

December 2, 2019

San Mateo LAFCo
455 County Center
Redwood City, CA 94063

Dear Chair and Commission:

On behalf of the California Association of Local Agency Formation Commissions (CALAFCO), I would like to thank your commission for allowing some of your members and/or staff the opportunity to attend the CALAFCO 2019 Annual Conference in Sacramento.

We understand that prioritizing expenditures can be challenging. Ensuring you and your staff have access to ongoing professional development and specialized educational opportunities, allows all of you the opportunity to better serve your commission and fulfill the mission of LAFCo. The sharing of information and resources among the LAFCo commissioners and staff statewide serves to strengthen the LAFCo network and creates opportunities for rich and value-added learning that is applied within each LAFCo.

I would like to personally thank Executive Officer Martha Poyatos for her leadership the past two years as the coastal region Deputy Executive Officer and thank her for agreeing to another term. Her countless contributions to the Association and her leadership creates great value to CALAFCO and our entire membership. Thank you, San Mateo LAFCo, for supporting Martha in this role.

Thank you again for your participation in the CALAFCO 2019 Annual Conference, I hope you found it a valuable experience. We truly appreciate your membership and value your involvement in CALAFCO.

Yours sincerely,

A handwritten signature in blue ink, appearing to read "Pamela Miller".

Pamela Miller
Executive Director