmont Lighting Dist		146,194	-	6,027	152,221	152,221	-	152,221			
Colma Lighting Dist		759,309	-	93,393	852,702	852,702	-	852,702			
Granada Hwy Lighting Dist		643,041	-	55,397	698,438	698,438	-	698,438			
Emerald Lake Light Dist		2,443,300	-	183,922	2,627,222	2,627,222	-	2,627,222			
Enchanted Hills Light Dist		124,547	-	8,410	132,957	132,957	-	132,957			
La Honda Lighting Dist		185,886	-	10,865	196,551	196,551	-	196,551			
Menlo Park Lighting Dist		1,807,544	-	213,023	2,020,567	2,020,567	-	2,020,567			
Montara Lighting District		1,260,697	-	83,620	1,344,317	1,344,317	-	1,344,317			
Pescadero Lighting District		155,285	-	9,524	164,809	164,809	-	164,809			
Ravenswood Lighting District		2	-	-	2	2	-	2			
Total Lighting District		\$ 8,073,980	\$ -	\$ 707,460	\$ 8,781,450	\$ 8,781,450	\$ -	\$ 8,781,450			
Landscape District											
Highlands Landscape District		\$ 63,728	\$ -	\$ 7,535	\$ 71,263	\$ 4,740	\$ 66,523	\$ 71,263			
Alameda de las Puigas Tree Maintenance		40,528	-	11,814	52,342	52,342	-	52,342			
Total Landscape District		\$ 104,256	\$ -	\$ 19,349	\$ 123,605	\$ 57,082	\$ 66,523	\$ 123,605			
Total Special Districts and Other Agencies		\$ 40,044,619	\$ -	\$ 21,472,562	\$ 61,517,181	\$ 60,122,201	\$ 1,394,980	\$ 61,517,181			

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act		Fund Balance - Special Districts and Other Agencies				Actual	
January 2010		Fiscal Year 2010-11				Estimated	
District Name	Total Fund Balance June 30, 2010	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/Undesignated June 30, 2010		
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
County Service Area							
County Service Area No. 1	\$ 1,482,989	\$ -	\$ -	\$ -	\$ 1,482,989		
County Service Area No. 6	746,833	-	-	-	746,833		
County Service Area No. 7	179,212	-	-	-	179,212		
County Service Area No. 8	3,559,185	-	-	-	3,559,185		
County Service Area No. 11	758,189	-	710,551	-	47,638		
Total County Service Area	\$ 6,726,408	\$ -	\$ 710,551	\$ -	\$ 6,015,857		
Sewer Maintenance							
Burlingame Hills Sewer	\$ 518,362	\$ -	\$ 82,848	\$ -	\$ 435,514		
Emerald Lake Heights Sewer	8,752,240	-	7,500,776	-	1,251,464		
Fair Oak Sewer Maintenance	12,695,270	-	6,458,339	-	6,236,931		
Harbor Ind Sewer Maintenance	850,692	-	16,153	-	834,539		
Kensington Square Sewer	234,073	-	-	-	234,073		
Oak Knoll Manor Sewer	188,417	-	8,016	-	180,401		
Edgewood Sewer Maintenance	18,610	-	-	-	18,610		
Total Sewer Maintenance	\$ 23,257,664	\$ -	\$ 140,667	\$ -	\$ 23,116,997		
County Sanitary District							
Crystal Springs Sani Dist	\$ 2,303,084	-	704,858	-	1,598,226		
Devonshire Co Sani Dist	716,485	-	7,266	-	709,219		
Scenic Heights Co Sani Dist	60,317	-	-	-	60,317		
Total County Sanitary District	\$ 3,079,886	\$ -	\$ 712,124	\$ -	\$ 2,367,762		

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act January 2010		Fund Balance - Special Districts and Other Agencies Fiscal Year 2010-11				Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	
District Name	Total Fund Balance June 30, 2010	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2010		
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
Drainage Maintenance							
Baywood Park Drainage Maintenance	\$ 1,096	\$ -	\$ -	\$ -	1,096		
Camp-Bel Uni Pk Drainage Maintenance	53,504	-	-	-	53,504		
Enchanted Hills Drainage Maintenance	10,785	-	-	-	10,785		
Harbor Ind Drainage Maintenance	12,517	-	-	-	12,517		
Highlands Drainage Maintenance	24,470	-	-	-	24,470		
Palo Alto Garden Drainage Maintenance	16	-	-	-	16		
Sequoia Drainage Maintenance	52,053	-	-	-	52,053		
Uni Hts Area Drainage Maintenance	219,968	-	-	-	219,968		
Total Drainage Maintenance	\$ 374,409	\$ -	\$ -	\$ -	\$ 374,409		
Flood Control							
Colima Creek Flood Control Zone	\$ 21,682,180	\$ -	\$ 12,749,191	\$ -	8,932,989		
Colima Creek Flood Control Zone 1	137,699	-	-	-	137,699		
Colima Creek Flood Control Zone 2	824,564	-	-	-	824,564		
Colima Creek Flood Control Zone 3	204,250	-	-	-	204,250		
Ravenswood Slough Flood Control	275,291	-	-	-	275,291		
San Bruno Creek Flood Control Zone 1	1,124,497	-	-	-	1,124,497		
San Bruno Creek Flood Control Zone 2	312,774	-	-	-	312,774		
San Francisquito Creek Flood Zone	2,081,864	-	-	-	2,081,864		
San Mateo Co Flood Control	22,915	-	-	-	22,915		
Total Flood Control	\$ 26,666,034	\$ -	\$ 12,749,191	\$ -	\$ 13,916,843		

State Controller Schedules		County of San Mateo				Schedule 13	
County Budget Act January 2010		Fund Balance - Special Districts and Other Agencies Fiscal Year 2010-11				Actual <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	
District Name	Total Fund Balance June 30, 2010	Less: Fund Balance-Reserved/Designated			Fund Balance Unreserved/ Undesignated June 30, 2010		
		Encumbrances	General & Other Reserves	Designations			
1	2	3	4	5	6		
Lighting District							
Bel-Aire Lighting Maint	\$ 548,155	\$ -	\$ -	\$ -	548,155		
Belmont Lighting Dist	146,194	-	-	-	146,194		
Colma Lighting Dist	1,005,894	-	246,585	-	759,309		
Granada Hwy Lighting Dist	643,041	-	-	-	643,041		
Emerald Lake Light Dist	2,443,300	-	-	-	2,443,300		
Enchanted Hills Light Dist	124,547	-	-	-	124,547		
La Honda Lighting Dist	185,886	-	-	-	185,886		
Menlo Park Lighting Dist	2,019,979	-	212,435	-	1,807,544		
Montara Lighting District	1,287,768	-	27,071	-	1,260,697		
Pescadero Lighting District	155,285	-	-	-	155,285		
Ravenswood Lighting District	2	-	-	-	2		
Total Lighting District	\$ 8,560,051	\$ -	\$ 486,091	\$ -	\$ 8,073,960		
Landscape District							
Highlands Landscape District	\$ 63,728	\$ -	\$ -	\$ -	63,728		
Alameda de las Pulgas Tree Maintenance	\$ 40,528	\$ -	\$ -	\$ -	40,528		
Total Landscape District	\$ 104,256	\$ -	\$ -	\$ -	\$ 104,256		
Total Special Districts and Other Agencies	\$ 68,788,708	\$ -	\$ 28,724,089	\$ -	\$ 40,044,619		

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Reserves/Designations		Fiscal Year 2010-11		Schedule 14		
County Budget Act January 2010		Reserves/Designations June 30, 2010		Decreases or Cancellations Recommended		Adopted by the Board of Supervisors		Increases or New Recommended		Adopted by the Board of Supervisors		
District Name		1	2	3	4	5	6	7				
County Service Area												
County Service Area No. 1	\$	-	-	-	-	1,121,959	1,328,457	1,328,457			1,328,457	
County Service Area No. 11		710,551									710,551	
Total County Service Area	\$	710,551	\$	-	\$	1,121,959	\$	1,328,457	\$	1,328,457	\$	2,089,008
Sewer Maintenance												
Burlingame Hills Sewer	\$	82,848	\$	-	\$	-	\$	-	\$	-	\$	82,848
Emerald Lake Heights Sewer		7,500,776		-		-		-		-		7,500,776
Fair Oak Sewer Maintenance		6,458,339		-		-		-		-		6,458,339
Harbor Ind Sewer Maintenance		16,153		-		-		-		-		16,153
Oak Knoll Manor Sewer		8,016		-		-		-		-		8,016
Total Sewer Maintenance	\$	14,066,132	\$	-	\$	-	\$	-	\$	-	\$	14,066,132
County Sanitary District												
Crystal Springs Sani Dist	\$	704,858	\$	-	\$	-	\$	-	\$	-	\$	704,858
Devonshire Co Sani Dist		7,266		-		-		-		-		7,266
Total County Sanitary District	\$	712,124	\$	-	\$	-	\$	-	\$	-	\$	712,124

