

1. Recommended Determination regarding Population and Growth Projections:
 - a. Regardless of the rate of population growth, demand for mosquito and vector control services will continue in both urban and rural areas.

2. Recommended Determinations- Present and planned capacity of public facilities and adequacy of public services, including infrastructure needs or deficiencies
 - a. The District's Burlingame and Redwood City facilities are newly constructed and the District no debt for these facilities.
 - b. Opportunities may exist for the District to partner with other agencies on the Coastsides or North Peninsula to share facilities that would allow the District to respond more quickly to mosquito and vector control specific emergencies.

3. Recommended Determinations Regarding Financial Ability of Agency to Provide Services:
 - a. The District's revenue sources of property tax, special tax and benefit assessment allow the District to meet mosquito and vector control needs of the County while building a general fund balance and retiring debt
 - b. General Fund Expenditures grew by \$916,592 or 33% from \$2,719,086 in Fiscal Year 2007-08 to \$3,635,678 in 2010-11 while General Fund Revenues grew by \$37,926 or less than 1%, indicating a need to focus on cost containment
 - c. Establishing policies for fund balance, reserves or contingencies will assure sufficient cash flow and provide for unanticipated events or shortfalls.
 - b. The Board is taking appropriate action regarding budgeting for Other Post Retirement Benefits.

4. Recommended Determinations regarding status of, and opportunities for, shared facilities,
 - a. Based on the small size of District administration and the need to have internal controls made possible by segregation of duties, opportunities may exist for the District to receive payroll or other accounting services from the county or another agency, or in the alternative increase staffing levels to facilitate segregation of duties.
 - b. The District has identified the challenge of maintaining the District's website and updating it in a timely manner, indicating a potential need for contracting website maintenance with another agency.

5. Recommended Determinations regarding accountability for community service needs, including governmental structure and operational efficiencies:
 - a. The record in the municipal service review indicates the District is effectively providing mosquito and vector control services to best meet the public health and safety needs of County residents.
 - b. The size of the Board of Trustees and the method of appointment as required by enabling legislation constrain accountability, visibility and responsiveness to the public compared to that of a the County Board of Supervisors, city councils or directly elected special district boards.
 - c. The District's administration and governing board duplicate administration and governance that could be provided by the County of San Mateo in the same manner the County provides services such as County environmental health programs.

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