State Controller Schedules		County of San Mateo				Special Districts and Other Agencies Reserves/Designations		Fiscal Year 2010-11		Schedule 14		
County Budget Act January 2010		Reserves/Designations June 30, 2010		Decreases or Cancellations Recommended		Adopted by the Board of Supervisors		Increases or New Recommended		Adopted by the Board of Supervisors		
District Name		2	3	4	5	6	7					
Flood Control												
Colma Creek Flood Control Zone	\$	12,749,191	\$	-	\$	-	\$	-	\$	-	\$	12,749,191
Total Flood Control	\$	12,749,191	\$	-	\$	-	\$	-	\$	-	\$	12,749,191
Lighting District												
Colma Lighting Dist		246,585		-		-		-		-		246,585
Menlo Park Lighting Dist		212,435		-		-		-		-		212,435
Montara Lighting District		27,071		-		-		-		-		27,071
Total Lighting District	\$	486,091	\$	-	\$	-	\$	-	\$	-	\$	486,091
Landscape District												
Highlands Landscape District	\$	-	\$	-	\$	-	\$	61,933	\$	66,523	\$	66,523
Total Landscape District	\$	-	\$	-	\$	-	\$	61,933	\$	66,523	\$	66,523
Total Special Districts and Other Agencies	\$	28,724,089	\$	-	\$	-	\$	1,183,892	\$	1,394,980	\$	30,119,069

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11		Schedule 15	
		County Service Area No. 1			
1	2	3	4	5	
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
	2	3	4	5	
Taxes	\$ 2,052,557	\$ 2,084,055	\$ 2,011,610	\$ 2,011,610	
Revenue From Use of Money and Property	(30,383)	14,260	15,000	15,000	
Intergovernmental - State	13,407	13,594	13,500	13,500	
Charges for Current Services	92,183	91,720	93,000	93,000	
Total Revenue	\$ 2,127,764	\$ 2,203,629	\$ 2,133,110	\$ 2,133,110	
Services & Supplies	\$ 1,860,264	\$ 2,043,884	\$ 2,287,490	\$ 2,287,490	
Other Charges	669	263	152	152	
Capital Assets - Equipment	41,559	-	-	-	
Total Expenditures/Appropriations	\$ 1,902,492	\$ 2,044,147	\$ 2,287,642	\$ 2,287,642	
Net Cost	\$ (225,272)	\$ (159,482)	\$ 154,532	\$ 154,532	

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			County Service Area No. 6		Schedule 15
1 Detail by Revenue Category and Expenditure Object	2 2008-09 Actuals	3 2009-10 Actual Estimated	<input checked="" type="checkbox"/> <input type="checkbox"/>	4 2010-11 Recommended Budget	5 2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 59,999	\$ 64,175		\$ 59,392	\$ 59,392		
Revenue from Use of Money & Property	(21,857)	6,916		4,800	4,800		
Intergovernmental Revenues - State	368	388		382	382		
Miscellaneous Revenues	137	-		-	-		
Total Revenue	\$ 38,647	\$ 71,479		\$ 64,574	\$ 64,574		64,574
Services & Supplies	\$ 20,176	\$ 30,818		\$ 65,590	\$ 65,590		
Appropriation for Contingencies	-	-		726,924	745,817		
Total Expenditures/Appropriations	\$ 20,176	\$ 30,818		\$ 792,514	\$ 811,407		
Net Cost	\$ (18,471)	\$ (40,661)		\$ 727,940	\$ 746,833		

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			County Service Area No. 7		Schedule 15	
1 Detail by Revenue Category and Expenditure Object	2 2008-09 Actuals	3 2009-10 Actual Estimated		4 2010-11 Recommended Budget	5 2010-11 Adopted by the Board of Supervisors			
		<input checked="" type="checkbox"/>	<input type="checkbox"/>					
Revenue from Use of Money & Property	\$ (5,387)	\$ 1,586	\$ 1,100	\$ 1,100	\$ 1,100			
Charges For Current Services	43,042	38,343	40,000	40,000	40,000			
Total Revenue	\$ 37,655	\$ 39,929	\$ 41,100	\$ 41,100	\$ 41,100			
Services & Supplies	\$ 43,864	\$ 26,470	\$ 112,200	\$ 112,200	\$ 112,200			
Other Charges	890	762	560	560	560			
Appropriation for Contingencies	-	-	64,133	64,133	107,552			
Total Expenditures/Appropriations	\$ 44,754	\$ 27,232	\$ 176,893	\$ 176,893	\$ 220,312			
Net Cost	\$ 7,099	\$ (12,697)	\$ 135,793	\$ 135,793	\$ 179,212			

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15	
		County Service Area No. 8				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	2	3	4	5	5	
Taxes	\$ 838,634	\$ 759,253	\$ 751,600	\$ 751,600	\$ 751,600	
Licenses, Permits and Franchises	60,524	68,999	67,671	67,671	67,671	
Revenue From Use of Money and Property	(98,220)	31,102	28,852	28,852	28,852	
Intergovernmental - State	5,411	4,876	4,811	4,811	4,811	
Charges For Current Services	961,731	1,022,072	1,086,218	1,086,218	1,086,218	
Miscellaneous Revenues	21,225	-	-	-	-	
Other Financing Sources	-	61,000	-	-	-	
Total Revenue	\$ 1,789,305	\$ 1,947,302	\$ 1,939,152	\$ 1,939,152	\$ 1,939,152	
Services & Supplies	\$ 1,414,008	\$ 1,371,735	\$ 1,650,825	\$ 1,650,825	\$ 1,650,825	
Other Charges	216,965	216,901	242,500	242,500	242,500	
Other Financing Uses	96,000	35,000	96,605	96,605	96,605	
Appropriation for Contingencies	-	-	3,218,560	3,218,560	3,508,407	
Total Expenditures/Appropriations	\$ 1,726,973	\$ 1,623,636	\$ 5,208,490	\$ 5,208,490	\$ 5,498,337	
Net Cost	\$ (62,332)	\$ (323,666)	\$ 3,289,338	\$ 3,289,338	\$ 3,559,185	

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15	
County Service Area No. 11						
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
		<input checked="" type="checkbox"/> <input type="checkbox"/>				
Revenue From Use of Money and Property	\$ (3,143)	\$ 538	\$ 440	\$ 440		
Charges For Current Services	44,130	47,961	41,000	41,000		
Miscellaneous Revenues	231	-	-	-		
Total Revenue	\$ 41,218	\$ 48,499	\$ 41,440	\$ 41,440		
Services & Supplies	\$ 51,170	\$ 39,905	\$ 55,450	\$ 55,450		
Other Charges	42,158	42,266	20,771	20,771		
Appropriation for Contingencies	-	-	11,730	12,857		
Total Expenditures/Appropriations	\$ 93,328	\$ 82,171	\$ 87,951	\$ 89,078		
Net Cost	\$ 52,110	\$ 33,672	\$ 46,511	\$ 47,638		

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Burlingame Hills Sewer				
Detail by Revenue Category and Expenditure Object		2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5		
Taxes	\$ 73,416	\$ 79,963	\$ 55,137	\$ 55,137	55,137	
Revenue From Use of Money and Property	(14,190)	2,525	2,300	2,300	2,300	
Intergovernmental - State	352	360	354	354	354	
Charges For Current Services	412,872	505,601	496,800	496,800	496,800	
Miscellaneous Revenues	-	3,788	-	-	-	
Total Revenue	\$ 472,450	\$ 592,237	\$ 554,591	\$ 554,591	\$ 554,591	
Services & Supplies	\$ 497,379	\$ 549,271	\$ 823,627	\$ 823,627	823,627	
Other Charges	1,898	1,406	800	800	800	
Other Financing Uses	-	-	9,821	9,821	9,821	
Appropriation for Contingencies	-	-	634	634	155,857	
Total Expenditures/Appropriations	\$ 499,277	\$ 550,677	\$ 834,882	\$ 834,882	\$ 990,105	
Net Cost	\$ 26,827	\$ (41,560)	\$ 280,291	\$ 280,291	\$ 435,514	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Emerald Lake Heights Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 19,428	\$ 20,659	\$ 14,098	\$ 14,098		14,098
Revenue From Use of Money and Property	(40,840)	11,782	7,350	7,350		7,350
Intergovernmental - State	93	92	91	91		91
Charges For Current Services	1,209,154	1,316,005	1,342,743	1,342,743		1,342,743
Miscellaneous Revenues	-	1,337	-	-		-
Total Revenue	\$ 1,187,835	\$ 1,349,875	\$ 1,354,282	\$ 1,354,282		1,364,282
Services & Supplies	\$ 1,026,752	\$ 1,110,607	\$ 1,518,754	\$ 1,518,754		1,518,754
Other Charges	255,651	259,312	-	-		-
Capital Assets Infrastructure - Water & Sewer	296,994	80,231	100,000	100,000		100,000
Other Financing Uses	-	-	51,963	51,963		51,963
Appropriation for Contingencies	-	-	810,659	810,659		945,029
Total Expenditures / Appropriations	\$ 1,579,397	\$ 1,450,150	\$ 2,481,376	\$ 2,481,376		2,615,746
Net Cost	\$ 391,562	\$ 100,275	\$ 1,117,094	\$ 1,117,094		1,251,464

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Fair Oaks Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 492,447	\$ 528,433	\$ 357,136	\$ 357,136		
Revenue From Use of Money and Property	(144,340)	54,404	35,500	35,500		
Intergovernmental - State	2,382	2,410	2,347	2,347		
Intergovernmental - Federal	-	-	-	-		
Charges For Current Services	4,567,797	4,489,341	4,625,955	4,625,955		
Total Revenue	\$ 4,918,286	\$ 5,074,588	\$ 5,020,938	\$ 5,020,938		5,020,938
Services & Supplies	\$ 3,886,050	\$ 4,086,507	\$ 5,454,232	\$ 5,454,232		
Other Charges	170,989	170,155	-	-		
Capital Assets Infrastructure - Water & Sewer	251,826	240,450	1,375,000	1,375,000		
Other Financing Uses	-	-	395,040	395,040		
Appropriation for Contingencies	-	-	3,620,903	3,620,903		
Total Expenditures/Appropriations	\$ 4,308,865	\$ 4,497,112	\$ 10,845,175	\$ 10,845,175		11,257,869
Net Cost	\$ (609,421)	\$ (577,476)	\$ 5,824,237	\$ 5,824,237		6,236,931

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Harbor Ind Sewer Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 10,986	\$ 11,670	\$ 7,232	\$ 7,232		7,232
Revenue From Use of Money and Property	(24,919)	7,627	5,210	5,210		5,210
Intergovernmental - State	51	51	48	48		48
Charges For Current Services	64,786	68,852	69,515	69,515		69,515
Total Revenue	\$ 50,904	\$ 88,200	\$ 82,005	\$ 82,005		82,005
Services & Supplies	\$ 58,232	\$ 21,104	\$ 142,611	\$ 142,611		142,611
Other Charges	1,419	1,404	-	-		-
Other Financing Uses	-	-	7,338	7,338		7,338
Appropriation for Contingencies	-	-	656,585	656,585		766,595
Total Expenditures / Appropriations	\$ 59,651	\$ 22,508	\$ 806,534	\$ 806,534		916,544
Net Cost	\$ 8,747	\$ (65,692)	\$ 724,529	\$ 724,529		834,539

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Kensington Square Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 13,366	\$ 14,525	\$ 10,050	\$ 10,050		10,050
Revenue From Use of Money and Property	(5,598)	2,147	1,400	1,400		1,400
Intergovernmental - State	64	66	65	65		65
Charges For Current Services	56,108	62,800	66,045	66,045		66,045
Total Revenue	\$ 63,940	\$ 79,538	\$ 77,560	\$ 77,560		77,560
Services & Supplies	\$ 43,100	\$ 49,190	\$ 66,042	\$ 66,042		66,042
Other Charges	5	-	-	-		-
Other Financing Uses	-	-	2,320	2,320		2,320
Appropriation for Contingencies	-	-	240,879	240,879		243,271
Total Expenditures / Appropriations	\$ 43,105	\$ 49,190	\$ 309,241	\$ 309,241		311,633
Net Cost	\$ (20,835)	\$ (30,348)	\$ 231,681	\$ 231,681		234,073

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Oak Knoll Manor Sewer				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 4,194	\$ 4,848	\$ 3,353	\$ 3,353		3,353
Revenue From Use of Money and Property	(4,793)	1,789	1,180	1,180		1,180
Intergovernmental - State	20	22	22	22		22
Charges For Current Services	110,175	89,339	98,610	98,610		98,610
Total Revenue	\$ 109,596	\$ 95,998	\$ 103,165	\$ 103,165		103,165
Services & Supplies	\$ 101,144	\$ 84,735	\$ 130,183	\$ 130,183		130,183
Other Charges	409	401	-	-		-
Other Financing Uses	-	-	3,700	3,700		3,700
Appropriation for Contingencies	-	-	142,862	142,862		149,683
Total Expenditures/Appropriations	\$ 101,553	\$ 85,136	\$ 276,745	\$ 276,745		283,566
Net Cost	\$ (8,043)	\$ (10,862)	\$ 173,580	\$ 173,580		180,401

State Controller Schedules County Budget Act January 2010					County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11					Schedule 15	
					Crystal Springs Sani District						
1	2	3	4	5							
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors							
Taxes	\$ 65,898	\$ 71,162	\$ 48,560	\$ 48,560							
Revenue From Use of Money and Property	(26,126)	13,396	6,000	6,000							
Intergovernmental - State	312	317	313	313							
Charges For Current Services	1,370,243	1,526,572	1,522,295	1,824,578							
Miscellaneous Revenues	3,379	-	-	-							
Total Revenue	\$ 1,413,706	\$ 1,611,447	\$ 1,577,168	\$ 1,879,451							
Services & Supplies	\$ 808,005	\$ 1,158,053	\$ 1,939,796	\$ 1,939,796							
Other Charges	237,474	223,549	210,724	728,724							
Capital Assets Infrastructure - Water & Sewer	-	-	500,000	500,000							
Other Financing Uses	-	-	47,071	47,071							
Appropriation for Contingencies	-	-	248,234	262,086							
Total Expenditures/Appropriations	\$ 1,045,479	\$ 1,381,602	\$ 2,945,825	\$ 3,471,677							
Net Cost	\$ (368,227)	\$ (229,845)	\$ 1,368,657	\$ 1,598,226							

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies			Devonshire Co Sani District	
January 2010		Financing Sources and Uses by Budget Unit by Object			Fiscal Year 2010-11	
1 Detail by Revenue Category and Expenditure Object	2 2008-09 Actuals	3 2009-10 Actual Estimated		4 2010-11 Recommended Budget	5 2010-11 Adopted by the Board of Supervisors	
		<input checked="" type="checkbox"/>	<input type="checkbox"/>			
Taxes	\$ 32,440	\$ 34,952	\$ 23,911	\$ 23,911	23,911	
Revenue From Use of Money and Property	(14,350)	5,486	3,320	3,320	3,320	
Intergovernmental - State	154	156	154	154	154	
Charges For Current Services	209,735	235,467	264,138	264,138	264,138	
Total Revenue	\$ 227,979	\$ 276,061	\$ 291,523	\$ 291,523	\$ 291,523	
Services & Supplies	\$ 179,929	\$ 59,172	\$ 304,390	\$ 304,390	304,390	
Other Charges	20	-	-	-	-	
Capital Assets Infrastructure - Water & Sewer	-	-	130,000	130,000	130,000	
Other Financing Uses	-	-	9,188	9,188	9,188	
Appropriation for Contingencies	-	-	349,235	349,235	557,164	
Total Expenditures/Appropriations	\$ 179,949	\$ 59,172	\$ 792,813	\$ 792,813	\$ 1,000,742	
Net Cost	\$ (48,030)	\$ (216,889)	\$ 501,290	\$ 501,290	\$ 709,219	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Scenic Heights Co Sani District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 1,583	\$ 1,628	\$ 1,093	\$ 1,093		1,093
Revenue From Use of Money and Property	(1,013)	403	300	300		300
Intergovernmental - State	7	7	7	7		7
Charges For Current Services	37,980	46,826	49,184	49,184		49,184
Total Revenue	\$ 38,557	\$ 48,864	\$ 50,584	\$ 50,584		50,584
Services & Supplies	\$ 28,079	\$ 31,620	\$ 77,667	\$ 77,667		77,667
Other Charges	4	-	-	-		-
Other Financing Uses	-	-	1,818	1,818		1,818
Appropriation for Contingencies	-	-	847	847		31,416
Total Expenditures/Appropriations	\$ 28,083	\$ 31,620	\$ 80,332	\$ 80,332		110,901
Net Cost	\$ (10,474)	\$ (17,244)	\$ 29,748	\$ 29,748		60,317

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Edgewood Sewer Maintenance				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Revenue From Use of Money and Property	\$ (1,540)	\$ 169	\$ 130	\$ 130	\$ 130	
Charges For Current Services	4,278	4,550	4,250	4,250	4,250	
Total Revenue	\$ 2,738	\$ 4,719	\$ 4,380	\$ 4,380	\$ 4,380	
Services & Supplies	\$ 35,436	\$ 2,025	\$ 15,133	\$ 15,133	\$ 15,133	
Other Financing Uses	-	-	565	565	565	
Appropriation for Contingencies	-	-	3,826	3,826	7,292	
Total Expenditures/Appropriations	\$ 35,436	\$ 2,025	\$ 19,524	\$ 19,524	\$ 22,990	
Net Cost	\$ 32,698	\$ (2,694)	\$ 15,144	\$ 15,144	\$ 18,610	

State Controller Schedules		County of San Mateo		Schedule 15	
County Budget Act		Special Districts and Other Agencies			
January 2010		Financing Sources and Uses by Budget Unit by Object			
		Fiscal Year 2010-11			
		Sewer Districts Clearing Fund			
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5	
Other Financing Sources	\$ -	\$ -	\$ -	\$ 528,824	\$ 528,824
Total Revenue	\$ -	\$ -	\$ -	\$ 528,824	\$ 528,824
Services & Supplies	775,163	992,192	937,846	937,846	937,846
Other Charges	11,899	11,752	15,786	15,786	15,786
Capital Assets Equipment	-	-	528,824	528,824	528,824
Intrafund Transfers	(787,062)	(1,003,944)	(953,632)	(953,632)	(953,632)
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ 528,824	\$ 528,824
Net Cost	\$ -	\$ -	\$ -	\$ -	\$ -

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Sewer Districts Maintenance Fund				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ 3,122	\$ 1,720	\$ -	\$ -		
Charges For Current Services	4,536	917	-	-		
Interfund Revenue	791,315	859,947	1,050,301	1,050,301		
Miscellaneous Revenues	18,250	-	-	-		
Total Revenue	\$ 817,223	\$ 862,584	\$ 1,050,301	\$ 1,050,301	1,050,301	
Salaries & Benefits	\$ 787,228	\$ 830,413	\$ 860,962	\$ 860,962	860,962	
Services & Supplies	\$ 7,796	\$ 26,909	\$ 121,820	\$ 121,820	121,820	
Other Charges	22,199	5,262	67,519	67,519	67,519	
Total Expenditures/Appropriations	\$ 817,223	\$ 862,584	\$ 1,050,301	\$ 1,050,301	1,050,301	
Net Cost	\$ -	\$ -	\$ -	\$ -	-	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Baywood Park Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	1	2	3	4	5	
		2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
Revenue From Use of Money and Property	\$	(36) \$	11 \$	10 \$	10	
Total Revenue	\$	(36) \$	11 \$	10 \$	10	
Services & Supplies	\$	3 \$	7 \$	500 \$	500	
Appropriation for Contingencies		-	-	108	606	
Total Expenditures/Appropriations	\$	3 \$	7 \$	608 \$	1,106	
Net Cost	\$	39 \$	(4) \$	598 \$	1,096	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Camp-Bel Uni Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	2,969 \$	3,209 \$	2,531 \$	2,531	\$ 2,531
Revenue From Use of Money and Property		(1,548)	494	400	400	400
Intergovernmental - State		16	17	16	16	16
Total Revenue		1,437	3,720	2,947	2,947	2,947
Services & Supplies	\$	109 \$	223 \$	17,150 \$	17,150	\$ 17,150
Appropriation for Contingencies		-	-	31,984	31,984	\$ 39,301
Total Expenditures/Appropriations	\$	109 \$	223 \$	49,134 \$	49,134 \$	56,451
Net Cost	\$	(1,328) \$	(3,497) \$	46,187 \$	46,187 \$	53,504

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Enchanted Hills Drain Maint				
Detail by Revenue Category and Expenditure Object	1	2008-09 Actuals	2009-10 Actual	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
		2	Estimated			4
Taxes		\$ 2,822	\$ 1,749	\$ 1,550	\$ 1,550	
Revenue From Use of Money and Property		(182)	93	70	70	
Intergovernmental - State		10	10	10	10	
Total Revenue		\$ 2,650	\$ 1,852	\$ 1,630	\$ 1,630	
Services & Supplies		\$ 13	\$ 26	\$ 2,050	\$ 2,050	
Appropriation for Contingencies		-	-	8,414	10,365	
Total Expenditures/Appropriations		\$ 13	\$ 26	\$ 10,464	\$ 12,415	
Net Cost		\$ (2,637)	\$ (1,826)	\$ 8,834	\$ 10,785	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Harbor Ind Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	1	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
		2	3	4	5	
Revenue From Use of Money and Property	\$	(413)	120	\$	-	\$
Total Revenue	\$	(413)	120	\$	-	\$
Appropriation for Contingencies	\$	-	\$	-	\$	12,517
Total Expenditures / Appropriations	\$	-	\$	-	\$	12,517
Net Cost	\$	413	(120)	\$	12,397	\$

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Highlands Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	1	2008-09	2009-10	2010-11	2010-11	Adopted by the Board of Supervisors
		Actuals	Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>			
		2	3	4	5	
Taxes		\$ 568	\$ 601	\$ 413	\$ 413	413
Revenue From Use of Money and Property		(769)	231	170	170	170
Intergovernmental - State		3	3	2	2	2
Total Revenue	\$	(198)	\$ 835	\$ 585	\$ 585	585
Services & Supplies	\$	39	79	6,050	6,050	6,050
Appropriation for Contingencies		-	-	14,961	14,961	19,005
Total Expenditures/Appropriations	\$	39	79	21,011	\$ 21,011	25,055
Net Cost	\$	237	(756)	\$ 20,426	\$ 20,426	24,470

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Palo Alto Garden Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Services & Supplies	\$ -	\$ -	\$ -	\$ 17	\$ 17	16
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ 17	\$ 17	16
Net Cost	\$ -	\$ -	\$ -	\$ 17	\$ 17	16

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Sequoia Drainage Maintenance				
Detail by Revenue Category and Expenditure Object	1	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
Taxes		\$ 2,733	\$ 3,050	\$ 1,744	\$ 1,744	1,744
Revenue From Use of Money and Property		(1,512)	481	340	340	340
Intergovernmental - State		11	11	12	12	12
Total Revenue		\$ 1,232	\$ 3,542	\$ 2,096	\$ 2,096	2,096
Services & Supplies		\$ 70	\$ 143	\$ 11,000	\$ 11,000	11,000
Appropriation for Contingencies		-	-	34,138	43,149	43,149
Total Expenditures/Appropriations		\$ 70	\$ 143	\$ 45,138	\$ 54,149	54,149
Net Cost		\$ (1,162)	\$ (3,399)	\$ 43,042	\$ 52,053	52,053

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Univ Hts Area Drain Maintenance				
Detail by Revenue Category and Expenditure Object	1	2008-09	2009-10	2010-11	2010-11	
		Actuals	Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	Recommended Budget	Adopted by the Board of Supervisors	
		2	3	4	5	
Taxes	\$	14,713	15,844	13,808	13,808	
Revenue From Use of Money and Property		(6,142)	2,014	1,380	1,380	
Intergovernmental - State		86	90	88	88	
Total Revenue	\$	8,657	17,948	15,276	15,276	
Services & Supplies	\$	194	396	30,400	30,400	
Appropriation for Contingencies		-	-	184,217	204,844	
Total Expenditures/Appropriations	\$	194	396	214,617	235,244	
Net Cost	\$	(8,463)	(17,552)	199,341	219,988	

State Controller Schedules		County of San Mateo		Schedule 15	
County Budget Act		Special Districts and Other Agencies			
January 2010		Financing Sources and Uses by Budget Unit by Object			
		Fiscal Year 2010-11			
		Colma Creek Flood Cont Zone			
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
	1	2	3	4	5
Taxes	\$	561,915	616,877	474,605	474,605
Revenue From Use of Money and Property		(213,577)	64,374	46,660	46,660
Intergovernmental - State		3,910	3,770	3,611	3,611
Intergovernmental - Federal		52	53	-	-
Miscellaneous Revenues		226	-	-	-
Other Financing Sources		2,040,000	2,560,000	2,580,000	2,580,000
Total Revenue	\$	2,392,526	3,245,074	3,104,876	3,104,876
Services & Supplies	\$	312,891	278,613	1,036,300	1,036,300
Other Charges		283,505	282,552	349	349
Capital Assets Land		1,386	14,474	-	-
Capital Assets Infrastructure -Flood Control		198,736	129,072	4,000,000	4,000,000
Non-Capitalized Cost		-	-	1,500,000	1,500,000
Other Financing Uses		1,513,061	1,508,059	1,512,071	1,512,071
Appropriation for Contingencies		-	-	3,127,429	3,989,145
Total Expenditures/Appropriations	\$	2,309,579	2,212,770	11,176,149	12,037,865
Net Cost	\$	(82,947)	(1,032,304)	8,071,273	8,932,989

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Colma Crk Flood Cont Zone 1				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> Estimated <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 129,899	\$ 132,622	\$ 107,046	\$ 107,046		107,046
Revenue From Use of Money and Property	(3,330)	1,828	970	970		970
Intergovernmental - State	896	909	866	866		866
Total Revenue	\$ 127,465	\$ 135,359	\$ 108,882	\$ 108,882		108,882
Other Financing Uses	\$ 120,000	\$ 140,000	\$ 170,000	\$ 170,000		170,000
Appropriation for Contingencies	-	-	63,058	63,058		76,581
Total Expenditures/Appropriations	\$ 120,000	\$ 140,000	\$ 233,058	\$ 233,058		246,581
Net Cost	\$ (7,465)	\$ 4,641	\$ 124,176	\$ 124,176		137,699

State Controller Schedules		County of San Mateo				
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Colma Creek Flood Cont Zone 2				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 546,871	\$ 557,689	\$ 501,143	\$ 501,143	501,143	
Revenue From Use of Money and Property	(13,684)	8,353	4,560	4,560	4,560	
Intergovernmental - State	6,499	6,567	6,139	6,139	6,139	
Intergovernmental - Federal	310	314	-	-	-	
Total Revenue	\$ 539,996	\$ 572,923	\$ 511,842	\$ 511,842	\$ 511,842	
Other Financing Uses	\$ 420,000	\$ 420,000	\$ 910,000	\$ 910,000	910,000	
Appropriation for Contingencies	-	-	413,983	413,983	426,406	
Total Expenditures / Appropriations	\$ 420,000	\$ 420,000	\$ 1,323,983	\$ 1,323,983	\$ 1,336,406	
Net Cost	\$ (119,996)	\$ (152,923)	\$ 812,141	\$ 812,141	\$ 824,564	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Colma Creek Flood Cont Zone 3				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$	1,327,689	1,273,400	1,184,037	1,184,037	
Revenue From Use of Money and Property		(24,854)	12,917	6,180	6,180	
Intergovernmental - State		8,429	7,964	7,837	7,837	
Total Revenue	\$	1,311,264	1,294,281	1,198,054	1,198,054	1,198,054
Other Financing Uses	\$	1,500,000	2,000,000	1,500,000	1,500,000	1,200,000
Appropriation for Contingencies		-	-	395,564	395,564	202,304
Total Expenditures/Appropriations	\$	1,500,000	2,000,000	1,895,564	1,895,564	1,402,304
Net Cost	\$	188,736	705,719	697,510	697,510	204,250

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Ravenswood Slough FI Cont Zone				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 6,159	\$ 6,503	\$ 4,523	\$ 4,523	4,523	
Revenue From Use of Money and Property	(8,638)	2,596	1,810	1,810	1,810	
Intergovernmental - State	55	53	43	43	43	
Total Revenue	(2,424)	9,152	6,376	6,376	6,376	6,376
Services & Supplies	\$ 143	\$ 313	\$ 21,000	\$ 21,000	21,000	
Other Charges	-	-	4,500	4,500	4,500	
Appropriation for Contingencies	-	-	234,046	234,046	256,167	
Total Expenditures/Appropriations	143	313	259,546	259,546	281,667	
Net Cost	2,567	(8,839)	253,170	253,170	275,291	

State Controller Schedules
 County Budget Act
 January 2010

County of San Mateo
 Special Districts and Other Agencies
 Financing Sources and Uses by Budget Unit by Object
 Fiscal Year 2010-11

Detail by Revenue Category and Expenditure Object	2008-09 Actuals		2009-10 Actual Estimated		2010-11 Recommended Budget		2010-11 Adopted by the Board of Supervisors	
	1	2	3	<input checked="" type="checkbox"/> Actual <input type="checkbox"/> Estimated	4	5	6	7

Revenue From Use of Money and Property \$ (32,992) \$ 9,436 \$ 7,010 \$ 7,010 \$ 7,010

Other Financing Sources 150,000 150,000 150,000 150,000 150,000

Total Revenue \$ 117,008 \$ 159,436 \$ 157,010 \$ 157,010

Services & Supplies \$ 71,368 \$ 68,182 \$ 624,320 \$ 624,320

Appropriation for Contingencies - - 319,441 319,441 657,187

Total Expenditures/Appropriations \$ 71,368 \$ 68,182 \$ 943,761 \$ 1,281,507

Net Cost \$ (45,640) \$ (91,254) \$ 788,751 \$ 1,124,497

San Bruno Ck Flood Cont Zone 1

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		San Bruno Ck Flood Cont Zone 2				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 214,189	\$ 196,931	\$ 177,424	\$ 177,424		
Revenue From Use of Money and Property	(9,060)	3,848	2,230	2,230		
Intergovernmental - State	1,522	1,405	1,361	1,361		
Total Revenue	\$ 206,651	\$ 202,184	\$ 181,015	\$ 181,015		181,015
Services & Supplies	\$ 57,349	\$ 68,205	\$ 145,200	\$ 145,200		
Other Financing Uses	150,000	150,000	150,000	150,000		
Appropriation for Contingencies	-	-	175,571	175,571		
Total Expenditures/Appropriations	\$ 207,349	\$ 218,205	\$ 470,771	\$ 470,771		493,789
Net Cost	\$ 698	\$ 16,021	\$ 289,756	\$ 289,756		312,774

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		San Francisco Creek Flood Zone				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 223,620	\$ 238,660	\$ 212,267	\$ 212,267		212,267
Revenue From Use of Money and Property	(70,984)	20,452	14,350	14,350		14,350
Intergovernmental - State	1,328	1,385	1,367	1,367		1,367
Miscellaneous Revenues	48,175	-	-	-		-
Total Revenue	\$ 202,139	\$ 260,497	\$ 227,984	\$ 227,984		227,984
Services & Supplies	\$ 30,082	\$ 29,517	\$ 52,800	\$ 52,800		52,800
Other Charges	195,544	311,859	1,515,735	1,515,735		1,515,735
Appropriation for Contingencies	-	-	791,343	791,343		741,313
Total Expenditures/Appropriations	\$ 225,626	\$ 341,376	\$ 2,359,878	\$ 2,359,878		2,309,848
Net Cost	\$ 23,487	\$ 80,879	\$ 2131,894	\$ 2131,894		2,081,864

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		San Mateo Co Flood Cont Z1				
1	Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated		2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors
			<input checked="" type="checkbox"/>	<input type="checkbox"/>		
		2	3	4	5	
	Revenue From Use of Money and Property	\$ (757)	\$ 219	\$ 160	\$ 160	160
Total Revenue		\$ (757)	\$ 219	\$ 160	\$ 160	160
	Other Charges	\$ -	\$ -	\$ 3,000	\$ 3,000	3,000
	Appropriation for Contingencies	-	-	17,009	17,009	20,075
Total Expenditures/Appropriations		\$ -	\$ -	\$ 20,009	\$ 20,009	23,075
Net Cost		\$ 757	\$ (219)	\$ 19,849	\$ 19,849	22,915

State Controller Schedules **Schedule 15**
County of San Mateo
 Special Districts and Other Agencies
 Financing Sources and Uses by Budget Unit by Object
 Fiscal Year 2010-11
 Belmont Lighting District

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5

Taxes	\$ 7,222	\$ 7,811	\$ 4,995	\$ 4,995
Revenue From Use of Money and Property	(4,649)	1,396	1,000	1,000
Intergovernmental - State	33	33	32	32
Miscellaneous Revenues	45	-	-	-
Total Revenue	\$ 2,651	\$ 9,240	\$ 6,027	\$ 6,027

Services & Supplies	\$ 3,231	\$ 7,726	\$ 43,550	\$ 43,550
Appropriation for Contingencies	-	-	72,311	108,671

Total Expenditures/Appropriations	\$ 3,231	\$ 7,726	\$ 115,861	\$ 152,221
Net Cost	\$ 580	\$ (1,514)	\$ 109,834	\$ 146,194

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies			Colma Lighting District	
January 2010		Financing Sources and Uses by Budget Unit by Object			Fiscal Year 2010-11	
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 128,810	\$ 132,866	\$ 87,331	\$ 87,331		87,331
Revenue From Use of Money and Property	(26,733)	7,882	5,500	5,500		5,500
Intergovernmental - State	602	570	562	562		562
Miscellaneous Revenues	726	-	-	-		-
Total Revenue	\$ 103,405	\$ 141,318	\$ 93,393	\$ 93,393		93,393
Services & Supplies	\$ 205,023	\$ 115,542	\$ 220,500	\$ 220,500		220,500
Capital Assets Infrastructure - Lighting	-	66,147	100,000	100,000		100,000
Appropriation for Contingencies	-	-	490,959	490,959		532,202
Total Expenditures/Appropriations	\$ 205,023	\$ 181,689	\$ 811,459	\$ 811,459		852,702
Net Cost	\$ 101,618	\$ 40,371	\$ 718,066	\$ 718,066		759,309

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Granada Hwy Lighting Dist				
Detail by Revenue Category and Expenditure Object		2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
1	2	3	4	5		
Taxes	\$ 56,468	\$ 56,934	\$ 50,869	\$ 50,869	\$ 50,869	
Revenue From Use of Money and Property	(18,939)	5,973	4,200	4,200	4,200	
Intergovernmental - State	337	332	328	328	328	
Total Revenue	\$ 38,053	\$ 63,239	\$ 55,397	\$ 55,397	\$ 55,397	
Services & Supplies	\$ 24,768	\$ 29,802	\$ 39,200	\$ 39,200	\$ 39,200	
Appropriation for Contingencies	-	-	649,084	649,084	659,238	
Total Expenditures/Appropriations	\$ 24,768	\$ 29,802	\$ 688,284	\$ 688,284	\$ 698,438	
Net Cost	\$ (13,285)	\$ (33,437)	\$ 632,887	\$ 632,887	\$ 643,041	

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies			Emerald Lake Lighting Dist	
January 2010		Financing Sources and Uses by Budget Unit by Object			Fiscal Year 2010-11	
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 235,629	\$ 254,795	\$ 167,742	\$ 167,742		
Revenue From Use of Money and Property	(66,456)	22,251	15,100	15,100		
Intergovernmental - State	1,090	1,095	1,080	1,080		
Miscellaneous Revenues	483	-	-	-		
Total Revenue	\$ 170,746	\$ 278,141	\$ 183,922	\$ 183,922		183,922
Services & Supplies	\$ 55,786	\$ 57,644	\$ 66,000	\$ 66,000		66,000
Appropriation for Contingencies	-	-	2,558,412	2,558,412		2,561,222
Total Expenditures/Appropriations	\$ 55,786	\$ 57,644	\$ 2,624,412	\$ 2,624,412		2,627,222
Net Cost	\$ (114,960)	\$ (220,497)	\$ 2,440,490	\$ 2,440,490		2,443,300

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Enchanted Hills Lighting Dist				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 9,267	\$ 11,407	\$ 7,561	\$ 7,561		7,561
Revenue From Use of Money and Property	(3,556)	1,142	800	800		800
Intergovernmental - State	48	49	49	49		49
Miscellaneous Revenues	45	-	-	-		-
Total Revenue	\$ 5,804	\$ 12,598	\$ 8,410	\$ 8,410		8,410
Services & Supplies	\$ 2,781	\$ 3,081	\$ 10,550	\$ 10,550		10,550
Appropriation for Contingencies	-	-	120,439	120,439		122,407
Total Expenditures/Appropriations	\$ 2,781	\$ 3,081	\$ 130,989	\$ 130,989		132,957
Net Cost	\$ (3,023)	\$ (9,517)	\$ 122,579	\$ 122,579		124,547

State Controller Schedules **Schedule 15**
County of San Mateo
 Special Districts and Other Agencies
 Financing Sources and Uses by Budget Unit by Object
 Fiscal Year 2010-11

La Honda Lighting District

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	<input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors
1	2	3		4	5

Taxes	\$ 14,607	\$ 15,617		\$ 9,405	\$ 9,405
Revenue From Use of Money and Property	(5,307)	1,722		1,200	1,200
Intergovernmental - State	62	61		60	60
Miscellaneous Revenues	51	-		-	-

Total Revenue	\$ 9,413	\$ 17,400		\$ 10,665	\$ 10,665
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Services & Supplies	\$ 2,655	\$ 5,816		\$ 7,300	\$ 7,300
Appropriation for Contingencies	-	-		187,632	189,251

Total Expenditures / Appropriations	\$ 2,655	\$ 5,816		\$ 194,932	\$ 196,551
Net Cost	\$(6,759)	\$(11,594)		\$ 184,267	\$ 185,886

State Controller Schedules		County of San Mateo		Schedule 15	
County Budget Act		Special Districts and Other Agencies			
January 2010		Financing Sources and Uses by Budget Unit by Object			
		Fiscal Year 2010-11			
		Menlo Park Lighting District			
1	2	3	4	5	
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors	
Taxes	\$ 299,992	\$ 324,318	\$ 200,731	\$ 200,731	200,731
Revenue From Use of Money and Property	(44,618)	16,060	11,000	11,000	11,000
Intergovernmental - State	1,322	1,310	1,292	1,292	1,292
Miscellaneous Revenues	875	247	-	-	-
Total Revenue	\$ 257,571	\$ 341,935	\$ 213,023	\$ 213,023	213,023
Services & Supplies	\$ 111,082	\$ 121,359	\$ 246,500	\$ 246,500	246,500
Other Charges	16,341	16,341	-	-	-
Appropriation for Contingencies	-	-	1,689,769	1,774,067	1,774,067
Total Expenditures/Appropriations	\$ 127,423	\$ 137,700	\$ 1,936,269	\$ 2,020,567	2,020,567
Net Cost	\$ (130,148)	\$ (204,235)	\$ 1,723,246	\$ 1,807,544	1,807,544

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Montara Lighting District				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
	1	2	3	4	5	
Taxes	\$ 115,021	\$ 125,299	\$ 75,136	\$ 75,136		75,136
Revenue From Use of Money and Property	(34,912)	11,574	8,000	8,000		8,000
Intergovernmental - State	492	1,072	484	484		484
Miscellaneous Revenues	306	-	-	-		-
Total Revenue	\$ 80,907	\$ 137,945	\$ 83,620	\$ 83,620		83,620
Services & Supplies	\$ 21,504	\$ 42,976	\$ 68,000	\$ 68,000		68,000
Other Charges	6,768	6,768	-	-		-
Appropriation for Contingencies	-	-	1,266,871	1,266,871		1,276,317
Total Expenditures/Appropriations	\$ 28,272	\$ 49,744	\$ 1,334,871	\$ 1,334,871		1,344,317
Net Cost	\$ (52,635)	\$ (88,201)	\$ 1,251,251	\$ 1,251,251		1,260,697

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Pescadero Lighting District				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated <input checked="" type="checkbox"/> <input type="checkbox"/>	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Taxes	\$ 13,955	\$ 14,870	\$ 8,479	\$ 8,479		8,479
Revenue From Use of Money and Property	(4,457)	1,443	1,000	1,000		1,000
Intergovernmental - State	57	55	45	45		45
Miscellaneous Revenues	43	-	-	-		-
Total Revenue	\$ 9,598	\$ 16,368	\$ 9,524	\$ 9,524		9,524
Services & Supplies	\$ 4,604	\$ 6,946	\$ 10,200	\$ 10,200		10,200
Appropriation for Contingencies	-	-	152,530	154,609		154,609
Total Expenditures/Appropriations	\$ 4,604	\$ 6,946	\$ 162,730	\$ 164,809		164,809
Net Cost	\$ (4,994)	\$ (9,422)	\$ 153,206	\$ 155,286		155,286

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Ravenswood Lighting District				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Services & Supplies	\$ -	\$ -	\$ -	\$ 2	\$ 2	2
Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ 2	\$ 2	2
Net Cost	\$ -	\$ -	\$ -	\$ 2	\$ 2	2

Schedule 15

County of San Mateo

Special Districts and Other Agencies

Financing Sources and Uses by Budget Unit by Object

Fiscal Year 2010-11

Lighting District Clearing Fund

Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated		2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors
1	2	3	4	5	

Services & Supplies	\$ 72,153	\$ 69,364	\$ 94,800	\$ 94,800
Intrafund Transfers	(72,153)	(69,364)	(94,800)	(94,800)
Appropriation for Contingencies	-	-	-	-

Total Expenditures/Appropriations	\$ -	\$ -	\$ -	\$ -
Net Cost	\$ -	\$ -	\$ -	\$ -

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Highlands Landscape District				
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
Taxes	\$ 7,819	\$ 7,847	\$ 7,129	\$ 7,129		7,129
Revenue From Use of Money and Property	(1,583)	529	360	360		360
Intergovernmental - State	47	47	46	46		46
Total Revenue	\$ 6,283	\$ 8,423	\$ 7,535	\$ 7,535		7,535
Services & Supplies	\$ 522	\$ 528	\$ 4,740	\$ 4,740		4,740
Total Expenditures/Appropriations	\$ 522	\$ 528	\$ 4,740	\$ 4,740		4,740
Net Cost	\$ (5,761)	\$ (7,895)	\$ (2,795)	\$ (2,795)		(2,795)

State Controller Schedules		County of San Mateo			Schedule 15	
County Budget Act		Special Districts and Other Agencies				
January 2010		Financing Sources and Uses by Budget Unit by Object				
		Fiscal Year 2010-11				
		Alameda de las Pulgas Tree Maintenance				
1	2	3	4	5		
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
Revenue From Use of Money and Property	\$ (1,135)	\$ 332	\$ 200	\$ 200		200
Charges For Current Services	11,668	11,638	11,614	11,614		11,614
Total Revenue	\$ 10,533	\$ 11,969	\$ 11,814	\$ 11,814		11,814
Services & Supplies	\$	\$ 3,282	\$ 29,200	\$ 29,200		29,200
Appropriation for Contingencies	-	-	3,573	3,573		23,142
Total Expenditures Appropriations	\$ 13,520	\$ 3,282	\$ 32,773	\$ 32,773		52,342
Net Cost	\$ 2,987	\$ (8,667)	\$ 20,969	\$ 20,969		40,528

State Controller Schedules County Budget Act January 2010		County of San Mateo Special Districts and Other Agencies Financing Sources and Uses by Budget Unit by Object Fiscal Year 2010-11			Schedule 15	
Detail by Revenue Category and Expenditure Object	2008-09 Actuals	2009-10 Actual Estimated	2010-11 Recommended Budget	2010-11 Adopted by the Board of Supervisors		
1	2	3	4	5		
		<input checked="checked" type="checkbox"/> <input type="checkbox"/>				

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GLOSSARY OF BUDGET TERMS

COUNTY OF SAN MATEO FY 2010-11 and FY 2011-12 ADOPTED BUDGET



County Summaries

Healthy Community

Prosperous Community

Liveable Community

Environmentally
Conscious Community

Collaborative
Community

Final Fund Balance
Adjustments

Controller's
Schedules

Glossary of
Budget Terms

SHARED VISION 2025



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.



Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.



Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.



Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.



Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.



Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

GLOSSARY OF BUDGET TERMS

Adopted Budget - The Budget that is finally adopted by the Board of Supervisors in September after the State budget is adopted and the impact of the State budget can be assessed and included in the County budget.

Appropriation - An expenditure authorization granted by the Board of Supervisors from a specific fund to a specific Budget Unit. Appropriation authority is granted at the object level: Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets, Other Financing Uses and Intrafund Transfers.

Authorized Positions (Salary Resolution) - The number of permanent full-time and permanent part-time positions authorized by the Board of Supervisors (excludes extra-help). This represents the maximum number of permanent positions which may be filled at any one time.

Balanced Budget - A budget where Total Sources, including Fund Balances, equal Total Requirements, including Reserves and Contingencies, for each appropriated fund.

Budget Unit - A distinct fiscal and organizational entity within the County budget which has a mission and/or funding source sufficiently unique to require a separate legal appropriation from the Board of Supervisors. Budget Units are generally at the department or major division level of an organization.

Budget Unit Summary - Format used in budget book to show major categories of revenues and appropriations for a budget unit.

CAFR – the Comprehensive Annual Financial Report represents the culmination of all budgeting and accounting activities engaged in by management during the prior year, covering all funds of the County, its component units and its financial transactions.

CalWORKs – California Work Opportunity and Responsibilities to Kids; California's welfare-to-work program established by the State Welfare to Work Act of 1997. The program, which replaced AFDC, makes welfare a temporary source of assistance by putting a five-year life-time limit on a receipt of benefits and mandating work requirements

Capital Project - A major one-time outlay of funds for land and/or building acquisition or construction, structural improvements or non-structural renovations to County facilities. Large-scale projects may extend over more than one fiscal year. Capital Projects may be financed from a variety of funding sources and are budgeted in the Fixed Assets expenditure category.

Contingencies – An appropriation category for economic uncertainties, emergencies and unanticipated mid-year funding losses. The minimum General Fund appropriation for contingencies required under the County Reserves Policy is three percent of General Fund net appropriations. Funds budgeted in this category can not be expended without four-fifths vote approval from the Board of Supervisors.

Departmental Reserves – An appropriation category for departments to budget funds which are unexpended in previous years and/or unobligated in the current year. The minimum Departmental Reserves requirement under the County Reserves Policy is two percent of budgeted Net Appropriations. Funds budgeted in this category can not be expended without approval from the Board of Supervisors.

Enterprise Fund - (1) A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, gas and electric utilities, airports, parking garages or transit systems). In this case the governing body intends that costs (i.e., expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges. (2) A fund established because the governing body has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

Expenditure - Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

Extra Help - Temporary employees of the County who are not included in the Salary Ordinance. These employees do not receive benefits (i.e., medical, dental, life insurance and paid vacation time).

Final Budget Change – A common description of any change made after the Recommended Budget has been submitted to the Board of Supervisors. Changes usually include corrections and updated revenue/appropriation amounts, and are brought to the Board in the form of "colored sheets" during June budget hearings and September for final budget approval.

Fiscal Year - A 12-month accounting period which differs from the calendar year. In San Mateo County, the fiscal year runs July 1 through the following June 30. During the fiscal year, revenues are realized, obligations are incurred, encumbrances are made and appropriations are expended.

Fixed Assets - Long-lived tangible assets (over the value of \$5,000) obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, and improvements other than buildings and land. In the private sector, these assets are referred to most often as property, plant and equipment.

Full-Time Equivalent (FTE) - This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to 2,080 hours a year (40 hours/week x 52 weeks). For example: Two full-time positions (40 hours per week), two part-time positions (20 hours per week) and one (.80) part-time position (32 hours per week), equals 3.8 FTE. However, this would represent five authorized positions in the salary resolution.

FTE Equivalent	
2 - Full-time positions (40 hours a week) =	2.0
2 - Part-time position (20 hours a week) =	1.0
1 - Part-time position (32 hours a week) =	<u>.8</u> (32/40 =.8)
TOTAL:	3.8

Fund - A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance - The difference between fund assets and fund liabilities remaining at year-end. For budgetary purposes, this represents the sum of over-realized or unanticipated revenues and unspent appropriations or reserves at the end of each fiscal year.

Funding Adjustments – The section of the Program Plan and Budget that follows the Resource Allocation Summary table and describes key changes to Total Sources and Total Requirements, and the impact of those changes on a programs financial and operational performance from one budget year to the next. Types of changes include adjustments to Salaries and Benefits for negotiated increases and position changes, changes to operating levels, one-time expenditure outlays for goods or contractual services, and increased revenues from new or increased fees.

General Fund - The major County operating fund used to account for all financial sources and uses, except those required to be accounted for in another fund.

Gross Appropriations - Total authorized appropriations for a budget unit. It is the sum of Salaries and Benefits, Services and Supplies, Other Charges, Fixed Assets and Other Financing Uses.

IFAS - Integrated Fund Accounting System. Financial software that is maintained by the Controller's Office and used by the County for daily accounting purposes such as general ledger, accounts payable, job costing, purchasing and deposits, as well as budget monitoring.

Interfund Revenue - Transfers of costs between different funds; is recorded as Interfund Revenue by the organization on the receiving end of the transfer.

Intergovernmental Revenues - Revenues from other governmental jurisdictions in the form of grants, entitlements, shared revenues or payments in lieu of taxes. The County receives Intergovernmental Revenue from Federal, State and other local government agencies.

Internal Service Charge - Annual budgetary charges from servicing departments (such as Information Services, Public Works, Employee and Public Services), reimbursing costs incurred in the provision of internal County services to the departments receiving the services. For servicing organizations, the reimbursement is reflected as Intrafund Transfers offsetting their Gross Appropriation (from General Fund departments) or as Revenue (from non-General Fund departments). Services provided by these departments include technology support, telephone services, facilities maintenance and insurance.

Internal Service Funds – One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g. vehicle/fleet maintenance) would have an amount budgeted in Other Charges for such services.

Intrafund Transfers - Accounting mechanism to show expenditure transfers or reimbursements between operations *within the same fund* (the most common example is the General Fund). This mechanism is used to better reflect location of department costs. For example, the Board of Supervisors/Assessment Appeals Board receives reimbursement classified as an intrafund transfer from the Assessor-County Clerk-Recorder for processing assessment appeals.

Net Appropriations - Gross appropriations net of Intrafund Transfers. The Net Appropriation is used when summing up the County General Fund budget to eliminate double budgeting of expenditures reimbursed by other General Fund departments which are also included in Gross Appropriations.

Net County Cost – Total Requirements less Total Sources. This figure represents the part of a budget unit's appropriation that is financed by the General Fund's non-departmental revenues, such as property taxes, sales taxes and interest earnings.

One-Time Expenditures - Used to describe and differentiate non-recurring expenditures from routine ongoing costs within a given budget.

Typically, equipment purchases and capital improvement projects are one-time expenditures. This category may also include single-year appropriations for special purposes.

Other Charges - An Object Level of expenditure which reflects costs not directly provided by an operating department. Includes certain selected expense categories (e.g., telephone, data processing, radio, rent, program service providers (PSPs), support costs for juvenile court wards, welfare recipients, jail inmates or interagency payments).

Other Financing Sources – An Object Level of expenditure which reflects transfers from one Fund to another for purposes such as capital projects and debt service. The General Fund's contribution to the San Mateo Medical Center is budgeted in Other Financing Sources of the Medical Center Enterprise Fund.

Performance Measures – Indicators used to show (1) what/how much a program does – workload and effort, (2) how well the program provides services – service quality, and (3) whether anyone is better off – effectiveness and outcome of the program.

Performance Measures Summary Table – The section of the Program Plan and Budget that reflects all performance measures for the program with two years of historical data, current year estimates and performance targets for the next two fiscal years.

Program – operating unit(s) within a department that provides services to accomplish a specific outcome or purpose under the direction of a manager who plans the activities of the program, monitors its performance, and is held accountable for its success.

Recommended Budget - The Recommended Budget is submitted for approval by the County Manager to the Board of Supervisors in May of each year. Public hearings are held on the budget in June prior to the beginning of the new fiscal year on July 1. The Recommended Budget may include reductions to meet budget targets or to address revenue changes, as well as specific additional funding for proposed projects, activities or purchases.

Reserves (same as Contingencies/Department Reserves) - Those portions of fund balance that are not appropriated for expenditure or legally segregated for a specific purpose. Reserves are not appropriated for designated expenditures and require a 4/5ths vote by the Board of Supervisors to be transferred into appropriations such as Salaries and Benefits, Services and Supplies or Fixed Assets.

Revenue - Source of income to an operation from any funding source other than Fund Balance.

Salaries and Benefits - An Object Level of expenditure reflecting the County's compensation costs for employees. Salaries includes all types of cost attributable to personnel services of full-time, part-time, temporary, and extra-help employees, including overtime, vacation pay, sick leave pay and various types of premium pay. Benefits include the County's share of the costs for health, dental, life insurance, retirement, Social Security and Workers' Compensation.

Salary Ordinance - The master legal roster of all authorized positions in the County, delineated by budget unit. The ordinance is maintained by Employee and Public Services. Each year the Ordinance is completely updated to reflect budget changes. The Master Salary Ordinance as well as all amendments to the Ordinance must be adopted by the Board of Supervisors; changes can occur during the year as required.

Service Charges - Charges from servicing organizations for support services provided to a budget unit. These include: radio, telephone, auto insurance, liability insurance, rent, food services (jail and hospital), information system services and revenue collection services.

Services and Supplies - An Object Level of Expenditure reflecting purchase of goods and services. Includes a wide variety of expense categories required to support the purposes of a given activity (i.e., office supplies, travel and contract services).

Shared Vision 2025 – A community visioning process undertaken by the Board of Supervisors in 2000 to work in partnership with the community to achieve a citizen-developed vision for the future. The Outcome-Based Management (OBM) system has been implemented in all County programs and services to ensure alignment and progress toward the goals identified in the Shared Vision 2025 process.

Special Districts - An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes; however, certain types of special districts are entirely dependent upon enterprise earnings and cannot impose taxes. Examples of special districts are water districts, drainage districts, flood control districts, hospital districts, fire protection districts and transit authorities.

Special Funds - Funds used to account for proceeds from specific revenue sources that are legally restricted as to how the revenues may be spent. The Parks Acquisition Fund is an example of this type of fund. It can only be spent for acquiring park land and developing park facilities.

Special Revenue Fund – A fund used to account for revenues legally earmarked for a particular purpose. For example, if property tax revenues are earmarked for library services, a Library Fund would account for the revenues and expenditures associated with such purposes.

Total Requirements – Reflects all expenditure appropriations, intrafund transfers and reserves.

Total Sources - Reflects all revenues and fund balance utilized to finance expenditure needs.

Trust Fund – A fund established to receive money that the local government holds on behalf of individuals or other governments; the govern-

ment holding the money has little or no discretion over it. Examples include employee pension funds and taxes collected for other governments.

Use of Money and Property - Revenue account that contains funds received from interest, rent payments or proceeds from the sale of property.

WIA – Workforce Investment Act